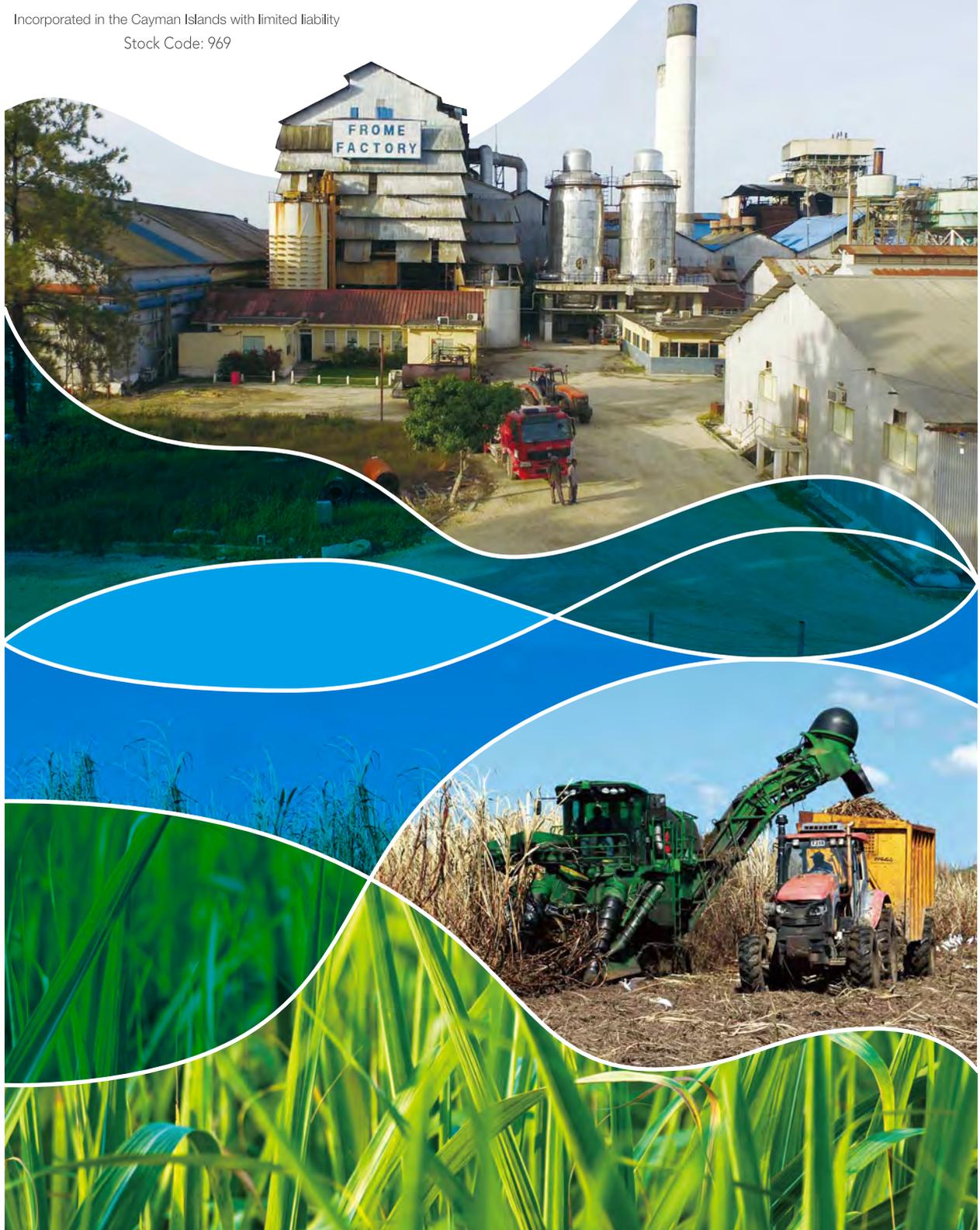




**Hua Lien International
(Holding) Company Limited**

Incorporated in the Cayman Islands with limited liability
Stock Code: 969

**2020
Annual Report**



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Corporate Information

Executive Directors

Mr. LIU Xueyi
Mr. HAN Hong
Mr. WANG Zhaohui

Non-Executive Directors

Ms. LIU Yan (*Chairman*)
Mr. ZHANG Jian

Independent Non-Executive Directors

Mr. CHENG Tai Kwan Sunny
Mr. SHI Zhu
Dr. LU Heng Henry

Company Secretary

Mr. WAN Hok Shing, *FCPA, FCCA, CICPA, ACS, ACG, CFA*

Registered Office

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Principal Place Of Business In Hong Kong

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Central,
Hong Kong

Auditor

BDO Limited
Certified Public Accountants

Principal Bankers

Industrial and Commercial Bank of China (Asia) Limited

Cayman Islands Principal Share Registrar and Transfer Office

The Harbour Trust Co. Ltd.
One Capital Place
P.O. Box 1787
Grand Cayman
Cayman Islands
British West Indies

Hong Kong Branch Share Registrar and Transfer Office

Union Registrars Limited
Suites 3301-04, 33/F.
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Website

<http://www.irasia.com/listco/hk/hualien/index.htm>

Chairman's Statement & Management Discussion and Analysis

Business Review

Overall Performance

For the year ended 31st December 2020, the revenue of the Group decreased by approximately 12.6% to approximately HK\$118.5 million (2019: approximately HK\$135.5 million). The decrease in revenue of approximately HK\$17.0 million in year 2020 was caused by the approximately HK\$10.4 million decrease in revenue from the Supporting service business segment and the approximately HK\$6.6 million decrease in revenue from the Sugar business segment.

The gross profit for the year ended 31st December 2020 increased by approximately HK\$22.0 million to approximately HK\$28.2 million (2019: approximately HK\$6.2 million). The gross profit percentage also increased by approximately 19.2% to approximately 23.8% (2019: approximately 4.6%). As further elaborated below, the increase in gross profit and gross profit percentage was mainly due to the increase of the average selling prices of the Sugar business segment.

The loss before taxation increased moderately by approximately HK\$0.9 million to approximately HK\$121.2 million (2019: approximately HK\$120.3 million). As further elaborated below, the moderate increase in loss before taxation was mainly due to net combined effect of the positive impacts which (included: (i) the increase of gross profit of approximately HK\$22.0 million; (ii) the decrease of administrative expense of approximately HK\$12.0 million; and (iii) the decrease in other operating expenses of approximately HK\$8.7 million), as well as the negative impacts which (included: (iv) the decrease in gain from change in fair value of biological assets of approximately HK\$21.5 million; (v) the decrease in other income and expenses of approximately HK\$1.6 million; (vi) the non-occurrence of gain from change in fair value of derivative component of convertible notes of approximately HK\$7.4 million after its maturity; and (vii) the increase of finance costs of HK\$13.1 million).

Basic loss per share for the year was approximately HK4.38 cents (2019: approximately HK4.19 cents).

The directors do not recommend the payment of a dividend for the year ended 31st December 2020 (2019: nil).

Sugar Cane Growing and Sugar Manufacturing Business in Jamaica

Business review

The Joyful Right Limited is the holding company of Pan-Caribbean Sugar Company Limited ("**PCSC**") which has operated the three sugar estates, namely Bernard Lodge Sugar Estate, Monymusk Sugar Estate and Frome Sugar Estate and two sugar factories, namely Monymusk Sugar Factory and Frome Sugar Factory in Jamaica since 15th August 2011, a 70% indirectly owned subsidiary of the Company, together called "**Joyful Right Group**". Due to the severe business environment for the sugar cane growing and sugar manufacturing business in Jamaica, the Group has suspended certain agricultural and factory operations that are under serious loss since June 2016, which include two sugar estates of Bernard Lodge Sugar Estate and Monymusk Sugar Estate as well as one sugar factory of Monymusk Sugar Factory. Joyful Right Group resumed the operation of Monymusk Sugar Factory in year 2018 and suspended again the operation in year 2019 and continues to operate the Frome Sugar Estate and Frome Sugar Factory. The following analysis of sugar cane growing and sugar manufacturing business in Jamaica is based on Joyful Right Group.

Chairman's Statement & Management Discussion and Analysis

Business Review *(Continued)*

Sugar Cane Growing and Sugar Manufacturing Business in Jamaica *(Continued)*

Business review (Continued)

For the revenue, Joyful Right Group recorded a revenue of approximately J\$2.2 billion for year 2020 (approximately HK\$118.5 million) (2019: approximately J\$2.1 billion (approximately HK\$125.1 million)). The revenue from the Sugar business segment experienced a moderate increase of approximately J\$0.1 billion in Jamaican dollar (a decrease of approximately HK\$6.6 million in Hong Kong dollar, since the depreciation of Jamaica dollar against Hong Kong dollar in year 2020 made the current year translated revenue in Hong Kong dollar smaller than year 2019) for the year ended 31st December 2020. The sales volume of raw sugar and molasses was decreased approximately by 4,700 tonnes of sugar (about 23.8%) and approximately 2,100 tonnes of molasses (about 15.1%) respectively as compared with that in year 2019 for reason of the decrease in raw sugar and molasses output during the year for reason of decrease in input of sugar cane. Joyful Right Group produced approximately 11,200 tonnes of raw sugar and approximately 11,200 tonnes of molasses in year 2020 by crushing input of sugar cane of approximately 192,000 tonnes compared with approximately 18,700 tonnes of raw sugar and approximately 15,200 tonnes of molasses in year 2019 by crushing input of sugar cane of approximately 288,000 tonnes. The decrease in input of sugar cane was due to the decrease in yield and quality of sugar cane from our own Frome Sugar Estate and from the local cane farmers as the farming and harvesting activities had been reduced by the Covid-19 pandemic. However, as further elaborated below, the effect of the 23.8% and 15.1% decrease in sales volume of raw sugar and molasses were all neutralized by the approximately 35.8% and approximately 11.1% increase in the average selling price of raw sugar and molasses respectively in year 2020, resulting in the overall revenue of the Sugar business segment slightly increased in year 2020. The increase in average selling price was mainly due to the scaled-down operation enabled Joyful Right Group to reduce the portion of lower-priced overseas sales.

The table below shows geographical analysis of revenue of sugar and molasses.

	2020			2019		
	J\$'million	HK\$'million	% of Revenue	J\$'million	HK\$'million	% of Revenue
By region						
Jamaica	1,926.5	104.4	88.1	1,692.9	99.4	79.5
US	259.3	14.1	11.9	285.9	16.8	13.4
European countries	-	-	-	134.9	7.9	6.3
Caribbean countries	-	-	-	17.3	1.0	0.8
	2,185.8	118.5	100.0	2,131.0	125.1	100.0

In year 2020, Joyful Right Group increased the domestic sales in Jamaica from approximately 79.5% to approximately 88.1% and decreased the overseas sales from approximately 20.5% to approximately 11.9%. In context of expressed as tonnes, the domestic sales showed an increase of 621 tonnes of sugar in Jamaica and the overseas sales showed a decrease of 5,358 tonnes of sugar (which composed of an decrease in sales of 1,709 tonnes to US, an decrease of 3,299 tonnes to European countries and a decrease of 350 tonnes to Caribbean countries). The change in sales mix was mainly due to the effect of reduction in competition from the increased effort of the Jamaican government in crackdown on sugar smuggling in Jamaica and the closure of more sugar mills (like Golden Grove Factory in 2019). This reduction in competition resulted in the decrease in supply and it led to the increase in selling price and the rise in sales volume of our domestic sales in Jamaica. As a result, PCSC further decreased the overseas to domestic sales ratio from approximately 20 : 80 in year 2019 to approximately 12 : 88 in year 2020.

Business Review *(Continued)*

Sugar Cane Growing and Sugar Manufacturing Business in Jamaica *(Continued)*

Business review (Continued)

In terms of gross trading margin, the Joyful Right Group recorded an increase in gross profit of approximately J\$416.3 million (approximately HK\$22.1 million) to approximately J\$520.7 million (approximately HK\$28.2 million) (2019: approximately J\$104.4 million (approximately HK\$6.1 million)). The gross profit percentage recorded an increase of approximately 18.9% to approximately 23.8% in year 2020 (2019: approximately 4.9%). The increase in gross profit ratio in year 2020 was mainly due to the approximately 35.8% and approximately 11.1% increase in the average selling price of raw sugar and molasses respectively in year 2020. The average selling price for raw sugar and molasses in year 2020 was approximately J\$130,000 (approximately HK\$7,000) and approximately J\$17,700 (approximately HK\$961) per tonne respectively compared with approximately J\$95,700 (approximately HK\$5,600) and approximately J\$16,000 (approximately HK\$937) in year 2019. The approximately 35.8% increase in average selling price of raw sugar was driven up by approximately 10.5% increase in average selling price in domestic market and by approximately 48.0% increase in average selling price in overseas markets. The approximately 10.5% improvement in domestic selling price was due to the reduction in competition as explained above. The approximately 48.0% improvement in overseas selling price was because of the reduction in sugar import to US from Mexico. Mexico under the bilateral free trade agreement enjoying duty-free and quota-free export to US and is a major sugar supplier to US. The adverse weather in Mexico decreased the country sugar output and created a shortfall in sugar in US sugar market and the market price of sugar in US was consequently pushed up.

In terms of net operation results, this segment recorded net loss of approximately HK\$83.4 million (2019: approximately HK\$92.5 million). The decrease in net loss of approximately HK\$9.1 million was mainly attributable to the net combined effect of the following positive and negative impacts, the positive impacts (included of: (i) an improvement in gross profit of approximately HK\$22.1 million as explained above; (ii) the approximately HK\$5.3 million lower in administrative expenses resulting from various cost control measures adopted; and (iii) the decrease of approximately HK\$28.9 million in other operating expenses resulting mainly from the non-occurrence of the impairment loss for right-of-use asset which had been fully impaired in year 2019) as well as the negative impacts (included of: (iv) the negative difference in fair value of biological assets of approximately HK\$21.6 million (as reasons stated in next paragraph); (v) the approximately HK\$1.6 million decrease in other income and expenses which mainly caused by the decrease in lease income from cane farmers and sub-contractors as their activities were diminished by the local Covid-19 pandemic control; and (vi) the approximately HK\$24.0 million increase in finance costs of mainly the foreign exchange loss when re-translating the US dollar-denominated liabilities at year end when Jamaican dollar against US dollar further depreciated yearly by another approximately 8% in year 2020).

Chairman's Statement & Management Discussion and Analysis

Business Review *(Continued)*

Sugar Cane Growing and Sugar Manufacturing Business in Jamaica *(Continued)*

Business review (Continued)

The negative difference in fair value of biological assets of approximately HK\$21.6 million for the two years (2020: the loss in fair value of approximately HK\$19.9 million vs 2019: the gain in fair value of approximately HK\$1.7 million) was resulting from the combined effect of the following positive and negative impacts. The positive impact (included: (i) the approximately 17.5% increase in forecasted sugar cane market price (2020: J\$4,700 (HK\$257) vs 2019 J\$4,000 (HK\$237))). However, this positive impact was fully offset by the negative impacts caused by the restrained agricultural activities under the local Covid-19 pandemic control. The negative impacts resulting from the decrease in agricultural activities (included: (ii) the approximately 34.9% reduction in total hectare of farmed areas (2020: approximately 2,800 hectares vs 2019: approximately 4,300 hectares). The decrease in farmed areas of approximately 1,500 hectares was resulting from the net combined effect of the approximately 100 hectares of increase of farmed areas of new seed cane planted and the approximately 1,600 hectares of decrease in farmed areas in relation to the extension of farmed areas to lay fallow for lower yield farmland in second half of 2020 when the agricultural activities were constrained by the Jamaica Government stepping up the Covid-19 pandemic control measure when the daily new confirmed cases hit a new high. Following those lower yield farmlands will help to restore its nature soil nutrients and to redistribute the limited agricultural and harvesting resource under local Covid-19 pandemic control to those higher yield farmlands; (iii) the approximately 14.5% decrease in weighted average percentage of maturity of sugar cane per hectare (2020: approximately 61.4% vs 2019: approximately 75.9%) as a result of delaying in seed cane planting activities under restrained agricultural activities in the Covid-19 pandemic; and (iv) the approximately 14.6% decrease in weighted average expected yield of sugar cane per hectare (2020: approximately 49.3 tonnes per hectare vs 2019: approximately 57.7 tonnes per hectare) as a result of decrease of the cultivation activities like weeding and fertilizing under restrained agricultural activities in the Covid-19 pandemic).

Ethanol Biofuel Business in Benin

Business review

Reference is made to the announcement of the Company dated 3rd March 2014 in relation to the impairment losses on ethanol biofuel business in Benin. Terms used in this report shall have the same meanings as those defined in the announcement dated 3rd March 2014 unless otherwise defined herein.

The ethanol operation in Benin is operated by Compagnie Beninoise De Bioenergie SA ("**CBB**"), a company incorporated under the Republic of Benin with limited liability and is a 90% indirectly owned subsidiary of the Company. The construction of ethanol plant of CBB continues to suspend during the year because Benin Government is still unable to execute the Leased Land provision in the Cooperation Agreement and Leased Land is still unavailable for CBB for cultivation of cassava and/or sugar cane to supply raw materials of its production of bioethanol. Construction works were still under suspension pending for appropriate alternate business plan. In current year, the Board considered that the likelihood to resume the construction in near future is still extremely remote as the Group still cannot figure out how to obtain sufficient raw materials under the situation Leased Land is not made available by the Benin Government. In light of the expected prolonged suspension of the construction of ethanol biofuel plant in the Republic of Benin, there is no sight of increase in the recoverable amount, which is the higher of value in use and fair value less costs of disposal during the year. As full provision of impairment loss has been made for the construction in progress, inventories and value-added tax recoverable; there is no additional impairment loss in year 2020.

Business Review *(Continued)*

Ethanol Biofuel Business in Benin *(Continued)*

Business review (Continued)

In terms of net operation results, this segment recorded net profit of approximately HK\$1.3 million (2019: net loss of approximately HK\$1.4 million). The net profit was mainly related to the foreign exchange gain incurred in year 2020.

Supporting services to sweetener and ethanol business

Business review

The Supporting services segment remained inactive and did not record revenue in year 2020 (2019: approximately HK\$10.4 million). The business of the Supporting services segment was seriously hindered by proposed resolution in respect of the renewal of the continuing connected transactions in relation to the 2019-2021 supply agreements with customers and supplier was voted down by the independent shareholders at the extraordinary general meeting held on 31st May 2019. Therefore, the Supporting services segment cannot carry out any continuing connected transaction with its customers with connected parties. In order to mitigate this negative impact, the Supporting services segment had incorporated a subsidiary, Zheng Cheng International Trade (Guangzhou) Limited (“**Zheng Cheng**”), in the PRC to carry out the Supporting services with independent customers in the PRC. Zheng Cheng is a limited liability company (有限公司) incorporated under PRC law on 19th February 2019 and is a wholly foreign owned enterprise. However, the business of Zheng Cheng was affected by the overdue payment of customer (this overdue debt had been fully impaired in year 2019) that locked up the trading fund, therefore no new business was carried out by Zheng Cheng in year 2020.

The operating loss of this segment (that after elimination of inter-segment profit, if any,) was approximately HK\$33.9 million (2019: approximately HK\$19.8 million). The operating loss was mainly due to (i) the other operating expenses of approximately HK\$30.7 million in year 2020 (2019: approximately HK\$10.7 million) in relation of impairment of trade receivables (for reasons explained in next paragraph); (ii) the administrative expenses of approximately HK\$1.3 million in year 2020 (2019: approximately HK\$6.9 million) as well as (iii) the financial costs in relation to exchange loss of approximately HK\$1.9 million in year 2020 (2019: approximately HK\$1.2 million) incurred.

Chairman's Statement & Management Discussion and Analysis

Business Review *(Continued)*

Supporting services to sweetener and ethanol business *(Continued)*

Business review (Continued)

The impairment loss of trade receivables of approximately HK\$30.7 million in year 2020 was related to three customers. They are all wholly-owned subsidiaries of Complant Sugar and are connected persons under Listing Rules. These trade receivables were incurred under the annual caps of continuing connected transactions as approved by independent shareholders of the Company in previous years. Since the long outstanding trade receivables of these three customers were still not settled till year 2020 under below two suggested methods and impairment loss needed to provide for the increase in expected credit loss. Two possible settlement methods suggested by the customers were: (i) The first suggestion from the customers was indirect settlement. The customers suggested that they would liaise with their parent company, Complant Sugar, for using their trade receivables as partial settlement of the amount due to Complant Sugar of our Group. However, both parties still failed to reach agreement till year 2020, for reasons of, among others, how the customers would reimburse of their parent company and the settlement ratio as consideration for these trade receivables between Complant Sugar and our Group. Furthermore, this possible settlement agreement is a connected transaction that is further subject to approval from independent shareholders of the Company even agreement so reached. Therefore, due to such hurdles, this indirect settlement has not yet carried out in year 2020; (ii) The second way of settlement suggested by the customers was direct settlement. However, this direct settlement was also hindered by current economic recession brought by Covid-19 pandemic. The current economic recession under Covid-19 pandemic made it quite impossible for two customers to resume their suspended operation in a relative short time scale to generate fund for their repayment. These two customers are one located in Republic of Madagascar whose operation was suspended for reason of riots happened there in year 2015 and the other located in Sierra Leone whose operation was also suspended but by outbreak of Ebola Virus Disease also happened in year 2015. While the outbreak of Covid-19 pandemic in Benin rendered the third trade receivable who run sugar mill operation there having its production interrupted and the repayment from this customer fell significantly short of the pre-agreed repayment schedule. All these had pointed to a significant increase in the expected credit loss under the individual assessment of the expected credit losses (“ECL”) in year 2020 of these three customers and they were determined to be credit-impaired. Therefore, an additional impairment of trade receivable approximately HK\$30.7 million was needed to be additionally made in year 2020 for these three customers.

