



Techtronic Industries Company Limited

(Incorporated in Hong Kong with limited liability)
(Stock Code: 669)

Form of Proxy

Form of proxy for use at the Annual General Meeting of the Company on May 8, 2026 and at any adjournment thereof

I/We⁽¹⁾ _____
of _____
being the registered holder(s) of⁽²⁾ _____ shares of **Techtronic Industries Company Limited** (the “Company”),
HEREBY APPOINT⁽³⁾ the Chairman of the meeting or⁽³⁾ _____
of _____
as my/our proxy to act for me/us and on my/our behalf at the Annual General Meeting (or at any adjournment thereof) of the Company to be held at 2/F CENTRICITY – CONCENTRIC, LANDMARK CHATER, 8 Connaught Road Central, Central, Hong Kong on May 8, 2026 at 10:00 a.m., for the purpose of considering and, if thought fit, passing, with or without amendments, the resolutions as set out in the notice convening the said meeting and at such meeting (or at any adjournment thereof) to vote for me/us in my/our name(s) in respect of the said resolutions as hereunder indicated, and, if no such indication is given, as my/our proxy thinks fit.

	Ordinary Resolutions	For ⁽⁴⁾	Against ⁽⁴⁾
1.	To receive and consider the audited Statement of Accounts and the Reports of the Directors and the Auditors of the Company for the year ended December 31, 2025.		
2.	To declare a final dividend of HK132.00 cents per share for the year ended December 31, 2025.		
3.	(a) To re-elect Mr. Horst Julius Pudwill as Group Executive Director.		
	(b) To re-elect Mr. Peter David Sullivan as Independent Non-executive Director.		
	(c) To re-elect Mr. Johannes-Gerhard Hesse as Independent Non-executive Director.		
	(d) To re-elect Ms. Virginia Davis Wilmerding as Independent Non-executive Director.		
	(e) To re-elect Mr. Andrew Philip Roberts as Independent Non-executive Director.		
	(f) To authorise the Directors to fix their remuneration for the year ending December 31, 2026.		
4.	To re-appoint Deloitte Touche Tohmatsu as Auditors of the Company and authorise the Directors to fix their remuneration.		
5.	To grant a general mandate to the Directors to allot, issue and deal with additional shares not exceeding 5% of the number of issued shares of the Company at the date of the resolution.*		
6.	To grant a general mandate to the Directors to buy back shares not exceeding 10% of the number of issued shares of the Company at the date of the resolution.*		
	Special Resolution	For⁽⁴⁾	Against⁽⁴⁾
7.	To amend the Articles of Association of the Company.*		

* The full text of the resolutions is set out in the notice of Annual General Meeting which is included in the circular of the Company to be despatched to the members of the Company on March 31, 2026.

Date: _____

Signature⁽⁵⁾: _____

Notes:

- Full name(s) and address(es) to be inserted in **BLOCK CAPITALS**.
- Please insert the number of shares in which the proxy relates registered in your name(s). If no number is inserted, this form of proxy will be deemed to relate to all the shares in the Company registered in your name(s).
- If any proxy other than the Chairman of the meeting is preferred, strike out the words “the Chairman of the meeting or” and insert the name and address of the proxy desired in the space provided. **ANY ALTERATION MADE TO THIS FORM OF PROXY MUST BE INITIALLED BY THE PERSON WHO SIGNS IT.**
- IMPORTANT: IF YOU WISH TO VOTE FOR THE RESOLUTION, TICK IN THE BOX MARKED “FOR”. IF YOU WISH TO VOTE AGAINST THE RESOLUTION, TICK IN THE BOX MARKED “AGAINST”.** Failure to tick either box will entitle your proxy to cast your vote at his discretion. Your proxy will also be entitled to vote at his discretion on any resolution properly put to the meeting other than those referred to in the notice convening the meeting.
- This form of proxy must be signed by you or your attorney duly authorised in writing or, in the case of a corporation, must be either under its common seal or under the hand of an officer or attorney duly authorised.
- You are requested to lodge this form of proxy, together with the power of attorney (if any) or other authority (if any) under which it is signed or a notarially certified copy thereof, at the registered office of the Company at 29th Floor, Tower 2, Kowloon Commerce Centre, 51 Kwai Cheong Road, Kwai Chung, New Territories, Hong Kong not less than 48 hours before the time appointed for the holding of the meeting (or any adjournment thereof).
- In the case of joint holders of any share, any one of such persons may vote at the said meeting, either personally or by proxy, in respect of such share as if he were solely entitled thereto, but if more than one of such joint holders are present at the said meeting, personally or by proxy, that one of the said persons so present whose name stands first on the register in respect of such share shall alone be entitled to vote in respect thereof.
- A proxy need not be a member of the Company but must attend the meeting in person to represent you. Completion and return of the form of proxy will not preclude you from attending and voting at the said meeting if you so wish.

PERSONAL INFORMATION COLLECTION STATEMENT

- “Personal Data” in these statements has the same meaning as “personal data” in the Personal Data (Privacy) Ordinance, Chapter 486 of the Laws of Hong Kong (“PDPO”).
- Your supply of Personal Data to the Company is on a voluntary basis. Failure to provide sufficient information, the Company may not be able to process your appointment of proxy and instructions.
- Your Personal Data may be disclosed or transferred by the Company to its subsidiaries, its share registrar, and/or other companies or bodies for any of the stated purposes, and retained for such period as may be necessary for our verification and record purposes.
- You have the right to request access to and/or correction of your Personal Data in accordance with the provisions of the PDPO. Any such request for access to and/or correction of your Personal Data should be in writing to the Company’s share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong.