

Smarter technology for all

Q3 FY24 Earnings Announcement

Feb 22, 2024

Lenovo

Smarter technology for all

Yuanqing Yang

Chairman & CEO

February 22, 2024

Lenovo

Forward-Looking Statement

This presentation contains “forward-looking statements”, which are statements that refer to the expectations and plans for the future and include, without limitation, statements regarding Lenovo’s future results of operations, financial condition or business prospects as well as other statements based on projections, estimates and assumptions. In some cases, these statements can be identified by terms such as “expect,” “intend,” “plan,” “believe,” “estimate,” “may,” “will,” “should” and comparable words (including negative variants of such words). These forward-looking statements, reflect the current expectations and plans of the directors and management of Lenovo, which may not materialize or may change. Many risks, uncertainties and other factors, some of which are unpredictable and beyond Lenovo’s control, could affect the matters discussed in these forward-looking statements. These factors include, without limitation, economic and business conditions globally and in the countries where we operate, Lenovo’s ability to predict and respond quickly to market developments, consumer demand, pricing trends and competition; changes in applicable laws and regulations (including applicable tax and tariff rates). Any variance from the expectations or plans on which these forward-looking statements are based could cause Lenovo’s actual results or actions to differ materially from those expressed or implied in these statements. These forward-looking statements are not guarantees of future performance and you are cautioned not to place undue reliance on these statements. Lenovo undertakes no obligation to update any forward-looking statements in this presentation, whether as a result of new information or any subsequent change, development or event. All forward-looking statements in this presentation are qualified by reference to this paragraph.



**Resumed
year-on-year growth**



**Capturing
hybrid AI opportunity**

Group:

Growth Resumed & Transformation Accelerating

Performance

- Revenue **\$15.7B**, up **3%** YTY, back to YTY growth trajectory
- Non-HKFRS net income **\$357M**, net margin QTQ improvement for two consecutive quarters
- Non-PC revenue mix up **1.3** pts YTY to **42%**, driven by accelerated transformation

Group:

Growth Resumed & Transformation Accelerating

Opportunities & Sustainable growth



Hybrid AI creates opportunities for devices, infrastructure, solutions & services

- AI PC stimulates refresh cycle, 50%+ of PCs to be AI capable by 2026 (Canalys)
- Hybrid AI drives hybrid infrastructure
- Increasing demand for AI native applications, solutions and services



Committed to “AI for all”

- Committed to R&D investment, the number and percentage of R&D headcounts increased
- Building Pocket-to-Cloud computing capability
- Full stack portfolio: AI devices, AI infrastructure, AI solutions & services

SSG

Solutions & Services Group: Record Revenue & Profit Driving AI Solutions & Services



Performance

- Revenue reached **\$2** billion milestone, up **10%** YTY to historic high
- Record operating profit, high operating margin **20.4%**
- Protected Support Services & Software as core profit engine
- Managed Services, Project & Solution Services revenue mix reached **55%**, growing YTY for **11** consecutive quarters
- Digital Workspace Solution, Hybrid Cloud & Sustainability showed strong momentum

SSG

Solutions & Services Group:

Record Revenue & Profit

Driving AI Solutions & Services

Opportunities & Sustainable growth



- New IT services market expected stable growth in mid-term (CAGR 11.2%, 2023-2026)
- Hybrid AI opens up new horizons for AI native solutions & services



- Embed AI into vertical solutions & services

ISG

Infrastructure Solutions Group: Capturing Opportunities in AI Infrastructure



Performance

- External headwinds remained, demand shift to AI continues
- Revenue achieved QTTQ growth for the second consecutive quarter
- Combined revenue from Storage, Software and Service reached record high **\$1** billion
- Storage: record revenue, global **#3**
- AI Infrastructure: global **#3**

ISG

Infrastructure Solutions Group: Capturing Opportunities in AI Infrastructure

Opportunities & Sustainable growth



- ICT market continues shifting to hybrid AI infrastructure
 - AI Server to grow twice as fast as the total server market



- Grow key strategic partnership
- Build more sophisticated AI infrastructure solutions
- Strengthen portfolio competitiveness
- Secure major customer deal and pipeline
- Resume year-on-year growth

IDG

Intelligent Devices Group: Resumed Growth & Solidified Leadership



Performance

- Revenue resumed growth, up **6.7%** YTY
- Strong profitability, operating margin **7.4%**
- **PC:** industry leading profitability; shipment resumed YTY growth with **5.8** pts premium-to-market; market share **23.8%**, highest since Covid
- **Smartphone:** shipment up **32%** YTY with **25** pts premium-to-market, hypergrowth in AP/EMEA/NA
- **Tablet:** shipment up **13%** YTY with **30** pts premium-to-market

IDG

Intelligent Devices Group: Resumed Growth & Solidified Leadership

Opportunities & Sustainable growth



Hybrid AI drives huge opportunities:

- Expect strong demand for AI client devices
- Accelerated refreshment cycle
- More growth potential
- Improving profitability



- Invest in innovation
- Build long-term competitiveness

Capture the tremendous opportunities in AI



**Commitment to
AI innovation**



**Partnerships with
other key leaders**

Smarter technology for all

Wong Wai Ming

Chief Financial Officer

Feb 22, 2024

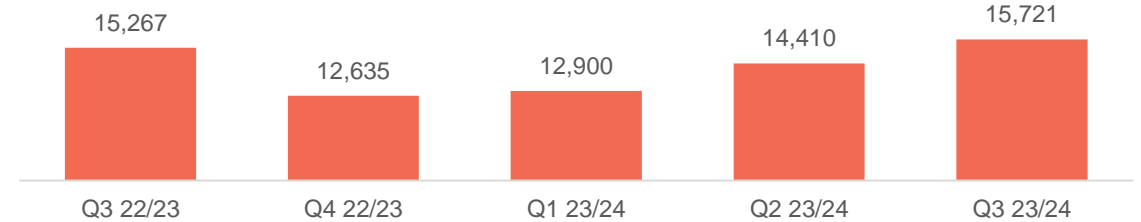


Embracing Hybrid AI

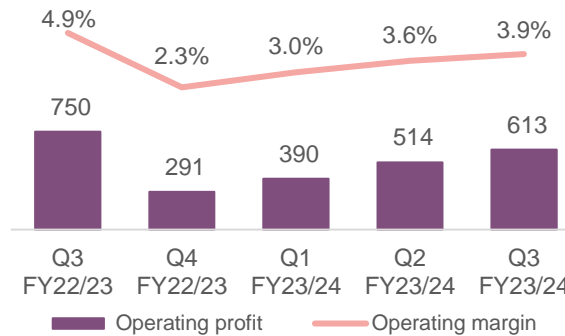
- Accelerated product launches to monetize Hybrid AI opportunities; revenue grew QTD for 3rd consecutive quarter by 9%; revenue and operating profit improved sequentially across all three business groups
- Service-led Transformation drove robust SSG sales growth; IDG achieved highest PC market share since COVID and strong smartphone premium-to-market growth; ISG made record sales on growth products
- Non-HKFRS net income margin expanded by 38 bps QTD; Segment profitability of IDG and SSG grew YTD; ISG's profit up \$16M QTD to reduce loss
- Non-PC¹ contributed 42% of sales mix, up by 1.3 pts YTD from successful diversification efforts

Performance

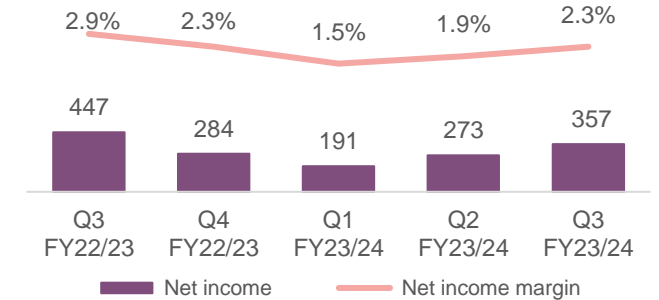
Revenue



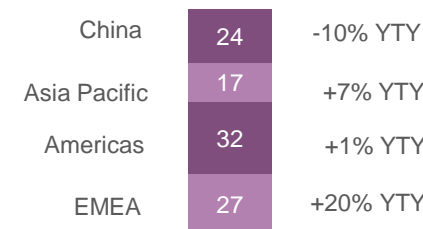
Group Operating Profit and Margin



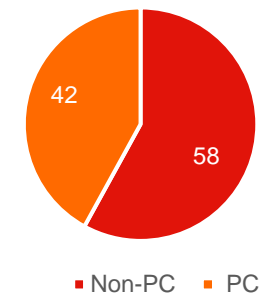
Non-HKFRS² Net Income & Margin



Revenue Contribution (%) by Geography



Revenue Contribution (%)



¹ Non-PC revenue includes revenues from SSG, ISG and non-PC part of IDG

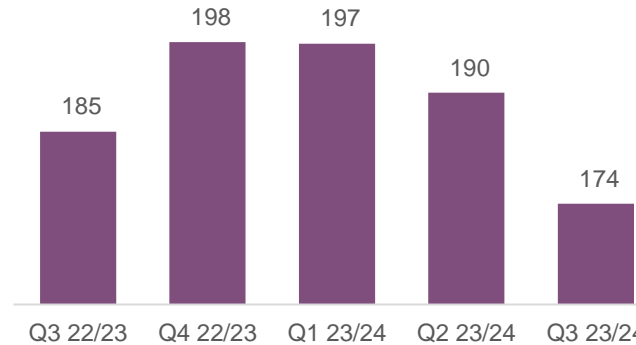
² Please refer to the penultimate slide – Supplemental Non-HKFRS Measures – in this presentation for more details

Prudent Financial Management

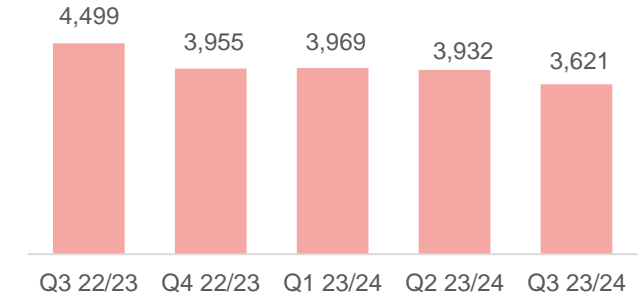
- The Group showed greater resilience by balancing finance cost and liquidity amid a higher interest rate environment. Finance cost down \$10M YTY and \$16M QTQ, thanks to a prudent reduction in interest-bearing borrowings
- Days of accounts receivables and inventory together improved by 14 days YTY, of which 10 days came from inventory days improvement alone despite lower accounts payable days, resulting in a cash conversion cycle of 1 day
- The Group remains resolute in its dedication to innovation and is on track to invest the largest share of its revenue in R&D for FY23/24

