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## **FAR EAST CONSORTIUM INTERNATIONAL LIMITED**

**遠東發展有限公司\***

*(Incorporated in the Cayman Islands with limited liability)*

*Website: <http://www.fecil.com.hk>*

**(Stock Code: 35)**

### **ANNOUNCEMENT OF RESULTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2023**

#### **RESULTS**

The board of directors (the “Board”) of Far East Consortium International Limited (the “Company”) is pleased to announce the audited consolidated results of the Company and its subsidiaries (collectively, the “Group”) for the financial year ended 31 March 2023 (“FY2023”) as follows:

#### **BUSINESS UPDATE**

- The gradual re-opening of the global economy post COVID-19 has been the major theme of the last 12 months. As markets re-opened sequentially, the positive impact started to be felt across all of the Group’s businesses. As the world was turning the page on COVID-19, a number of other factors, however, tested the resilience of the global economy. The supply disruptions, monetary policy and fiscal policy over the last 12 months all contributed to the emergence of high inflation rates across most countries globally. The conflict in Ukraine also created its own set of issues, primarily around energy, and exacerbated inflationary pressures.
- Central banks responded by raising rates aggressively and taking liquidity out of the financial system. This had the effect of increasing the cost of financing of the Group and also creating some foreign exchange headwinds as the US dollar benefited strongly against most currencies.
- Given the challenging backdrop, although the Group delivered satisfactory revenue growth in FY2023 compared to the previous year, certain financial measures of the Group were affected.

\* *For identification purposes only*

- The positioning and the geographical diversification of the Group’s businesses contributed to the growth in revenues. This diversification in conjunction with meticulous planning led the Group to perform better than others.
- The Group recorded revenue of approximately HK\$6.3 billion in FY2023, an increase of 7.6% as compared to FY2022. Adjusting for the sales of apartment units on the Gold Coast, Australia from a joint venture (“JV”), for approximately AUD95 million (equivalents to approximately HK\$527 million), which was accounted for as a share of results of JV, the adjusted revenue<sup>(i)</sup>, a non-GAAP financial measure, was approximately HK\$6.9 billion. All business divisions reported a recovery, with results for the year supported by higher contributions from our recurring income businesses and disposal of non-core assets.
- Revenue contribution from property development continued to record healthy sales in FY2023 and amounted to approximately HK\$3.6 billion in FY2023, an increase of 5.6% as compared to approximately HK\$3.4 billion in FY2022. The Group completed The Star Residences (Tower 1) on the Gold Coast, a JV project in Australia. The Group also started the handover and settlement process for Hornsey Town Hall in London and New Cross Central in Manchester. In addition, Hyll on Holland in Singapore recorded good sales and revenue was recognised over time. The Group continued the handover of West Side Place (Towers 1 and 2) in Melbourne and MeadowSide (Plots 2 and 3) in Manchester. The handover of these two developments are expected to continue by phases in FY2024 and provide steady cash inflows to the Group. The planned handover of West Side Place (Towers 3 and 4) was delayed to post year end, which resulted in the profitability of the Group for FY2023 being affected.
- The Group continued to replenish its residential pipeline in FY2023, primarily in Hong Kong. In September 2022, the Group acquired the development right, through an Urban Renewal Authority (“URA”) tender, for a land that covers a site area of about 1,077.3 sq. m. in Sai Ying Pun, Hong Kong. The Group intends to develop the land into a mixed residential and commercial development. It is expected to launch its presales in FY2026 and complete in FY2028.
- Cumulative attributable presales value of properties under development and unbooked contracted sales reached approximately HK\$18.7 billion as at 31 March 2023, an increase of 11.5% as compared with HK\$16.7 billion<sup>(ii)</sup> as at 31 March 2022. It provides a good visibility of cashflow stream in the coming years. The Group continued to actively sell its existing projects in FY2023 and launched Victoria Riverside (Tower A) in Manchester in September 2022 and Collyhurst Village in Manchester in October 2022.

- As part of the Group’s ongoing strategy of actively recycling non-core assets to invest in projects with a higher internal rate of return and repay bank borrowings, the Group signed contracts for the sale of two car park assets in New Zealand, one was completed in FY2023 and one was completed post year end. In June 2023, the Group, through its 25% owned JV, signed an agreement to sell Sheraton Grand Mirage Resort on the Gold Coast, Australia for AUD192 million, and it is also in discussions to sell some other mature car park assets and non-core hotel assets.
- The repurchase of Vauxhall Square in London by the seller was completed in October 2022 and recorded a net gain of approximately GBP10.9 million. Proceeds from the disposal of a piece of land on Union Street in Pymont, Sydney (under a JV with The Star Entertainment Group Limited (“The Star”)) under a compulsory acquisition was executed with 90% proceeds received post year end. However, the Group is still pending the outcome of an appeal process that will determine the final valuation of the piece of land on Union Street in Pymont, Sydney and may receive more proceeds from the disposal.
- The Group has fulfilled its obligation to wind up a JV company in Guangzhou and to withdraw the legal proceedings surrounding a mandatory enforcement procedure regarding land use rights. As a result, the Group recognised a net gain of RMB408 million in FY2023.
- In the Group’s hotel operations, revenues increased by 7.4% year-on-year to approximately HK\$1,509 million. In the first half of FY2023, it continued to benefit from quarantine stay in Hong Kong but that slowed significantly following the removal of COVID-19 quarantine requirements for overseas visitors in December 2022. From February 2023, hotels in Hong Kong experienced a gradual increase in occupancy. We have seen growth in the hotel business in other regions compared to last financial year. Australia, Singapore, Malaysia and the UK have all experienced growth momentum in the hotel business. In contrast, hotel business in Mainland China was weak until the COVID-19 prevention measures were relaxed in January 2023.
- The Group launched an aparthotel brand named “Dao by Dorsett” in June 2022 with the opening of Dao by Dorsett West London. It rebranded Oakwood Premier AMTD Singapore, in which the Group holds a 49% stake, as Dao by Dorsett AMTD Singapore in July 2022. Recently, the Group opened the Ritz-Carlton Melbourne on 23 March 2023 as well as the Dorsett Melbourne post year end on 18 April 2023. A number of milestones will be reached in the Group’s hotel operations in the near future as new properties will come online, including Dorsett Kai Tak in Hong Kong, and Dao by Dorsett Hornsey and Dorsett Canary Wharf in London. With the return of global travel in full swing, these new properties will contribute further to the growth and profitability of the Group’s recurring income businesses.

