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Presenters





Benny Wong
Chairman &
Executive Director



Jason Man
CEO &
Executive Director



Stephen Tao
CFO &
Company Secretary

Agenda



- 1 Results Overview
- **2** Financial Highlights
- 3 Business Review
- 4 Outlook

5 Q&A





Results Overview



REVENUE (HK\$)

4,352.1 mn

-0.6%

GROSS PROFIT (HK\$)

781.8 mn

FY2024

FY2025

■ Traditional

GROSS PROFIT MARGIN 18.0% +0.3

+0.3 pp 8

NET PROFIT (HK\$) 355.4 mn

4 mn -6.6%

NET PROFIT MARGIN

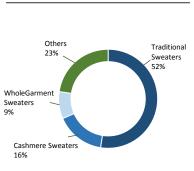
8.2% -0.5 pp

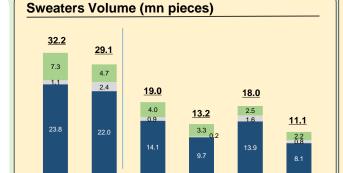
DIVIDEND PER SHARE (HK¢)

1.3 -13.1%

DIVIDEND PAYOUT RATIO 75.2%







1H 2024

Cashmere

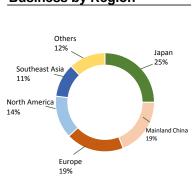
2H 2024

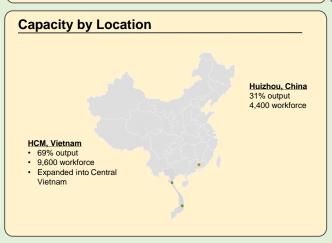
1H 2025

■ Wholegarment



Business by Region











Financial Review



(HK\$ 'mn)	FY 2024	FY 2025	Change
Revenue	4,378.9	4,352.1	-0.6%
Gross Profit	774.2	781.8	+1.0%
Gross Profit Margin	17.7%	18.0%	+0.3 <i>p.p.</i>
Other income	13.3	20.5	+54.1%
Other gains, net	78.2	41.2	-47.3%
Selling and distribution expenses	(32.4)	(39.6)	+22.2%
General and administrative expenses	(331.8)	(353.9)	+6.7%
Impairment loss on the production base in Myanmar	(34.0)	-	-100%
Operating Profit	467.5	449.9	-3.8%
Operating Profit Margin	10.7%	10.3%	-0.4 <i>p.p.</i>
Finance income Finance expenses	29.6 (64.8)	7.8 (51.3)	-73.6% -20.8%
Finance Expenses, net	(35.2)	(43.5)	+23.6%
Profit before Tax	433.9	407.9	-6.0%
Net Profit	380.7	355.4	-6.6%
Net Profit Margin	8.7%	8.2%	-0.5 <i>p.p.</i>
Profit attributable to the owners of the Company	361.7	342.3	-5.4%

Financial Review



FY 2024	FY 2025	Change
15.87	15.02	-5.4%
9.5	9.8	
3.5	1.5	
13.0	11.3	-13.1%
	15.87 9.5 3.5	15.87 15.02 9.5 9.8 3.5 1.5

Financial Position



(HK\$ 'mn)	As at 31 Mar 2024	As at 31 Mar 2025	Change
Cash and cash equivalents	717.4	430.8	-39.9%
Inventories	910.6	1,207.9	+32.6%
Trade and Bills Receivables	167.1	153.1	-8.4%
Trade and Bills Payables	335.5	400.7	+19.4%
Current Assets	2,048.9	2,227.8	+8.7%
Total Assets	4,448.1	4,778.6	+7.4%
Total Bank Borrowings and Lease Liabilities	971.0	1,095.1	+12.8%
Net Debt	253.6	664.3	+161.9%
Total Equity	2,599.0	2,637.7	+1.5%
Gearing Ratio (%) #	8.9%	20.1%	+11.2 ppt
Return on Equity (%)	14.6%	13.5%	
Return on Assets (%)	8.6%	7.4%	

[#] Calculation of Gearing Ratio: Net debt divided by total capital. Net debt is calculated as total bank borrowings and lease liabilities less cash and cash equivalents. Total capital is the sum of equity and net debt