Performance

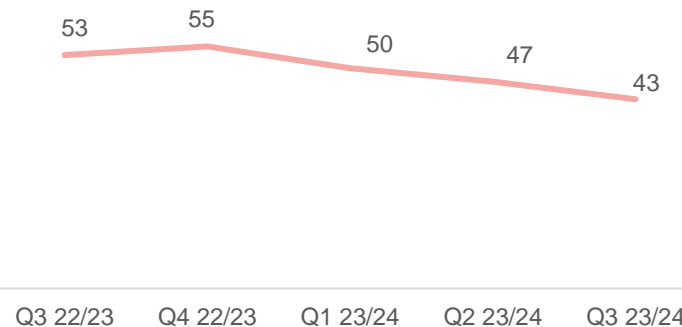
Finance cost



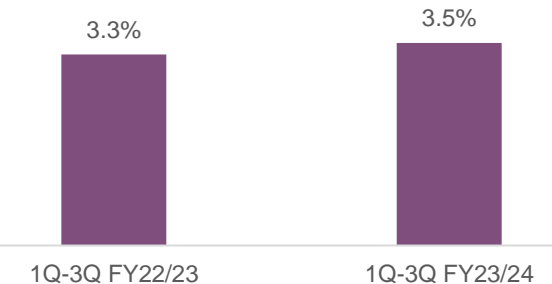
Total Borrowings



Inventory days (Days)

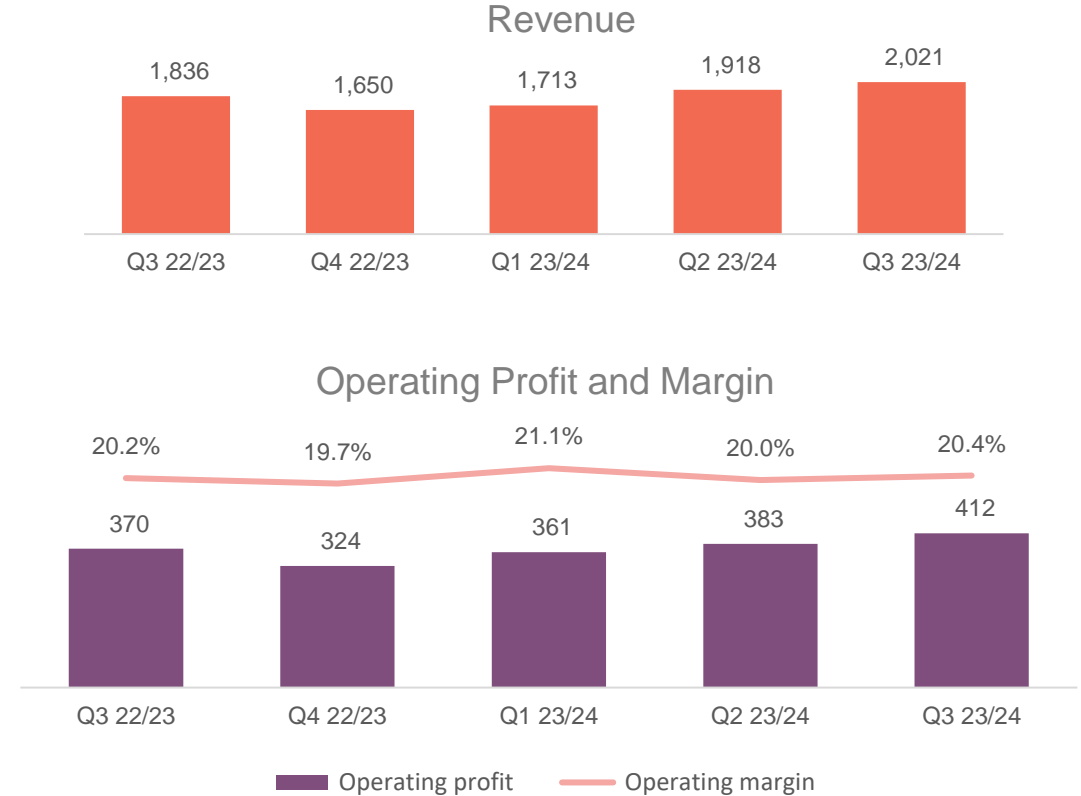


R&D spending/Rev ratio



- Revenue reached a new milestone of \$2.0B; operating profit up 11% YTY with margin expanding 22 bps YTY to 20.4%
- Strong momentum for TruScale as-a-Service with double-digit YTY growth in contract signings
- Rising penetration rate attributed to the record-setting Premier Support and Premier Support Plus bookings
- AI-powered solutions including AI Fast Track Professional Services launched to enhance GenAI applications