- Our car park operations and facilities management business underwent some senior management changes and is now well-positioned for growth. It has maintained its growth trajectory, achieving organic growth in FY2023 and reported a 13.6% growth in revenue year-on-year to approximately HK\$754 million. This strong performance can be attributed to our focus on de-gearing, and streamlining our operations and improving operational efficiency while maintaining service quality. Additionally, the Group focused on winning more car park and facilities management contracts whilst recycling capital by selling some of its mature car parks.
- The Group's gaming revenue demonstrated strong growth compared to previous financial year, increasing by approximately 28.0% to HK\$296 million. This robust performance was driven by the relaxation of COVID-19 restrictions, coupled with operational and marketing improvements, and return of loyal customers to the casinos each time COVID-19 restrictions loosened. The Group's gaming revenues have displayed remarkable resilience. The Group obtained an online gaming license in Malta in November 2022 and is currently finalising its launch strategy.
- In March 2023, the Group completed a 10% share placement in Turbo Century Limited ("Turbo Century") at a consideration of USD20 million. Turbo Century is indirectly owning a 100% stake in Trans World Hotels & Entertainment, a.s. ("TWHE") which owns and operates 3 casinos in Czech Republic and 5 hotels across Germany, Austria and Czech Republic.
- BC Investment Group Holdings Limited ("BC Invest") continued to grow in FY2023. The business completed a number of residential mortgage-backed security ("RMBS") offerings that raised approximately AUD1.2 billion in FY2023 and successfully issued its seventh RMBS, raising AUD507 million in April 2023. On 31 March 2023, BC Invest acquired the remaining portion of Mortgageport Management Pty. Ltd. ("Mortgageport") it did not already own, resulting in BC Invest having full ownership of Mortgageport. BC Invest has a total assets under management ("AUM") of approximately AUD5.3 billion as at 31 March 2023, an increase of 39.6% compared with the previous financial year end.

## FINANCIAL HIGHLIGHTS

- Although the Group recorded a 7.6% growth in revenue in FY2023 as compared to FY2022, the Group's profit attributable to shareholders was HK\$172 million and adjusted cash profit<sup>(i)</sup>, a non-GAAP financial measure, was HK\$576 million, the profitability of the business was affected by a number of factors.
- The Group's profitability for the year has been impacted by several factors. Firstly, construction delay during the COVID-19. Secondly, revenue recognition for lower-margin property development projects in the second half of FY2023 contributed to lower profitability. Thirdly, the Hong Kong hotel business was impacted by the removal of quarantine stay requirements by the Hong Kong government in the second half of FY2023. Although there has been a gradual improvement in travel volume thanks to the re-opening of the border with Mainland China, the quarantine policy change had a negative impact on the Group's profitability. Fourthly, higher finance costs due to interest rate rising affected the Group's profitability. Additionally, the Group recorded a loss of approximately HK\$2.2 billion in other comprehensive loss due to the drop in the share price of its investment in The Star and unfavourable foreign exchange movements against the Hong Kong dollar.

- Several one-off expenses incurred during FY2023 which also affected the Group's profitability for the year, including (i) incurred withholding tax of approximately HK\$151 million primarily from the remittance of profits from other regional operations (mostly China); and (ii) pre-opening expenses of approximately HK\$36 million associated with three hotels in Australia (Dorsett Melbourne and Ritz-Carlton Melbourne) and the UK (Dao by Dorsett West London). It is worth noting that the above items are one-off expenses, and pre-opening expenses are expected to be lower next year based on the hotel pipeline.
- The value of the Group's adjusted total equity<sup>(i)</sup>, a non-GAAP financial measure, decreased by 5.0% to approximately HK\$34,884 million as at 31 March 2023 as compare with 31 March 2022, primarily due to unfavourable exchange rate movements and the drop in the share price of The Star.
- The Group continued to closely manage its capital structure by refinancing some shorter-term debts via the bank market. In FY2023, the Group completed a number of major loan financings. These proceeds will further optimise the Group's capital structure by maintaining a comfortable liquidity position. The adjusted net gearing ratio<sup>(i)</sup> and net debt to adjusted total assets<sup>(i)</sup>, both being non-GAAP financial measures, stood at 73.8% and 35.4% as at 31 March 2023, respectively.
- The Group's net debt increased from approximately HK\$21.3 billion as at 31 March 2022 to approximately HK\$25.7 billion as at 31 March 2023 reflecting some of the Group's projects reaching an advance stage of development and new acquisitions of development opportunities. The Group continued to maintain a comfortable level of liquidity position with approximately HK\$6.5 billion as at 31 March 2023. Furthermore, the Group had 5 hotel properties unencumbered valued at approximately HK\$1.2 billion and approximately HK\$5.5 billion in unencumbered and unsold completed residential inventory as at 31 March 2023.
- In order to strengthen its financial position, the Group has undertaken a number of initiatives to reduce its debt level. By focusing on digesting existing inventory and selling off non-core assets, the Group is taking proactive steps to generate cash and reduce its debt level. The Group is exploring a potential spin-off and separate listing of its gaming and hotel operations, TWHE. This will simplify the Group's business and could potentially unlock value and enable it to raise capital.
- The Group did not repurchase the Company's shares in FY2023. Adjusted net assets value per share<sup>(i)</sup>, a non-GAAP financial measure, decreased by 15.5% from HK\$13.81 as at 31 March 2022 to HK\$11.67 as at 31 March 2023. As to celebrate the 50<sup>th</sup> anniversary of the Company's listing on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"), the Group issued bonus shares on 22 September 2022, on the basis of one bonus share for every ten existing ordinary shares held by the shareholders of the Company (the "Shareholders") whose names appear on the Company's Register of Members on 14 September 2022.