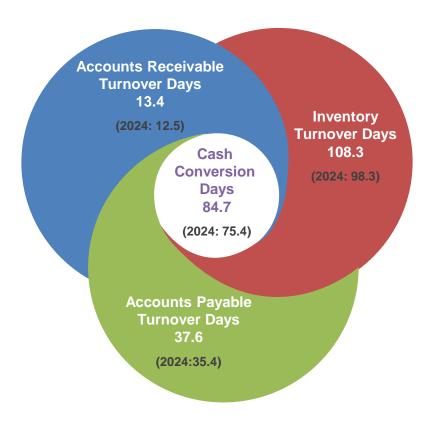




(HK\$ 'mn)	FY2024	FY2025
Net cash generated from operating activities	582.9	222.9
Profit before income tax	433.9	407.9
Adjusted for: Income tax paid, net Depreciation Increase in prepayment, deposits, other receivable and other assets Decrease/ (Increase) in inventories Impairment loss on the production base in Myanmar Net gains on disposal of property, plant and equipment (Decrease)/Increase in trade and bills payable Increase in accruals and other payables Others	(51.5) 226.0 (69.5) 120.5 34.0 (28.6) (27.8) 43.2 (97.3)	(87.5) 239.3 (144.6) (280.1) - (12.2) 65.4 44.5 (9.8)
Net cash used in investing activities	(145.1)	(238.3)
Purchases of property, plant and equipment Proceeds from disposals of property, plant and equipment Loan to a non-controlling shareholder of a subsidiary Dividend received from a joint venture Others	(216.3) 41.6 - - 29.6	(255.5) 14.5 (7.0) 1.9 7.8
Net cash used in financing activities	(435.9)	(272.1)
(Decrease) / Increase in bank borrowings and lease liabilities Dividend payment Capital contribution from non-controlling interests Repayment of non-controlling shareholders of subsidiaries	(203.4) (230.2) - (2.3)	5.9 (303.2) 26.9 (1.8)
Net Inflow / (Outflow) of Cash	2.0	(287.5)

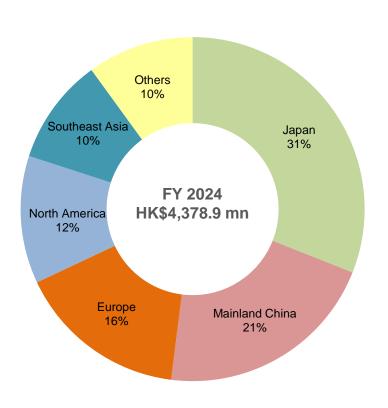
Cash Conversion Cycle

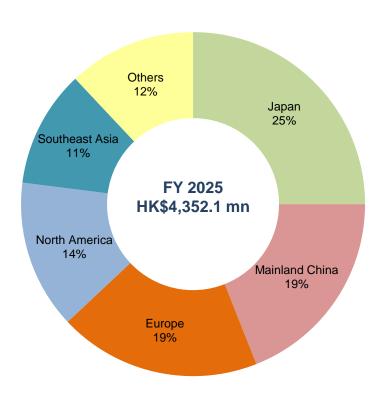




Geographical Breakdown by Revenue





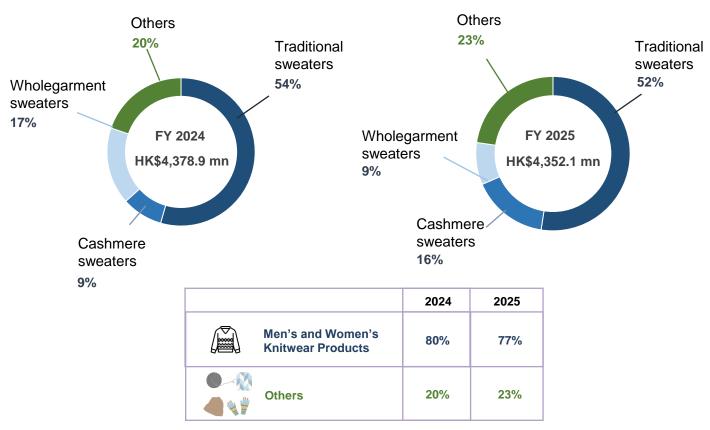






Breakdown by Business





[&]quot;Others" includes cashmere yarn, fabric, knitted upper for footwear, children's wear, scarfs, hats, gloves, etc.

