INVESTOR RELATIONS REPORT

Effective and Two-way Communications



The Group is committed to fostering productive and long-term relationships with individuals and institutions (collectively named as "Shareholders"), and the investment community at large, through effective two-way communication channels.

Sa Sa's communication strategy is to ensure that information about and from Sa Sa is delivered on a timely, transparent and non-exclusionary basis. The Group strives to be responsive to the enquiries of the investment community by being easily accessible and responding in a timely manner. Sa Sa endeavours to ensure that all information published is factual and presented in a clear and balanced manner, disclosing both positive and negative information objectively, so that the investment community can make informed investment decisions.

The Group communicates with the investment community and allows them to understand the business and strategies. and shares the Group's views on the outlook through multiple channels and platforms. The Group believes that one of the competencies of investor relations is enhancing two-way communications, therefore, the Group carries out constructive communications with investors and analysts in a timely manner, and passes on analysis and opinions collected from investors and analysts to the management and the Board. Not only does this help strengthen the Group, provide the management and the Board multiple perspectives for understanding the market, take investors' opinions into consideration, it also helps formulate the investor relations plan and improve the investor relations practices on an on-going basis. The Group also aspires to adopt digital investor relations practices to improve communication efficiency, user experience and lessen environmental impact. In addition, the Group is committed to continuous improvement of our environmental, social and governance ("ESG") strategy and execution on a systematic basis and start to enrich the ESG disclosure through various communication channels.

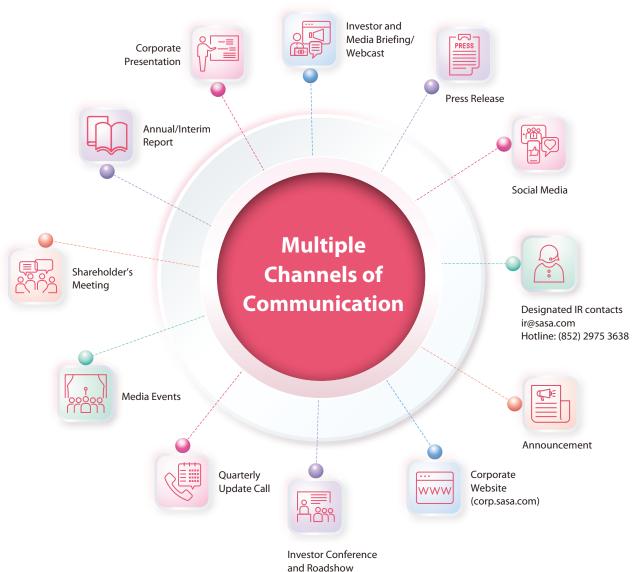
Dr LOOK Guy Chief Financial Officer and Executive Director

Shareholders' Communication Policy

To facilitate effective and systematic communications with Shareholders and to attain a higher standard of investor relations practices, the Board approved and adopted the "Shareholders' Communication Policy" on 19 March 2012, setting out the aims and practices of the Company to engage in two-way communication with Shareholders and the investment community. The Policy is available on the Company's website for public reference.

Communication Platforms

Multiple Channels of Communication



Digital IR

Ever since the outbreak of COVID-19, physical investor relations communication work has not been carried out as usual. Therefore, the Group has accelerated the development of digital investor relations and has never stopped communicating with investors in a timely manner. Virtual meetings and live webcasts have been arranged to replace traditional face-to-face interactions with both local and overseas investors, and these have proved successful in maintaining investor engagement regardless of geographical limits. The use of online and social media channels has also been growing as a means of information disclosure, including further digitalising our information access with investors to reduce waste. For instance, QR codes are provided for investors to view presentation materials by electronic device during analyst briefings. Such convenient and paperless options will continue to be promoted. The Company's website has also been fully upgraded to present a more user-friendly and interactive interface to investors. These measures could effectively enhance the close communication between the Group and investors, meanwhile it could help plan more efficient strategies for effective communications.

Investor Relations Activities

The Group is highly supportive of the investor relations function. Our Executive Directors, Director of Corporate Communications and Investor Relations and designated representatives interact regularly with the market in a variety of ways in order to facilitate two-way communication between the Company, Shareholders and the investment community. The Group upholds the principles of non-selective disclosure for price-sensitive information. Historical financial information, operational data, corporate strategies, industry updates and future outlook of the Company are available to the public via the Company's website and the HKEx's website. Our communications with the investment community and Shareholders are based on information that is in general publicly available.

Under the impact of the COVID-19 pandemic, investors have already adjusted to the "new normal" in communications. In addition to virtual meetings and conference calls, we are active participants in virtual conferences and roadshows organised by financial institutions to ensure timely and effective communications with investors. For the annual results announcement and the interim results last year, we hosted media conferences and investor presentations via online webcasts instead of physical events in order to avoid the risk of spreading the COVID-19 virus. We switched to a hybrid model for Annual General Meeting ("AGM") that provides an additional option for Shareholders to participate without being physically present. An online Q&A session was arranged to maintain our dialogue with the Shareholders. In addition to minimising the number of individuals gathering at the venue, the hybrid AGM also provides an alternative mean of participation for shareholders who could not attend the meeting in person.