## **POST YEAR END EVENTS**

- In April 2023, BC Invest issued its seventh RMBS offering, raising AUD507 million which was backed by first mortgage loans to Australian resident borrowers, including self-managed super fund (“SMSF”) prime borrowers.
- In May 2023, the Group repaid USD131.8 million of its 4.5% USD Medium Term Notes 2023.
- As part of the Group’s initiative to monetise certain mature and non-core assets, the Group has (i) completed the sale of a car park in New Zealand with a consideration of NZD9.0 million; (ii) signed an agreement to sell the remaining inventory in Dorsett Bukit Bintang for a consideration of approximately MYR121 million; and (iii) announced the potential spin-off of gaming and hotel businesses owned by TWHE, for details, please refer to the Company’s announcement dated 2 June 2023.
- In April 2023, the Group completed the development of West Side Place (Towers 3 and 4) and started the handover and settlement process. As at 26 June 2023, settlements have reached approximately AUD368 million (equivalents to approximately HK\$1,936 million). We expect settlements to continue strongly which will significantly reduce our debt level and gearing.
- In June 2023, the Group, through its 25% owned JV, signed an agreement to sell Sheraton Grand Mirage Resort on the Gold Coast, Australia for AUD192 million.
- In June 2023, the Group executed settlement deeds with, amongst others, Mr. Robert Belteky and his associates (“Belteky Parties”) in connection with a dispute. Pursuant to the settlement deeds, amongst others, 14% of the shares in issue in Care Park Group Pty. Ltd. (“CPG”) held by one of the Belteky Parties will be transferred to the other shareholders of CPG, which will result in the Group’s effective interest in CPG increasing from 77.75% to 90.41%. For details, please refer to the Company’s announcement dated 26 June 2023.

## **ENVIRONMENTAL, SOCIAL AND GOVERNANCE (“ESG”) HIGHLIGHTS**

- The Group increased its focus on ESG with the establishment of key internal committees which include Board members and senior executives. It also established an ESG financing framework to drive the Group’s green borrowings.
- In March 2023, the Group arranged its first sustainability-linked loan (“SLL”) facility for 5 years raising HK\$700 million in Hong Kong. The SLL was secured by a hotel of the Group in Hong Kong. Proceeds from the SLL are used to fund the Group’s general working capital requirements. As predetermined by the Hong Kong Quality Assurance Agency, sustainability key performance indicators (“KPIs”) include energy consumption and employee training. Upon achieving the sustainability KPIs outlined in the SLL agreement, the Group will be eligible for interest savings that can be reinvested into our ESG initiatives and projects, further advancing our sustainability agenda.

- The Group recognises the importance of taking action towards a sustainable future and turning climate change initiatives into sustainable business opportunities. To achieve this, the Group is developing a net zero strategy roadmap in line with the latest science around climate change. The Group will ensure the strategy aligns with internationally-recognised standards and best practices and develops business as usual emissions projections for the purpose of short- and long-term goal setting. These projections will be used to identify and assess the most effective interventions for reducing the Group’s environmental impact. Through this net zero strategy roadmap, the Group aims to reduce its carbon footprint and contribute to the global effort to combat climate change.

*Notes:*

- (i) Represents a non-GAAP financial measure which is defined and reconciled to the nearest comparable GAAP measures in the “Non-GAAP financial measures” section below.
- (ii) Accounts only for the cumulative attributable presales as at 31 March 2022.

Financial year ended/ending 31 March is referred to as “FY” throughout this announcement.

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS**  
**FOR THE YEAR ENDED 31 MARCH 2023**

	<i>NOTES</i>	<b>2023</b> <i>HK\$'000</i>	2022 <i>HK\$'000</i>
Revenue		<b>6,345,861</b>	5,895,636
Cost of sales and services		<b>(4,275,812)</b>	(3,432,536)
Depreciation and impairment of hotel and car park assets		<b>(401,546)</b>	(479,063)
Gross profit		<b>1,668,503</b>	1,984,037
Other income		<b>764,006</b>	213,566
Other gains and losses	4	<b>14,314</b>	1,189,809
Administrative expenses			
– Hotel operations and management		<b>(455,737)</b>	(355,083)
– Others		<b>(518,970)</b>	(496,522)
Pre-operating expenses			
– Hotel operations and management		<b>(35,506)</b>	(12,744)
Selling and marketing expenses		<b>(230,178)</b>	(279,462)
Share of results of associates		<b>(1,497)</b>	(21,851)
Share of results of joint ventures		<b>135,831</b>	(26,941)
Finance costs	5	<b>(611,018)</b>	(341,082)
Profit before tax		<b>729,748</b>	1,853,727
Income tax expense	6	<b>(349,536)</b>	(343,191)
Profit for the year	7	<b>380,212</b>	1,510,536
Attributable to:			
Shareholders of the Company		<b>172,185</b>	1,300,381
Owners of perpetual capital notes		<b>209,864</b>	206,877
Other non-controlling interests		<b>(1,837)</b>	3,278
		<b>208,027</b>	210,155
		<b>380,212</b>	1,510,536
Earnings per share	8		
Basic ( <i>HK cents</i> )		<b>6.4</b>	49.2*
Diluted ( <i>HK cents</i> )		<b>6.4</b>	49.2*

\* *The earnings per share of the Group for the year ended 31 March 2022 was adjusted and restated for the bonus issue in September 2022.*

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND  
OTHER COMPREHENSIVE INCOME**  
*FOR THE YEAR ENDED 31 MARCH 2023*