Sweaters: Volume and Selling Prices

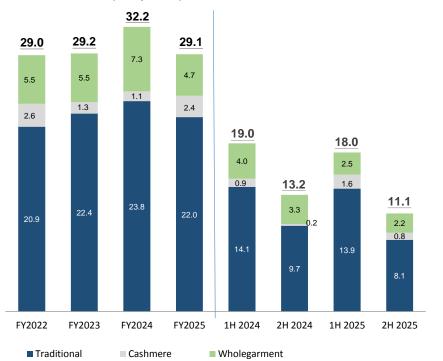


Average Selling Price (HK\$)



 Product mix change, with increased sales in the highervalued cashmere sweaters

Sales Volume ('mn pieces)



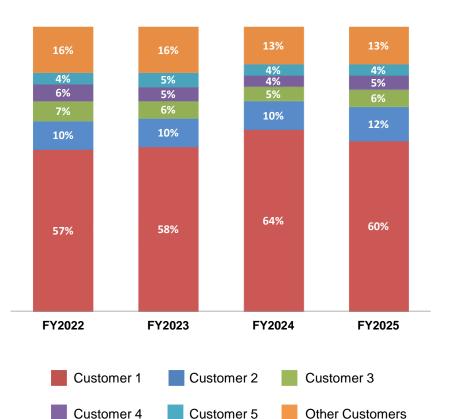
- Later winter in FY2025, hence less quick-response orders in 2H, as well as less Wholegarment products that was elevated in FY2024
- Increased cashmere sweater orders
- More accessories in customers' assortment, which is not included in this volume for sweaters
- · Showed resilience despite global sentiment

Note: The figures above include men's and women's knitwear products only

Sweaters: Customer Mix







































^{*} The products under this brand has been rebranded to "DEEP BREATH 深呼吸" from Jan 2025

Capacity By Location



Vietnam Factory

- Operating since 1Q 2015
- GFA of > 130,000m²
- Machinery: ≈ 4,600
- Labor: ≈ 9,600 employees
- Manufactured 69% of total sweaters in FY 2025
- Increased capacity by having expanded in Central Vietnam



Central Vietnam

Ho Chi Minh City, Vietnam

China Factory

- Operating since 2002
- GFA of >350,000m²
- Machinery: ≈ 3,600
- Labor: ≈ 4,400 employees
- Manufactured 31% of total sweaters in FY 2025

Volume ('mn) (Mens' and womens' knitwear products only)														
	2019 1H	2019 2H	2020 1H	2020 2H	2021 1H	2021 2H	2022 1H	2022 2H	2023 1H	2023 2H	2024 1H	2024 2H	2025 1H	2025 2H
VN	8.0	5.5	7.9	6.0	9.7	7.3	8.9	4.7	9.5	6.0	12.4	8.7	12.6	7.4
CN	15.3	8.0	13.5	7.1	8.6	5.4	9.0	6.4	9.2	4.5	6.5	4.4	5.4	3.6

Vietnam: Supply Chain Support



- 11th year operating in Vietnam
- Encouraged key suppliers to set their foothold in Vietnam, with close proximity to Nameson, conduces to quicker servicing time to customers



- Supplier of top dyed and cone dyed yarn
- <30 mins driving distance
- 1.1m heads of spindles, adding 2m more spindles



- Supplier of fibre and cone dyed yarn
- <5 mins driving distance
- Over 8,600 tons a year



- Supplier of fibre dye / cone dye
- <2 mins walking distance from Central Vietnam facility
- About 8,000 tons a year



- · Supplier of top dyed yarn
- <5 mins driving distance
- Constructing over 6,000 tons a year