Performance



11th

consecutive quarter
of **double-digit** revenue
growth and profit margin

Record
TruScale

TCV signing with 50%+
YTY growth

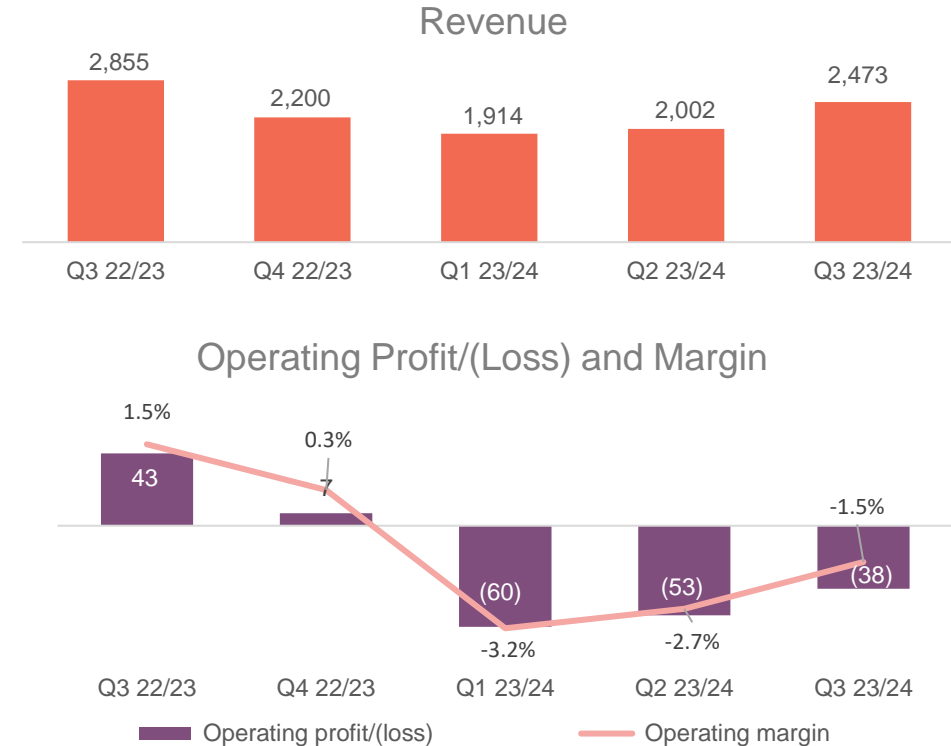
55%

of SSG's revenue from
non-hardware-tied
business

Infrastructure Solutions Group

- Revenue and operating profit improved for 2nd consecutive quarter by 24% and \$16M QTQ, driven by order recovery from key cloud and enterprise customers and successes in strategic products
- Expanding Hybrid AI solutions to be time-to-market across GPU platforms
- Storage revenue reached all-time record, up 48% YTY
- Edge revenue achieved all-time record, up 12% YTY with 11 consecutive quarters of growth
- High Performance Computing remained No.1 Provider on TOP500 and No.1 most sustainable supercomputer on Green500