	<b>2023</b> <i>HK\$'000</i>	2022 <i>HK\$'000</i>
Profit for the year	<u><b>380,212</b></u>	<u>1,510,536</u>
Other comprehensive (expense) income for the year		
<i>Items that may be subsequently reclassified to profit or loss:</i>		
Exchange differences arising on translation of foreign operations	<b>(1,664,781)</b>	(112,424)
Reclassification adjustment of cumulative exchange reserve to profit or loss upon disposal of foreign operations	–	15,029
Fair value change on debt instruments at fair value through other comprehensive income (“FVTOCI”)	<b>(122,136)</b>	(155,449)
Reclassification adjustment on disposal of debt instruments at FVTOCI during the year	<b>84,753</b>	129,785
Impairment loss recognised on debt instruments at FVTOCI	–	78,258
Share of other comprehensive income of an associate	<b>(13,936)</b>	115,968
<i>Item that will not be reclassified to profit or loss:</i>		
Fair value change on equity instruments at FVTOCI	<u><b>(453,551)</b></u>	<u>(149,920)</u>
Other comprehensive expense for the year	<u><b>(2,169,651)</b></u>	<u>(78,753)</u>
Total comprehensive (expense) income for the year	<u><b>(1,789,439)</b></u>	<u>1,431,783</u>
Total comprehensive (expense) income attributable to:		
Shareholders of the Company	<b>(1,997,464)</b>	1,221,625
Owners of perpetual capital notes	<b>209,864</b>	206,877
Other non-controlling interests	<b>(1,839)</b>	3,281
	<u><b>208,025</b></u>	<u>210,158</u>
	<u><b>(1,789,439)</b></u>	<u>1,431,783</u>

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AT 31 MARCH 2023**

	<i>NOTES</i>	<b>2023</b> <i>HK\$'000</i>	2022 <i>HK\$'000</i>
<b>Non-current Assets</b>			
Investment properties		<b>8,113,310</b>	7,888,061
Property, plant and equipment		<b>12,312,279</b>	12,507,293
Goodwill		<b>68,400</b>	68,400
Interests in associates		<b>1,731,289</b>	1,921,367
Interests in joint ventures		<b>2,435,355</b>	2,351,810
Investment securities		<b>634,452</b>	1,246,009
Derivative financial instruments		–	2,935
Deposits for acquisition of property, plant and equipment		<b>94,972</b>	99,462
Amounts due from joint ventures		<b>1,574,905</b>	645,990
Amount due from an associate		<b>62,864</b>	62,864
Amount due from an investee company		<b>119,995</b>	119,995
Loan receivables		<b>222,078</b>	182,598
Pledged deposits		<b>4,661</b>	4,834
Deferred tax assets		<b>215,793</b>	177,203
Other assets		<b>28,346</b>	13,500
		<b>27,618,699</b>	27,292,321
<b>Current Assets</b>			
Properties for sale			
Completed properties		<b>4,146,644</b>	4,201,912
Properties under development		<b>12,806,635</b>	11,571,867
Other inventories		<b>13,548</b>	9,586
Debtors, deposits and prepayments	<i>10</i>	<b>706,147</b>	805,602
Customers' deposits under escrow		<b>389,175</b>	468,696
Contract assets		<b>233,410</b>	–
Contract costs		<b>295,903</b>	309,402
Amounts due from joint ventures		<b>210,870</b>	194,342
Amounts due from associates		<b>11,406</b>	14,498
Amount due from a shareholder of non-wholly owned subsidiary		<b>253,701</b>	248,120
Amount due from a related company		<b>826</b>	–
Tax recoverable		<b>61,978</b>	88,956
Investment securities		<b>1,479,816</b>	1,787,260
Loan receivables		<b>5,889</b>	5,037
Derivative financial instruments		<b>3,643</b>	14,984
Pledged deposits		<b>708,739</b>	889,128
Cash and cash equivalents		<b>4,431,485</b>	6,902,605
		<b>25,759,815</b>	27,511,995
Property held for sale		<b>44,266</b>	–
		<b>25,804,081</b>	27,511,995

	<i>NOTES</i>	<b>2023</b> <i>HK\$'000</i>	2022 <i>HK\$'000</i>
<b>Current Liabilities</b>			
Creditors and accruals	<i>11</i>	<b>2,047,897</b>	2,184,678
Contract liabilities		<b>592,871</b>	666,423
Lease liabilities		<b>57,693</b>	74,567
Amount due to a related company		<b>953</b>	858
Amounts due to associates		<b>7,848</b>	7,245
Amounts due to shareholders of non-wholly owned subsidiaries		<b>168,084</b>	171,548
Derivative financial instruments		<b>7,964</b>	25,922
Tax payable		<b>642,132</b>	633,866
Notes		<b>3,987,584</b>	–
Bank and other borrowings		<b>17,401,147</b>	11,450,133
		<b>24,914,173</b>	15,215,240
<b>Net Current Assets</b>		<b>889,908</b>	12,296,755
<b>Total Assets less Current Liabilities</b>		<b>28,508,607</b>	39,589,076
<b>Non-current Liabilities</b>			
Lease liabilities		<b>322,461</b>	535,169
Notes		<b>475,061</b>	4,604,128
Bank and other borrowings		<b>10,410,161</b>	15,140,281
Deferred tax liabilities		<b>971,752</b>	1,055,480
Other liabilities		<b>680,960</b>	344,086
		<b>12,860,395</b>	21,679,144
<b>Net Assets</b>		<b>15,648,212</b>	17,909,932
<b>Capital and Reserves</b>			
Share capital		<b>270,591</b>	241,962
Share premium		<b>4,712,161</b>	4,650,772
Reserves		<b>7,372,413</b>	9,738,998
Equity attributable to shareholders of the Company		<b>12,355,165</b>	14,631,732
Owners of perpetual capital notes		<b>2,903,563</b>	2,901,589
Other non-controlling interests		<b>389,484</b>	376,611
		<b>3,293,047</b>	3,278,200
<b>Total Equity</b>		<b>15,648,212</b>	17,909,932

## NOTES

### FOR THE YEAR ENDED 31 MARCH 2023

#### 1. GENERAL

The Company was incorporated as an exempted company with limited liability in the Cayman Islands. The shares of the Company are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The Company and its subsidiaries are together referred to as the Group.

#### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

##### Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 April 2022 for the preparation of the consolidated financial statements:

Amendments to HKFRS 3	Reference to the Conceptual Framework
Amendment to HKFRS 16	Covid-19-Related Rent Concessions beyond 30 June 2021
Amendments to HKAS 16	Property, Plant and Equipment – Proceeds before Intended Use
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contract
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018 – 2020

The application of the amendments to HKFRSs in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

##### New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17 (including the October 2020 and February 2022 Amendments to HKFRS 17)	Insurance Contracts <sup>1</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>2</sup>
Amendments to HKFRS 16	Lease Liability in a Sale and Leaseback <sup>3</sup>
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>3</sup>
Amendments to HKAS 1	Non-current Liabilities with Covenants <sup>3</sup>
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies <sup>1</sup>
Amendments to HKAS 8	Definition of Accounting Estimates <sup>1</sup>
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>1</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023.

<sup>2</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2024.

### 3. SEGMENT INFORMATION

The Group determines its operating segments based on internal reporting about components that are regularly reviewed by the chief operating decision makers (the “CODM”). Information reported to the Group’s CODM, who are the executive directors of the Company, for the purposes of resource allocation and assessment of performance is mainly focused on the different management teams of related business operations by various geographical locations (including interests in associates and joint ventures) stated as below:

- Property development (including investment properties developed and managed by the same management team)
- Property investment
- Hotel operations and management (including investment properties which are an integral part of the hotel buildings and which are managed by the hotel management team as well as securities investments made and monitored by the same team)
- Car park operations and facilities management
- Gaming operations (including investment in The Star Entertainment Group which is engaged in the gaming business in Australia and is classified as equity instruments at FVTOCI)
- Securities and financial product investments in HK
- Provision of mortgage services (including as securities investments made and monitored by the same team)

#### **Segment revenue and results**

The following is an analysis of the Group’s revenue and results by reportable and operating segment.

	Segment revenue		Segment profit (loss)	
	2023	2022	2023	2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property development				
– Australia	510,178	1,658,006	148,894	297,266
– Hong Kong (the “HK”)	249,937	125,627	76,929	8,356
– Malaysia	15,432	7,253	7,043	(3,076)
– People’s Republic of China excluding HK (the “PRC”)	128,455	568,224	605,230	368,684
– Singapore	1,145,915	265,346	50,246	94,509
– United Kingdom (the “UK”)	1,516,218	753,901	241,089	96,064
	<b>3,566,135</b>	<b>3,378,357</b>	<b>1,129,431</b>	<b>861,803</b>
Property investment				
– Australia	16,696	10,170	3,610	21,341
– HK	36,366	34,427	50,542	543,472
– PRC	55,134	41,731	51,436	9,905
– UK	7,834	6,421	10,629	8,283
	<b>116,030</b>	<b>92,749</b>	<b>116,217</b>	<b>583,001</b>
Hotel operations and management				
– Australia	218,398	166,888	(54,090)	(79,605)
– Europe (other than UK)	98,054	48,623	834	25,561
– HK	653,632	772,794	144,129	198,855
– Malaysia	133,901	90,854	20,064	39,286
– PRC	144,411	163,322	(29,081)	1,648
– Singapore	111,402	72,224	55,230	19,281
– UK	149,245	90,703	30,862	34,777
	<b>1,509,043</b>	<b>1,405,408</b>	<b>167,948</b>	<b>239,803</b>
Car park operations and facilities management				
– Australia and New Zealand	624,022	571,924	22,944	93,827
– Europe (other than UK)	31,958	28,917	17,519	(2,798)
– Malaysia	3,129	20,386	(1,036)	2,464
– UK	95,189	43,050	(1,475)	(4,738)
	<b>754,298</b>	<b>664,277</b>	<b>37,952</b>	<b>88,755</b>
Gaming operations				
– Australia	–	–	(22)	(11)
– Czech Republic	296,229	231,478	63,227	62,156
	<b>296,229</b>	<b>231,478</b>	<b>63,205</b>	<b>62,145</b>
Securities and financial product investments in HK	59,472	93,135	5,234	(123,730)

	Segment revenue		Segment profit (loss)	
	2023	2022	2023	2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Provision of mortgage services				
– Australia	36,729	23,797	15,998	22,137
– HK	7,925	6,435	7,040	17,408
	<u>44,654</u>	<u>30,232</u>	<u>23,038</u>	<u>39,545</u>
Segment revenue/segment profit	<u>6,345,861</u>	<u>5,895,636</u>	<u>1,543,025</u>	1,751,322
Unallocated corporate income and expenses			(85,508)	(108,115)
Gain on disposal of subsidiaries			–	552,207
Net foreign exchange loss			(116,751)	(605)
Finance costs			(611,018)	(341,082)
Profit before tax			<u>729,748</u>	<u>1,853,727</u>

None of the segments derived any revenue from transactions with other segments.

No revenue from any single customer contributed over 10% of the total revenue of the Group.

Segment profit (loss) represents the profit earned by (loss from) each segment without allocation of central administration costs, certain bank interest income, gain on disposal of subsidiaries, net foreign exchange loss, directors' emoluments and finance costs. This is the measure reported to the CODM for the purposes of resource allocation and performance assessment.

#### Segment assets

The following is an analysis of the Group's assets by reportable segment as at the end of the reporting period. Segment assets represent assets held by each segment including investment properties held for sale without allocation of corporate assets which are mainly cash and cash equivalents.