Ho Chi Minh City, Vietnam

- M.oro: own cashmere yarn subsidiary
- Constructing 300 tons a year



Business Overview

Other Businesses

Other Products: Cashmere Yarn

- 13 production lines in Hebei, totaling approx. 900 tons of annual design production capacity, FY2025 running at full capacity
- Flexibly provides for internal usage. Own brand M.oro widely accepted by the market and continued to grow sales to external customers despite an increase in the Group's sales of cashmere sweaters
- Provides a variety of blends, sales to external customers in FY2025 was HK575.6mn, contributing positively to the Group's revenue and profitability
- Adding capacity in Vietnam to enhance service to customers, expected to commence production in FY2026





















ISO 14001:2015



ISO 45001:2018









Other Products: Fabric





Ariel view of fabric facility

State-of-the-art wastewater treatment, 24-hr online monitoring

- Operations improved notably, and expected to accelerate in ramping up
- International trade situations yearn for local resources bode well for the business
- Expected to contribute more positively to the Group



Weaving workshop



Dyeing machines, in excess of 100+ tubes



Settin



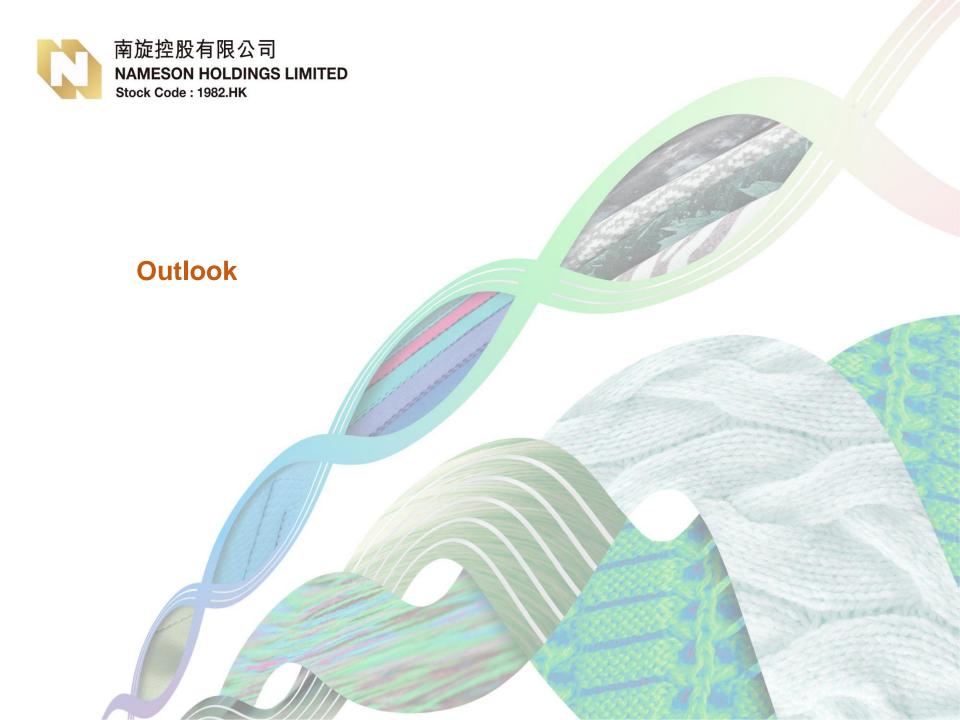
Diverse range of finishings



Fabric printing with automated rotary screen printing / flat screen printing

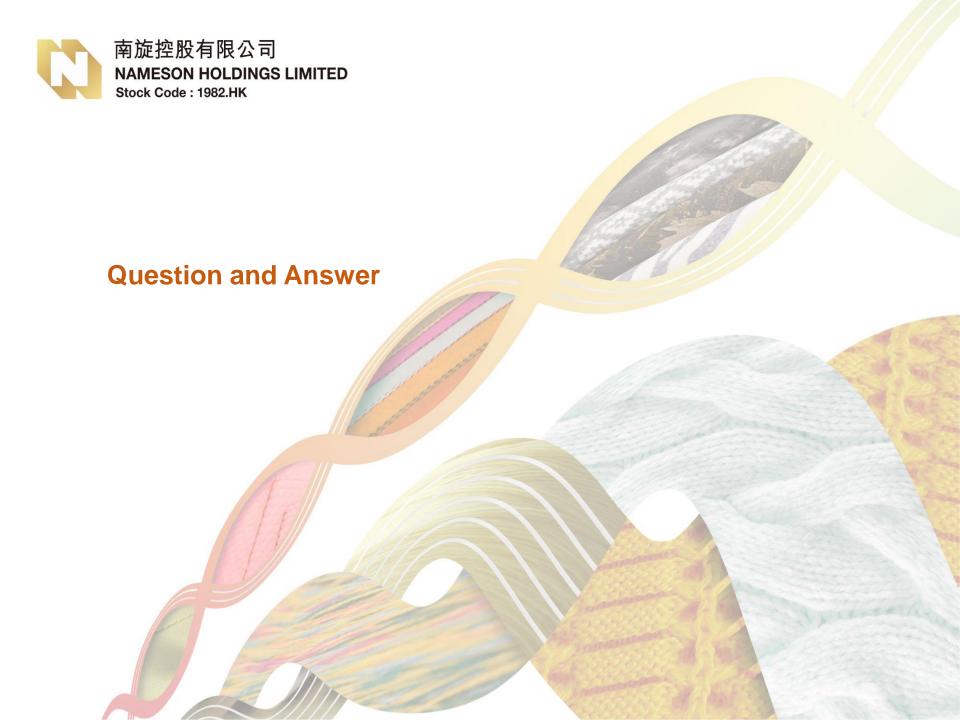


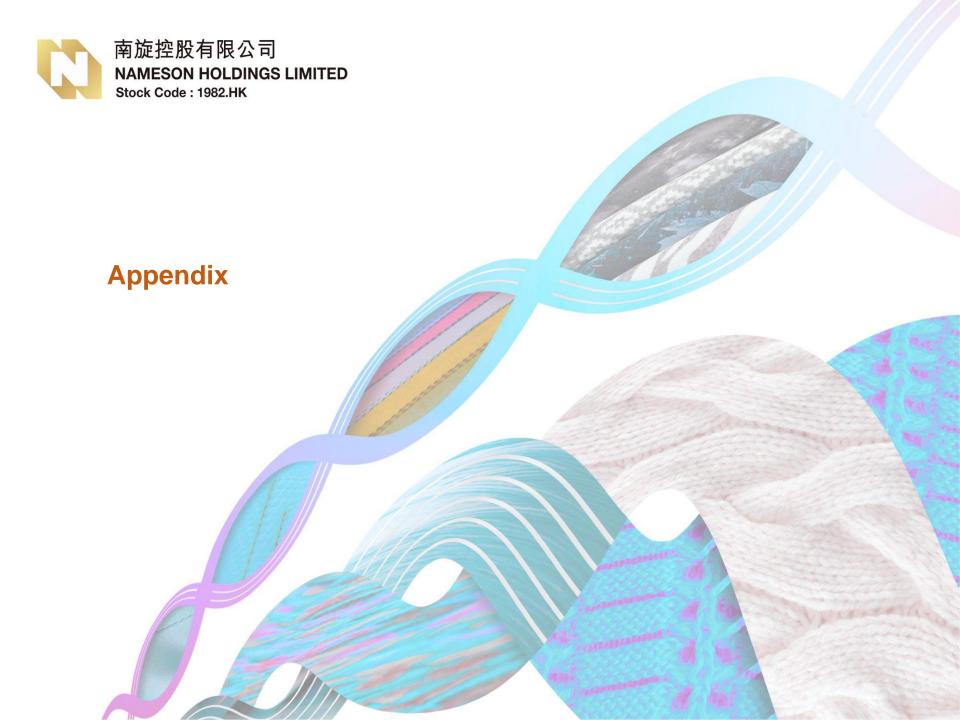
Variety of fabrics





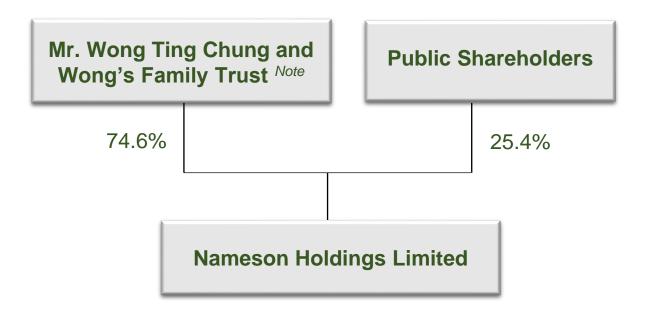






Shareholding Structure





Note: The above disgram is a simplified shareholding structure. The family trust is a trust established by Founding Chairman Mr. Wong Ting Chung as the settlor with the beneficiaries being Mr. Wong Ting Chung and certain family members of the Wong's family