Performance



No.1

Neptune water-cooling:
won No.1 award in
UN's Energy Efficiency
competition¹

36%

YTY Growth:
Combined storage,
services and software
revenue

No.3

Market Position²:
Storage Revenue
across all Price Bands

1. United Nations Industrial Development Organization (UNIDO) Global Call 2023

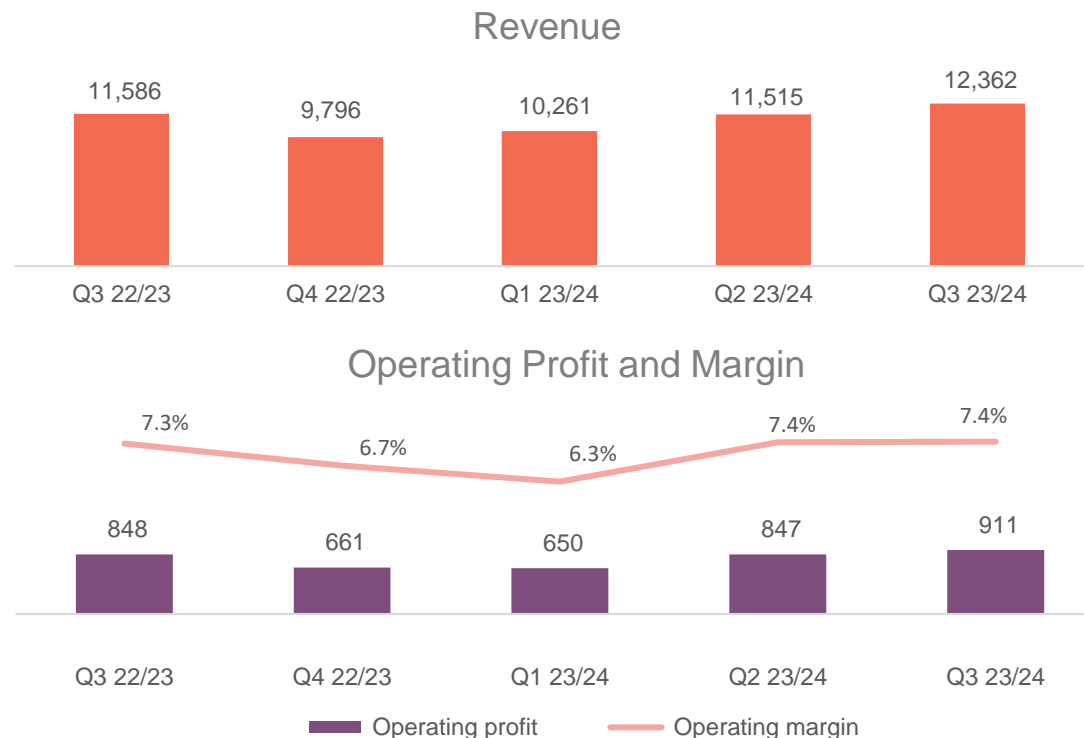
2. IDC Quarterly Enterprise Storage Systems Tracker, 2023 Q3, External Storage, Statistical tie between Lenovo and the combination of HPE and H3C separate companies

IDG

Intelligent Devices Group¹

- Premium-to-market growth resulting in 7% YTY sales increase; industry-leading operating margin of 7.4%, driven by operational excellence and premium mix
- Strengthened global No.1 PC position; maintained No.1 position in 4 out of 5 geos; NA revenue up 23% YTY
- Non-PC² rev mix up +4.2pts YTY, with smartphone sales growing high double-digit, significantly outperforming the sector
- Unveiled >40 devices and solutions at CES, including AI PCs as well as proprietary AI software and components

Performance



27%
market share in Commercial
PC segment, the highest
level in 3 years

Smartphone premium mix
reached a
record
25%
+9pts YTY

**A total of 105
CES awards won
including 61
by ThinkBook Plus Gen 5
Hybrid**

¹ IDG mainly consists of PC, tablet, smartphone, and smart devices business

² Non-PC includes other smart devices, smartphones, tablets, embedded computing/IoT, and scenario-based solutions such as Small Collaboration, Smart Home and Smart Office