Dividend

The Board does not recommend the payment of a dividend for the years ended 31st December 2020 and 2019.

Prospects

Sugar business segment

On the production side, the negative effect of Covid-19 pandemic control that caused the drop in expected sugar cane yields accompanying by a smaller area under sugar cane planted that will reduce the input of sugar cane supplying from our own sugar estate. This reduction in inputs will have negative impact on our future output of raw sugars and molasses in year 2021. In order to reduce such negative effect, if financial is feasible, the procurement from cane farmers will increase. In year 2021, it is forecasted that the supply of sugar canes from cane farmers will increase after the closure of some sugar mills.

Prospects *(Continued)*

Sugar business segment *(Continued)*

On the sales side, the Covid-19 pandemic will still have negative impact on demand locally and internationally. Locally, the demand in Jamaica is expected to be lower because of the lower tourism numbers and the decrease in total consumption from the decreased economic activities. The fall in expected sales quantity will partly offset by expected rise in local selling prices in Jamaica in year 2021. The selling prices increase as operating costs and the All-Jamaica Customer Price Index (CPI) rise in order to maintain reasonable profit margin. We will continue to strive our marketing efforts on two existing commercially sustainable markets. They are the local market in Jamaica and the US market.

On the working capital side, facing the Covid-19 pandemic challenge, the Sugar business segment will continue to bring the cash under central control and carry out rigorous dynamic cash forecasting, to promote more sales but at the same time to tighten the controls around customer exposure and collections and to offer discounts for early payment and to reduce cash outflows through cost reduction and to request for permitted payment delays. All these strive to achieve a balance and hopefully positive cashflow in year 2021.

The Sugar business segment will continue through the new distribution agents to lobby the Jamaican Government to implement import restriction measures to limit the illicit importation of sugar of all types into Jamaica to protect our local market and to lobby the Jamaican Government to provide more stimulus packages to local farmers in areas of irrigation and transportation to increase their sugar cane output to compensate for our expected decrease in sugar cane supplying from our own sugar estate.

Supporting service segment

The Group expects that Sino-Africa Technology & Trading Limited will continue to suspend those continuing connected transactions with connected parties in year 2021. As affected by the overdue trade receivable, Zheng Cheng may not conduct further business in year 2021 until the account receivables can be collected to finance future transactions.

The performance of the Supporting services segment in year 2020 was significantly affected by the impairment loss of receivables made for reason of increase in credit risk of the trade receivables in the Covid-19 pandemic. However, this non-cash item will not create significant working and liquidity challenges to this Supporting services segment in year 2021 as the available liquid resources is sufficient to repay all outstanding liabilities of this segment. Also, there will be no trade finance requirement for year 2021 for reason of no trading business expected. Furthermore, this Supporting services segment will continue to control the cash outflows through maintaining the key employee in concurrent post and keeping a small office.

Ethanol business segment

For the Group's Ethanol business segment, the construction of ethanol biofuel plant will continue to suspend in year 2021, pending for appropriate alternate business plan for this operation.

In view of the working and liquidity challenges under Covid-19 pandemic, we plan to centralize the excessive working capital of the Ethanol business segment back to immediate parent company who then controls and distributes cash around the Group to meet required working capital needs.

Chairman's Statement & Management Discussion and Analysis

Financial Review

Liquidity and Financial Resources Review

Equity

As at 31st December 2020, the Company had 2,191,180,000 outstanding ordinary shares of HK\$0.1 each (2019: 2,191,180,000 shares).

Capital deficiency attributable to owners of the Company as at 31st December 2020 amounts to approximately HK\$812.5 million (2019: approximately HK\$746.6 million).

Borrowings

As at 31st December 2020, the Group's Hong Kong total borrowing (that consisted of amount payable on demand to Complant Sugar, amounts due to non-controlling interests and lease liabilities) of approximately HK\$1,072.1 million (2019: approximately HK\$1,052.7 million), of which approximately HK\$533.7 million (2019: approximately HK\$533.7 million) was the amount payable on demand to Complant Sugar, approximately HK\$512.6 million (2019: approximately HK\$492.0 million) was the amounts due to non-controlling interests, and approximately HK\$25.8 million (2019: approximately HK\$27.0 million) was the lease liabilities.

Gearing

As the shareholder's equity attributable to owners of the Company was a deficiency of approximately HK\$812.5 million (2019: approximately HK\$746.6 million), the calculation of gearing ratio as at 31st December 2020 and 2019 were inappropriate.

Financial Resources

Bank deposits and cash balances as at 31st December 2020 amounted to approximately HK\$63.5 million (2019: approximately HK\$63.8 million), mainly denominated in Hong Kong Dollars, US Dollars and Jamaican dollars. The bank balances were placed in short term deposits with major banks in Hong Kong and Jamaica. The bank balance and cash decreased by approximately HK\$0.3 million which represented the approximately HK\$1.3 million decrease in pledged bank deposit (as explained in "Pledge of Assets" section) and the approximately HK\$1.0 million increase in cash and cash equivalents. The approximately HK\$1.0 million increase cash and cash equivalents was brought by the net cash inflow from operating activities of approximately HK\$3.9 million, the net cash inflow from investing activities of approximately HK\$0.8 million, the net cash outflow from financing activities of approximately HK\$2.1 million and the negative effect of exchange rate changes on cash and cash equivalents of approximately HK\$1.6 million.

In view of net loss and capital deficiency positions of the Group, the management had implemented the measures, among others, to secure a letter of support from Complant Sugar not to recall any of the amount due to it until the Group is able to pay its other creditors in the normal course of business as well as to carry out various cost control measures and budgetary controls in order to mitigate the Group's liquidity pressure and to improve the conditions of cash flow. In light of such implemented measures and the Group's cash flow projections which covered a period up to 31st December 2021, the management and also the Board were satisfied that the Group's ability to continue to finance its business operations with the internally generated finance resources.

Capital Structure

There is no change in capital structure during the year under review.

Financial Review *(Continued)*

Liquidity and Financial Resources Review *(Continued)*

Treasury Policies

The Group continues to adhere to prudent treasury policies. The Group's overall financial and funding policies were aimed to control credit risk to lower the risk of credit sales, the liquidity risk to ensure that funds would be recovered on a timely basis to fulfill the requirement of debt repayment and to closely monitor the overall currency and interest rate exposures to minimize risks in their fluctuation. The Group did not use any derivative financial instruments to hedge for its risk exposure during the year ended 31st December 2020.

Foreign Exchange Exposure

The Group's operates in Jamaica and African countries, China and Hong Kong. During the year ended 31st December 2020, revenue was denominated mainly in US dollars and Jamaican dollars while its costs and expenses were primarily in Jamaican Dollars and US dollars where the Group's continuing operations are based. The Group is exposed to potential foreign exchange risk as a result of fluctuations between those currencies that are not pegged. In addition, the main operational assets of the Group are located and denominated in local currencies in Jamaica and African countries while the Group's reporting currency is in Hong Kong dollars. This also exposes the Group to potential foreign exchange risk upon translation of those assets on each reporting date.

The Group did not enter into any arrangements or financial instruments for the purpose of hedging against the potential foreign exchange risks during the year under review. In the event that Jamaican dollars were to depreciate substantially against US dollars, the risk can be mitigated by increasing the sales denominated in US dollars. As for the operational assets of the Group, any foreign exchange losses due to translation of the carrying value of the assets to the Group's reporting currency on reporting dates are unrealised and non-cash in nature. As such, active hedging activities are not considered warranted. Nonetheless, management will monitor closely its foreign currency exposure to ensure appropriate measures are taken promptly against any significant potential adverse impact.

Pledge of Assets

As at 31st December 2020, the Group did not have any pledge of assets. The pledged bank deposit of a subsidiary of approximately J\$21.5 million (approximately HK\$1.2 million) by a subsidiary of the Group was released in April 2020 when the related bank guarantee of J\$20.0 million (approximately HK\$1.1 million) had cancelled.

As at 31st December 2019, a bank deposit of a subsidiary of approximately J\$21.5 million (approximately HK\$1.3 million) was pledged by a subsidiary of the Group to secure against its bank guarantee of J\$20.0 million (approximately HK\$1.2 million) in Jamaica. The cash collateral account attracts interest at 3.5% for the year ended 31st December 2019.

Capital Commitment

As at 31st December 2020, the Group did not have any significant capital commitments.

Significant Investments Held

The Group had not made any significant investment during the year ended 2020 and 2019.

Chairman's Statement & Management Discussion and Analysis

Financial Review *(Continued)*

Liquidity and Financial Resources Review *(Continued)*

Material Acquisitions and Disposals of Subsidiaries and Affiliated Companies

The Group had no material acquisition or disposal of subsidiaries, associates or jointly controlled entities during the year under review.

Future plans for material investments and capital assets

Reference is made to the announcement made by the Company dated 1st February 2010 and definitions of this announcement are adopted herein, there is no new progress for the MOU signed by the Company and CADFund on 31st January 2010 in respect of the Possible Transactions during year 2020.

Except that, the Group had no other future plans for material investments and capital assets during the year under review.

Employees and Remuneration Policy

Staff remuneration packages of the Group are comprised of salary and discretionary bonuses and are determined with reference to the market conditions and the performance of the Group and the individuals concerned. The Group also provided other staff benefits including medical insurance, provident funds and share options to eligible staff of the Group. The total staff costs (including the directors' remuneration and employees' remuneration, contribution to retirement benefits scheme) of the Group in the year under review was approximately HK\$35.9 million (2019: approximately HK\$39.4 million), of which, approximately J\$0.6 billion (approximately HK\$34.0 million) (2019: approximately J\$0.5 billion (approximately HK\$31.6 million)) was the total staff cost in sugar cane growing and sugar manufacturing business in Jamaica. The approximately HK\$3.5 million decrease in staff cost was mainly due to the net effect of the positive impact of: (i) the decrease in staff cost of approximately HK\$5.9 million for the reduction of staff cost of the Supporting services segment by shifting some permanent post into concurrent post to alleviate the running cost) and the negative impact of: (ii) the increase in staff cost of approximately HK\$2.4 million of the Sugar business segment to compensate staff for their increased maintenance workloads for the production equipment, farm transportation equipment, and agricultural machinery when the new preventive maintenance cycle started in year 2020).

As at 31st December 2020, the Group had 116 full time employees (2019: 137) and 422 temporary employees (2019: 450).

Liu Yan

Chairman

Hong Kong, 31st March 2021

Profile of Directors and Senior Management

Directors

Executive Directors

Mr. LIU Xueyi, aged 65, was appointed as Executive Director in January 2014 and Chairman of the Board from in January 2014 to December 2017. Mr. Liu holds a Bachelor of Engineering in Salt Manufacturing Machinery from Tianjin University of Science & Technology. Mr. Liu is qualified as a senior engineer conferred by China Development Bank. Mr. Liu has accumulated more than 38 years of experience in project planning and corporate management from various corporations. Mr. Liu joined State Development & Investment Corporation Corp. Ltd. (“**SDIC**”) to work for its various affiliated companies when restructuring of the former six state investment corporations (including the State Electromechanical Textile Investment Corporation) formed SDIC in May 1995. Mr. Liu began his career at Ministry of Light Industry of People’s Republic of China and was the cadre of Ministry of Light Industry of People’s Republic of China from July 1982 to August 1990. Mr. Liu was the deputy division chief of Electromechanical Textile Investment Corporation from August 1990 to December 1993, the general manager of Hainan Zhonghai Industrial Investment Co., Ltd. from January 1994 to December 1997, the chairman of the Board and general manager of Shenzhen Xianke Electron Co., Ltd. and Shenzhen Publishing Co., Ltd. from January 1998 to July 2001, the general manager of SDIC Electron Co., Ltd from July 2001 to October 2002, the general manager of SDIC High-tech Investment Co., Ltd (previously known as SDIC Venture Capital Co., Ltd) from October 2002 to August 2006 and the president assistant of SDIC since August 2006. Mr. Liu was concurrently the chairman of the board of SDIC Zhonglu Fruit Juice Co., Ltd (a company listed on the Shanghai Stock Exchange, Stock Code: 600962) from June 2004 to April 2010. Mr. Liu was appointed as the director and chairman of board of China National Complete Plant Import & Export Corporation Group Corporation Limited (“**China Complant**”, a controlling shareholder of the Company) from July 2012 to July 2016. Under China Complant group, Mr. Liu was served as the director and chairman of the board of China National Complete Plant Import & Export Corporation Limited (a company listed on the Shenzhen Stock Exchange, Stock Code: 000151) from April 2013 to August 2016 and as the director of COMPLANT International Sugar Industry Co., Ltd. (“**Complant Sugar**”, a substantial shareholder of the Company) from November 2013 to April 2015.

Mr. HAN Hong, aged 57, was appointed as Executive Director in May 2009. Mr. Han is also the director of Pan Caribbean Sugar Company Limited (a 70% owned subsidiary of the Company) since June 2013. Mr. Han holds a Bachelor of Engineering from Anhui Institute of Technology majored in Mechanical Technology and Equipment. Ministry of Foreign Trade and Economic Cooperation of the People’s Republic of China granted Mr. Han the title of senior engineer in International Commercial Project in December 1996. Mr. Han has over 37 years’ experience in project engineering, investment and general management. Mr. Han began his career at China Complant as a project manager in Spare Parts Department in August 1984. Later, Mr. Han promoted as the deputy division chief in China Complant from January 1993 to November 1994. After, Mr. Han seconded to Zina Enterprise (PVT) Ltd. in Zimbabwe, a subsidiary of China Complant, as the managing director from November 1994 to January 1998. Thereafter, Mr. Han transferred back to China Complant as the general manager in Investment Management Department from April 1998 to November 2007 and also appointed as the chairman of Yunnan Yuanjiang Ever Green Biology (Group) Co., Ltd., a subsidiary of China Complant, from March 2000 to January 2004. Mr. Han was also appointed as director of Complant Sugar since September 2012 and as director and vice president of China Complant since March 2013.

Profile of Directors and Senior Management

Directors *(Continued)*

Executive Directors *(Continued)*

Mr. WANG Zhaohui, aged 48, was appointed as Executive Director in January 2014. Mr. Wang is currently the deputy general manager of COMPLANT Hong Kong Limited, a wholly-owned subsidiary of China Complant and finance manager of Complant Sugar. Mr. Wang studied Foreign Trade Accounting at University of International Business and Economics and graduated in July 1995 and holds a Master's Degree in Business Administration from Hong Kong Polytechnic University. Mr. Wang is qualified as an intermediate accountant conferred by Ministry of Finance of China. Mr. Wang has over 29 years' experience in finance and accounting. Mr. Wang started its career in China Complant in December 1991 and served various positions at China Complant and its subsidiaries, including as an accountant in COMPLANT Hotel from December 1991 to April 1998, as an accountant in financial department of China Complant from May 1998 to October 1999, as the chief financial officer of Pitons Management Area Reservoir Project of China Complant from November 1999 to October 2000, later returned to financial department of China Complant as an accountant from November 2000 to January 2002, as the finance manager of La Sucrierie de COMPLANT de Madagascar from February 2002 to October 2004, as the section head of financial department of China Complant from November 2004 to November 2007, as the deputy financial manager of Complant Sugar from December 2007 to July 2011, as the finance manager of Complant Sugar from August 2011 to September 2012 and assuming the position of deputy general manager of COMPLANT Hong Kong Limited since October 2012 and re-assuming the position of finance manager of Complant Sugar since October 2014.

Non-executive Directors

Ms. LIU Yan, aged 54, was appointed as Non-Executive Director, Chairman of the Board, Chairman of Nominee Committee and member of Remuneration Committee in December 2017. Ms. Liu obtained a Bachelor of Laws degree in July 1987 at Jilin University in the PRC and obtained a Master of International Economics degree at Nankai University School of Economics in the PRC in June 2006. Ms. Liu is a senior economist granted by the Appraisal and Approval Committee for Professional & Technical Qualification of the PRC in December 2009. Ms. Liu has served as deputy director of marketing & sales committee, secretary of party committee and deputy general manager of marketing & sales center of Commercial Aircraft Corporation of China, Ltd. since January 2021. Ms. Liu had held the positions of secretary of the party committee and chairman of the board at China Complant, the controlling shareholder of the Company, which principally engages in general contracting for engineering construction, exporting and importing of plants and technologies and industrial investment, from July 2016 to January 2021. Ms. Liu had also served as the director and chairman of the board of China National Complete Plant Import & Export Corporation Limited, a company listed on the Shenzhen Stock Exchange (Stock Code: 000151), from September 2015 to January 2021 and from August 2016 to January 2021 respectively. Ms. Liu has been working at China Complant since August 1987 and her previous roles include secretary of the party committee, director and deputy general manager from March 2013 to July 2016, deputy secretary of the party committee and secretary of the commission for discipline inspection from March 2002 to March 2013, general manager of human resources department from August 1998 to March 2002, deputy general manager of human resources department from May 1995 to August 1998 and cadre of human resources department from August 1987 to May 1995.

Mr. ZHANG Jian, aged 41, was appointed as Non-Executive Director and member of Remuneration Committee and Nomination Committee in December 2017. Mr. Zhang studied at the University of Hunan in the PRC where he obtained his Bachelor's Degree in Finance in June 2002. He then completed further post-graduate studies at the University of Stirling in the United Kingdom where he obtained his Master's Degree in Investment Analysis in November 2006. Mr. Zhang has over 13 years' experience in investment management in the PRC. Mr. Zhang joined China-Africa Development Fund and was a manager of the investment department from September 2007 to October 2011, a senior manager assistant in investment department III from October 2011 to February 2012, a senior manager assistant in investment department IV from February 2012 to September 2015. His current position at China-Africa Development Fund is vice general manager of investment department III since September 2015.

Directors *(Continued)*

Independent Non-Executive Directors

Mr. CHENG Tai Kwan Sunny, aged 48, was appointed as Independent Non-Executive Director, Chairman of Audit Committee and members of Remuneration Committee and Nomination Committee in December 2017. Mr. Cheng obtained a degree of Bachelor of Business Administration in Accounting from The Hong Kong University of Science and Technology in November 1996 and a degree of Master of Science from The Chinese University of Hong Kong in December 2006. He completed the Kellogg-HKUST Executive MBA Program and was awarded a degree of Master of Business Administration from Northwestern University and The Hong Kong University of Science and Technology in December 2009. Mr. Cheng obtained a degree of Juris Doctor from The Chinese University of Hong Kong in November 2017. Mr. Cheng was admitted as an associate and a fellow of The Association of Chartered Certified Accountants in July 1999 and July 2004, respectively. He was also admitted as a member of the Hong Kong Institute of Certified Public Accountants (previously known as Hong Kong Society of Accountants) in September 2001. Mr. Cheng has been a member of the Chinese People's Political Consultative Conference of Enping City, Guangdong Province from November 2011 to November 2016. Mr. Cheng has years of experience in management, financial reporting and management accounting. Mr. Cheng is currently an independent non-executive director at Bojun Education Company Limited (Stock Code: 1758, a company listed on the Stock Exchange) since July 2018. He was also an independent non-executive director at China Sinostar Group Company Limited (formerly known as Shihua Development Company Limited and Starlight International Holdings Limited) (Stock Code: 485, a company listed on the Stock Exchange) from July 2014 to April 2019 and an independent non-executive director at Champion Alliance International Holdings Limited (formerly known as Mengke Holdings Limited) (Stock Code: 1629, a company listed on the Stock Exchange) from November 2016 to December 2018. He worked for subsidiaries of a private corporation from January 2005 to June 2012, which has become subsidiary of Li & Fung Limited (stock code: 0494) since 2010, a company listed on the Stock Exchange.

Mr. SHI Zhu, aged 53, was appointed as Independent Non-Executive Director, Chairman of Remuneration Committee and members of Audit Committee and Nomination Committee in December 2017. Mr. Shi obtained his first degree in Bachelor of Arts, majoring in English, from the Anhui Fuyang Teacher's University in the PRC in July 1989 and his second degree in Bachelor of law, majoring in Journalism, from the Communication University of China in July 1993. Mr. Shi worked at the Ministry of Commerce of the PRC for over 15 years. From November 1993 to May 2000, Mr. Shi served various positions including front-page editor as well as deputy chief editor and chief editor of the English version of International Business Monthly under International Business Daily, a publishing entity under the Ministry of Commerce of the PRC. Mr. Shi was appointed by the Ministry of Commerce of the PRC to work at the Embassy of the PRC in New Zealand where he acted as the Commercial Consul and was in charge of economic and commercial affairs from June 2000 to December 2000 and Mr. Shi subsequently returned to International Business Daily and served various positions including chief editor of Important News, director of general office, chief editor of China-ASEAN Business Week, chief editor of Features from January 2001 to February 2008. After that, Mr. Shi migrated to Hong Kong under the Quality Migrant Admission Scheme in February 2008. Mr. Shi was the director of BOCHK Wealth Achieve Fund Series SPC, a serial investment fund company wholly owned by BOCHK Asset Management Limited from May 2017 to January 2021. Mr. Shi was also the director and general manager of Shenzhen Sanhong Asset Management Limited, a private equity company incorporated in the PRC which principally engaged in equity investment and supply chain finance in the PRC and South East Asia, from September 2015 to January 2021. In addition, Mr. Shi is a director of Joyful Capital Limited, a company incorporated in Hong Kong which principally engaged in investment and investment consultancy in Hong Kong and the PRC, since May 2008.