Developments in Sustainability



Our sustainable development is embodied in the "HEART" framework developed targeted to address the material issues identified through an annual double material
assessment and the United Nations Sustainable Development Goals ("UNSDGs")



Heartfelt Craftsmanship

UNSDGs



- Adhere to the Group's Quality First,
 Customer Priority and Continuous
 Improvement objectives: Ensure
 product quality through stringent and
 sustainable supply chain
 management, effective quality control
 and structured complaints handling
 procedures
- Sources sustainable and traceable materials in both sweaters and cashmere yarn businesses

Ε

Empowering Workspaces

UNSDGs





- Adhere to the Group's people-oriented management model, employees and their family's well-beings are of top considerations
- With multi-country operations, emphasis is placed on Diversity, Equity and Inclusion to nurture smooth cooperation among employees
- Continuous education and training is crucial to enrich employees' professional knowledge and working competence

Α

Advocating Nature's Guardianship

UNSDGs





- Committed to setting Science Based
 Targets
- 13.89 MW of solar panels installed in PRC and Vietnam factories
- Conducted energy audits to evaluate any further potential to reduce GHG emission
- 1 of 11 HK-based companies to adopt Taskforce on Nature-related Financial Disclosures (TNFD)

R

Resilient Operational Practices

UNSDGs







- ISO 45001:2018 Occupational
 Health and Safety Management
 System certification obtained at
 Hebei Factory
- Sound whistle-blowing mechanism in place to safeguard ethical business operations
- Regular anti-corruption trainings provided to the Board and employees

Τ

Threaded Community Contributions

UNSDGs



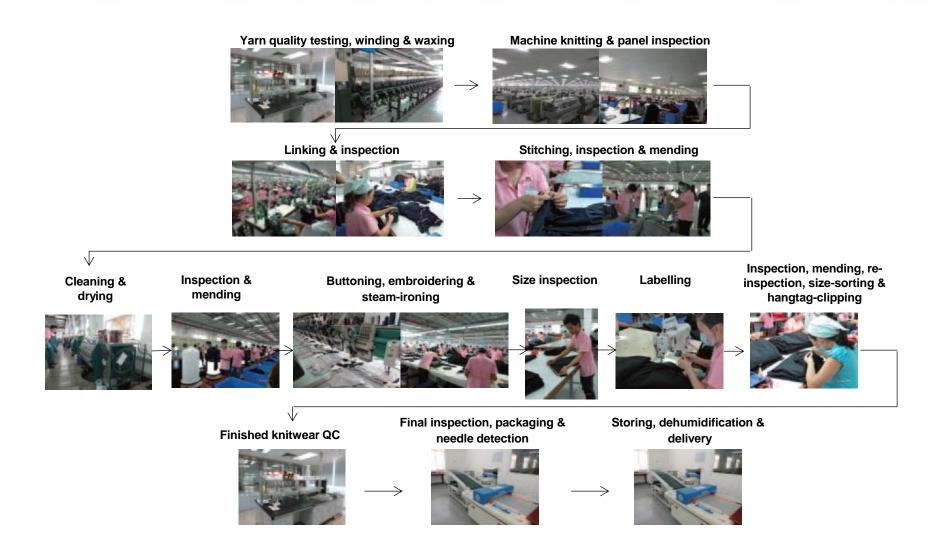




- Community services with theme on "Youth cultivation", to address the diverse needs of the youth
- Sponsored competitions at educational institutions to nurture young talents in the fashion industry
- Supported underprivileged students with donations and supplies
- Donated over HK\$2.3 million to charitable organisations and educational institutions
- Participated in 80 hours of volunteer work
- Hosted a journey to Inner Mongolia to foster communication, give back to herders, and explore the origins of ethnically sourced and traceability of cashmere with industry peers