The Group understands the importance of transparency in our investor communications programme, especially under the threat of the current COVID-19 pandemic. Our corresponding strategies have become a key focus in our core communications materials, including financial reports, announcements, press releases and social media posts. Apart from arranging special meetings to address the impact of COVID-19 at the beginning of the outbreak, we ensure the ongoing impact on the Group's operations and financials is effectively communicated in a timely and transparent manner at each and every investor meeting or event.

Roadshow and Conference

| FY2021/22 | Event | Organiser | Location/Format | |
|-----------|---|--------------------------------|-----------------|--|
| Q1 | Post-results non-deal roadshow | Jefferies | Online | |
| | Post-results non-deal roadshow | ICBC | Online | |
| | Post-results non-deal roadshow | DBS | Online | |
| | Asia Pacific Opportunities Summit | Institutional Capital Advisory | Online | |
| | Post-results non-deal roadshow | China Tonghai Securities | Online | |
| Q2 | ICBC 3 rd Consumer Corporate Day | ICBC | Online | |
| Q3 | Post-results roadshow | Jefferies | Online | |
| | Post-results roadshow | CITIC Securities | Online | |
| | Post-results roadshow | DBS | Online | |
| | Morgan Stanley Twentieth Annual Asia Pacific Summit | Morgan Stanley | Online | |
| Q4 | HK/China Consumer 1X1 Forum | JP Morgan | Online | |
| | China Consumer Corporate Day | Citi | Online | |
| | 3 rd China Consumer Corporate Access Days | Jefferies | Online | |
| | Goldman Sachs – Greater China Consumer & Leisure Corporate Day | Goldman Sachs | Online | |
| | Non-deal roadshow | ICBC | Online | |
| | Morgan Stanley Virtual Hong Kong Summit | Morgan Stanley | Online | |

Share Register Analysis

Shareholders' Meetings

Shareholders' meetings are held to ensure Shareholders can participate in or appoint proxies to hear from and put questions to Directors regarding the Group's performance, and to vote for resolutions as set out in the AGM Notice. These are proposed at the AGM for consideration and, where appropriate, approval by the Shareholders.

The last Shareholders' meeting was the AGM held at 16th Floor, V Point, No. 18 Tang Lung Street, Causeway Bay, Hong Kong on 15 September 2021, for approval of, among others, the re-election of retiring Directors and the general mandates to issue and purchase shares. Particulars of the major items considered at the AGM are set out in the circular dated 16 July 2021. All proposed ordinary resolutions were passed by way of poll voting at the AGM.

The 2022 AGM will be held at Training Room 1, 8th Floor, Block B, MP Industrial Centre, 18 Ka Yip Street, Chai Wan, Hong Kong, 25 August 2022 (Thursday) at 12:30 p.m.

Shareholders' Rights

Shareholders can make a request to convene a general meeting on the written requisition of any two or more Shareholders or on the written requisition of any one Shareholder that is a registered clearing house, provided that such requisitions held as at the date of deposit of the requisition are not less than one-tenth of the paid up capital of the Company. Such percentage of requisitions carries the right of voting at general meetings of the Company, according to the procedures as set out in "How Shareholders Can Convene an Extraordinary General Meeting", which is available on the Company's website for public reference.

Shareholders also have the opportunity to put enquiries to the Board at any general meetings held by the Company. Enquiries may also be made at any time by email to Investor Relations at ir@sasa.com or by writing to 8th Floor, Block B, MP Industrial Centre, 18 Ka Yip Street, Chai Wan, Hong Kong.

Towards the end of each general meeting held by the Company, there are opportunities for Shareholders to raise questions or put forward proposals. Shareholders may also contact Investor Relations at ir@sasa.com or by writing to the same address mentioned above if they have proposals they would like the Company to consider at any other time. Shareholders who wish to propose a formal resolution for consideration at the Shareholders' meeting should convene an Extraordinary General Meeting by following the procedures mentioned in the first paragraph of this section.

Shareholding Structure

According to the Company's share registrar, Sa Sa had 1,521 registered shareholders as at 31 March 2022. This number does not include individual Shareholders and corporations that have an indirect interest through intermediaries including custodians and nominees, investment funds and the Central Clearing and Settlement System (CCASS) operated by Hong Kong Securities Clearing Company Limited. If these entities are taken into account, the Company's actual number of Shareholders would be larger.

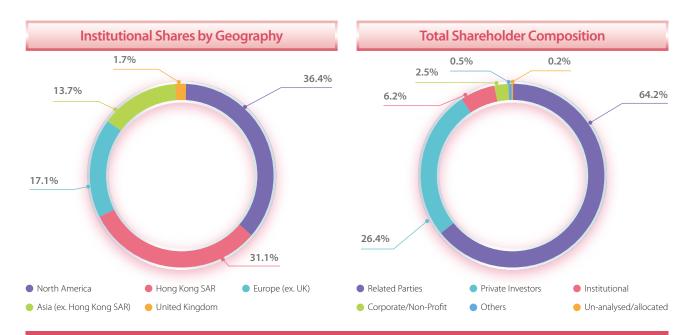
Our largest beneficial shareholders are Dr KWOK Siu Ming Simon, Chairman and CEO, and Dr KWOK LAW Kwai Chun Eleanor, Vice-chairman, both Executive Directors of the Company, who have a combined shareholding of 64.2%*. The remaining 35.8% of the shares is held by institutional investors across North America, Europe and Asia, and retail investors.