*Source: industry research

Q3 FY23/24 ESG Updates

 <p>Environmental</p>	<p>100%</p> <p>2023 ThinkPad¹ lines deploying plastic-free primary packaging</p>	<p>300 million pounds</p> <p>post-consumer recycled content plastics in Lenovo products by FY 2025/26, cumulatively since 2005²</p>	<p>EPEAT® Climate+™ Champion³</p> <p>recognized with more than 400 products that are EPEAT Climate+ designated</p>
 <p>Social</p>	<p>Human Rights Campaign Foundation⁴</p> <p>Included Lenovo in Corporate Equality Index for the 6th year</p>	<p>Record-High score</p> <p>for Lenovo in annual Workplace Pride Global Benchmark⁵</p>	<p>Award of Excellence for Making an Impact</p> <p>from the Association for Supply Chain Management (ASCM)⁶</p>
 <p>Governance</p>	<p>AAA rating</p> <p>for the second year by Morgan Stanley Capital International (MSCI)</p>	<p>Gold Award</p> <p>in annual Best Corporate Governance and ESG Awards by HKICPA⁷</p>	<p>Ranked 1st</p> <p>for the second time in Gartner Asia/Pacific Supply Chain Top 10 following the #8 ranking in Global Top 25</p>

1. Except E Series.

2. Equivalent weight of almost 66,000 minivans (based on assumption that a typical minivan weighs 4,552.25 pounds which is the average of four of the best-selling minivans in the US).

3. Managed by the Global Electronics Council (GEC), EPEAT is the premier global ecolabel for electronics and technology products. On October 3rd, GEC announced the listing of the first EPEAT Climate+ designated products. This new designation, Climate+, highlights products on the market that have been thoughtfully produced with climate in mind and empower organizations to increase transparency, goal setting, and concrete corporate actions to decarbonize the supply chain.

4. A score of 90 out of 100. The Index is the foremost benchmarking survey and report measuring corporate policies and practices related to LGBTQ+ workplace equality for US-based companies for their employees in the US and abroad.

5. Workplace Pride is the international platform for LGBTQ+ in the workplace. Their Global Benchmark is an important assessment of Lenovo's workplace inclusivity.

6. Lenovo's International Services Supply Chain (ISSC) won the 2023 Award of Excellence for Making an Impact from the Association for Supply Chain Management (ASCM). The award recognizes that Lenovo ISSC is working to create a better world through social responsibility, proven business integrity, and a strong focus on sustainability.

7. This is the 11th consecutive year Lenovo has received awards from the HKICPA (Hong Kong Institute of Certified Public Accountants).

Outlook

Group Mission is to Lead and Enable Intelligent Transformation

Improve net income margin in the medium-term; Turbocharge innovation; Increase brand premium; Drive hybrid AI with pocket to cloud deployment; Leverage Digital Transformation to drive secular growth

SSG: Serve as a New Growth Engine with High Profitability

- Drive scalable growth and profitability with a focus on key verticals and building repeatable solutions with Lenovo IP
- Capture strong demand from hybrid working, hybrid cloud, and sustainability services
- Increase penetration in the commercial PC and ESMB infrastructure segments
- Establish TruScale as a comprehensive as-a-Service portfolio to capture fast-growing demand

ISG: Continue to Drive Hypergrowth and Ever-improving Profitability

- Deliver differentiated technology solutions in general purpose server computing, hybrid cloud, High Performance Computing, data management, AI and edge computing, all featuring an “As a Service” option
- Make AI an essential element in everything we do to drive growth
- Leverage unique ODM+ business and manufacturing model to capture demand and improve profit

IDG: Maintain #1 Position in PC with Leading Profitability and Accelerate Non-PC Growth

- Continue to invest in innovation and accelerate AI PC transition to ensure premium-to-market growth and leading industry position
- Ambitious smartphone growth plan with increasing premium mix with foldable Moto Razr, Moto Edge and AI development
- Optimize operation efficiency to ensure leading profitability while develop non-PC business and device collaboration.