Profile of Directors and Senior Management

Directors *(Continued)*

Independent Non-Executive Directors *(Continued)*

Dr. LU Heng Henry, aged 55, was appointed as Independent Non-Executive Director and members of Audit Committee, Remuneration Committee and Nomination Committee in December 2017. Dr. Lu obtained the degree of Doctor of Philosophy from Columbia University in February 1998 and the degree of Master of Business Administration from the University of Chicago in June 2000. Dr. Lu is currently the chief representative of Nimbus Capital Limited, a company incorporated in Hong Kong which principally engaged in e-commerce of health care products, education and training, since January 2015. Dr. Lu was an independent director of China Nepstar Chain Drugstore Ltd. from June 2014 to August 2016. The American depositary shares (ADS) of China Nepstar Chain Drugstore Ltd. was listed on the New York Stock Exchange under symbol (NYSE: NPD) from November 2007 to August 2016. Prior to joining Nimbus Capital Limited, Dr. Lu worked for William Blair & Company, L.L.C. (Shanghai representative office).

Senior Management

Mr. WAN Hok Shing, aged 54, is the Financial Controller and Company Secretary of the Group. He is responsible for overall financial reporting, corporate finance and compliance matters of the Group. Mr. Wan has over 28 years of experience in corporate finance, listing compliance, accounting and auditing. Prior to joining the Group in August 1999, he held a senior finance position in another Main Board listed company and worked at one of the big four international accounting firms for about five years. Mr. Wan was in charge of the Group's initial public offering on the Main Board in 2000 and he also assist the Group in a series of subsequent financial activities including fund raising, acquisition and corporate restructuring activities etc. He is currently a Fellow Member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants of the UK, a Chartered Secretary, a Chartered Governance Professional and an Associate Member of The Chartered Governance Institute (formerly The Institute of Chartered Secretaries and Administrators) of the UK and The Hong Kong Institute of Chartered Secretaries and a Member of The Chinese Institute of Certified Public Accountants of the PRC. Mr. Wan holds a Bachelor's Degree with Honours in Hospitality Management from the Hong Kong Polytechnic University and a Diploma of Legal Studies with distinction from the University of Hong Kong. Mr. Wan has also been awarded the Chartered Financial Analyst (CFA) charter by CFA Institute USA after passing all three levels of the rigorous exam series on his first attempts. CFA charter has been recognised in the UK as being equivalent to a Master's Degree in Finance.

Directors' Report

The directors present their annual report and the audited financial statements for the year ended 31st December 2020.

Principal Activities

The Company acts as an investment holding company and provides corporate management services. The activities of its principal subsidiaries are set out in note 35 to the consolidated financial statements.

Results And Appropriations

The results of the Group for the year ended 31st December 2020 is set out in the consolidated statement of profit or loss and other comprehensive income on page 46.

The directors do not recommend the payment of any dividend in respect of the year ended 31st December 2020.

Business Review

A business review of the Group for the year ended 31st December 2020 and a discussion on the Group's future business development, possible risks and uncertainties that the Group may be facing are shown in "Chairman's Statement and Management Discussion and Analysis" section of this annual report. The capital risk management and the financial risk management objectives and policies of the Group are set out in notes 6 and 7 respectively to the consolidated financial statements. An analysis of the Group's performance using financial key performance indicators is shown in "Five-Years Financial Summary" section of this annual report.

Environmental policies and performance

As one of the leading sugar manufacturer in Jamaica, the Group believes that the sugar cane plantation and sugar manufacturing should carry on in an environmentally responsible way. The Group believes that in the long run, due performance of environmental responsibility would definitely improve the effectiveness of the utilisation of the Group's resources and would raise the economic efficiency to the Group.

The Group has established the environmental protection policies that include both emission reduction and energy-saving policies in order to minimize the impacts to the environment. There was no material breach of or non-compliance with environmental policies by our Group.

Compliance with the relevant laws and regulations that have a significant impact on the Company

Compliance procedures are in place to ensure adherence to applicable laws, rules and regulations in particular, those have significant impact to the Group. There was no material breach of or non-compliance with applicable laws and regulations by our Group that has a significant impact on the business and operations of our Group.

Directors' Report

Business Review *(Continued)*

Key relationships with stakeholders

The Group believes that its success depends on the support from the key stakeholders, which comprise employees, customers, suppliers and shareholders.

Employees

The Group respects its employees and endeavours to provide the better working conditions for its employees. The Group has established various policies in relation to the labour practices including the remuneration and dismissal, recruitment and promotion, working hours, holidays, disciplinary practice, equal opportunity, diversity and other benefits and welfare so as to provide a fair, healthy and safe working environment for all employees. The Group has also established the policies for remuneration of employees so as to provide the fair and competitive remuneration packages for the employees under the systemic remuneration management. The Group provides equal opportunity for employees in respect of promotion, appraisal, training, development and other aspects in order to build up a sound career platform for employees.

Customers

The Group aims at providing its customers with the qualified products and has adopted a system to control strictly the manufacturing processes of its products and the product quality. All products are manufactured according to the specified procedures and are required to undergo a thorough quality inspection process in order to assure the products quality. The Group has maintained a customer service team to handle the enquiries about the products from the customers. The customer service team handles the customers' feedbacks and complaints according to the stated procedures.

Suppliers

The Group used to work with the suppliers with the same objectives and develops mutually successful working relationships with the key suppliers. The Group strictly follows its policy, which is constructed under the Group's corporate culture of integrity, and professional standard in the selection of suppliers and purchasing process. Although the cost of purchasing is a major consideration in selecting suppliers, the Group would also consider the suppliers' corporate social responsibility performances, which include the suppliers' performances on the aspects of legal and regulatory compliance, business ethics, labour practices and environmental protection etc.

Shareholders

One of the Group's objectives is to maximize shareholders' value and safeguard the interests of the shareholders. The Group believes that good governance is essential to achieving the aforesaid objective so that it has adopted the standards of corporate governance. The Group is committed to ensure the sustainable development of the Group and to maintain the stable dividend payouts after taking into account the capital adequacy levels, liquidity positions and business expansion needs of the Group.

Permitted Indemnity Provision

A permitted indemnity provision (as defined in section 469 of the Hong Kong Companies Ordinance) for the benefit of the directors of the Company is currently in force and was in force throughout the year of 2020.

Financial Summary

A summary of the results, assets and liabilities of the Group for the past five financial years is set out on page 106.

Property, Plant And Equipment

During the year, the Group spent approximately HK\$556,000 (2019: approximately HK\$3,185,000) on acquisition of property, plant and equipment. Details of these and other movements in the property, plant and equipment of the Group during the year are set out in note 18 to the financial statements.

Share Capital

Details of the Company's share capital are set out in note 28 to the consolidated financial statements.

Distributable Reserves Of The Company

The company's reserves available for distribution consisted of contributed surplus of approximately HK\$468,577,000 (2019: HK\$468,577,000) that offset the accumulated losses of approximately HK\$1,684,170,000 (2019: HK\$1,678,893,000). There were no net distributable reserves available as at 31st December 2020 and 2019.

Major Customers And Suppliers

The aggregate sales attributable to the Group's five largest customers during the year accounted for approximately 99.6% of the Group's turnover and the Group's largest customer accounted for approximately 59.3% of the Group's total sales.

The aggregate purchases attributable to the Group's five largest suppliers during the year accounted for approximately 22.2% of the Group's total purchases and the Group's largest supplier accounted for approximately 6.7% of the Group's total purchases.

At no time during the year did a director, an associate of a director or any shareholder (which to the knowledge of the directors owns more than 5% of the Company's issued share capital) have an interest in any of the Group's five largest suppliers.

Directors' Report

Directors and Directors' Service Contracts

The directors of the Company during the year and up to the date of this report were:

Executive Directors:

Mr. Liu Xueyi
Mr. Han Hong
Mr. Wang Zhaohui

Non-Executive Directors:

Ms. Liu Yan
Mr. Zhang Jian

Independent Non-Executive Directors:

Mr. Cheng Tai Kwan Sunny
Mr. Shi Zhu
Dr. Lu Heng Henry

Mr. Liu Xueyi, Mr. Han Hong and Mr. Shi Zhu, will retire from the office and, being eligible, offer themselves for re-election at the forthcoming annual general meeting in accordance with the Article 116 of the Company's Articles of Association.

The terms of office of each of the independent non-executive directors is the period up to his retirement by rotation as required by the Company's Articles of Association.

None of the directors being proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

Biographical Details of Directors and Senior Management

Biographical details of the Directors and the senior management of the Group are set out in the section headed "Profile of Directors and Senior Management" on pages 13 to 16 of this annual report.

Directors' Remuneration

Details of the Directors' emoluments are set out in note 13 to the consolidated financial statements in this annual report. The Directors' remunerations are determined subject to the recommendations of the Remuneration Committee and the Board's approval with reference to Directors' duties, responsibilities and performance and the results of the Group.

Directors' and Chief Executives' Interests in Securities and Short Position

As at 31st December 2020, none of the Directors of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (as defined in Part XV of the SFO) as recorded in the register required to be maintained under Section 352 of the SFO or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of the Company.

Share Options

2000 Share Option Scheme

The Company's 2000 Share Option Scheme was adopted pursuant to a resolution passed on 4th January 2000 and has terminated by a resolution passed by shareholders on 20th September 2007.

Up to 31st December 2020, no share option was granted since adoption under the terminated 2000 share option scheme.

2007 Share Option Scheme

The Company has, in accordance with Chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**"), adopted a new share option scheme (the "**2007 Share Option Scheme**"), as approved by the shareholders of the Company at the extraordinary general meeting held on 20th September 2007. The purpose of the 2007 Share Option Scheme is to attract and retain the best available personnel, to provide additional incentive to the employees, directors, consultants and advisers of the Group and to promote the success of the Group. The details of the 2007 Share Option Scheme as pursuant to the Listing Rules, are set out in the Company's circular dated 3rd September 2007.

As at the end of reporting period, no share option has been granted under the 2007 Share Option Scheme since its adoption.

Arrangements to Purchase Shares or Debentures

Other than the share option scheme as disclosed above, at no time during the year was the Company, its holding company or any of its subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Directors' Report

Substantial Shareholders

As at 31st December 2020, the following persons (other than a director or a chief executive of the Company) had interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO:

Long Position

Name	Nature of interests and capacity in which interest are held			Approximate % of the issued share capital
	Beneficial owner	Held by controlled corporation	Total	
China National Complete Plant Import & Export Corporation (Group) ("China Complant")	800,000,000	–	800,000,000	36.51
COMPLANT International Sugar Industry Co., Ltd. ("Complant Sugar") (Note 1)	300,000,000	–	300,000,000	13.69

Note 1: State-owned Assets Supervision and Administration Commission (中國國務院國有資產監督管理委員會) holds 100% of the State Development & Investment Corp., Ltd. (國家開發投資集團有限公司) which holds 100% of China Complant which in turn holds 30% in Complant Sugar.

Complant Sugar charged the convertible notes of principal amount of HK\$533.7 million convertible into 889,500,000 shares representing 40.59% of the issued capital of the Company (the "Outstanding Convertible Note") to China Complant. The Outstanding Convertible Note has matured on 27th February 2019 and it was an amount payable on demand with Complant Sugar as at 31st December 2020.

All the interests disclosed above represent long positions in the shares and underlying shares of the Company.

Save as disclosed herein, the Company has not been notified of any other person (other than a director of the Company) who had an interest or a short position in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO as at 31st December 2020.

Connected Transactions and Continuing Connected Transactions

Connected Transactions

Save for the continuing connected transactions as disclosed below, during the year ended 31st December 2020, the Group has not carried out any connected transactions that are not exempt from annual reporting requirement in Chapter 14A of the Listing Rules.

Connected Transactions and Continuing Connected Transactions *(Continued)*

Continuing Connected Transactions

Non-Exempted Continuing Connected Transaction

As the renewal of the continuing connected transactions in relation to the 2019-2021 Supply Agreements with Customers and Supplier was voted down by the independent shareholders at the extraordinary general meeting on 31st May 2019, the supporting service business segment cannot carry out any non-exempted continuing connected transaction with connected parties, therefore, the Group had not entered into any non-exempted continuing connected transaction during the year ended 31st December 2020.

Exempted Continuing Connected Transaction

The exempted continuing connected transaction during the year ended 31st December 2020 is relating to a tenancy agreement between SATT and China Complant and a rental sharing agreement between the Company and COMPLANT Hong Kong Limited. SATT entered office tenancy agreement dated 1st January 2020 with China Complant for an initial term of one year with an effective date from 1st January 2020 to 31st December 2020 for of rental and management fee payable of approximately HK\$55,000. The Company entered into office rental sharing agreement dated 1st January 2020 with COMPLANT Hong Kong Limited for an initial term of one year with an effective date from 1st January 2020 to 31st December 2020 to bear its share of the rental expense on the basis of actual work space occupied by the Company of approximately HK\$481,000. As applicable percentage ratios as defined under the Listing Rules calculated for the Company in respect of the aggregate amount payable by the SATT and the Company of approximately HK\$536,000 is less than 5% and the total consideration is less than HK\$3 million, the tenancy agreement and rental sharing agreement are exempted from the reporting, annual review, announcement and the Independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

Related Party Transactions

Details of the related party transactions undertaken by the Group in its normal course of business are set out in note 33 to the consolidated financial statements. For those related party transactions which constituted connected transactions or continuing connected transactions under the Listing Rules, they are set out in the above paragraph headed "Connected Transactions". It has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

Directors' Interest in Contracts of Significance

No contracts of significance, to which the Company, its holding company, fellow subsidiaries or subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

Management Contracts

No contracts, other than employment contracts, concerning the management and administration of the whole or any substantial part of the Company's business were entered into or existed during the year.

Equity-Linked Agreements

The Company or any of its subsidiaries have not entered into any equity-linked agreement during the year.

Directors' Report

Purchase, Sale or Redemption of the Company's Listed Securities

At no time during the year, did the Company nor any of its subsidiaries purchase, sell or redeem any of the Company's listed securities.

Sufficiency of Public Float

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this annual report, at least 25% of the Company's total issued share capital was held by public as required under the Listing Rules.

Pre-Emptive Rights

There is no provision for pre-emptive rights under the Company's Articles of Association, or the laws in the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

Emolument Policy

The Remuneration Committee reviews the Group emolument policy and structure for all remuneration of the directors and senior management of the Group, having regard to the Group's operating result, individual performance and comparable market statistics.

The Company has adopted a share option scheme as incentive to directors and eligible employees, details of the scheme are set out as "Share Options" above.

Corporate Governance

Details of corporate governance are set out in the section headed "Corporate Governance Report" in this annual report.

Independent Non-Executive Directors' Confirmation of Independence

The Company received from each of the independent non-executive directors, Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry, an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Nomination Committee assessed the independence of the independent non-executive directors and affirmed that all independent non-executive directors remained independent.

Auditor

BDO Limited was first appointed as auditor of the Company in 2015 upon the retirement of SHINEWING (HK) CPA Limited.

The consolidated financial statements have been audited by BDO Limited who will retire and being eligible to be reappointed as auditor of the Company at the forthcoming annual general meeting.

On behalf of the Board

Liu Yan
Chairman

Hong Kong, 31st March 2021

Corporate Governance Report

The Board is pleased to present this Corporate Governance Report of the Group for the year ended 31st December 2020.

Corporate Governance Practices

The Board acknowledges the importance of the highest standards of corporate governance as the Board believes that effective corporate governance practices are fundamental to enhancing the Shareholders' value and safeguarding interest of the Shareholders. Accordingly, the Company has adopted sound corporate governance principles that emphasis an effective internal control and accountability to all Shareholders.

The Company has complied with the code provisions of the Corporate Governance Code and Corporate Governance Report as set out in Appendix 14 to the Listing Rules (the "**CG Code**") during the year under review, save for the deviation from code provisions A.1.8, A.2.1, A.2.4, A.4.1, A.6.7, and E.1.2 which are explained below.

Code on Corporate Governance Practices

During the year ended 31st December 2020, the Company has complied with the code provisions of the Corporate Governance Code as set out in the Appendix 14 to the Listing Rules (the "**Code**"), except for the following deviation: –

Code Provision A.1.8

Under the code provision A.1.8, the Company should arrange appropriate insurance cover in respect of legal action against its Directors. As the Company was unable to secure any offer from insurance company to offer coverage for the directors and officers' liabilities in 2020, the insurance cover in respect of legal actions against the Directors was not in place during the year ended 31st December 2020. The Company will resume the process of obtaining, reviewing and comparing the quotation and insurance proposal with the insurers in 2021 after the release of 2020 annual reports with intent to purchase the relevant liability insurance for Directors within 2021.

Code Provision A.2.1 and 2.4

Under the code provision A.2.1, the roles of chairman and chief executive officer (the "**CEO**") should be separate people and should not be performed by the same individual. The divisions of responsibilities between the chairman and CEO should be clearly established and set out in writing. Under the new code provision A.2.4, the chairman should provide leadership for the board. The chairman should ensure that the board works effectively and performs its responsibilities, and that all key and appropriate issues are discussed by it in a timely manner.

The Company segregates the role of Chairman from the Managing Director who also assumes the responsibilities of chief executive officer. Mr. Liaw Yuan Chian was the Managing Director till his resignation on 16th December 2010. The Company has not refilled this position yet that calls for an exhaustive scrutiny in the selection. The Board considered the balance of power between the Board members and the balance of authority between the Board and the management have not been impaired after the resignation of the Managing Director, given that about half of the Board members are independent non-executive and a clear division of responsibilities are in place for the running of the business of the Group. The Company remains structured to ensure appropriate segregation of duties so that power is not concentrated in any one individual.

Corporate Governance Report

Code on Corporate Governance Practices *(Continued)*

Code Provision A.4.1

Under the code provision A.4.1, non-executive Directors should be appointed for a specific term, subject to re-election. The independent non-executive Directors of the Company were appointed for specific term. However, none of the non-executive Directors were appointed on specific term. This constitutes a deviation from the code provision A.4.1 during the year.

However, one-third of the Directors (including executive and non-executive) are subject to retirement by rotation at each annual general meeting under the Company's articles of association (the "**Articles**"). As such, the Company considers that sufficient measures have been taken to ensure that the Company's corporate governance practices are no less exacting than those in the Code.

Code Provision A.6.7

Under the code provision A.6.7, independent non-executive Directors and other non-executive directors, as equal board members, should give the board and any committees on which they serve the benefit of their skills, expertise and varied backgrounds and qualifications through regular attendance and active participation. They should also attend general meetings and development a balanced understanding of the views of shareholders. Due to other business engagements, the independent non-executive directors of Mr. Shi Zhu and Dr. Lu Heng Henry did not attend the annual general meeting held on 26th June 2020.

Code Provision E.1.2

Under the code provision E.1.2, the chairman of the Board should attend the annual general meeting. Ms. Liu Yan, the chairman of the Board was unable to attend the annual general meeting of the Company held on 26th June 2020 due to another business engagement.

Model Code for Securities Transactions by Directors

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding securities transactions by the Directors.

Having made specific enquiry of all Directors, all Directors declared that they have complied with the Model Code for the year ended 31st December 2020.

The Board Of Directors

(a) Responsibilities

The Board is responsible for determining the overall strategy and corporate development and ensuring the business operations are properly monitored. The Board reserves the right to decide all policy matters of the Group and material transactions. The Board delegates the day-to-day operations to general managers and department heads who are responsible for different aspects of the operations of the Group. The Directors are continually updated with the regulatory requirements, business activities and development of the Group to facilitate the discharge of their responsibilities. The management has the obligation to supply the Board and the various Committees with adequate information in a timely manner to enable the members to make informed decisions. Each Director has separate and independent access to the Group's management to acquire more information than is volunteered by management and to make further enquiries if necessary. There are established procedures for Directors to seek independent professional advices for them to discharge their duties and responsibilities, where appropriate at the Company's expenses.

(b) Composition

The Board currently comprises three executive Directors, two non-executive directors and three independent non-executive Directors from different business and professional fields. The Directors, including independent non-executive Directors, have brought a wide spectrum of valuable business and professional expertise, experiences and independent judgment to the Board for its efficient and effective delivery of the Board function.

Composition of the Board and its changes during the year ended 31st December 2020 and up to date of this annual report is as follows:

Executive Directors

Mr. Liu Xueyi
Mr. Han Hong
Mr. Wang Zhaohui

Non-Executive Directors

Ms. Liu Yan
Mr. Zhang Jian

Independent Non-Executive Directors

Mr. Cheng Tai Kwan Sunny
Mr. Shi Zhu
Dr. Lu Heng Henry

The profiles of Director at date of this report are set out in the "Profile of Directors and Senior Management" section on pages 13 to 16.

The list of Directors (by category) is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time.