Knitwear Production Process





WholeGarment Knitting vs Traditional Knitting



	WholeGarment Knitwear	Traditional Knitwear
Knitting machine		SOIESS
Output product	Whole piece of knitwear	Panels (Front/Back/ Sleeves)
Linking process	Eliminated	Key Process

Seamless Knitting Technology: WholeGarment



Cost Effectiveness of Deploying WholeGarment Machinery

- Reduce production lead time by >50%
- Reduce labour in production process
- Reduce material wastage, especially beneficial for expensive raw materials



Cater to Diverse Customer Needs

- Better fit and styles very well-received by end market since inception
- Customer driving up the speed of introducing more knitwear utilising WholeGarment Technology

Enhances the Group's Production Planning

 Confirmed orders received early in the pipeline given the limited supply in the market, beneficial for production planning

Consolidated Income Statement



Year ended 31 March

	2024 (HK\$ '000)	2025 (HK\$ '000)
Revenue	4,378,888	4,352,130
Cost of sales	(3,604,649)	(3,570,315)
Gross profit	774,239	781,815
Other income	13,270	20,487
Other gains, net	78,191	41,163
Selling and distribution expenses	(32,359)	(39,606)
General and administrative expenses	(331,839)	(353,949)
Impairment loss on the production base in Myanmar	(34,005)	-
Operating profit	467,497	449,910
Share of post-tax profit of a joint venture	1,561	1,493
Finance expenses, net	(35,153)	(43,523)
Profit before income tax	433,905	407,880
Income tax expenses	(53,201)	(52,466)
Profit for the year	380,704	355,414
Profit for the year attributable to		
- Owners of the Company	361,672	342,327
- Non-controlling interests	19,032	13,087
	380,704	355,414
Earnings per share		
- Basic and diluted (HK cents per share)	15.87	15.02





	As at 31 March 2024 (HK\$ '000)	As at 31 March 2025 (HK\$ '000)
ASSETS	. ,	, ,
Non-current assets		
Property, plant and equipment	1,785,060	1,873,536
Right-of-use assets	290,709	358,786
Investment properties	1,590	7,686
Interest in a joint venture	7,083	6,174
Financial assets at fair value through profit or loss	191,118	197,358
Prepayments, deposits, other receivables and other assets	122,908	99,256
Loan to a non-controlling shareholder of a subsidiary	-	6,987
Deferred income tax assets	704	986
	2,399,172	2,550,769
Current assets		
Inventories	910,552	1,207,897
Trade and bills receivables	167,149	153,114
Prepayments, deposits, other receivables and other assets	253,826	435,997
Cash and cash equivalents	717,404	430,818
	2,048,931	2,227,826
Total assets	4,448,103	4,778,595



Consolidated Balance Sheet (Con'd)

	As at 31 March 2024	As at 31 March 2025
	(HK\$ '000)	(HK\$ '000)
EQUITY		
Capital and reserves attributable to the owners of the Company		
Share capital	22,794	22,794
Reserves	2,360,314	2,348,761
	2,383,108	2,371,555
Non-controlling interests	215,851	266,150
Total equity	2,598,959	2,637,705
LIABILITIES		
Non-current liabilities		
Bank borrowings	454,811	563,453
Loans from a non-controlling shareholders of subsidiaries	3,359	1,565
Lease liabilities	120,675	153,933
Provision for reinstatement costs	4,409	2,372
Provision for long service payment	-	1,450
Deferred income tax liabilities	4,812	4,883
	588,066	727,656
Current liabilities		
Trade and bills payables	335,457	400,731
Accruals and other payables	255,832	333,562
Current income tax liabilities	274,275	301,228
Bank borrowings	353,129	309,335
Lease liabilities	42,385	68,378
	1,261,078	1,413,234
Total liabilities	1,849,144	2,140,890
Total equity and liabilities	4,448,103	4,778,595
Net current assets	787,853	814,592