Supplemental Financial Materials

- Financial Summary
- Condensed Consolidated Income Statement
- Condensed Consolidated Balance Sheet
- Condensed Consolidated Cash Flow Statement
- Supplemental Non-HKFRS Measures

Financial Summary

US\$ Million	Q3 22/23	Q3 23/24	Y/Y%
Revenue	15,267	15,721	3%
Gross profit	2,612	2,601	-0%
Operating expenses	(1,862)	(1,988)	7%
Operating profit	750	613	-18%
Operating profit (non-HKFRS)	729	630	-14%
Other non-operating expenses	(145)	(142)	-2%
Profit before taxation	605	471	-22%
Profit before taxation (non-HKFRS)	587	489	-17%
Taxation	(123)	(94)	-23%
Profit for the period	482	377	-22%
Profit for the period (non-HKFRS)	464	390	-16%
Profit attributable to			
Other non-controlling interests	45	40	-11%
Equity holders of the Company	437	337	-23%
Equity holders of the Company (non-HKFRS)	447	357	-20%
EPS (US cents)			
Basic	3.65	2.81	-23%
Diluted	3.44	2.64	-23%
	Q3 22/23	Q3 23/24	
Gross margin	17.1%	16.5%	
Operating margin	4.9%	3.9%	
E/R ratio	12.2%	12.6%	
PTI margin	4.0%	3.0%	
Net margin	2.9%	2.1%	

Condensed Consolidated Income Statement

US\$ Million	Q3 22/23	Q3 23/24
Revenue	15,267	15,721
Cost of sales	(12,655)	(13,120)
Gross profit	2,612	2,601
Selling and distribution expenses	(871)	(869)
Administrative expenses	(480)	(591)
Research and development expenses	(579)	(547)
Other operating income/(expenses) – net	68	19
Operating profit	750	613
Finance income	42	35
Finance costs	(185)	(174)
Share of losses of associates and joint venture	(2)	(3)
Profit before taxation (PTI)	605	471
Taxation	(123)	(94)
Profit for the period	482	377
Profit attributable to		
Other non-controlling interests	45	40
Equity holders of the Company	437	337
Per share data		
Earnings per share (US cents) – Basic	3.65	2.81
Earnings per share (US cents) – Diluted	3.44	2.64

Condensed Consolidated Balance Sheet

<i>US\$ Million</i>	As of Dec 31, 2022	As of Dec 31, 2023
Current assets	26,131	23,228
Bank deposits and cash	5,081	3,533
Trade, notes and other receivables	13,222	13,088
Inventories	7,502	6,219
Others	326	388
Non-current assets	15,617	16,276
Property, plant and equipment	1,927	2,009
Intangible assets	8,185	8,519
Others	5,505	5,748
Current liabilities	28,917	26,701
Borrowings	608	57
Trade, notes, other payables, accruals and provisions	25,940	24,534
Deferred revenue	1,600	1,583
Others	769	527
Non-current liabilities	7,028	6,690
Borrowings	3,891	3,564
Deferred revenue	1,397	1,443
Others	1,740	1,683
Total equity	5,803	6,113

Condensed Consolidated Cash Flow Statement

US\$ Million	Q3 22/23	Q3 23/24
Net cash generated from operating activities	74	364
Net cash used in investing activities	(407)	(364)
Net cash used in financing activities	(301)	(324)
Decrease in cash and cash equivalents	(634)	(324)
Effect of foreign exchange rate changes	86	53
Cash and cash equivalents at the beginning of the period	5,567	3,737
Cash and cash equivalents at the end of the period	5,019	3,466

Supplemental Non-HKFRS Measures

US\$ Million		Q3 22/23				Q3 23/24			
		Operating profit	Profit before taxation	Profit for the period	Profit attributable to equity holders	Operating profit	Profit before taxation	Profit for the period	Profit attributable to equity holders
As reported		750	605	482	437	613	471	377	337
Non-HKFRS adjustments									
Net fair value changes on financial assets at fair value through profit or loss		(74)	(74)	(64)	(36)	(25)	(25)	(21)	(14)
Amortization of intangible assets resulting from mergers and acquisitions		53	53	43	43	42	43	34	34
Mergers and acquisitions related charges		-	3	3	3	-	-	-	-
Non-HKFRS		729	587	464	447	630	489	390	357

**Smarter
technology
for all**

Lenovo

thanks.