Corporate Governance Report

The Board Of Directors *(Continued)*

(c) Appointment and Re-election of Directors

According to the Company's articles of association, one-third of the Directors are required to retire from office at each annual general meeting, provided that every Director shall be subject to retirement by rotation at least once in every three years. The Directors to retire every year shall be those appointed by the Board during the year and those who have been longest in office since their last re-election. Any new Director appointed as an addition to the Board shall submit himself/herself for re-election by Shareholders at the next following annual general meeting of the Company after appointment.

(d) Induction for Directors

Each newly appointed Director will receive comprehensive, formal and tailored induction on the first occasion of his/her appointment, so as to ensure that he/she has proper understanding of the business and operations of the Group and that he/she is fully aware of his/her responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

(e) Directors' Continuous Training and Development

Directors should participate in continuous professional development to develop and refresh their knowledge and skills. This is to ensure that their contribution into the Board remains informed and relevant.

The Directors are committed to complying with the CG Code A.6.5 which came into effect on 1st April 2012 on Directors' training. All Directors have participated in continuous professional development by studying written materials relevant to Director's duties and responsibilities.

The Board Of Directors *(Continued)*

(f) Board Meetings and Shareholders Meetings Attended

According to the CG Code, the board of directors should meet regularly and board meetings should be held at least four times a year at approximately quarterly intervals. During the reporting period, the Company convened a total 4 board meetings, 5 committee meetings, and an annual general meeting. Attendance records of the directors at the board and committee meetings (directors who involved in connected transactions required to be abstained from the meetings are also deemed as attending directors of respective board meetings and board committee meetings) as well as the annual general meeting in 2020 are set out as follows:

Name of Director	Board Meetings	Committee Meetings	Attendance at annual general meeting
Executive Directors			
Mr. Liu Xueyi	4/4	N/A	0/1
Mr. Han Hong	4/4	N/A	0/1
Mr. Wang Zhaohui	4/4	N/A	0/1
Non-Executive Directors			
Ms. Liu Yan	4/4	2/2	0/1
Mr. Zhang Jian	4/4	2/2	0/1
Independent Non-Executive Directors			
Mr. Cheng Tai Kwan Sunny	4/4	5/5	1/1
Mr. Shi Zhu	4/4	5/5	0/1
Dr. Lu Heng Henry	4/4	5/5	0/1

Independence of Non-Executive Directors

The Company has received from each of the independent non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules and considers all the independent non-executive Directors to be independent parties. Each independent non-executive Director is required to inform the Company as soon as practicable if there is any change in his or her own personal particulars that may affect his or her independence.

Corporate Governance Report

Board Committees

The Company has established the Nomination Committee in February 2012 and maintained the Audit Committee and Remuneration Committee throughout the year to oversee particular aspects of the Group's affairs. Each of these committees has specific written terms of reference, which deal clearly with their authorities and duties. The chairmen of the committees will report the findings and recommendations of the committees to the Board after each meeting. The minutes of all meetings of the committees are circulated to the Board for information.

(a) Nomination Committee

The Nomination Committee was established by the Company in February 2012. As at the date of this report, the Nomination Committee comprises two non-executive Directors of the Company, namely Ms. Liu Yan and Mr. Zhang Jian and three independent non-executive Directors of the Company, namely Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry. Ms. Liu Yan is the chairman of the Nomination Committee.

The primary function of the Nomination Committee is to review the structure, size and diversity (including without limitation, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service) of the Board on a regular basis and make recommendations to the Board regarding any proposed changes. The terms of reference of the Nomination Committee are available on the website of the Stock Exchange and the Company's website.

During the financial year ended 31st December 2020, the Nomination Committee held one meeting. The attendance of each member is set out as follows:

Name of Member	Number of attendance
Ms. Liu Yan	1/1
Mr. Zhang Jian	1/1
Mr. Cheng Tai Kwan Sunny	1/1
Mr. Shi Zhu	1/1
Dr. Lu Heng Henry	1/1

The chairman of the Nomination Committee will report the findings and recommendations of the Nomination Committee to the Board after each meeting. The minutes of all meetings of Nomination Committee are circulated to the Board for information.

Board Committees *(Continued)*

(a) **Nomination Committee** *(Continued)*

The following was a summary of the work performed by the Nomination Committee in 2020:

1. reviewed the structure, size and diversity of the Board. The Nomination Committee endorsed that the Board possessed a diversity of skills, expertise, experience and qualifications and believed that the Board performed its duties competently.
2. assessed the independence of all the independent non-executive Directors and reviewed the independent non-executive Directors' confirmations on their independence.
3. nominated Ms. Liu Yan, Mr. Wang Zhaohui and Dr. Lu Heng Henry, for the Board's recommendations to stand for election at the 2020 annual general meeting of the Company and reviewed the relevant sections in the circular to the shareholders of the Company.
4. reviewed the relevant disclosures made in the Directors' Report of the 2019 annual report of the Company (the "**Annual Report**").
5. reviewed the Corporate Governance Report, which was included in the Annual Report.
6. reviewed the Group's compliance with the Code.
7. reviewed the Board Diversity Policy of the Company to see if there was any update.

Below is the summary of the Nomination Policy of the Company:

The Board has formalised the Company's existing approach and procedures and adopted a Director nomination policy effective since 1st January 2019. Below is a summary of the Nomination Policy of the Company:

Objective

1. This Policy aims to set out the major selection criteria and nomination procedures for the Nomination Committee of the Company to select and recommend candidates for directorship.

Corporate Governance Report

Board Committees *(Continued)*

(a) Nomination Committee *(Continued)*

Selection Criteria

2. The factors listed below would be used as reference by the Nomination Committee in assessing the suitability of a proposed candidate:–
 - (a) The ability to assist and support management and make significant contributions to the Group's success;
 - (b) Experience and reputation in the businesses of the Group and other relevant sectors;
 - (c) Commitment in respect of sufficient time, the relevant interest and attention to the Group's business;
 - (d) Reputation for integrity;
 - (e) Compliance with the criteria of independence as prescribed under Rule 3.13 of the Listing Rules for the appointment of an independent non-executive director;
 - (f) Diversity in all aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional background, skills, knowledge and experience; and
 - (g) Any other relevant factors as may be determined by the Nomination Committee or the Board from time to time.
3. The appointment of any proposed candidate to the Board or re-appointment of any existing member(s) of the Board shall be made in accordance with the Articles of Association of the Company and other applicable rules and regulations.

Board Committees *(Continued)*

(a) Nomination Committee *(Continued)*

Nomination Procedures

4. If the Board determines that an additional or replacement Director is required, the Nomination Committee shall identify individuals suitably qualified to become Board members and make recommendations for the Board's consideration and approval. The Nomination Committee will deploy multiple channels for identifying suitable director candidates, including referral from Directors, shareholders, management, advisors of the Company and external executive search firms.
5. Regarding the appointment of any proposed candidates to become Board members, the Nomination Committee shall undertake adequate due diligence in respect of each proposed candidate and make recommendations for the Board's consideration and approval.
6. Regarding the re-appointment of any existing members of the Board, the Nomination Committee shall make recommendations to the Board for its consideration and recommendation, the proposed candidates to stand for re-election at a general meeting.
7. Regarding the procedures for shareholders' nomination of any proposed candidate for election as a director, please refer to the "Procedures for a Member to Propose a Person for Election as a Director", which is available on the Company's website.
8. The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at a general meeting.

Review of this Policy

9. The Nomination Committee will review this Policy, as appropriate, to ensure the effectiveness of this Policy. The Nomination Committee will discuss any revisions that may be required and recommend any such revisions to the Board for consideration and approval.

Below is the summary of the Board Diversity Policy and the achievement on the measurable objectives during the year under review:

The Board has adopted a board diversity policy on 27th March 2014 which was subsequently modified. The revised board diversity policy, among others, has set measurable objectives (in terms of gender, age, skills and experience) to implement the Board Diversity Policy with effective from 1st January 2019.

All board appointments will be based on meritocracy, and candidates will be considered based on objective criteria, having due regard for the benefits of diversity on the Board. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge, and experience. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Nomination Committee will report annually on the Board's composition under diversified perspectives, and monitor the implementation of this policy. The minutes of all meetings of Nomination Committee are circulated to the Board for information. The Nomination Committee will discuss any policy's revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

Corporate Governance Report

Board Committees *(Continued)*

(a) **Nomination Committee** *(Continued)*

Review of this Policy (Continued)

During the year ended 31 December 2020, the Nomination Committee has reviewed the diversity of the Board. During the year under review, the Board has achieved the following measurable objectives:

1. at least one-third of the Board is composed of independent non-executive Directors;
2. at least one Director is a qualified accountant;
3. at least one Director has relevant experience in the supporting services to sweetener business and sugar cane growing and sugar manufacturing industry; and
4. at least one Director has relevant experience in finance.

(b) **Remuneration Committee**

A Remuneration Committee was established by the Company in 2005. As at the date of this report, the Remuneration Committee comprises two non-executive Directors of the Company, namely Ms. Liu Yan and Mr. Zhang Jian and three independent non-executive Directors of the Company, namely Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry. Mr. Shi Zhu is the chairman of the Remuneration Committee.

The primary function of the Remuneration Committee is to make recommendations to the Board on the Group's policy and structure for all remuneration of Directors and senior management. The terms of reference of the Remuneration Committee are available on the website of the Stock Exchange of Hong Kong Limited ("**Stock Exchange**") and the Company's website.

During the financial year ended 31st December 2020, the Remuneration Committee held one meeting.

The attendance of each member is set out as follows:

Name of Member	Number of attendance
Mr. Shi Zhu	1/1
Ms. Liu Yan	1/1
Mr. Zhang Jian	1/1
Mr. Cheng Tai Kwan Sunny	1/1
Dr. Lu Heng Henry	1/1

The chairman of the Remuneration Committee will report the findings and recommendations of the Remuneration Committee to the Board after each meeting. The minutes of all meetings of Remuneration Committee are circulated to the Board for information.

Board Committees *(Continued)*

(b) Remuneration Committee *(Continued)*

The following was a summary of the work performed by the Remuneration Committee in 2020:

1. reviewed the Group's emolument policy and structure for the remuneration of Directors and senior management of the Group, having regard to the Group's operating results, individual performance and comparable market statistics.
2. assessed the performance of the executive Directors and considered the remuneration package of executive Directors by reference to the prevailing packages with companies listed on the main Board of the Stock Exchange.
3. reviewed the relevant disclosures made in the Directors' Report of the Annual Report.
4. reviewed the Corporate Governance Report, which was included in the Annual Report.
5. reviewed the Group's compliance with the Code.
6. considered those topics, which were requested by the Board and reviewed those relevant documents.

Details of the remuneration of each of the Directors of the Company are set out in note 13 to the consolidated financial statements. Pursuant to code provision B.1.5 of the CG Code, the annual remuneration of the member of the senior management by band for the year ended 31st December 2020 is set out below:

	Number of individuals
Nil to HK\$1,000,000	1

(c) Audit Committee

An Audit Committee was established by the Company in 1998. As at the date of this report, the Audit Committee comprises three independent non-executive Directors of the Company, Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu, and Dr. Lu Heng Henry, one of whom possess recognised professional qualifications in accounting and have wide experience in auditing and accounting. Mr. Cheng Tai Kwan Sunny is the chairman of the Audit Committee.

The primary function of the Audit Committee is to review and supervise the Group's financial reporting process and internal controls. The terms of reference of the Audit Committee are available on the website of the Stock Exchange and the Company's website.

Corporate Governance Report

Board Committees *(Continued)*

(c) Audit Committee *(Continued)*

During the financial year ended 31st December 2020, the Audit Committee held three meetings. The attendance of each member is set out as follows:

Name of Member	Number of attendance
Mr. Cheng Tai Kwan Sunny	3/3
Mr. Shi Zhu	3/3
Dr. Lu Heng Henry	3/3

The chairman of the Audit Committee will report the findings and recommendations of the Audit Committee to the Board after each meeting. The minutes of all meetings of Audit Committee are circulated to the Board for information.

The following was a summary of the work performed by the Audit Committee in 2020:

1. reviewed the Group's consolidated financial statements for the year ended 31st December 2019 and the annual results announcement with a recommendation to the Board for approval.
2. reviewed the relevant disclosures made in the Directors' Report of the Annual Report.
3. reviewed the Corporate Governance Report, which was included in the Annual Report.
4. reviewed the Environmental, Social and Governance Report, which was published on the websites of the Stock Exchange and the Company's website.
5. met with the external auditor without the presence of the executive directors of the Board.
6. reviewed the Group's consolidated financial statements for the six months ended 30th June 2020 and the interim results announcement with a recommendation to the Board for approval.
7. assessed broadly any special risks faced by the Group and reviewed the adequacy and effectiveness of the Company's internal control system and risk management system, financial reporting system and associated procedures.
8. reviewed the Group's policies and practices on corporate governance and made recommendations to the Board.
9. reviewed the findings and recommendations submitted by the Group Internal Audit Department.
10. reviewed the continuing connected transaction report.
11. made recommendation on the appointment or reappointment of the external auditor.
12. reviewed the reports including the 2020 audit planning report submitted by the external auditor.
13. considered the 2020 audit fees with a recommendation to the Board for approval.

Board Committees *(Continued)*

(c) Audit Committee *(Continued)*

At the Audit Committee meeting on 31st March 2021, the Audit Committee reviewed the Group's consolidated financial statements for the year ended 31st December 2020 and the annual results announcement with a recommendation to the Board for approval.

Directors' Responsibility for the Consolidated Financial Statements

The management provides such explanation and information to the Board so as to enable the Board to make an informed assessment of the financial and other information put before the Board for approval.

The Directors acknowledge their responsibility to prepare the consolidated financial statements that give a true and fair view of the state of affairs of the Group. The Board was not aware of any material uncertainties relating to events or conditions that might cast significant doubt upon the Group's ability to continue as a going concern, the Board has prepared the consolidated financial statements on a going concern basis.

The responsibility of the external auditor, BDO Limited, is to form an independent opinion, based on their audit, on those consolidated financial statements prepared by the Board and to report their opinion solely to the shareholders of Company, as a body, and for no other purpose.

The Company has announced its annual and interim results in a timely manner within approximately three months and two months, respectively, after the end of the relevant period in order to enhance high level of corporate transparency.

Risk Management and Internal Controls

The Board acknowledges its responsibility for overseeing the Group's risk management and internal control systems and reviewing their effectiveness at least annually with the assistance from the Audit Committee. The Audit Committee assists the Board in fulfilling its oversight and corporate governance roles in the Group's financial, operational, compliance, risk management and internal controls, and the resourcing of the finance and internal audit functions. To assist the Audit Committee to fulfill its responsibilities, the senior management has to identify, update and report the key risk areas which covered all aspects of corporate strategies, operation and finance to the Board.

Appropriate policies and controls have been designed and established to ensure that assets are safeguarded against improper use or disposal, relevant rules and regulations are adhered to and complied with, reliable financial and accounting records are maintained in accordance with relevant accounting standards and regulatory reporting requirements, and key risks that may impact on the Group's performance are appropriately identified and managed. However, the systems and internal controls can only provide reasonable and not absolute assurance against material misstatement or loss, as they are designed to manage, rather than eliminate the risk of failure to achieve business objectives.

Corporate Governance Report

Risk Management and Internal Controls *(Continued)*

The various departments of the Group, as risk owners, identify, evaluate, mitigate and monitor their own risks, and report such risk management activities to the directors of the Group at each regularly scheduled meeting throughout the year. The internal audit department of the Controlling Shareholders which controlled several listed companies in Hong Kong and the People's Republic of China is sharing this group resource to carry the internal audit function (the “**Group Internal Audit Department**”). The Group Internal Audit Department reviews significant aspects of risk management and internal control for the Group, reports to the Board and the Audit Committee at least annually, including amongst other things, significant risks of the Group and the appropriate mitigation of identified risks and the results of their activities during the preceding period pertaining to the adequacy and effectiveness of internal controls, including but not limited to, any indications of failings or material weaknesses in those controls. The annual work plan of Group Internal Audit Department covers major activities and processes of the Group's operations and businesses units. Special reviews are also performed at the Board' request. The results of these audit activities are communicated to the Board and the Audit Committee at least annually. Audit issues are tracked, followed up for proper implementation, and their progress are reported to the Board and the Audit Committee at least annually.

The Group Internal Audit Department provides independent advices to the Board, the Audit Committee and the executive management of the Group on the adequacy and effectiveness of internal controls for the Group. The Group Head of Internal Audit Department reports directly to the Chairman of the Audit Committee and the respective directors (as the case may be).

The senior management of the Group, supported by the Board, is responsible for the design, implementation and monitoring of the risk management and internal control systems, and for reporting to the Board and/or the Audit Committee on the effectiveness of these systems.

The following key processes are used to identify, evaluate and manage the Group's significant risks:

1. the Board establishes the scope and establishes the risk assessment criteria.
2. various departments identify the risks, which may potentially impact the achievement of their business objectives, analyze and evaluate the significance of such risks.
3. various departments assess the adequacy of existing controls, determine and implement plans where risks are mitigated.
4. various departments monitor those activities to mitigate the risks.
5. the Group Internal Audit Department tracks the progress of those activities to mitigate the risks and reports regularly to the Board and the Audit Committee.

The Board has established and oversees a whistleblower policy and a set of comprehensive procedures whereby employees, customers, suppliers and other concerned parties can report any actual or suspected occurrence of improper conduct involving the Company, and for such matters to be investigated and dealt with efficiently in an appropriate and transparent manner. The Board has designated the Audit Committee to receive on his behalf any such reports, to oversee the conduct of subsequent investigations, and to provide information, including recommendations arising from any investigations to Audit Committee for consideration by the Board.

Risk Management and Internal Controls *(Continued)*

The Company strictly regulates the handling and dissemination of inside information to ensure inside information remains confidential until the disclosure of such information is appropriately approved, and the dissemination of such information is efficiently and consistently made.

During year 2020, the Board, with the assistance of the Audit Committee, conducted a review of the effectiveness and adequacy of the Group's risk management and internal control systems, covering financial, operational, compliance control and risk management functions. To assist the Board and Audit Committee to fulfill its responsibilities, the senior management has identified, updated and reported the key risk areas which covered all aspects of corporate strategies, operation and finance to the Board. The Group Internal Audit Department also conducted selective reviews on the effectiveness of the risk management and internal control systems of the Group over operational, financial and compliance controls and submitted the internal audit report to the Audit Committee and the Board. After reviewing the Group's risk management and internal control system and the findings in the internal audit report, the Board and the Audit Committee were not aware of any areas of concern that would have a material impact on the Group's financial position or results of operations and considered the risk management and internal control systems to be generally effective and adequate including the adequacy of resources, staff qualifications and experience, training programs and budget of the accounting, internal audit and financial reporting functions.

During year 2020, the Group Internal Audit Department conducted selective reviews on the effectiveness of the risk management and internal control systems over operational, financial and compliance controls of principal subsidiaries of the Group.

In addition to the review of risk management and internal controls undertaken within the Group, the external Auditor also assessed the adequacy and effectiveness of certain key risk management and internal controls as part of their statutory audits. Where appropriate, the external Auditor's recommendations are adopted and enhancements to the risk management and internal controls will be made.

Auditor's Remuneration

For the financial year ended 31st December 2020, the fee paid/payable to the Group's auditor, BDO Limited, is set out as follows:

Services rendered	Fee paid/payable HK\$'000
Audit services fee for 2020 annual report	630
Non-audit services	–
Total	630

Company Secretary

All Directors have access to the advice and services of the company secretary, Mr. Wan Hok Shing. The company secretary reports to the Chairman on Board governance matters, and is responsible for ensuring that Board procedures are followed, and for facilitating communications among Directors as well as with shareholders and management.

The company secretary's biography is set out in the section "Profile of Directors and Senior Management" of this Annual Report. In compliance with Rule 3.29 of the Listing Rules, Mr. Wan Hok Shing has undertaken no less than 15 hours of relevant professional training during the year ended 31st December 2020.

Corporate Governance Report

Dividend Policy

The Board has adopted a dividend policy effective since 1st January 2019. This policy aims to set out guidelines for the Board to determine whether dividends are to be declared and paid, and the level of dividend to be paid to the shareholders of the Company.

The Company intends to retain all available funds and earnings, if any, to finance the development and expansion of its business.

Any future determination for the declaration or recommendation of dividends will be made at the absolute discretion of the Board. In proposing any dividend payout, the Board should also take into account, inter alia, the following factors:–

1. the strategies, business cycle, operations, earnings, financial condition, cash requirements and availability as well as capital expenditure and future development requirements of the Company and its subsidiaries (the “**Group**”);
2. the possible effects of the Group’s credit-worthiness, the financial covenants to which the Group is subject and any restrictions on the payment of dividends that may be imposed by the Group’s lenders;
3. the interests of the Shareholders, the dividend receivable/received by the Company from its subsidiaries and the taxation consideration;
4. any restrictions under all applicable laws (including the Companies Law of the Cayman Islands), rules, codes and regulations, the accounting policies and financial reporting standards that the Group has adopted as well as the articles of association of the Company (the “**Articles of Association**”); and
5. Any other factors that the Board deems appropriate.

The Company will review the Dividend Policy and reserves the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy from time to time.