	2023	2022
	HK\$'000	HK\$'000
Property development		
– Australia	8,246,033	8,175,630
– HK	5,691,556	3,583,193
– Malaysia	368,436	410,297
– PRC	2,885,768	2,923,978
– Singapore	2,409,442	3,002,364
– UK	4,735,242	4,604,814
	<u>24,336,477</u>	<u>22,700,276</u>
Property investment		
– Australia	311,129	304,954
– HK	5,019,107	4,717,015
– PRC	5,620	2,599
– UK	33,465	24,368
	<u>5,369,321</u>	<u>5,048,936</u>

	<b>2023</b> <i>HK\$'000</i>	2022 <i>HK\$'000</i>
Hotel operations and management		
– Australia	<b>4,675,309</b>	4,253,779
– HK	<b>5,022,024</b>	4,590,723
– Malaysia	<b>847,602</b>	884,049
– PRC	<b>2,055,649</b>	2,665,998
– Singapore	<b>571,463</b>	581,801
– UK	<b>1,024,777</b>	882,273
– Europe (other than UK)	<b>320,435</b>	266,443
	<b>14,517,259</b>	14,125,066
Car park operations and facilities management		
– Australia and New Zealand	<b>1,044,931</b>	1,271,205
– Europe	<b>377,143</b>	550,281
– Malaysia	<b>132,745</b>	138,512
	<b>1,554,819</b>	1,959,998
Gaming operations		
– Australia	<b>356,361</b>	902,297
– Czech Republic	<b>286,373</b>	357,336
	<b>642,734</b>	1,259,633
Securities and financial product investments in HK	<b>1,563,492</b>	1,781,836
Provision of mortgage services		
– Australia	<b>776,805</b>	747,116
– HK	<b>228,593</b>	272,050
	<b>1,005,398</b>	1,019,166
Segment assets	<b>48,989,500</b>	47,894,911
Unallocated corporate assets	<b>4,433,280</b>	6,909,405
Total assets	<b>53,422,780</b>	54,804,316

#### 4. OTHER GAINS AND LOSSES

	2023 <i>HK\$'000</i>	2022 <i>HK\$'000</i>
Change in fair value of investment properties	39,942	643,540
Change in fair value of financial assets at fair value through profit or loss	20,493	(27,723)
Loss on disposal of debt instruments at FVTOCI	(84,753)	(129,785)
Change in fair value of derivative financial instruments	34,078	54,196
Net foreign exchange loss	(116,751)	(605)
Gain on disposal of property, plant and equipment	18,061	196,021
Gain on disposal of subsidiaries	–	552,207
Impairment loss under ECL model recognised on debt instruments at FVTOCI	–	(78,258)
Impairment loss under ECL model recognised on trade debtors	(5,718)	(19,784)
Gain arising from structured financing arrangement	108,962	–
	<u>14,314</u>	<u>1,189,809</u>

#### 5. FINANCE COSTS

	2023 <i>HK\$'000</i>	2022 <i>HK\$'000</i>
Interest on:		
Bank borrowings	1,019,749	517,062
Other loans	11,582	8,751
Interest on lease liabilities	12,914	20,246
Interest on notes	234,224	248,234
Amortisation of front-end fee	33,019	18,804
Others	10,573	24,568
	<u>1,322,061</u>	<u>837,665</u>
Total interest costs		
Less: amounts capitalised to:		
– properties for sale (properties under development)	(617,505)	(441,116)
– property, plant and equipment (owned properties under development)	(93,538)	(55,467)
	<u>611,018</u>	<u>341,082</u>

## 6. INCOME TAX EXPENSE

	2023 <i>HK\$'000</i>	2022 <i>HK\$'000</i>
The income tax expense comprises:		
Current tax:		
Hong Kong Profits Tax	91,934	75,042
PRC Enterprise Income Tax (“PRC EIT”)	61,821	83,988
PRC Land Appreciation Tax (“PRC LAT”)	21,227	70,344
Australia Income Tax	9,898	15,659
Malaysia Income Tax	3,034	370
UK Income Tax	7,612	264
Singapore Income Tax	1,530	–
Czech Republic Income Tax	17,707	9,447
	<u>214,763</u>	<u>255,114</u>
Dividend withholding tax and interest withholding tax	150,858	–
Under(over)provision in prior years:		
Hong Kong Profits Tax	30,098	38,819
PRC EIT	(62,947)	–
Australia Income Tax	(7,630)	(1,779)
	<u>(40,479)</u>	<u>37,040</u>
Deferred taxation	24,394	51,037
	<u>349,536</u>	<u>343,191</u>

The directors of the Company considered the amount involved upon implementation of the two-tiered profits tax rates regime as insignificant to the consolidated financial statements. Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profits for both years.

PRC EIT is calculated in accordance with the EIT Law and Implementation Regulations of the EIT Law at the rate of 25% for both years.

PRC LAT is levied at the deemed levying rates in accordance with the relevant PRC tax laws and regulations.

Pursuant to EIT Law and Implementation Regulations of the EIT Law, distribution of the profits earned by the subsidiaries in the PRC since 1 January 2008 to holding companies is subject to the PRC withholding tax at the applicable tax rate of 5% to 10%.

The domestic statutory tax rate of Australia, Malaysia, Singapore, UK and Czech Republic is 30%, 24%, 17%, 19% and 19% (2022: 30%, 24%, 17%, 19% and 19%) of the estimated assessable profits, respectively.

