

GROUP ORGANISATION CHART

(AS AT 19 SEPTEMBER 2025)



PRINCIPAL INVESTMENT

100%
GuocoEquity
Assets Limited

PROPERTY DEVELOPMENT & INVESTMENT

66.8%
GuocoLand
Limited⁽²⁾

100%
GuocoLand
(Singapore)
Pte. Ltd.

100%
GuocoLand
(China)
Limited

65.0%
GuocoLand
(Malaysia)
Berhad⁽³⁾

100%
Molokai Properties
Limited

HOSPITALITY & LEISURE BUSINESS

100%
Clermont Group
(Cayman) Limited

56.2%
The Rank Group Plc⁽⁴⁾

FINANCIAL SERVICES

25.4%
Hong Leong Financial
Group Berhad⁽³⁾

64.4%
Hong Leong
Bank Berhad⁽³⁾

100%
Hong Leong
Islamic
Bank Berhad

100%
Hong Leong
Bank
Vietnam Limited

100%
Hong Leong
Bank
(Cambodia) Plc.

18%
Bank of
Chengdu
Co., Ltd.⁽⁵⁾

100%
HLA Holdings
Sdn Bhd

70%
Hong Leong
Assurance
Berhad

65%
Hong Leong
MSIG Takaful
Berhad

30%
MSIG Insurance
(Malaysia)
Berhad

100%
Hong Leong
Insurance
(Asia) Limited

100%
HL
Assurance
Pte. Ltd.

70.4%
Hong Leong
Capital Berhad⁽³⁾

100%
Hong Leong
Investment
Bank Berhad

100%
Hong Leong
Asset Management
Bhd

OTHERS

100%
Manuka Health
New Zealand Limited

55.1%
Bass Strait Oil &
Gas Royalty

(1) Listed in Hong Kong (2) Listed in Singapore (3) Listed in Malaysia (4) Listed in London (5) Listed in Shanghai

Websites:

- Guoco Group Limited (www.guoco.com)
- GuocoLand Limited (www.guocoland.com.sg)
- GuocoLand (Malaysia) Berhad (www.guocoland.com.my)
- Clermont Hotel Group Limited (www.clermonthotel.group)
- The Rank Group Plc (www.rank.com)
- Hong Leong Financial Group Berhad (www.hlfg.com.my)
- Hong Leong Bank Berhad (www.hlb.com.my)
- Hong Leong Islamic Bank Berhad (www.hlisb.com.my)
- Hong Leong Bank Vietnam Limited (www.hlbank.com.vn)
- Hong Leong Bank (Cambodia) Plc. (www.hlb.com.kh)

- Bank of Chengdu Co., Ltd. (www.bocd.com.cn)
- Hong Leong Assurance Berhad (www.hla.com.my)
- Hong Leong MSIG Takaful Berhad (www.hlmtakaful.com.my)
- MSIG Insurance (Malaysia) Bhd (www.msig.com.my)
- Hong Leong Insurance (Asia) Limited (www.hl-insurance.com)
- HL Assurance Pte. Ltd. (www.hlas.com.sg)
- Hong Leong Capital Berhad (www.hlcap.com.my)
- Hong Leong Investment Bank Berhad (www.hlib.com.my)
- Hong Leong Asset Management Bhd (www.hlam.com.my)
- Manuka Health New Zealand Limited (www.manukahealth.com)