Shareholders’ Rights

(a) Convening an Extraordinary General Meeting

Pursuant to article 72 of Articles of Association of the Company, any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times has the right, by written requisition specifying the objects of the meeting and signed by the requisitionists to the Company’s principal place of business in Hong Kong at Room 1701, 17/F., World-Wide House, 19 Des Voeux Road Central, Central, Hong Kong to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition.

(b) Putting Forward Proposals at General Meeting

There are no provisions under the Company’s articles of association regarding procedures for shareholders to put forward proposals at general meetings other than a proposal of a person for election as Director. Shareholders may follow the procedures set out above to convene an extraordinary general meeting for any business specified in such written requisition.

Shareholders' Rights *(Continued)*

(c) Procedures for Directing Shareholders' Enquiries to the Board

Shareholders may at any time send their enquiries and concerns to the Board in writing through the Company Secretary at the Company's principal place of business in Hong Kong at Room 1701, 17/F., World-Wide House, 19 Des Voeux Road Central, Central, Hong Kong.

Shareholders may also make enquiries with the Board at the general meetings of the Company.

Communication With Shareholders

The Company follows a policy of disclosing relevant information to Shareholders in a timely manner. Annual and interim reports offer comprehensive operational and financial performance information to Shareholders and the annual general meeting of the Company provides a forum for Shareholders to exchange views directly with the Board. The Company regards the annual general meeting of the Company as an important event and all Directors, management and external auditors make an effort to attend the annual general meeting of the Company to address Shareholders' queries. All the Shareholders of the Company are given a minimum of 20 clear business days' notice of the date and venue of the annual general meeting of the Company. The Company supports the code's principle to encourage Shareholders' participation. The Company has also complied with the requirements concerning voting by poll under the Listing Rules. Details of the poll voting procedures and the rights of Shareholders to demand a poll are included in circulars to Shareholders of the Company dispatched by the Company where applicable.

Investor Relations

Constitutional Documents

During the year under review, there was no change made in the Company's constitutional documents.

Hong Kong, 31st March 2021

Independent Auditor's Report



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TO THE SHAREHOLDERS OF HUA LIEN INTERNATIONAL (HOLDING) COMPANY LIMITED

(incorporated in Cayman Islands with limited liability)

Opinion

We have audited the consolidated financial statements of Hua Lien International (Holding) Company Limited (the “**Company**”) and its subsidiaries (hereafter referred to as the “**Group**”) set out on pages 46 to 105, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“**HKFRSs**”) issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSA**s”) issued by the HKICPA. Our responsibilities under those standards are further described in the “Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements” section of our report. We are independent of the Group in accordance with the HKICPA’s “Code of Ethics for Professional Accountants” (the “**Code**”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to note 3(b) in the consolidated financial statements, which indicates that the Group incurred a net loss of HK\$121,248,000 for the year ended 31 December 2020 and, as of that date, the Group had net current liabilities and net liabilities of HK\$969,085,000 and HK\$985,155,000 respectively. These conditions indicate that a material uncertainty exists that may cast significant doubt on the Group’s ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the “Material Uncertainty Related to Going Concern” section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Valuation of biological assets

Refer to note 20 to the consolidated financial statements and the accounting policies on note 4(g).

As at 31 December 2020, biological assets, which represented by growing cane, of the Group amounted to HK\$13,344,000. Changes in fair value of biological assets of HK\$19,887,000 was recognised in the consolidated statement of profit or loss and other comprehensive income for the year.

The determination of valuation of biological assets is identified as key audit matter due to key source of estimation uncertainty and the significant assumptions and judgements involved in the valuation. The valuation technique used is the discounted cash flow method under income approach which require the use of assumptions and estimates on discount rate, market prices of sugar cane, cane yield, harvesting costs, percentage of maturity of crop from planting to the valuation date, etc. Such judgement and estimates will impact the valuation of biological assets.

Our procedures in relation to the valuation of biological assets included:

- reviewing the valuation report from independent qualified valuers and holding discussion with management and independent qualified valuers to understand the valuation basis, methodology used and underlying assumptions applied;
- evaluating management's process in respect of reviewing the valuation performed by independent qualified valuers;
- evaluating of the competence, capabilities and objectivity of independent qualified valuers; and
- assessing the reasonableness of key assumptions and estimates such as discount rate, market prices of sugar cane, cane yield, harvesting costs, percentage of maturity of crop from planting to the valuation date used by independent qualified valuers.

Other Information in the Annual Report

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report

Directors' Responsibilities for the Consolidated Financial Statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements *(Continued)*

- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats and safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

BDO Limited

Certified Public Accountants

Amy Yau Shuk Yuen

Practising Certificate no. P06095

Hong Kong, 31 March 2021

Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Revenue	8	118,472	135,534
Cost of sales		(90,251)	(129,317)
Gross profit		28,221	6,217
Change in fair value of biological assets	20	(19,887)	1,670
Other income and expenses	9	4,540	6,094
Administrative expenses		(29,890)	(41,925)
Change in fair value of derivative component of convertible notes		–	7,450
Other operating expenses	10	(31,787)	(40,464)
Finance costs	11	(72,445)	(59,325)
Loss before income tax	12	(121,248)	(120,283)
Income tax expense	15	–	–
Loss for the year		(121,248)	(120,283)
Other comprehensive income, net of tax			
Item that may be reclassified subsequently to profit or loss:			
Exchange differences on translation of foreign operation		41,754	20,415
Total comprehensive loss for the year		(79,494)	(99,868)
Loss for the year attributable to:			
Owners of the Company		(95,956)	(91,875)
Non-controlling interests		(25,292)	(28,408)
		(121,248)	(120,283)
Total comprehensive loss for the year attributable to:			
Owners of the Company		(65,901)	(76,119)
Non-controlling interests		(13,593)	(23,749)
		(79,494)	(99,868)
Loss per share	17	HK Cents	HK Cents
– Basic		(4.38)	(4.19)
– Diluted		(4.38)	(4.19)

Consolidated Statement of Financial Position

As at 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Non-current assets			
Property, plant and equipment	18	7,965	11,244
Intangible asset	19	–	–
Right-of-use asset	30	–	–
Total non-current assets		7,965	11,244
Current assets			
Biological assets – growing cane	20	13,344	27,240
Inventories	21	34,536	56,181
Trade and other receivables	22	12,869	52,798
Bank balances, deposits and cash	23	63,517	63,759
Total current assets		124,266	199,978
Total assets		132,231	211,222
Current liabilities			
Trade and other payables	24	578,975	596,994
Contract liabilities	25	–	830
Lease liabilities	30	1,801	1,864
Amount due to non-controlling interests	27	512,575	492,027
Total current liabilities		1,093,351	1,091,715
Net current liabilities		(969,085)	(891,737)
Total assets less current liabilities		(961,120)	(880,493)
Non-current liability			
Lease liabilities	30	24,035	25,168
NET LIABILITIES		(985,155)	(905,661)
Capital and reserves			
Share capital	28	219,118	219,118
Reserves	29	(1,031,600)	(965,699)
Capital deficiency		(812,482)	(746,581)
Non-controlling interests		(172,673)	(159,080)
TOTAL CAPITAL DEFICIENCY		(985,155)	(905,661)

On behalf of the directors

Liu Yan
Director

Han Hong
Director

Consolidated Statement of Changes in Equity

For the year ended 31 December 2020

	Attributable to owners of the Company (notes 28 and 29)						Total	Attributable to non-controlling interests	Total
	Share capital	Share premium	Convertible notes equity reserve	Translation reserve	Special reserve	Accumulated losses			
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
At 1 January 2019	219,118	708,392	370,504	(81,770)	(25,391)	(1,861,315)	(670,462)	(135,331)	(805,793)
Loss for the year	-	-	-	-	-	(91,875)	(91,875)	(28,408)	(120,283)
Other comprehensive income for the year									
- Exchange difference on translating foreign operation	-	-	-	15,756	-	-	15,756	4,659	20,415
Total comprehensive loss for the year	-	-	-	15,756	-	(91,875)	(76,119)	(23,749)	(99,868)
Derecognition on maturity of convertible notes	-	-	(370,504)	-	-	370,504	-	-	-
At 31 December 2019	219,118	708,392	-	(66,014)	(25,391)	(1,582,686)	(746,581)	(159,080)	(905,661)
At 1 January 2020	219,118	708,392	-	(66,014)	(25,391)	(1,582,686)	(746,581)	(159,080)	(905,661)
Loss for the year	-	-	-	-	-	(95,956)	(95,956)	(25,292)	(121,248)
Other comprehensive income for the year									
- Exchange difference on translating foreign operation	-	-	-	30,055	-	-	30,055	11,699	41,754
Total comprehensive loss for the year	-	-	-	30,055	-	(95,956)	(65,901)	(13,593)	(79,494)
At 31 December 2020	219,118	708,392	-	(35,959)	(25,391)	(1,678,642)	(812,482)	(172,673)	(985,155)

Note: Included in the capital deficiency attributable to non-controlling interests was a long-term quasi-equity loan from non-controlling interests of HK\$313,268,000 (2019: HK\$314,830,000).

Consolidated Statement of Cash Flows

For the year ended 31 December 2020

	2020 HK\$'000	2019 HK\$'000
Cash flow from operating activities		
Loss before income tax	(121,248)	(120,283)
Adjustments for:		
Depreciation	1,908	2,732
Changes in fair value of biological assets	19,887	(1,670)
Changes in fair value of derivative component of convertible notes	–	(7,450)
Impairment loss on right-of-use asset	–	28,195
Impairment loss on property, plant and equipment	1,003	1,755
Impairment loss on trade receivables	30,784	10,514
Loss on disposal of property, plant and equipment	29	1
Gain on lease modification	(956)	–
Write-down of inventories	–	20,711
Interest income	(253)	(285)
Finance costs	72,445	59,325
Operating income/(loss) before working capital changes	3,599	(6,455)
Increase in biological assets	(8,253)	(628)
Decrease in inventories	17,200	2,002
Decrease in trade and other receivables	7,726	14,207
Decrease in trade and other payables	(15,646)	(10,414)
(Decrease)/increase in contract liabilities	(764)	830
Net cash generated from/(used in) operating activities	3,862	(458)
Cash flow from investing activities		
Acquisition of property, plant and equipment	(556)	(3,185)
Interest received	253	285
Decrease/(increase) in pledged bank deposits	1,178	(20)
Net cash generated from/(used in) investing activities	875	(2,920)
Cash flow from financing activities		
Payment of lease liabilities	(2,065)	(2,131)
Net cash used in financing activities	(2,065)	(2,131)
Net increase/(decrease) in cash and cash equivalents	2,672	(5,509)
Cash and cash equivalents at beginning of year	62,480	71,144
Effect of exchange rate changes on cash and cash equivalents	(1,635)	(3,155)
Cash and cash equivalents at end of year	63,517	62,480
CASH AND CASH EQUIVALENTS REPRESENT:		
Current bank and cash	63,215	62,176
Short-term fixed deposits mature within three months	302	304
	63,517	62,480

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

1. Corporate Information

Hua Lien International (Holding) Company Limited (the “**Company**”) was incorporated in the Cayman Islands as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited. The address of the registered office and principal place of business of the company are disclosed in the “Corporate information” section to the Annual Report. The directors consider its immediate holding company is China National Complete Plant Import & Export Group Corporation Limited (“**China Complant**”) and its ultimate parent Company is State Development & Investment Corp., Ltd.. Both are incorporated in the People’s Republic of China (the “**PRC**”).

The Company and its subsidiaries (collectively referred to as the “**Group**”) are principally engaged in provision of supporting services and sweetener business, cultivation of sugar cane and manufacturing of sugar and ethanol biofuel business.

2. Adoption of Hong Kong Financial Reporting Standards (“HKFRSs”)

(a) Adoption of new or revised HKFRSs – effective 1 January 2020 and 4 June 2020 for the amendment to HKFRS 16

Amendments to HKFRS 3	Definition of a Business
Amendments to HKAS 1 and HKAS 8	Definition of a Material
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform
Amendment to HKFRS 16	Covid-19-Related Rent Concessions

Amendments to HKFRS 3 – Definition of a business

The amendments clarify that a business must include, as a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs, together with providing extensive guidance on what is meant by a “substantive process”.

Additionally, the amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs, whilst narrowing the definition of “outputs” and a “business” to focus on returns from selling goods and services to customers, rather than on cost reductions.

An optional concentration test has also been added that permits a simplified assessment of whether an acquired set of activities and assets is not a business.

Amendments to HKAS 1 and HKAS 8 – Definition of material

The amendments clarify the definition and explanation of “material”, aligning the definition across all HKFRS Standards and the Conceptual Framework, and incorporating supporting requirements in HKAS 1 into the definition.

2. Adoption of Hong Kong Financial Reporting Standards (“HKFRSs”)

(Continued)

(a) Adoption of new or revised HKFRSs – effective 1 January 2020 and 4 June 2020 for the amendment to HKFRS 16 (Continued)

Amendments to HKFRS 9, HKAS 39 and HKFRS 7 – Interest Rate Benchmark Reform

The amendments modify some specific hedge accounting requirements to provide relief from potential effects of the uncertainties caused by interest rate benchmark reform. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties.

Amendment to HKFRS 16 – Covid-19-Related Rent Concessions

HKFRS 16 was amended to provide a practical expedient to lessees in accounting for rent concessions arising as a result of the Covid-19 pandemic, by including an additional practical expedient in HKFRS 16 that permits entities to elect not to account for rent concessions as modifications. The practical expedient applies only to rent concessions occurring as a direct consequence of Covid-19 pandemic and only if all of the following criteria are satisfied:

- (a) the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- (b) the reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- (c) there is no substantive change to other terms and conditions of the lease.

Rent concessions that satisfy these criteria may be accounted for in accordance with this practical expedient, which means the lessee does not need to assess whether the rent concession meets the definition of lease modification. Lessees shall apply other requirements of HKFRS 16 in accounting for the rent concession.

None of the above new or amended HKFRSs has a material impact on the Group’s results and financial position for the current or prior period.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

2. Adoption of Hong Kong Financial Reporting Standards (“HKFRSs”)

(Continued)

(b) New or revised HKFRSs that have been issued but are not yet effective

The following new or revised HKFRSs, potentially relevant to the Group’s financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group’s current intention is to apply these changes on the date they become effective.

Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16	Interest Rate Benchmark Reform – Phase 2 ¹
Annual Improvements to HKFRSs 2018-2020	Amendments to HKFRS 1, First-time Adoption of Hong Kong Financial Reporting Standards, HKFRS 9, Financial Instruments, HKFRS 16, Lease and HKAS 41, Agriculture ²
Amendments to HKAS 16	Proceeds before Intended Use ²
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contract ²
Amendments to HKFRS 3	Reference to the Conceptual Framework ³
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause ⁴
HKFRS 17	Insurance Contracts ⁴
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ⁵

¹ Effective for annual periods beginning on or after 1 January 2021.

² Effective for annual periods beginning on or after 1 January 2022.

³ Effective for business combinations for which the date of acquisition is on or after the beginning of the first annual period beginning on or after 1 January 2022.

⁴ Effective for annual periods beginning on or after 1 January 2023.

⁵ The amendments shall be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined.

Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16, Interest Rate Benchmark Reform – Phase 2

The amendments address issues that might affect financial reporting when a company replaces the old interest rate benchmark with an alternative benchmark rate as a result of the interest rate benchmark reform (the “**Reform**”). The amendments complement those issued in November 2019 and relate to (a) changes to contractual cash flows in which an entity will not have to derecognise or adjust the carrying amount of financial instruments for changes required by the Reform, but will instead update the effective interest rate to reflect the change to the alternative benchmark rate; (b) hedge accounting in which an entity will not have to discontinue its hedge accounting solely because it makes changes required by the Reform, if the hedge meets other hedge accounting criteria; and (c) disclosures in which an entity will be required to disclose information about new risks arising from the Reform and how it manages the transition to alternative benchmark rates.

2. Adoption of Hong Kong Financial Reporting Standards (“HKFRSs”)

(Continued)

(b) New or revised HKFRSs that have been issued but are not yet effective (Continued)

Annual Improvements to HKFRSs 2018-2020

The annual improvements amends a number of standards, including:

- HKFRS 1, First-time Adoption of Hong Kong Financial Reporting Standards, which permit a subsidiary that applies paragraph D16(a) of HKFRS 1 to measure cumulative translation differences using the amounts reported by its parent, based on the parent’s date of transition to HKFRSs.
- HKFRS 9, Financial Instruments, which clarify the fees included in the ‘10 per cent’ test in paragraph B3.3.6 of HKFRS 9 in assessing whether to derecognise a financial liability, explaining that only fees paid or received between the entity and the lender, including fees paid or received by either the entity or the lender on other’s behalf are included.
- HKFRS 16, Leases, which amend Illustrative Example 13 to remove the illustration of reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives are illustrated in that example.
- HKAS 41, Agriculture, which remove the requirement to exclude taxation cash flows when measuring the fair value of a biological asset using a present value technique.

Amendments to HKAS 16, Proceeds before Intended Use

The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, the proceeds from selling such items, and the cost of producing those items, is recognised in profit or loss.

The directors of the Company is currently assessing the impact that the application of the amendments will have on the Group’s consolidated financial statements.

Amendments to HKAS 37, Onerous Contracts – Cost of Fulfilling a Contract

The amendments specify that the ‘cost of fulfilling’ a contract comprises the ‘costs that relate directly to the contract’. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (e.g. direct labour and materials) or an allocation of other costs that relate directly to fulfilling contracts (e.g. the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). The directors of the Group is currently assessing the impact that the application of the amendments will have on the Group’s consolidated financial statements.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

2. Adoption of Hong Kong Financial Reporting Standards (“HKFRSs”)

(Continued)

(b) New or revised HKFRSs that have been issued but are not yet effective (Continued)

Amendments to HKFRS 3, Reference to the Conceptual Framework

The amendments update HKFRS 3 so that it refers to the revised Conceptual Framework for Financial Reporting 2018 instead of the version issued in 2010. The amendments add to HKFRS 3 a requirement that, for obligations within the scope of HKAS 37, an acquirer applies HKAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of HK(IFRIC)-Int 21 Levies, the acquirer applies HK(IFRIC)-Int 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date. The amendments also add an explicit statement that an acquirer does not recognise contingent assets acquired in a business combination.

Amendments to HKAS 1, Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability and explain that rights are in existence if covenants are complied with at the end of the reporting period. The amendments also introduce a definition of ‘settlement’ to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

HK Int 5 (2020) was revised as a consequence of the Amendments to HKAS 1 issued in August 2020. The revision to HK Int 5 (2020) updates the wordings in the interpretation to align with the Amendments to HKAS 1 with no change in conclusion and do not change the existing requirements.

HKFRS 17, Insurance Contracts

The new standard establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts and supersedes HKFRS 4, Insurance Contracts. The standard outlines a ‘General Model’, which is modified for insurance contracts with direct participation features, described as the ‘Variable Fee Approach’. The General Model is simplified if certain criteria are met by measuring the liability for remaining coverage using the Premium Allocation Approach.

Amendments to HKFRS 10 and HKAS 28 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify the extent of gains or losses to be recognised when an entity sells or contributes assets to its associate or joint venture. When the transaction involves a business the gain or loss is recognised in full, conversely when the transaction involves assets that do not constitute a business the gain or loss is recognised only to the extent of the unrelated investors’ interests in the joint venture or associate.

The Group is not yet in a position to state whether these new pronouncements will result in substantial changes to the Group’s accounting policies and consolidated financial statements.

3. Basis of Preparation

(a) Statement of compliance

The financial statements have been prepared in accordance with all applicable HKFRSs, Hong Kong Accounting Standards (“**HKASs**”) and Interpretations (hereinafter collectively referred to as the “**HKFRS**”) and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

(b) Basis of measurement and going concern assumption

The consolidated financial statements have been prepared on a going concern basis even though the Group incurred a net loss of HK\$121,248,000 (2019: HK\$120,283,000) for the year ended 31 December 2020, and as of that date, the Group had net current liabilities and net liabilities of HK\$969,085,000 (2019: HK\$891,737,000) and HK\$985,155,000 (2019: HK\$905,661,000) respectively.

In view of these circumstances, the directors have given consideration to the future liquidity and performance of the Group and its available sources of finance in assessing whether the Group will have sufficient financial resources to continue as a going concern. In order to improve the Group’s liquidity and cash flows to sustain the Group as a going concern, the Group has implemented or is in the process of implementing the following measures:

- The substantial shareholder, COMPLANT International Sugar Industry Co., Ltd. (“**COMPLANT**”), had granted an irrevocable supplemental undertaking (the “**Supplemental Undertaking**”) on 31 December 2019 in favour of the Company. Pursuant to the Supplemental Undertaking, conditional upon the entering into of an agreement for a formal repayment plan, COMPLANT will not demand repayment of or performance of obligations under the amount payable on demand of HK\$533,700,000 until 31 December 2021 (note 24);
- COMPLANT has undertaken to provide continuing financial support and will not recall any of the amount due to it until the Group is able to pay its other creditors in the normal course of business, in order to maintain the Group as a going concern;
- The directors have evaluated all the relevant facts available to them and are of the opinion that the Group is improving its liquidity by reducing the cash outflow from its operations in the form of (i) taking measures tighten cost controls over administrative and other operating expenses; and (ii) monitoring the repair and maintenance of the Sugar business segment in order to reduce cash outlay for unnecessary factory overhauls and unexpected capital cash outflow for asset replacement;
- The Group is actively following up with its debtors on outstanding receivables with the aim of agreeing a repayment schedule with each of them to expedite collection; and
- The Group has budgeted and laid out its business plan for the next twelve months and seek to reduce its loss and its business cash flow. The Group will continuously review the current liquidity position and the funding needs when the budget plan and business plan are carrying out. The Group will also continuously monitor the production activities under the business plan to optimise production volume and meet sales forecast and to reduce waste wherever possible to minimize cost.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

3. Basis of Preparation *(Continued)*

(b) Basis of measurement and going concern assumption *(Continued)*

Accordingly, the Directors were of the opinion that it is appropriate to prepare the consolidated financial statements of the Group for the year ended 31 December 2020 on a going concern basis. Should the going concern assumption be inappropriate, adjustments may have to be made to write down the values of assets to their net realisable amounts, to provide for any further liabilities that might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in the consolidated financial statements.