## 7. PROFIT FOR THE YEAR

	2023 <i>HK\$'000</i>	2022 <i>HK\$'000</i>
Profit for the year has been arrived at after charging:		
Cost of properties sold and construction contract recognised as an expense		
– Over time	1,029,635	379,146
– At point of time	1,853,326	1,887,271
	<u>2,882,961</u>	<u>2,266,417</u>
Auditor's remuneration	20,908	22,071
Depreciation of property, plant and equipment (included depreciation of leased properties with HK\$78,862,000 (2022: HK\$94,141,000))	445,014	462,244
Amortisation of contract cost	158,529	124,745
(Reversal of) impairment loss recognised on property, plant and equipment included in "depreciation and impairment of hotel and car park assets"	(26,555)	33,642
Staff costs (included HK\$499,908,000 (2022: HK\$430,945,000) in cost of sales and services)	979,265	817,832
	<u>979,265</u>	<u>817,832</u>
and after crediting:		
Bank interest income	59,531	24,877
Other interest income	8,880	25,102
Government grants ( <i>Note a</i> )	27,104	56,468
Compensation income included in other income ( <i>Note b</i> )	475,320	–
	<u>475,320</u>	<u>–</u>

### Notes:

- (a) During the current year, the Group recognised government grants received from the government from various regions in aggregate amount of HK\$27,104,000 (2022: HK\$56,468,000) in respect of COVID-19-related subsidies. The amount is included in other income.
- (b) Amount represents the compensation in relation to settlement agreement entered between the Group and relevant parties as mentioned in the Company's announcements published on 27 July 2021 and 16 August 2021 ("Settlement Agreement") on 27 July 2021 at a total consideration of RMB408,000,000. Pursuant to the Settlement Agreement, the Group is obliged to fulfil all of the stipulated obligations in order to entitle the consideration of RMB408,000,000. During the year ended 31 March 2023, the Group had received the entire compensation from relevant parties amounting to RMB408,000,000 (equivalent to approximately HK\$475,320,000) (31.3.2022: HK\$307,500,000). Based on the external legal counsel opinion, the Group had fulfilled all the obligations as stipulated in the settlement agreement and recognised the full compensation amount as other income in the current year.

## 8. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to the shareholders of the Company is based on the consolidated profit for the year attributable to the shareholders of the Company of HK\$172,185,000 (2022: HK\$1,300,381,000) and the number of shares calculated as follows:

	<b>2023</b> <b>'000</b>	2022 '000 (restated)
Weighted average number of ordinary shares for the purpose of basic earnings per share	<b>2,675,396</b>	2,644,507
Effect of dilutive potential ordinary shares:		
Scrip dividend	<u>485</u>	<u>53</u>
Weighted average number of ordinary shares for the purpose of diluted earnings per share	<u><b>2,675,881</b></u>	<u>2,644,560</u>

The weighted average number of ordinary shares for the purpose of basic earnings per share for the year ended 31 March 2022 has been adjusted for the bonus issue which is assumed to have occurred from on 1 April 2021.

## 9. DIVIDENDS

	<b>2023</b> <b>HK\$'000</b>	2022 HK\$'000
Dividends recognised as distribution during the year:		
2023 interim dividend of HK4.0 cents per share (2022: 2022 interim dividend of HK4.0 cents per share)	<b>107,545</b>	96,516
2022 final dividend of HK16.0 cents per share (2022: 2021 final dividend of HK15.0 cents per share)	<u>387,139</u>	<u>359,262</u>
	<u><b>494,684</b></u>	<u>455,778</u>

The 2023 interim dividend and 2022 final dividend were declared in form of a scrip dividend to shareholders who were given an option to elect to receive cash in lieu of all or part of their scrip dividend at a share price of HK\$1.888 and HK\$2.122 per share respectively. Shares are issued during the year on the shareholders' election for shares. These new shares rank pari passu to the existing shares of the Company.

A final dividend for the year ended 31 March 2023 of HK10.0 cents (2022: HK16.0 cents) per share, totalling of HK\$270,591,000 (2022: HK\$387,139,000), has been proposed by the directors of the Company and is subject to approval by the shareholders in the forthcoming annual general meeting.

## 10. DEBTORS, DEPOSITS AND PREPAYMENTS

Included in debtors, deposits and prepayments are trade debtors, net of allowance for expected credit losses, of HK\$288,803,000 (2022: HK\$442,107,000).

Trade debtors aged over 60 days are past due but are not impaired.

Trade debtors mainly represent receivables from renting of properties, use of hotel facilities and sales of properties. Rentals are payable on presentation of demand notes. Hotel room revenue is normally settled by cash or credit card. The Group allows an average credit period of 14 to 60 days to its corporate customers and travel agents.

Proceeds from sales of properties are settled according to the payment terms of the sale and purchase agreements.

The following is an aged analysis of trade debtors and lease receivables, net of allowance for expected credit losses, based on the invoice date at the end of the reporting period, which approximates the respective revenue recognition date except unbilled receivables from sales of properties recognised over time:

	2023 <i>HK\$'000</i>	2022 <i>HK\$'000</i>
0–60 days	192,824	392,391
61–90 days	5,784	17,840
Over 90 days	90,195	31,876
	<u>288,803</u>	<u>442,107</u>

## 11. CREDITORS AND ACCRUALS

Included in creditors and accruals are trade creditors of HK\$1,066,867,000 (2022: HK\$880,894,000). The following is an aged analysis of the trade creditors, based on the invoice date:

	2023 <i>HK\$'000</i>	2022 <i>HK\$'000</i>
0–60 days	970,251	746,097
61–90 days	1,064	3,158
Over 90 days	95,552	131,639
	<u>1,066,867</u>	<u>880,894</u>

## **12. CONTINGENT LIABILITIES**

On 11 January 2022, Destination Brisbane Consortium Integrated Resort Holdings Pty Ltd (“DBC”), an associate of the Group, received a notification of a claim to be raised from the Multiplex D&C Subcontractor (“Multiplex”) which seeks significant extensions of time and additional charge of costs due to delay. On 18 May 2022, Notice of Dispute was received from Multiplex, which essentially amalgamates all claims to date. No formal claim has been received yet, up to the end of the report period, legal advice has advised that the claim Multiplex purported is not strong and given the early status of the claim assessment process, DBC management have determined that as at 31 March 2023 there is no legal or constructive obligation (ie. given no actual claim or supporting documents have been provided) nor is there a probability of cash outflow.

