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MELBOURNE ENTERPRISES LIMITED

萬邦投資有限公司

(Incorporated in Hong Kong with limited liability)
(Stock Code: 158)

APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTOR AND MEMBER OF AUDIT COMMITTEE, NOMINATION COMMITTEE AND REMUNERATION COMMITTEE AND RE-COMPLIANCE WITH LISTING RULES

Appointment of Independent Non-executive Director and Member of Audit Committee, Nomination Committee and Remuneration Committee

The board of directors (the “**Board**”) of Melbourne Enterprises Limited (the “**Company**”) is pleased to announce that Mr. Tan Leng Cheng, Aaron (“**Mr. Tan**”) has been appointed as an Independent Non-executive Director (“**INED**”) of the Company, and a member of each of the audit committee of the Company (the “**Audit Committee**”), the nomination committee of the Company (the “**Nomination Committee**”) and the remuneration committee of the Company (the “**Remuneration Committee**”) with effect from 1 December 2025.

Mr. Tan, aged 69, is currently an independent non-executive director of Tai Sang Land Development Limited and Hopson Development Holdings Limited, both being companies listed on the Main Board of The Stock Exchange of Hong Kong Limited. He is also an independent non-executive director of Tai Sang Bank Limited. He serves as a senior advisor to a global financial services firm. Mr. Tan has over 29 years of experience in the banking industry in both Canada and Hong Kong. He had held senior positions in several major and international financial institutions including Citicorp, JP Morgan Chase and HSBC. Mr. Tan has a vast experience in corporate and investment banking as well as capital markets. He was formerly the vice chairman of the Hong Kong Capital Markets Association. Mr. Tan holds a Bachelor of Commerce degree from the University of Alberta in Canada and has obtained a Master of Business Administration degree from City University in the United States of America. He is a fellow member of the Institute of Canadian Bankers.

Save as disclosed above, Mr. Tan has not held any other directorships in the last three years in public companies, the securities of which are listed on any securities market in Hong Kong or overseas, and he does not have any relationship with any other directors, senior management or substantial or controlling shareholders of the Company.

As at the date of this announcement, Mr. Tan is not interested in any shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

Mr. Tan has confirmed with the Company (i) his independence as regards each of the factors referred to in Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”), (ii) that he has no past or present financial or other interest in the business of the Company or its subsidiaries or any connection with any core connected person (as defined in the Listing Rules) of the Company; and (iii) that there are no other factors that may affect his independence at the time of his appointment.

Mr. Tan has entered into a letter of appointment with the Company and is appointed as an INED for an initial term commencing from 1 December 2025 until the forthcoming annual general meeting of the Company whereupon he shall be eligible for re-election at that meeting, and shall thereafter be subject to the retirement by rotation and re-election provisions in accordance with the Listing Rules and the articles of association of the Company in force from time to time. Mr. Tan is entitled to an annual director’s fee of HK\$150,000, which has been determined with reference to the prevailing director’s fee payable to the other existing directors of the Company.

Save as disclosed above, the Board is not aware of any other information relating to Mr. Tan’s appointment as an INED that need to be brought to the attention of the shareholders of the Company and there is no other information which is required to be disclosed pursuant to Rule 13.51(2) of the Listing Rules.

Re-Compliance with Listing Rules

Reference is made to the announcement of the Company dated 14 September 2025 in relation to the resignation of an INED and the temporary non-compliance with the Listing Rules with respect to the composition of the Board and the Board committees as a result of such resignation. Following the appointment of Mr. Tan as an INED, a member of each of the Audit Committee, the Nomination Committee and the Remuneration Committee, the Company fully complies with Rules 3.10(1), 3.21, 3.25 and 3.27A of the Listing Rules.

The Board would like to take this opportunity to welcome Mr. Tan for joining the Board.

By Order of the Board
MELBOURNE ENTERPRISES LIMITED
Chung Yin Shu, Frederick
Chairman

Hong Kong, 1 December 2025

As at the date of this announcement, the Board comprises (a) two executive directors, namely Mr. Chung Yin Shu, Frederick and Mr. Tsang On Yip, Patrick (Mr. Kenneth Lau as his alternate); (b) two non-executive directors, namely Mr. Chung Wai Shu, Robert and Mr. Wong Tak Wai; and (c) three independent non-executive directors, namely Mr. Yuen Sik Ming, Patrick, Ms. Ling Kit Sum and Mr. Tan Leng Cheng, Aaron.