(c) Functional and presentation currency

The financial statements are presented in Hong Kong dollars (“**HK\$**”), which is the same as the functional currency of the Company and all amounts are rounded to the nearest thousand (“**HK\$’000**”) except otherwise indicated.

4. Significant Accounting Policies

(a) Business combinations and basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries (the “**Group**”). Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the dates of acquisition or up to the dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

Acquisition of subsidiaries or businesses is accounted for using the acquisition method. The cost of an acquisition is measured at the aggregate of the acquisition-date fair value of assets transferred, liabilities incurred and equity interests issued by the Group, as the acquirer. The identifiable assets acquired and liabilities assumed are principally measured at acquisition-date fair value. The Group’s previously held equity interest in the acquiree is re-measured at acquisition-date fair value and the resulting gains or losses are recognised in profit or loss. The Group may elect, on a transaction-by-transaction basis, to measure the non-controlling interests that represent present ownership interests in the subsidiary either at fair value or at the proportionate share of the acquiree’s identifiable net assets. All other non-controlling interests are measured at fair value unless another measurement basis is required by HKFRSs. Acquisition-related costs incurred are expensed unless they are incurred in issuing equity instruments in which case the costs are deducted from equity.

Any contingent consideration to be transferred by the acquirer is recognised at acquisition-date fair value. Subsequent adjustments to consideration are recognised against goodwill only to the extent that they arise from new information obtained within the measurement period (a maximum of 12 months from the acquisition date) about the fair value at the acquisition date. All other subsequent adjustments to contingent consideration classified as an asset or a liability are recognised in profit or loss.

4. Significant Accounting Policies *(Continued)*

(a) Business combinations and basis of consolidation *(Continued)*

Contingent consideration balances arising from business combinations whose acquisition dates preceded 1 January 2010 (i.e. the date the Group first applied HKFRS 3 (2008)) have been accounted for in accordance with the transition requirements in the standard. Such balances are not adjusted upon first application of the standard. Subsequent revisions to estimates of such consideration are treated as adjustments to the cost of these business combinations and are recognised as part of goodwill.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the Group's interest and the non-controlling interest are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interest. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of.

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such non-controlling interest's share of subsequent changes in equity. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

(b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

The cost of property, plant and equipment includes its purchase price and the costs directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

Property, plant and equipment are depreciated so as to write off their cost or valuation net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. Freehold land is not depreciated. The useful lives are as follows:

Buildings	20 years
Furniture and equipment	4 to 10 years
Computers	4 years
Plant and machinery	10 years
Motor vehicles	4 years
Bearer plants	3 to 7 years

Construction in progress is stated at cost less impairment losses. Cost comprises direct costs of construction as well as borrowing costs capitalized during the periods of construction and installation. Capitalization of these costs ceases and the construction in progress is transferred to the appropriate class of property, plant and equipment when substantially all the activities necessary to prepare the assets for their intended use are completed. No depreciation is provided for in respect of construction in progress until it is completed and ready for its intended use.

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

4. Significant Accounting Policies *(Continued)*

(d) Leasing

All leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

(i) *Right-of-use asset*

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets applying cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability.

The Group accounts for leasehold land and buildings that are held for rental or capital appreciation purpose under HKAS 40 and held for own use under HKAS 16 are carried at cost less accumulated depreciation and impairment losses. Other than the above right-of-use assets, the Group also has leased a number of properties under tenancy agreements which the Group exercises its judgement and determines that it is a separate class of asset apart from the leasehold land and buildings which is held for own use. As a result, the right-of-use asset arising from the properties under tenancy agreements are carried at depreciated cost.

(ii) *Lease liability*

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(d) Leasing *(Continued)*

(ii) Lease liability *(Continued)*

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

(iii) Accounting as a lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

(e) Intangible asset

(i) Acquired intangible asset

The intangible asset represented non-contractual customer lists and relationship was stated in the consolidated statement of financial position at cost less accumulated amortisation (where the estimated useful life is other than indefinite) and accumulated impairment losses. Amortisation of intangible asset is charged to profit or loss on a straight line basis over its estimated useful life unless such life is indefinite. The customer relationship is amortised from the date they are available for use and its estimated useful life is 20 years. Both the period and method of amortisation and any conclusion drawn about the useful life of the patent are reviewed annually.

(ii) Impairment

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually by comparing their carrying amounts with their recoverable amounts, irrespective of whether there is any indication that they may be impaired. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount.

An impairment loss is recognised as an expense immediately when an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years.

4. Significant Accounting Policies *(Continued)*

(f) Financial instruments

(i) *Financial assets*

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss (“**FVTPL**”), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

(ii) *Impairment loss on financial assets*

The Group recognises loss allowances for expected credit losses (“**ECLs**”) on trade receivables. The ECLs are measured on either of the following bases: (1) 12-month ECL: these are the ECLs that result from possible default events within the 12 months after the reporting date; and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets’ original effective interest rate.

For other debt financial assets, the ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group’s historical experience and informed credit assessment and including forward-looking information.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(f) Financial instruments *(Continued)*

(ii) Impairment loss on financial assets *(Continued)*

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group considers a financial asset to be credit-impaired when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due, unless the Group has reasonable and supportable information to demonstrate that a more lagging default criteria is more appropriate.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets, interest income is calculated based on the gross carrying amount.

(iii) Financial liabilities

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at FVTPL are initially measured at fair value and financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL.

Financial liabilities are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss.

Where a contract contains one or more embedded derivatives, the entire hybrid contract may be designated as a financial liability at FVTPL, except where the embedded derivative does not significantly modify the cash flows or it is clear that separation of the embedded derivative is prohibited.

Financial liabilities may be designated upon initial recognition as at FVTPL if the following criteria are met: (i) the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the liabilities or recognising gains or losses on them on a different basis; (ii) the liabilities are part of a group of financial liabilities which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management strategy; or (iii) the financial liability contains an embedded derivative that would need to be separately recorded.

4. Significant Accounting Policies *(Continued)*

(f) Financial instruments *(Continued)*

(iii) Financial liabilities *(Continued)*

Financial liabilities at FVTPL *(Continued)*

Subsequent to initial recognition, financial liabilities at FVTPL are measured at fair value, with changes in fair value recognised in profit or loss in the period in which they arise, except for the gains and losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to the statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss does not include any interest charged on these financial liabilities.

Liabilities at amortised cost

Financial liabilities at amortised cost including trade and other payables, amount due to non-controlling interests, and lease liabilities are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

(iv) Convertible loan notes

Convertible loan notes issued by the Group that contain both the liability and conversion option components are classified separately into their respective items on initial recognition. Conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is classified as an equity instrument.

On initial recognition, the fair value of the liability component is determined using the prevailing market interest of similar non-convertible debts. The difference between the proceeds of the issue of the convertible loan notes and the fair value assigned to the liability component, representing the conversion option for the holder to convert the loan notes into equity, is included in equity (convertible loan notes equity reserve).

In subsequent periods, the liability component of the convertible loan notes is carried at amortised cost using the effective interest method. The equity component, represented by the option to convert the liability component into ordinary shares of the Company, will remain in convertible loan notes equity reserve until the embedded option is exercised (in which case the balance stated in convertible loan notes equity reserve will be transferred to share capital). Where the option remains unexercised at the expiry dates, the balance stated in convertible loan notes equity reserve will be released to the accumulated losses. No gain or loss is recognised upon conversion or expiration of the option.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(f) Financial instruments *(Continued)*

(iv) *Convertible loan notes (Continued)*

Transaction costs that relate to the issue of the convertible loan notes are allocated to the liability and equity components in proportion to the allocation of the proceeds. Transaction costs relating to the equity component are charged directly to equity. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the convertible loan notes using the effective interest method.

(v) *Effective interest rate method*

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

(vi) *Equity instruments*

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

(vii) *Derecognition*

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with HKFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

4. Significant Accounting Policies *(Continued)*

(g) Biological assets

Biological assets are living plants involved in the agricultural activities of the transformation of biological assets into agricultural produce for sale or into additional biological assets. Biological assets are measured at fair value less costs to sell at initial recognition and at the end of each reporting period while agricultural produce are measured at fair value less costs to sell at the point of harvest, which is deemed as the cost at that date when the agricultural produce becomes inventory or additional biological assets.

If an active market exists for a biological asset or agricultural produce with reference to comparable species, growing condition and expected yield of the crops, the quoted price in that market is adopted for determining the fair value of that asset. If an active market does not exist, the Group uses the most recent market transaction price, provided that there has not been a significant change in economic circumstances between the transaction date and the end of reporting period, or the market prices for similar assets adjusted to reflect differences to determine fair values or as determined by independent professional valuers. The gain or loss arising on initial recognition and subsequent changes in fair values less costs to sell of biological assets is recognised in profit or loss in the period in which it arises.

Growing cane is accounted for as biological assets. Biological assets are stated at fair value with any resultant gain or loss recognised in the consolidated statement of profit or loss and other comprehensive income. Growing cane will be written off in the period the sugar production is expected to generate revenue.

Growing cane, which are valued at fair value based on estimated sucrose content, age and market price, less estimated harvesting and transport costs.

(h) Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the first-in first out method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(i) Revenue recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or service may be transferred over time or at a point in time. Control of the goods or service is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or service.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

(i) Sales of goods, including sugar, molasses, consumable chemicals and fertiliser

Customers obtain control of the goods when the goods are delivered to and have been accepted. Revenue is thus recognised upon when the customers accepted the goods. There is generally only one performance obligation.

(ii) Other income

Interest income is accrued on a time basis on the principal outstanding at the applicable interest rate.

Rental income under operating leases is recognised on a straight-line basis over the term of the relevant lease.

Contract liabilities

A contract liability represents the Group's obligation to transfer goods to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

4. Significant Accounting Policies *(Continued)*

(j) Foreign currency

Transactions entered into by the Group in currencies other than the currency of the primary economic environment in which they operate (the “**functional currency**”) are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income, in which case, the exchange differences are also recognised in other comprehensive income.

On consolidation, income and expense items of foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the rates approximating to those ruling when the transactions took place are used. All assets and liabilities of foreign operations are translated at the rate ruling at the end of reporting period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity as foreign exchange reserve (attributed to non-controlling interests as appropriate). Exchange differences recognised in profit or loss of group entities’ separate financial statements on the translation of long-term monetary items forming part of the Group’s net investment in the foreign operation concerned are reclassified to other comprehensive income and accumulated in equity as exchange reserve.

On disposal of a foreign operation, the cumulative exchange differences recognised in the exchange reserve relating to that operation up to the date of disposal are reclassified to profit or loss as part of the profit or loss on disposal.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation on or after 1 January 2005 are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of reporting period. Exchange differences arising are recognised in the exchange reserve.

(k) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(l) Employee benefits

(i) Short term employee benefits

Short term employee benefits are employee benefits (other than termination benefits) that are expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. Short term employee benefits are recognised in the year when the employees render the related service.

(ii) Defined contribution retirement plan

Contributions to defined contribution retirement plans are recognised as an expense in profit or loss when the services are rendered by the employees.

(iii) Termination benefits

Termination benefits are recognised on the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises restructuring costs involving the payment of termination benefits.

(m) Income taxes

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are non-assessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates appropriate to the expected manner in which the carrying amount of the asset or liability is realised or settled and that have been enacted or substantively enacted at the end of reporting period.

An exception to the general requirement on determining the appropriate tax rate used in measuring deferred tax amount is when an investment property is carried at fair value under HKAS 40 "Investment Property". Unless the presumption is rebutted, the deferred tax amounts on these investment properties are measured using the tax rates that would apply on sale of these investment properties at their carrying amounts at the reporting date. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all the economic benefits embodied in the property over time, rather than through sale.

4. Significant Accounting Policies *(Continued)*

(n) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and bank deposits, and short term highly liquid investments which are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the statement of financial positions, cash and bank balances comprise cash on hand and at banks, including term deposits, which are not restricted as to use.

(o) Impairment of assets (other than financial assets)

At the end of each reporting period, the Group reviews the carrying amounts of the following assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment under cost model;
- interests in leasehold land held for own use under operating leases; and
- investments in subsidiaries

If the recoverable amount (i.e. the greater of the fair value less costs of disposal and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

Value in use is based on the estimated future cash flows expected to be derived from the asset or cash generating unit (see note 4(c)), discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

(p) Capitalisation of borrowing costs

Borrowing costs attributable directly to the acquisition, construction or production of qualifying assets which require a substantial period of time to be ready for their intended use or sale, are capitalised as part of the cost of those assets. Income earned on temporary investments of specific borrowings pending their expenditure on those assets is deducted from borrowing costs capitalised. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

4. Significant Accounting Policies *(Continued)*

(q) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, which it is probable will result in an outflow of economic benefits that can be reliably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

(r) Related parties

- (a) A person or a close member of that person's family is related to the Group if that person:
- (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of key management personnel of the Group or the Company's parent.
- (b) An entity is related to the Group if any of the following conditions apply:
- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

5. Critical Accounting Judgments and Key Sources of Estimation Uncertainty

In the application of the Group's accounting policies, which are described in note 4, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(a) *Fair values of biological assets*

As described in note 20, the directors of the Company use their judgements and estimates in determining the fair value of biological assets. The fair values are determined using a discounted cash flow valuation technique based on assumptions including the estimated market prices and estimated yields. These inputs involved critical estimate because there is presently an absence of effective financial instruments for hedging against the pricing risks from the unexpected volatility in market prices and the estimated yield is also strongly affected by the unusual agricultural hazards like fire and other natural occurrences like hurricane and the forces of nature like drought. At 31 December 2020, the fair value of the Group's growing cane has been determined by independent valuation firm. The carrying amount of biological assets as at 31 December 2020 is HK\$13,344,000 (2019: HK\$27,240,000). Details of the assumptions used are disclosed in note 20.

(b) *Depreciation*

The Group depreciates the property, plant and equipment over their estimated useful life and after taking into account of their estimated residual values, using the straight line method. The estimated useful life reflects the directors' estimate of the periods that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment. The residual values reflect the directors' estimated amount that the Group would currently obtain from disposal of the assets, after deducting the estimated costs of disposal, if the assets were already of the age and in the condition expected at the end of its useful life.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

5. Critical Accounting Judgments and Key Sources of Estimation Uncertainty *(Continued)*

Key sources of estimation uncertainty *(Continued)*

(c) *Estimated impairment losses on trade receivables*

As disclosed in notes 7(b) and 22, the measurement of impairment losses under HKFRS 9 across all categories of financial assets requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the assessment if a significant increase in credit risk. These estimates are driven by a number of factors, changes in which can result in different levels of allowances.

It has been the Group's policy to regularly review its models in the context of actual loss experience and adjust when necessary.

(d) *Impairment loss on property, plant and equipment*

At the end of the reporting period, the directors of the Company review the carrying amounts of its property, plant and equipment with finite useful lives and identified if there is indication that those assets may suffer an impairment loss. If impairment indicators are identified, the recoverable amounts of the assets are estimated in order to determine the extent of the impairment loss. The estimates of the recoverable amounts of the assets require the use of assumptions such as cash flow projections and discount rates to calculate the discounted present value of the future cash flows expected to arise from the continuing use of the property, plant and equipment and intangible assets and from its disposal at the end of its useful life.

As at 31 December 2020, the carrying amount of property, plant and equipment was HK\$7,965,000 (2019: HK\$11,244,000).

(e) *Fair value measurements and valuation processes*

A number of assets and liabilities included in the Group's consolidated financial statements require measurement at, and/or disclosure of, fair value.

The fair value measurement of the Group's financial and non-financial assets and liabilities utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the "**fair value hierarchy**"):

- Level 1: Quoted prices in active markets for identical items (unadjusted);
- Level 2: Observable direct or indirect inputs other than Level 1 inputs;
- Level 3: Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

The Group measures the biological assets at fair value and please refer to note 20 for more detailed information.

5. Critical Accounting Judgments and Key Sources of Estimation Uncertainty *(Continued)*

Key sources of estimation uncertainty *(Continued)*

(f) *Going concern assumption*

As explained in note 3(b), information about the consolidated financial statements have been prepared on a going concern basis even though the Group incurred a net loss of HK\$121,248,000 for the year ended 31 December 2020 and as of 31 December 2020, the Group's current liabilities exceeded its current assets by HK\$969,085,000. In view of these circumstances, the directors have given consideration to the future liquidity and performance of the Group and its available sources of finance in assessing whether the Group will have sufficient financial resources to continue as a going concern. Certain measures as stated in note 3(b) have been and are being taken to manage the Group's liquidity and to improve its financial position.

Should the Group be unable to continue as a going concern, adjustment would have to be made to restate the value of assets to their realisable amounts, to provide for further liabilities that might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities. The effect of those potential adjustments has not been reflected in the consolidated financial statements.

6. Capital Risk Management

The Group's objectives of managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for owners of the Company and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to owners of the Company, return capital to owners of the Company, issue new shares or sell assets to reduce debt.

During the year, the Group's strategy remained unchanged. The Group monitors capital risk on the basis of the gearing ratio. This ratio is calculated as total borrowings divided by total equity.

The management considers the gearing ratio at the end of each reporting period was as follows:

	2020 HK\$'000	2019 HK\$'000
Total borrowings	1,072,111	1,052,759
Total capital deficiency	(812,482)	(746,581)
Total borrowings to total equity ratio	N/A	N/A

Total borrowings include other payable (note 24), amount due to non-controlling interests (note 27) and lease liabilities (note 30).

There was capital deficiency of HK\$812,482,000 as at 31 December 2020, calculation of gearing ratio as at 31 December 2020 was inappropriate.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

7. Financial Risk Management

(a) Categories of financial instruments

The carrying amounts of the Group's financial assets and financial liabilities as recognised at 31 December 2020 and 2019 were categorised as follows:

	2020 HK\$'000	2019 HK\$'000
Financial assets		
At amortised cost (including bank balances, deposits and cash)	71,123	112,351
Financial liabilities		
At amortised cost	1,117,386	1,116,053

(b) Financial risk management objectives and policies

The Group's major financial instruments include trade and other receivables, bank balances, deposits and cash, trade and other payables, lease liabilities and amount due to non-controlling interests. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

Market risk

Foreign currency risk

The transactions of the Group's principal subsidiaries are denominated and settled in its respective functional currency. However, there are certain monetary assets and monetary liabilities denominated in foreign currencies in respect of the relevant group entities. The Group currently does not have a foreign currency hedging policy. However, the management monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities, which are considered as significant by the management, at the end of the reporting period are as follows:

	2020 HK\$'000	2019 HK\$'000
Monetary assets		
United states Dollar ("USD")	5,314	5,176
Monetary liabilities		
USD	527,142	505,350

7. Financial Risk Management *(Continued)*

(b) Financial risk management objectives and policies *(Continued)*

Market risk (Continued)

Foreign currency risk (Continued)

Sensitivity analysis

The following table details the Group's sensitivity to a 10% (2019: 10%) increase and decrease in the functional currencies of the relevant group entities against the relevant foreign currency monetary assets and liabilities. 10% (2019: 10%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the end of the reporting period for a 10% (2019: 10%) change in foreign currency rates. A negative number below indicates an increase in post-tax loss for the year where the functional currency of the relevant group entity strengthen 10% (2019: 10%) against the relevant foreign currency. For a 10% (2019: 10%) weakening of the functional currency of the relevant group entity against the relevant foreign currency, there would be an equal and opposite impact on pre-tax loss for the year.

	Impact on profit or loss	
	2020 HK\$'000	2019 HK\$'000
USD	(52,183)	(50,017)

The above impacts are mainly attributable to the exposure outstanding on receivables, payables, amount due to non-controlling interest and bank balances in the respective foreign currency at year end.

Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to variable-rate bank balances and amount due to non-controlling interest. Details of the bank balances and amount due to non-controlling interests are disclosed in notes 23 and 27, respectively.

The Group currently does not have an interest rate hedging policy. However, the management monitors interest rate exposure and will consider other necessary actions when significant interest rate exposure is anticipated.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

7. Financial Risk Management *(Continued)*

(b) Financial risk management objectives and policies *(Continued)*

Market risk (Continued)

Interest rate risk (Continued)

Sensitivity analysis

It is estimated that a general increase/decrease of 100 basis points in interest rates, with all other variables held constant, would increase/decrease (2019: increase/decrease) the Group's loss after tax and accumulated losses by approximately HK\$2,823,000 (2019: HK\$2,838,000) for the year. This is mainly attributable to the Group's exposure to interest rates on bank balances and amount due to non-controlling interests.

