

GROUP ORGANISATION CHART

(AS AT 20 SEPTEMBER 2023)

**PRINCIPAL INVESTMENT**100%
GuocoEquity Assets Limited**PROPERTY DEVELOPMENT & INVESTMENT**66.8%
GuocoLand Limited⁽²⁾100%
GuocoLand (Singapore) Pte. Ltd.100%
GuocoLand (China) Limited65.0%
GuocoLand (Malaysia) Berhad⁽³⁾100%
Molokai Properties Limited**HOSPITALITY & LEISURE BUSINESS**100%
Clermont Group (Cayman) Limited53.3%
The Rank Group Plc⁽⁴⁾**FINANCIAL SERVICES**25.4%
Hong Leong Financial Group Berhad⁽³⁾64.4%
Hong Leong Bank Berhad⁽³⁾100%
Hong Leong Islamic Bank Berhad100%
Hong Leong Bank Vietnam Limited100%
Hong Leong Bank (Cambodia) Plc.19.8%
Bank of Chengdu Co., Ltd.⁽⁵⁾100%
HLA Holdings Sdn Bhd70%
Hong Leong Assurance Berhad65%
Hong Leong MSIG Takaful Berhad30%
MSIG Insurance (Malaysia) Berhad100%
Hong Leong Insurance (Asia) Limited100%
HL Assurance Pte. Ltd.70.4%
Hong Leong Capital Berhad⁽³⁾100%
Hong Leong Investment Bank Berhad100%
Hong Leong Asset Management Bhd**OTHERS**100%
Manuka Health New Zealand Limited55.1%
Bass Strait Oil & Gas Royalty

(1) Listed in Hong Kong (2) Listed in Singapore (3) Listed in Malaysia (4) Listed in London (5) Listed in Shanghai

Websites:

- Guoco Group Limited (www.guoco.com)
- GuocoLand Limited (www.guocoland.com.sg)
- GuocoLand (Malaysia) Berhad (www.guocoland.com.my)
- Clermont Hotel Group Limited (www.clermonthotel.group)
- The Rank Group Plc (www.rank.com)
- Hong Leong Financial Group Berhad (www.hlfg.com.my)
- Hong Leong Bank Berhad (www.hlb.com.my)
- Hong Leong Islamic Bank Berhad (www.hlisb.com.my)
- Hong Leong Bank Vietnam Limited (www.hlbank.com.vn)

- Hong Leong Bank (Cambodia) Plc. (www.hlb.com.kh)
- Bank of Chengdu Co., Ltd (www.bocd.com.cn)
- Hong Leong Assurance Berhad (www.hla.com.my)
- Hong Leong MSIG Takaful Berhad (www.hlmtakaful.com.my)
- MSIG Insurance (Malaysia) Bhd (www.msig.com.my)
- Hong Leong Insurance (Asia) Limited (www.hl-insurance.com)
- HL Assurance Pte. Ltd. (www.hlas.com.sg)
- Hong Leong Capital Berhad (www.hlcap.com.my)
- Hong Leong Investment Bank Berhad (www.hlib.com.my)
- Manuka Health New Zealand Limited (www.manukahealth.com)