* Please refer to pages 128 to 142 in the "Report of the Directors" of this Annual Report for details of the Directors' and Chief Executive's shareholding interests.

During the year, we engaged NASDAQ Inc. to conduct "Shareholder Identification". This process analysed shares of the Company as at 31 March 2022, representing 99.8% of the total issued capital.

According to NASDAQ Inc.'s report, the Group's institutional shareholder base was composed of firms spanning 16 countries and accounted for 6.2% of the Company's total issued capital as at 31 March 2022, while the low turnover orientation# accounted for 58.8% of the total institutional shareholders.

Average holding period exceeds 24 months.



Shareholder Information

| Financial Calendar | |
|--|--|
| FY2021/22 interim results announcement | 18 November 2021 |
| FY2021/22 annual results announcement | 30 June 2022 |
| For determining shareholders' eligibility to attend and vote at AGM Closure of register of members | 22–25 August 2022 (both days inclusive) |
| Record Date for eligibility to attend and vote at AGM | 25 August 2022 |
| Annual General Meeting | 25 August 2022 |
| FY2022/23 interim results announcement | Mid to late November 2022 |

Share Listing

First listed on the Stock Exchange of Hong Kong

13 June 1997

Listing and Stock Codes

| Ordinary Shares The Stock Exchange of Hong Kong | 178 |
|--|---------------|
| Bloomberg | 178 HK Equity |
| Reuters | 0178.HK |
| ADR Level 1 Programme | SAXJY |

| Stock Information | |
|--|---------------------|
| Board lot | 2,000 shares |
| Nominal value per share | HK\$0.1 |
| Number of ordinary shares issued as at 31 March 2022 | 3,103,189,458 |
| Public float as at 31 March 2022 | Approximately 35.8% |

Share Performance Share Performance FY2021/22 FY2020/21 Closing price as at 31 March (HK\$ per share) 1.39 1.78 Highest price (HK\$ per share) 2.29 2.19 Lowest price (HK\$ per share) 1.2 1.06 Average daily trading volume (million shares) 7.2 10.2 Average daily trading amount (HK\$ million) 13.6 15.3

| Market Capitalisation | | |
|-----------------------|---|--|
| As at 31 March | Market Capitalisation HK \$ Billion | |
| 2022 | 4.3 | |
| 2021 | 5.5 | |
| 2020 | 3.6 | |
| 2019 | 8.3 | |
| 2018 | 12.3 | |

Mauliot Caustalliantian

Dividend Per Share (HK cents)

| Financial Year | Basic Interim | Final | Specia Interim | l Final | Total | Dividend Yield (%) | Dividend Payout Ratio |
|------------------|------------------|--------|-------------------|------------|--------|-----------------------|-----------------------------|
| rillaliciai Teal | interiii | rillai | interiii | Fillal | iotai | rieid (%) | Natio |
| 2021/22 | _ | _ | _ | _ | _ | _ | _ |
| 2020/21 | _ | _ | _ | _ | _ | _ | _ |
| 2019/20 | _ | _ | _ | _ | = | _ | _ |
| 2018/19 | 7.00 | 9.00 | _ | _ | 16.00* | 6.0 | 105.2% |
| 2017/18 | 3.50 | 11.00 | _ | 3.00 | 17.50* | 4.3 | 120.7% |

^{*} During the year, the final and interim dividends are payable in cash, with a scrip dividend alternative. As an incentive for shareholders to reinvest their dividends into the Company's shares, a 5% discount market price (being the average value of the closing prices of one Share on the Stock Exchange for the five consecutive trading days up to and including the record date) is offered to eligible shareholders who elect to receive the dividends in scrip.

Investor Relations Enquiries and Communications

For enquiries regarding investor relations or corporate information, please contact:

Corporate Communications and Investor Relations Department
Sa Sa International Holdings Limited

Street Room Relations Department
Street Room Relations Department

8th Floor, Block B, MP Industrial Centre, 18 Ka Yip Street, Chai Wan, Hong Kong

Investor relations hotline: (852) 2975 3638

Fax: (852) 2595 0797 Email: ir@sasa.com

Shareholders Service and Enquiries

For enquiries about your shareholding including change of name or address, transfer of shares, loss of share certificates or dividend cheques, registrations and requests for annual/interim report copies, please contact the Company's branch share registrar and transfer office:

Tricor Abacus Limited

17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong

Tel: (852) 2980 1333 Fax: (852) 2810 8185

Email: is-enquiries@hk.tricorglobal.com

Website: www.tricoris.com

Shareholders can manage their shareholding online by creating an online Member Account with Tricor Investor Services Centre or use their online Holding Enquiry Services to enquire about holding details, such as company and personal particulars as well as share balances. For details, please visit www.tricoris.com.