The sensitivity analysis above has been determined based on the exposure to interest rates for non-derivative instruments. The analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year. The 100 basis points (2019: 100 basis points) increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of a reasonably possible change in interest rates. The analysis is performed on the same basis for the year ended 31 December 2019.

Credit risk

The Group's credit risk is primarily attributable to its trade and other receivables. Management has a credit policy in place and the exposures to this credit risk is monitored on an ongoing basis.

In respect of trade and other receivables, individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customers as well as pertaining to the economic environment in which the customers operate. Ongoing credit evaluation is performed on the financial condition of trade customers. Trade receivables are due within 365 days, 30 days and 60 days from the date of billing for customers of supporting services of sweetener and ethanol business, raw sugar trading and molasses trading respectively. Debtors with balances that are more than 12 months past due are requested to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain collateral from customers.

The Group has concentration of credit risk on trade receivables as 9% (2019: 8%) of the total receivable was due from the Group's five largest customers. As at 31 December 2020, there was HK\$3,744,000 due from the Group's largest customer (2019: HK\$Nil). The Group's concentration of credit risk by geographical locations is mainly in Jamaica (2019: African countries), which accounted for 100% (2019: 65%) of the total trade receivables as at 31 December 2020.

In respect of deposits with banks, the Group mitigates its exposure to credit risk by placing deposits with financial institutions with high credit rating.

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

7. Financial Risk Management *(Continued)*

(b) Financial risk management objectives and policies *(Continued)*

Credit risk (Continued)

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables at the end of the reporting period:

At 31 December 2020	Weighted average lifetime ECLs rate %	Gross carrying amounts HK\$'000	Lifetime ECLs HK\$'000	Net carrying amounts HK\$'000
Current (not past due)	0%*	6,898	–	6,898
Individual assessment	100.0%	82,067	(82,067)	–
		88,965	(82,067)	6,898

* The ECLs rate for trade receivables that are categorised as not past due is assessed to be 0.2%. The ECLs rate is reviewed, and adjusted if appropriate, at the end of each reporting period. Based on evaluation on ECLs rate and the carrying amount of trade receivables, the directors of the Company are of the opinion that the ECLs in respect of trade receivables are considered as immaterial.

At 31 December 2019	Weighted average lifetime ECLs rate %	Gross carrying amounts HK\$'000	Lifetime ECLs HK\$'000	Net carrying amounts HK\$'000
Current (not past due)	2.0%	263	(5)	258
1 – 90 days past due	4.0%	2,710	(108)	2,602
91 – 180 days past due	6.0%	107	(6)	101
181 – 365 days past due	20.0%	5,554	(1,111)	4,443
1 – 2 years past due	50.0%	4,929	(2,465)	2,464
Over 2 years past due	32.3%*	56,494	(18,254)	38,240
		70,057	(21,949)	48,108
Individual assessment	100.0%	28,679	(28,679)	–
		98,736	(50,628)	48,108

* The Group was actively following up with its debtors on outstanding receivables with the agreed repayment schedule with each of them to expedite collection. The directors of the Company considered a lower ECLs rate in view of the debtors had settled the balances in accordingly to the agreed repayment schedule during the years ended 31 December 2019.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

7. Financial Risk Management *(Continued)*

(b) Financial risk management objectives and policies *(Continued)*

Credit risk (Continued)

ECLs rates are based on actual loss experience over the past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the group's view of economic conditions over the expected lives of the receivables.

Movement in the loss allowances in respect of trade receivables during the year was as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January	50,628	40,114
Impairment loss for the year	30,784	10,514
Exchange realignment	655	–
At 31 December	82,067	50,628

Liquidity risk

In the management of the liquidity risk, the Group regularly monitors its liquidity requirements and its compliance with lending covenants and ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and long term.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities and based on the agreed repayment terms. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows. To the extent that interest rates are floating, the undiscounted amount is derived from interest rate curves at the end of the reporting period.

7. Financial Risk Management *(Continued)*

(b) Financial risk management objectives and policies *(Continued)*

Liquidity risk (Continued)

	Less than 1 year or on demand HK\$'000	Between 1 to 2 years HK\$'000	Between 2 to 5 years HK\$'000	Over 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
At 31 December 2020						
Trade and other payables	578,975	-	-	-	578,975	578,975
Lease liabilities	2,086	2,086	6,258	72,125	82,555	25,836
Amount due to non-controlling interests	536,440	-	-	-	536,440	512,575
	1,117,501	2,086	6,258	72,125	1,197,970	1,117,386
At 31 December 2019						
Trade and other payables	596,994	-	-	-	596,994	596,994
Lease liabilities	2,157	2,157	6,470	76,721	87,505	27,032
Amount due to non-controlling interests	517,944	-	-	-	517,944	492,027
	1,117,095	2,157	6,470	76,721	1,202,443	1,116,053

Environmental and climate change risk

The Group's sugar business depends significantly on the ability to harvest sugar canes in the concession. The ability to harvest sugar canes and the growth of the sugar canes in the plantations may be affected by unfavourable local weather conditions and natural disasters. Weather conditions such as drought, flooding, disease outbreaks, cyclones and windstorms are examples of such events. The occurrence of severe weather conditions or natural disasters may diminish the supply of sugar canes available for harvesting in the concessions, or otherwise impede the Group's harvesting operations or the growth of the sugar canes in the plantations, which in turn may have a material adverse effect on the Group's ability to produce the products in sufficient quantities and in a timely manner.

The Group's geographic spread of farms allows a high degree of mitigation against adverse climate conditions such as drought, flooding and disease outbreaks. The Group has strong environmental policies and procedures in place to comply with environmental laws.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

7. Financial Risk Management *(Continued)*

(b) Financial risk management objectives and policies *(Continued)*

Environmental and climate change risk (Continued)

The seasonal nature of the cane farming business requires a high level of cash flows at different times of the year. The Group actively manages its working capital requirements and has secured credit facilities sufficient to meet its cash flow requirements.

(c) Fair values

(i) *Fair values of financial instruments carried at other than fair value*

In respect of bank balances, deposits and cash, trade and other receivables, and trade and other payables, the carrying amounts approximate their fair value due to the relatively short-term nature of these financial instruments.

The aggregate carrying values of other financial liabilities carried on the consolidated statement of financial position are not materially different from their fair values as at 31 December 2020.

(ii) *Determination of the fair values of financial assets and financial liabilities*

The fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices or rates from observable current market transactions as input.

8. Turnover and Segment Information

Turnover represents revenue arising from sale of goods, which is recognised at a point in time.

The Group's reportable and operating segments, based on information reported to the chief executive officer, being the chief operating decision maker, for the purpose of resource allocation and assessment of segment performance focuses on types of goods. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

Specifically, the Group's reportable and operating segments under HKFRS 8 are as follows:

- Supporting services to external customers in the sweetener and ethanol business (the “**Supporting services**”);
- Sugar cane growing and sugar manufacturing business (the “**Sugar business**”); and
- Ethanol biofuel business (the “**Ethanol business**”).

8. Turnover and Segment Information *(Continued)*

The following is an analysis of the Group's revenue, results, assets and liabilities by reportable segments.

	Supporting services HK\$'000	Sugar business HK\$'000	Ethanol business HK\$'000	Total HK\$'000
Year ended 31 December 2020				
Segment revenue from contracts with customers:				
Segment revenue	–	118,472	–	118,472
Inter-segment sales	–	–	–	–
Segment revenue from external customers	–	118,472	–	118,472
Segment results	(33,879)	(83,409)	1,317	(115,971)
Unallocated corporate income				(5,277)
Loss before income tax				(121,248)
At 31 December 2020				
Assets and liabilities				
Segment assets	25,467	89,533	11,410	126,410
Corporate and other unallocated assets				5,821
Total assets				132,231
Segment liabilities	28,940	553,377	–	582,317
Corporate and other unallocated liabilities				535,069
Total liabilities				1,117,386

Notes to the Consolidated Financial Statements

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8. Turnover and Segment Information *(Continued)*

	Supporting services HK\$'000	Sugar business HK\$'000	Ethanol business HK\$'000	Total HK\$'000
Year ended 31 December 2019				
Segment revenue from contracts with customer:				
Segment revenue	10,442	125,092	–	135,534
Inter-segment sales	–	–	–	–
Segment revenue from external customers	10,442	125,092	–	135,534
Segment results	(19,789)	(92,500)	(1,437)	(113,726)
Unallocated corporate income				3,400
Finance costs				(9,957)
Loss before income tax				(120,283)
At 31 December 2019				
Assets and liabilities				
Segment assets	60,402	130,263	11,077	201,742
Corporate and other unallocated assets				9,480
Total assets				211,222
Segment liabilities	31,675	549,867	–	581,542
Corporate and other unallocated liabilities				535,341
Total liabilities				1,116,883

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 4. Segment results represents the result of each segment without allocation of central administration expenses, directors' remuneration, interest income and finance costs. This is the measure reported to the chief executive officer with respect to the resource allocation and performance assessment.

For the purposes of monitoring segment performance and allocating resources between segments:

- All assets are allocated to operating segment, other than certain bank balances and cash of head office.
- All liabilities are allocated to operating segments, other than other payables and accrued liabilities of head office.

8. Turnover and Segment Information *(Continued)*

Other reportable segment information

	Supporting services HK\$'000	Sugar business HK\$'000	Ethanol business HK\$'000	Total HK\$'000
Year ended 31 December 2020				
Amounts included in the measure of segment result for segment assets:				
Depreciation	19	1,885	4	1,908
Impairment loss on property, plant and equipment	–	1,003	–	1,003
Impairment loss on trade receivables	30,784	–	–	30,784
Year ended 31 December 2019				
Amounts included in the measure of segment result for segment assets:				
Depreciation	26	2,702	4	2,732
Impairment loss on right-of-use asset	–	28,195	–	28,195
Impairment loss on property, plant and equipment	–	1,755	–	1,755
Impairment loss on trade receivables	10,514	–	–	10,514
Write-down on inventories	–	20,711	–	20,711

Geographic Information

Revenue from external customers

	2020 HK\$'000	2019 HK\$'000
Jamaica	104,414	99,373
The United States	14,058	16,787
The PRC	–	10,442
European countries	–	7,916
Caribbean countries	–	1,016
	118,472	135,534

The revenue information from operations above is based on the location of the customers.

	Non-current assets	
	2020 HK\$'000	2019 HK\$'000
Jamaica	7,938	11,166
The PRC	16	64
African countries	11	14
	7,965	11,244

The non-current assets information is based on the location of assets.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

8. Turnover and Segment Information *(Continued)*

Information about major customers

The Group has identified three customers (2019: three) which individually represented over 10% of the Group's total external sales.

The sales to the major customers during the years are as follow:

	2020 HK\$'000	2019 HK\$'000
Company A ¹	70,220	37,212
Company B ¹	20,701	34,201
Company C ¹	14,058	14,087

Note

¹ Revenue from Sugar business segment

9. Other Income and Expenses

	2020 HK\$'000	2019 HK\$'000
Loss on disposal of property, plant and equipment	(29)	(1)
Interest income	253	285
Rental income	1,534	2,092
Sundry income	1,826	3,718
Gain on lease modification	956	–
	4,540	6,094

10. Other Operating Expenses

	2020 HK\$'000	2019 HK\$'000
Impairment loss on property, plant and equipment	1,003	1,755
Impairment loss on trade receivables	30,784	10,514
Impairment loss on right-of-use asset	–	28,195
	31,787	40,464

11. Finance Costs

	2020 HK\$'000	2019 HK\$'000
Interest on amount due to non-controlling interests	22,671	25,611
Interest on lease liabilities	1,926	2,039
Imputed interest expenses on convertible notes	–	7,060
Exchange loss on amount due to non-controlling interests	47,848	24,615
	72,445	59,325

12. Loss Before Income Tax

The Group's loss before income tax has been arrived at after charging:

	2020 HK\$'000	2019 HK\$'000
Staff costs, including Directors' remuneration (note 13):		
Directors' remuneration	460	849
Retirement benefits scheme contributions	104	1,225
Other staff cost	35,376	37,276
	35,940	39,350
Cost of inventories sold	90,251	108,606
Write-down of inventories	-	20,711
Cost of sales recognised as expenses	90,251	129,317
Auditors' remuneration	630	630
Depreciation of property, plant and equipment	1,908	2,732
Short-term leases expenses	585	555
Loss on disposal of property, plant and equipment	29	1

13. Directors' and Chief Executive's Remuneration

The remuneration paid or payable to each of the eight (2019: eight) directors of the Group were as follows:

For the year ended 31 December 2020

	Director's fee HK\$'000	Basic salaries and allowances HK\$'000	Performance bonus HK\$'000	Retirement benefit scheme contribution HK\$'000	Total HK\$'000
Executive directors					
Liu Xueyi	-	-	-	-	-
Han Hong	-	-	-	-	-
Wang Zhaohui	-	179	-	41	220
Non-executive directors					
Liu Yan	-	-	-	-	-
Zhang Jian	-	-	-	-	-
Independent non-executive directors					
Cheng Tai Kwan	80	-	-	-	80
Lu Heng Henry	80	-	-	-	80
Shi Zhu	80	-	-	-	80
	240	179	-	41	460

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For the year ended 31 December 2020

13. Directors' and Chief Executive's Remuneration (Continued)

For the year ended 31 December 2019

	Director's fee HK\$'000	Basic salaries and allowances HK\$'000	Performance bonus HK\$'000	Retirement benefit scheme contribution HK\$'000	Total HK\$'000
Executive directors					
Liu Xueyi	–	–	–	–	–
Han Hong	–	–	–	–	–
Wang Zhaohui	–	492	–	117	609
Non-executive directors					
Liu Yan	–	–	–	–	–
Zhang Jian	–	–	–	–	–
Independent non-executive directors					
Cheng Tai Kwan	80	–	–	–	80
Lu Heng Henry	80	–	–	–	80
Shi Zhu	80	–	–	–	80
	240	492	–	117	849

Note:

During the years ended 31 December 2020 and 2019, no emoluments were paid by the Group to the directors and the five highest paid individuals (including the directors and employees) as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived any emoluments during the years ended 31 December 2020 and 2019.

14. Five Highest Paid Individuals Remuneration

Of the five individuals with the highest emoluments in the Group, None (2019: one) was a director of the Company whose emoluments are included in the disclosures in Note 13 above. The emoluments of the remaining five (2019: four) individuals were as follows:

	2020 HK\$'000	2019 HK\$'000
Basic salaries and allowances	2,501	3,147
Performance bonus	60	60
Retirement benefits scheme contributions	48	225
	2,609	3,432

The remuneration is within the following bands:

	Number of employees	
	2020	2019
HK\$Nil to HK\$1,000,000	5	3
HK\$1,000,000 to HK\$1,500,000	-	1

15. Income Tax Expense

No provision for income tax expense had been made as the Company and subsidiaries have no assessable profits in their jurisdictions for the years ended 31 December 2020 and 2019.

The Hong Kong profits tax charge is calculated at 8.25% on the first HK\$2 million of estimated assessable profit and at 16.5% on the estimated assessable profits above HK\$2 million.

Jamaica Corporate Income tax is 30% (2019: 30%) on assessable profits arising in Jamaica. The Government of Jamaica, through the Ministry of Finance and Public Services, granted Pan-Caribbean Sugar Company Limited (“**PCSC**”) 20 year period of relief from corporate income tax effective on the commencement of operations, with the option to apply for a renewal.

Benin Standard Corporate Income Tax rate is 30% (2019: 30%). Compagnie Beninoise De Bioenergie (“**CBB**”) is eligible for certain tax holiday and concessions and were exempted from Benin income tax for both years.

The tax rate of the PRC subsidiary is 25% under Enterprises Income Tax Law of the PRC (the “**EIT Law**”) and Implementation Regulation of the EIT Law.

No provision for deferred taxation had been made in view of immaterial effect.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

15. Income Tax Expense *(Continued)*

	2020 HK\$'000	2019 HK\$'000
Loss before income tax expense	(121,248)	(120,283)
Tax at the domestic income tax rate of 30%	(36,374)	(36,085)
Tax effect of expenses not deductible for tax purpose	995	3,757
Tax effect of a subsidiary with tax exemption	34,624	30,886
Tax effect of a subsidiary in other jurisdictions	755	1,442
	-	-

16. Dividend

No dividend was paid or proposed during the year ended 31 December 2020, nor has any dividend been proposed since the end of the reporting period (2019: HK\$Nil).

17. Loss Per Share

The calculation of basic loss per share is based on the consolidated loss for the year attributable to owners of the Company of HK\$95,956,000 (2019: HK\$91,875,000), and the weighted average number of 2,191,180,000 (2019: 2,191,180,000) ordinary shares in issue during the year.

No diluted earnings per share is calculated for the years ended 31 December 2020 and 2019 as there was no potential diluted ordinary share in existence.

18. Property, Plant and Equipment

	Freehold land HK\$'000	Buildings HK\$'000	Furniture and equipment HK\$'000	Computers HK\$'000	Plant and machinery HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Bearer plant HK\$'000	Total HK\$'000
COST									
At 1 January 2019	2,086	19,237	2,357	3,724	671,562	32,703	177,762	46,893	956,324
Addition	-	-	2	3	-	-	-	3,180	3,185
Disposals	-	-	-	-	-	-	(10,849)	(89)	(10,938)
Transfer	-	-	-	-	808	-	(808)	-	-
Exchange realignment	(81)	(747)	(60)	(148)	(26,099)	(1,273)	(10,190)	(1,784)	(40,382)
At 31 December 2019 and 1 January 2020	2,005	18,490	2,299	3,579	646,271	31,430	155,915	48,200	908,189
Addition	-	-	-	-	-	-	-	556	556
Disposals	-	-	(575)	-	-	-	-	(258)	(833)
Exchange realignment	(159)	(1,463)	(100)	(283)	(51,195)	(2,463)	15,558	(3,811)	(43,916)
At 31 December 2020	1,846	17,027	1,624	3,296	595,076	28,967	171,473	44,687	863,996
ACCUMULATED DEPRECIATION, AMORTISATION AND IMPAIRMENT									
At 1 January 2019	1,945	18,456	2,225	3,577	663,701	32,446	177,564	43,364	943,278
Provided for the year	-	73	36	36	725	142	-	1,720	2,732
Disposals	-	-	-	-	-	-	(10,848)	(89)	(10,937)
Transfer	-	-	-	-	623	-	(623)	-	-
Impairment loss recognised	-	-	-	-	-	-	-	1,755	1,755
Exchange realignment	(76)	(716)	(58)	(138)	(25,793)	(1,261)	(10,178)	(1,663)	(39,883)
At 31 December 2019 and 1 January 2020	1,869	17,813	2,203	3,475	639,256	31,327	155,915	45,087	896,945
Provided for the year	-	60	28	26	686	23	-	1,085	1,908
Disposals	-	-	(547)	-	-	-	-	(257)	(804)
Impairment loss recognised	-	-	-	-	-	-	-	1,003	1,003
Exchange realignment	(148)	(1,409)	(99)	(275)	(50,634)	(2,455)	15,558	(3,559)	(43,021)
At 31 December 2020	1,721	16,464	1,585	3,226	589,308	28,895	171,473	43,359	856,031
CARRYING AMOUNTS									
At 31 December 2020	125	563	39	70	5,768	72	-	1,328	7,965
At 31 December 2019	136	677	96	104	7,015	103	-	3,113	11,244

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19. Intangible Asset

	Customer relationship HK\$'000
COST	
At 1 January 2019, 31 December 2019, 1 January 2020 and 31 December 2020	423,000
ACCUMULATED AMORTISATION AND IMPAIRMENT	
At 1 January 2019, 31 December 2019, 1 January 2020 and 31 December 2020	423,000
CARRYING AMOUNTS	
At 31 December 2019 and 31 December 2020	–

Impairment Tests and Impairment Loss on Intangible Asset

i. Details and movement of the value on the intangible assets

Initially, the intangible asset represented customer relationship purchased as part of a business combination of Sino-Africa Technology & Trading Limited ("**SATT**") in February 2009. As detailed in the valuation report at the time of acquisition in February 2009, the customer relationship of the SATT at date of acquisition was only consisted of four customers, namely, the La Sucrierie de COMPLANT de Madagascar ("**African Company 1**"), COMPLANT Magbass Sugar Complex Company Limited ("**African Company 2**"), La Sucrierie de COMPLANT du Benin ("**African Company 3**"), Sucrierie Cote Ouest de COMPLANT de Madagascar (Ouest Sucre) ("**African Company 4**"). African Company 1, 2, 3 and 4 are all indirect subsidiaries of COMPLANT which is a substantial shareholder holding 13.69% shares of the Company. Due to subsequent business development of SATT, two fellow subsidiaries of SATT, namely CBB and PCSC were added as new customers in 2012 and 2013 respectively after the independent shareholders approved their annual caps for the continuing connected transactions. The addition of these two customers was considered as part of customer relationship even though no restatement of cost of the intangible assets for these internally generated intangible assets.

The customer relationship represents the present value of the future cash flow attributed to established customer base and other business relationships built up by SATT in African and other nations and has a definite useful life and is amortised on straight-line basis over the estimated useful life of 20 years. The movement of value of the intangible assets for 2020 was set out above.

