



LI NING COMPANY LIMITED

李寧有限公司

(Incorporated in the Cayman Islands with limited liability)
(於開曼群島註冊成立之有限公司)

Stock Codes: 2331 (HKD counter) and 82331 (RMB counter)
股份代號: 2331 (港幣櫃台) 及 82331 (人民幣櫃台)

11 September 2025

Dear Registered Shareholder,

Li Ning Company Limited (the "Company")

– Notice of Publication of 2025 Interim Report (the "Current Corporate Communications")

The English and Chinese versions of the Company's Current Corporate Communications are available on the website of the Company at <http://ir.lining.com> and the website of Hong Kong Exchanges and Clearing Limited at www.hkexnews.hk (the "HKEXnews Website"). You may access the Current Corporate Communications by clicking "Investor Relations" on the home page of the Company's website or browsing through the HKEXnews Website. For the shareholders who have selected to receive the Company's Corporate Communications in printed version, enclosed is the Current Corporate Communications of the Company in the language you have expressly chosen to receive.

Arrangement of Electronic Dissemination of Corporate Communications

Pursuant to Rule 2.07A of the Rules Governing The Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") under the expansion of paperless listing regime and electronic dissemination of corporate communications that came into effect on 31 December 2023, the Company is writing to inform you that the Company has adopted electronic dissemination of corporate communications (the "Corporate Communications"), which mean any documents issued or to be issued by the Company for the information or action of holders of any of its securities, including but not limited to (a) the directors' report, its annual accounts together with a copy of the auditors' report and, where applicable, its summary financial report; (b) the interim report and, where applicable, its summary interim report; (c) a notice of meeting; (d) a listing document; (e) a circular; and (f) a proxy form. Please note that both the English and Chinese versions of all future Corporate Communications will be available electronically on the Company's website at <http://ir.lining.com> and the HKEXnews Website at www.hkexnews.hk in place of printed copies.

Solicitation of electronic contact details

To ensure timely receipt of the latest Corporate Communications, the Company recommends you provide your email address by scanning your personalized QR code printed on the enclosed reply form (the "Reply Form"). Alternatively, you may sign and return the Reply Form to the Company's Hong Kong branch share registrar and transfer office (the "Share Registrar"), Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong.

If the Company does not receive your functional email address in your reply, until such time that the functional email address is provided to the Share Registrar, you may (i) be unable to receive any notifications regarding the publication of Corporate Communications; (ii) need to proactively check the Company's website and the HKEXnews Website to keep up with the publication of Corporate Communications; and (iii) the Company will send the Actionable Corporate Communications^(Note) in printed form in the future.

If you want to receive future Corporate Communications in printed form, please complete and return the enclosed Reply Form to the Share Registrar or send an email to liningecom@computershare.com.hk specifying your name, address and request to receive future Corporate Communications in printed form. Please note that such instruction shall be valid for one year starting from the receipt date of your instruction and will expire thereafter.

If you have any difficulty in receiving or gaining access to the Corporate Communications posted on the Company's website for any reason, please send your request (specifying your name, address and request) by email at liningecom@computershare.com.hk or by notice in writing to the Share Registrar, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong. The Company will promptly upon receipt of your request send the Corporate Communications to you in printed form free of charge.

Should you have any queries relating to this letter, please call the Share Registrar's enquiry hotline at (852) 2862 8688 during business hours (9:00 a.m. to 6:00 p.m., Monday to Friday, excluding Hong Kong public holidays).

Yours faithfully,
Li Ning Company Limited

Note: Actionable Corporate Communication is any corporate communication that seeks instructions from an issuer's securities holders on how they wish to exercise their rights or make an election as the issuer's securities holders.

各位登記股東：

李寧有限公司（「本公司」）

– 2025 中期報告（「本次公司通訊文件」）之發佈通知

本公司的本次公司通訊文件的中、英文版本已上載於本公司網站 <http://ir.lining.com> 及香港交易及結算所有限公司的網站 www.hkexnews.hk（「披露易網站」）。請在本公司網站主頁按「投資者關係」一項或在披露易網站閱覽本次公司通訊文件。若閣下之前選取收取本公司公司通訊之印刷版本，現向閣下奉上按照閣下之前所選擇的語言版本的本次公司通訊文件。

以電子方式發佈公司通訊之安排

根據自 2023 年 12 月 31 日起生效的擴大無紙化制度及以電子方式發佈公司通訊規定下香港聯合交易所有限公司證券上市規則（「上市規則」）第 2.07A 條，本公司現謹此通知閣下，本公司已採用以電子方式發佈公司通訊（「公司通訊」）之安排，該公司通訊是指本公司為向其任何證券持有人提供資訊或提醒其採取行動而發佈或將要發佈的任何文件，包括但不限於(a)董事會報告、其年度帳目連同核數師報告副本以及財務摘要報告（如適用）；(b)中期報告及其中期報告摘要（如適用）；(c)會議通知；(d)上市文件；(e)通函；及(f)代表委任表格。請注意，所有日後公司通訊的英文版和中文版將在本公司網站 <http://ir.lining.com> 和披露易網站 www.hkexnews.hk 上提供，以代替印刷本。

徵集電子聯絡資料

為確保及時收到最新的公司通訊，本公司建議閣下透過掃描隨附之回條（「回條」）上列印的閣下專屬二維碼來提供閣下的電子郵件地址。或者，閣下也可以簽署回條並交回本公司的香港股份過戶登記處（「股份過戶處」）香港中央證券登記有限公司，地址為香港灣仔皇后大道東 183 號合和中心 17M 樓。

如果本公司沒有收到閣下的有效電子郵件地址，直至股份過戶處收到閣下有效的電子郵件地址前，閣下或將(i)無法收到任何有關發佈公司通訊的通知；(ii)需要主動查看本公司網站和披露易網站以留意公司通訊的發佈；及(iii)本公司日後將以印刷本形式發送可供採取行動的公司通訊^(Note)。

若閣下希望收取日後公司通訊之印刷版，請填妥隨附之回條並交回股份過戶處或發送電子郵件至 liningecom@computershare.com.hk，並註明閣下的姓名、地址以及收取日後公司通訊印刷版的要求。請注意，此指示由收悉閣下指示當日起計一年內有效，此後將失效。

閣下若因任何理由以致在收取或接收載於本公司網站上的公司通訊出現困難，閣下可將要求（註明閣下的姓名、地址及要求）以電郵方式發送到 liningecom@computershare.com.hk 或以書面方式郵寄至股份過戶處，地址為香港灣仔皇后大道東 183 號合和中心 17M 樓。本公司接到閣下通知後，將盡快向閣下免費發送有關公司通訊的印刷本。

如閣下對本函內容有任何疑問，請於辦公時間內（星期一至星期五上午 9 時至下午 6 時，香港公眾假期除外）致電股份過戶處查詢熱線 (852) 2862 8688 查詢。

李寧有限公司
謹啟

2025 年 9 月 11 日

附註：可供採取行動的公司通訊指任何涉及要求發行人的證券持有人指示其擬如何行使其有關證券持有人的權利或作出選擇的公司通訊。



當閣下寄回此回條時，請將郵寄標籤剪貼於信封上。
如在本港投寄，閣下無需支付郵費或貼上郵票。