19. Intangible Asset *(Continued)*

Impairment Tests and Impairment Loss on Intangible Asset *(Continued)*

ii. *Reasons and details of events and circumstances that led to impairment loss of intangible asset in 2017*

The impairment loss of intangible asset in 2017 was mainly for reason that the operating results of two of its customers, namely PCSC and CBB, who owe a total of approximately HK\$129.1 million to SATT did not show much improvement even PCSC suspended two of its sugar estates and one of its sugar factory in 2016. The length of time it will take by these two customers to repay its debts to SATT has reassessed in 2017. The projected working capital requirement was higher than that expected in 2016 for the next five years resulting from the expected lengthening of the repayment time by PCSC and CBB. The increase in net working capital requirement will reduce the free cash flow and this has the effect of lowering the value-in-use (“VIU”) valuation of SATT in 2017.

Save as disclosed above, the Company is not aware of any other significant reason or change in circumstances since the year ended 31 December 2017 leading to impairment loss of the intangible asset.

iii. *Factors, events and circumstances of the impairment of intangible assets cannot be anticipated at the time of acquisition of the intangible assets in February 2009.*

The impairment loss was due to the subsequent abrupt market and operation changes in 2017 and the new changes in customer relationship of SATT after the acquisition in 2012 and 2013. Those changes were happened years after the acquisition and were therefore impossible to forecast at time of acquisition in February 2009.

20. Biological Assets – Growing Cane

Movement in biological assets, representing growing cane before harvest, are summarised as follows:

	2020 HK\$'000	2019 HK\$'000
Opening balance (level 3 recurring fair value)	27,240	25,921
Cane cultivation cost capitalised	37,269	47,560
Decrease in fair value of cane harvested	(29,016)	(46,932)
Changes in fair value	(19,887)	1,670
Exchange realignment	(2,262)	(979)
Closing balance (level 3 recurring fair value)	13,344	27,240

The fair value of biological assets is a level 3 recurring fair value measurement. The decrease in fair value of biological assets for the year ended of approximately HK\$19,887,000 (2019: increase in fair value of approximately HK\$1,670,000) was in the consolidated statement of profit or loss.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

20. Biological Assets – Growing Cane (Continued)

Valuation Methodology of Biological Assets

The Group has engaged BMIA, an independent valuation firm, to determine the fair value of the biological assets as at 31 December 2020 (the “Valuation Date”).

i. Valuation techniques and assumptions

The valuation technique used is the discounted cash flow method under income approach it requires to assess a series of variables, which include the discount rate, market prices of sugar cane, cane yield, planting costs, etc. The values of such variables are determined by the independent valuers using information supplied by the Group, proprietary and third-party data as well as under some assumptions. There were no changes to the valuation techniques during the period. Major assumptions adopted for valuation are listed below:

- a. The sugar cane crop is a perennial crop with a one year crop cycle and the crop is reaped exactly one year after planting;
- b. The sugar cane crop experiences linear growth; and
- c. The economic life of the sugar cane crop is 7 years.

ii. Unobservable inputs

The major inputs for the above valuation models are discount rate, cane yield per hectare, market prices of sugar canes and estimated maturity of cane. The values of such inputs are as follows:

- a. The discount rate applied for the year ended 31 December 2020 was 20.0% (2019: 20.0%).
- b. The estimated cane yield per hectare represents the harvest level of the sugar canes. The yield of sugar canes is affected by the age, species and health of the cane roots, the climate, location, soil conditions, topography and agricultural infrastructure.

	2020	2019
Estimated yield (tonnes cane/hectare)	49.3	57.7

The estimated cane yield per hectare represents the harvest level of the sugar cane in the Frome estate, which is the only one (2019: one) of the three (2019: three) estates in operation during the year.

- c. The market prices variables represent the estimated market price for the sugar canes produced by the Group.

	2020	2019
Estimated market price per tonne (approximately)	J\$4,700 (HK\$257)	J\$4,000 (HK\$237)

20. Biological Assets – Growing Cane (Continued)

Valuation Methodology of Biological Assets (Continued)

ii. Unobservable inputs (Continued)

- d. The average maturity of cane as calculated by plant date and Valuation Date.

	2020	2019
Weighted average maturity of cane per hectare (approximately)	61.4%	75.9%

The higher the discount rate, the lower the fair value. The higher the estimated cane yield per hectare, market prices variables and average maturity of cane, the higher the fair value.

The fair value measurement is based on the above biological assets' highest and best use, which does not differ from their actual use.

21. Inventories

	2020 HK\$'000	2019 HK\$'000
Consumables and components	51,585	56,223
Good in transit	16	18
Sugar and molasses	2,235	20,898
	53,836	77,139
Write-down	(19,300)	(20,958)
Net realisable value	34,536	56,181

At 31 December 2020, the sugar and molasses consisted of 270 tonnes (2019: 4,485 tonnes) of raw sugar and 1,034 tonnes (2019: 1,691 tonnes) of molasses with carrying amounts of HK\$1,468,000 (2019: HK\$19,662,000) and HK\$767,000 (2019: HK\$1,236,000) respectively.

During the year ended 31 December 2020, there were no write-down of inventories for consumables and components (2019: HK\$20,958,000). Movement in write-down of trade consumables and components during the year was as follows:

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

21. Inventories (Continued)

	2020 HK\$'000	2019 HK\$'000
At 1 January	20,958	–
Impairment loss for the year	–	20,711
Exchange realignment	(1,658)	247
At 31 December	19,300	20,958

22. Trade and Other Receivables

	2020 HK\$'000	2019 HK\$'000
Trade receivables	88,965	98,736
Less: impairment loss	(82,067)	(50,628)
	6,898	48,108
Prepayments	5,263	4,206
Other receivables and deposits	708	484
	12,869	52,798

The Group does not hold any collateral over these balances.

The Group allows a credit period of 90-365 days (2019: 90-365 days) to its customers of Supporting services, 30 days (2019: 30 days) to customers of raw sugar trading and 60 days (2019: 60 days) to customers of molasses trading. The following was an ageing analysis of trade receivables presented based on the invoice date and prior to impairment loss at the end of the reporting period are as follows:

	2020 HK\$'000	2019 HK\$'000
0 – 30 days	6,898	2,122
31 – 60 days	–	55
61 – 90 days	–	11,310
91 – 365 days	–	5,661
> 365 days	82,067	79,588
	88,965	98,736

The other classes within trade and other receivables do not contain impaired assets.

The Group recognised impairment loss based on the accounting policy stated in note 4(f)(ii) for the years ended 31 December 2020 and 2019.

Further details on the group's credit policy and credit risk arising from trade receivables are set out in note 7(b).

23. Bank Balances, Deposits and Cash

	2020 HK\$'000	2019 HK\$'000
Bank balances and cash	63,215	62,176
Short-term fixed deposits mature within three months	302	304
Cash and cash equivalents	63,517	62,480
Pledged bank deposits	–	1,279
	63,517	63,759

Cash at banks earns interest at floating rates based on daily bank deposit rates.

Bank deposits of HK\$Nil (2019: HK\$1,279,000), were pledged to secure against the bank guarantee of HK\$Nil (2019: HK\$1,188,000) in Jamaica during the year ended 31 December 2020. The cash collateral account carried interest at 3.5% per annum for the year ended 31 December 2019.

24. Trade and Other Payables

	2020 HK\$'000	2019 HK\$'000
Trade payables	10,708	24,150
Other payables and accrued liabilities	568,267	572,844
	578,975	596,994

Trade payables credit period granted by trade creditors of Supporting services is 365 days while credit period granted by trade creditors of Sugar business is 30 days.

The following is an analysis of trade payables by age based on due date.

	2020 HK\$'000	2019 HK\$'000
Not yet due	1,183	726
Overdue 1 – 90 days	347	5,753
Overdue 91 – 180 days	14	273
Overdue 181 – 365 days	316	6,454
Overdue > 365 days	8,848	10,944
	10,708	24,150

As at 31 December 2020, included in other payables and accrued liabilities of HK\$533,700,000 (2019: HK\$533,700,000) which represented amount due to COMPLANT upon the maturity of the convertible notes on 27 February 2019. Pursuant to the Supplemental Undertaking, conditional upon the entering into of an agreement for a formal repayment plan, COMPLANT will not demand repayment of or performance of obligations until 31 December 2021. The amount due was unsecured, interest-free and repayment on demand.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

25. Contract Liabilities

Contract liabilities represent the Group's obligation to transfer goods to customers for which the Group has received consideration (or an amount of consideration is due) from the customer.

All the contract liabilities as at 31 December 2019 are recognised as revenue during the year ended 31 December 2020.

26. Notes Supporting Cash Flow Statement

Reconciliation of liabilities arising from financing activities:

	Amount due to non- controlling interests HK\$'000 (Note 27)	Lease liabilities HK\$'000 (Note 30)
As at 1 January 2020	492,027	27,032
Changes from cash flow:		
Payment of lease liabilities	–	(2,065)
Other changes:		
Gain on lease modification	–	(956)
Finance costs	22,671	1,926
Total other changes	22,671	970
Exchange realignment	(2,123)	(101)
At 31 December 2020	512,575	25,836

26. Notes Supporting Cash Flow Statement *(Continued)*

	Liability component of convertible notes HK\$'000	Amount due to non- controlling interests HK\$'000 (Note 27)	Lease liabilities HK\$'000 (Note 30)
At 1 January 2019	526,640	468,594	28,195
Changes from cash flow:			
Payment of lease liabilities	–	–	(2,131)
Other changes:			
Finance costs	7,060	25,611	2,039
Transfer to other payables upon maturity	(533,700)	–	–
Total other changes	(526,640)	25,611	2,039
Exchange realignment	–	(2,178)	(1,071)
At 31 December 2019	–	492,027	27,032

27. Amount due to Non-Controlling Interests

The amount due to non-controlling interests, COMPLANT, which are denominated in USD, interest bearing at 5.96% to 6.15% (2019: 6.15% to 7.00%) per annum and repayable on demand.

28. Share Capital

	Number of shares '000	Amount HK\$'000
Ordinary shares of HK\$0.1 each		
Authorised:		
At 1 January 2019, 31 December 2019, 1 January 2020 and 31 December 2020	6,000,000	600,000
Issued and fully paid:		
At 1 January 2019, 31 December 2019, 1 January 2020 and 31 December 2020	2,191,180	219,118

All of the shares issued by the Company rank pari passu in all respects with other shares in issue.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

29. Reserves

The following describes the nature and purpose of each reserve within owners' equity:

Reserve	Description and purpose
Share premium	Amount subscribed for share capital in excess of nominal value.
Convertible notes equity reserve	Amount of proceeds on issue of convertible notes relating to the equity component (i.e. option to convert the debt into share capital).
Special reserve	The difference between the consideration paid by the Company for the acquisition of the equity interest in subsidiaries under common control and aggregate carrying amount of assets and liabilities of each subsidiaries.
Translation reserves	Gains/losses arising on translating the net assets of foreign operations into presentation currency.
Accumulated losses	Cumulative net gains and losses recognised in profit or loss.

30. Leases

Nature of leasing activities (in the capacity as lessee)

The group leases land in the jurisdictions in which it operates. The periodic rent is fixed over the lease term.

Right-of-use Asset

	Leasehold land HK\$'000
At 1 January 2019	28,195
Impairment loss recognised	(28,195)
At 31 December 2019, 1 January 2020 and 31 December 2020	–

30. Leases (Continued)

Right-of-use Asset (Continued)

The analysis of the net book value of right-of-use asset by class of underlying asset was as follows:

	2020 HK\$'000	2019 HK\$'000
Leasehold land	–	–

Lease liabilities

	Leasehold land HK\$'000
At 1 January 2019	28,195
Interest expense	2,039
Payment of lease liabilities	(2,131)
Exchange realignment	(1,071)
At 31 December 2019 and 1 January 2020	27,032
Gain on lease modification	(956)
Interest expense	1,926
Payment of lease liabilities	(2,065)
Exchange realignment	(101)
At 31 December 2020	25,836

Future lease payments are due as follows:

	At 31 December 2020		
	Minimum lease payments HK\$'000	Interest HK\$'000	Present value of minimum lease payments HK\$'000
Within one year	2,086	285	1,801
After one but within two years	2,086	413	1,673
After two but within five years	6,258	1,918	4,340
More than 5 years	72,125	54,103	18,022
	80,469	56,434	24,035
	82,555	56,719	25,836

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

30. Leases (Continued)

Lease Liabilities (Continued)

	At 31 December 2019		
	Minimum lease payments	Interest	Present value of minimum lease payments
	HK\$'000	HK\$'000	HK\$'000
Within one year	2,157	293	1,864
After one but within two years	2,157	424	1,733
After two but within five years	6,470	1,969	4,501
More than 5 years	76,721	57,787	18,934
	85,348	60,180	25,168
	87,505	60,473	27,032

The present value of future lease payments are analysed as:

	2020 HK\$'000	2019 HK\$'000
Current liabilities	1,801	1,864
Non-current liabilities	24,035	25,168
	25,836	27,032

31. Retirement Benefits Schemes

The Group operates the Mandatory Provident Fund (“MPF”) Scheme established under the Mandatory Provident Fund Ordinance for its qualifying employees in Hong Kong. The assets of the MPF Scheme are held separately from those of the Group, in funds under the control of trustees.

The Group contributes 5% of relevant payroll costs, capped at HK\$1,500 per month, to the MPF Scheme, in which the contribution is matched by employees.

The employees of the Group’s subsidiary in PRC and Jamaica are members of a state-managed retirement benefit scheme operated by the government of the PRC and Jamaica respectively. The subsidiaries are required to contribute 20% and 2.5% respectively of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

At the end of reporting period, there were no significant forfeited contributions available to reduce the contribution payable in the future years.

The total cost charged to the consolidated statement of profit or loss of approximately HK\$104,000 (2019: approximately HK\$1,225,000) represents contributions payable to these schemes by the Group in respect of the current accounting period.

32. Pledge of Assets

As at 31 December 2020, there was no asset being pledged (2019: bank deposits of HK\$1,279,000 was pledged to secure against the bank guarantee in Jamaica. The cash collateral account carried interest at 3.5% per annum).

33. Related Party Transactions and Balances

Other than disclosed elsewhere in the consolidated financial statements, the transactions for the year and balances at 31 December 2020 with consolidated related parties are as follows:

(a) Trade and other receivables and trade and other payables

	2020 HK\$'000	2019 HK\$'000
Amount due from subsidiaries of COMPLANT Trade receivables (Note)	–	34,545
Amount due to subsidiaries of China Compliant Other payables (Note)	20,104	22,474

Notes: The amounts are interest-free and unsecured.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

33. Related Party Transactions and Balances *(Continued)*

(b) Key management personnel compensation

Directors are regarded the only key management personnel of the Company. Other than the remuneration paid to the directors and employees of the Group as set out in note 13, who are considered as the key management personnel of the Group, the Group did not have any other significant compensations to key management personnel.

The remuneration of the directors and key management personnel is determined by the board of directors of the Company having regard to the performance of individuals and market trends.

34. Statement of Financial Position of the Company

	Note	2020 HK\$'000	2019 HK\$'000
Non-current assets			
Interest in subsidiaries		241,109	243,367
Current assets			
Bank balances and cash		5,878	9,169
Total assets		246,987	252,536
Current liabilities			
Other payables		535,070	535,342
Net current liabilities		(529,192)	(526,173)
Net liabilities		(288,083)	(282,806)
Capital and reserves			
Share capital		219,118	219,118
Reserves	a	(507,201)	(501,924)
Total capital deficiency		(288,083)	(282,806)

34. Statement of Financial Position of the Company *(Continued)*

Note:

a. RESERVES OF THE COMPANY

	Share premium HK\$'000	Convertible notes equity reserve HK\$'000	Special reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2019	708,392	370,504	468,577	(2,042,840)	(495,367)
Loss for the year	–	–	–	(6,557)	(6,557)
Derecognised on maturity of convertible notes	–	(370,504)	–	370,504	–
At 31 December 2019 and 1 January 2020	708,392	–	468,577	(1,678,893)	(501,924)
Loss for the year	–	–	–	(5,277)	(5,277)
At 31 December 2020	708,392	–	468,577	(1,684,170)	(507,201)

Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

35. Subsidiaries

The following list contains the particulars of subsidiaries of the Group:

Name of company	Place of incorporation/ operations	Nominal value of Issued and fully paid share capital/ registered capital	Percentage of ownership interests attributable to the Company				Percentage of voting power held by the Company		Principal activities
			2020		2019		2020	2019	
			Directly	Indirectly	Directly	Indirectly			
Jumbo Right Investment Limited	British Virgin Island ("BVI")/ Hong Kong	Ordinary shares US\$1	100%	-	100%	-	100%	100%	Investment holding
Sino-Africa Technology & Trading Limited	BVI/ Hong Kong	Ordinary shares US\$3,000,000	-	100%	-	100%	100%	100%	Provision of supporting services to sweetener business
Right Rich Finance Limited	Hong Kong	Ordinary share HK\$1	-	100%	-	100%	100%	100%	Investment holding
River Right Limited	BVI/ Hong Kong	Ordinary share US\$1	100%	-	100%	-	100%	100%	Investment holding
正成國際貿易(廣州)有限公司* (transliterated as Zheng Cheng International Trade (Guangzhou) Limited)	PRC	Ordinary shares RMB10,000,000	-	100%	-	100%	100%	100%	Provision of supporting services to sweetener business
Zheng Da Investments Limited	BVI/ Hong Kong	Ordinary share US\$100	-	90%	-	90%	90%	90%	Investment holding
Compagnie Beninoise De Bioenergie	Republic of Benin	Registered capital XOF 1,000,000,000	-	90%	-	90%	90%	90%	Ethanol biofuel business
Joyful Right Limited ("Joyful Right")	BVI/ Hong Kong	Ordinary share US\$100	70%	-	70%	-	70%	70%	Investment holding
Pan-Caribbean Sugar Company Limited	Jamaica	Ordinary shares US\$38,000,000	-	70%	-	70%	70%	70%	Sugar cane growing and sugar manufacturing business

* The entity established in the PRC is a limited liability company (有限責任公司) incorporated under the PRC law on 19 February 2019 and is a wholly foreign owned enterprise.

None of the subsidiaries had any debt securities outstanding at the end of the year, or at any time during the year.

36. Non-Controlling Interests

Joyful Right and its subsidiary (“**Joyful Right Group**”), a 70% owned subsidiary of the Company, has material non-controlling interests (“**NCI**”). The NCI of all other subsidiaries that are not 100% owned by the group are considered to be immaterial.

Summarised financial information in relation to the NCI of Joyful Right Group, before intra-group eliminations, is presented below:

	2020 HK\$'000	2019 HK\$'000
For the year ended 31 December		
Revenue	118,472	125,092
Loss for the year	(134,099)	(115,290)
Total comprehensive loss	(49,349)	(71,529)
Loss allocated to NCI	(14,805)	(21,459)
Dividend paid to NCI	–	–
Net cash inflow/(outflow) from operating activities	7,551	(40,662)
Net cash outflow from investing activities	(539)	(3,118)
Net cash outflow from financing activities	(2,065)	(2,157)
Net cash inflow/(outflow)	4,947	(45,937)
At 31 December		
Current assets	81,589	119,089
Non-current assets	7,938	11,167
Current-liabilities	(638,026)	(628,273)
Non-current liabilities	(24,035)	(25,168)
Net liabilities	(572,534)	(523,185)
Accumulated non-controlling interests	(171,761)	(156,956)

37. Events After the Reporting Date

There was no material event after the reporting date.

38. Approval of Consolidated Financial Statements

The consolidated financial statements were approved and authorised for issue by the board of directors on 31 March 2021.

Five Years Financial Summary

	Year ended 31st December				2020 HK\$'000
	2016 HK\$'000 (restated)	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	
RESULTS					
Turnover	328,623	240,458	134,490	135,534	118,472
Cost of sales	(249,313)	(183,202)	(143,484)	(129,317)	(90,251)
Gross (loss)/profit	79,310	57,256	(8,994)	6,217	28,221
Change in fair value of biological assets	(75,071)	13,594	7,162	1,670	(19,887)
Other income and expenses	5,524	5,516	8,291	6,094	4,540
Administrative expenses	(69,644)	(50,952)	(71,248)	(41,925)	(29,890)
Change in fair value of derivative component of convertible notes	7,741	22,305	43,876	7,450	-
Other operating expenses	(527,204)	(101,302)	(98)	(40,464)	(31,787)
Finance costs	(80,593)	(47,705)	(72,151)	(59,325)	(72,445)
Loss before tax	(659,937)	(101,288)	(93,162)	(120,283)	(121,248)
Income tax expense	-	-	-	-	-
Loss for the year	(659,937)	(101,288)	(93,162)	(120,283)	(121,248)
Attributable to:					
Owners of the Company	(545,300)	(91,993)	(70,911)	(91,875)	(95,956)
Non-controlling interests	(114,637)	(9,295)	(22,251)	(28,408)	(25,292)
	(659,937)	(101,288)	(93,162)	(120,283)	(121,248)
At 31st December					
	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000
ASSETS AND LIABILITIES					
Total assets	544,517	398,207	271,531	211,222	132,231
Total liabilities	(1,143,729)	(1,115,173)	(107,324)	(1,116,883)	(1,117,286)
Non-controlling interests	102,514	114,875	135,331	159,080	172,673
	(496,698)	(602,091)	(670,462)	(746,581)	(812,482)