## **13. EVENTS AFTER THE REPORTING PERIOD**

On 2 June 2023, the Group announced the potential spin-off and separate listing of the Group’s Czech gaming business (comprising the Group’s three casinos and one ancillary hotel in Czechia) and German and Austrian hotel business (comprising the Group’s three hotels in Germany and one hotel in Austria) which are currently held by Trans World Hotels & Entertainment, a.s., an indirect non-wholly owned subsidiary of the Company.

In June 2023, Australia Wattle Development Pty Ltd, a wholly owned subsidiary of Destination Gold Coast Investments Pty Ltd, a joint venture of the Group, signed an agreement to sell Sheraton Grand Mirage Resort on the Gold Coast, Australia for A\$192 million.

During the year ended 31 March 2021, legal proceedings, which were issued in the High Court of Justice in London, were served upon Ensign House (FEC) Limited (“EHFL”) and FEC Development Management Limited. The proceedings were instigated by Ensign House Limited (“EHL”). The claim which is made by EHL is stated as a claim for “damages and/or equitable compensation and/or an account of profits and/or a constructive trust and/or interest under statute and/or in equity and/or other relief”. The essence of the claim is that each of the defendants was involved in a breach of contract and/or breaches of other duties by using confidential information provided by or on behalf of EHL in connection with the acquisition by EHFL of the property known as Ensign House, Admiral’s Way, Canary Wharf. On 27 June 2023, the case has reached approved judgment which the Group is liable for payments, the management of the Group consider the amount is insignificant and is preparing for appeal.

On 26 June 2023, FEC Care Park Holdings (Australia) Pty Ltd (“FEC Care Park”), an indirect wholly-owned subsidiary of the Group entered into the Settlement Deeds with, amongst others, the other Care Park Parties and the Belteky Parties, pursuant to which the parties thereunder have agreed to settle the Legal Proceedings on the terms set out in the Settlement Deeds. Pursuant to the Settlement Deeds, the parties agreed that, amongst others, the parties must procure their respective solicitors to sign on the minutes of proposed consent orders and to seek orders from the court to, amongst others, dismiss the claims under the Legal Proceedings, and Warmlink Pty Ltd (“Warmlink”) shall transfer the 14% of the shares on issue in Care Park Group Pty Ltd held by Warmlink to FEC Care Park and Chartbridge Pty Ltd respectively. Care Park Parties and Belteky Parties, amongst others, had some disputes, upon which the Care Park Parties commenced the Legal Proceedings. The Care Park Parties and the Belteky Parties, amongst others, have agreed to settle the Legal Proceedings on the terms set out in the Settlement Deeds. Capitalised terms used in this paragraph shall have the same meaning as those defined in the Company’s announcement dated 26 June 2023.

## **FINAL DIVIDEND**

The Board has recommended the payment of a final dividend for the year ended 31 March 2023 of HK10.0 cents (2022: HK16.0 cents) per ordinary share (the “Proposed Final Dividend”). The Proposed Final Dividend will be paid to the Shareholders whose names appear on the Company’s Register of Members on 11 September 2023. The Proposed Final Dividend will be paid in the form of a scrip dividend with Shareholders being given an option to elect to receive cash in lieu of all or part of their scrip dividend entitlements (the “Scrip Dividend Scheme”).

The Scrip Dividend Scheme will be subject to (i) Shareholders’ approval of the Proposed Final Dividend at the Company’s forthcoming annual general meeting to be held on 30 August 2023 (the “2023 AGM”); and (ii) the Stock Exchange granting the listing of and permission to deal in the new shares to be allotted thereunder. For the purpose of determining the number of new shares to be allotted, the market value of new shares will be calculated as the average of the closing prices of the existing shares of the Company on the Stock Exchange for the 5 trading days prior to and including 11 September 2023. Full details of the Scrip Dividend Scheme will be set out in a circular which is expected to be sent to the Shareholders together with a form of election on or around 18 September 2023. Dividend warrants and/or new share certificates will be posted on or around 24 October 2023.

## **CLOSURE OF REGISTER OF MEMBERS**

Details of the periods of closure of the Company’s Register of Members are as follows:

### **(a) For determining the entitlement to attend and vote at the 2023 AGM**

As set out above, the 2023 AGM is scheduled to be held on Wednesday, 30 August 2023. For determining the entitlement to attend and vote at the 2023 AGM, the Register of Members of the Company will be closed from Friday, 25 August 2023 to Wednesday, 30 August 2023, both days inclusive, during which period no transfer of shares of the Company will be registered. In order to be eligible to attend and vote at the 2023 AGM, unregistered holders of shares of the Company should ensure that all share transfer documents accompanied by the relevant share certificates must be lodged with the Company’s share registrar in Hong Kong, Tricor Standard Limited, at 17/F., Far East Finance Centre, 16 Harcourt Road, Hong Kong, for registration not later than 4:30 p.m. on Thursday, 24 August 2023.

### **(b) For determining the entitlement to the Proposed Final Dividend**

As set out above, the Proposed Final Dividend is subject to the approval of Shareholders at the 2023 AGM. For determining the entitlement of the Proposed Final Dividend, the Register of Members of the Company will also be closed from Thursday, 7 September 2023 to Monday, 11 September 2023, both days inclusive, during which period no transfer of shares of the Company will be registered. In order to qualify for entitlement to the Proposed Final Dividend, unregistered holders of shares of the Company should ensure that all share transfer documents accompanied by the relevant share certificates must be lodged with the Company’s share registrar in Hong Kong, Tricor Standard Limited, at the above address for registration not later than 4:30 p.m. on Wednesday, 6 September 2023.

## MANAGEMENT DISCUSSION AND ANALYSIS

### FINANCIAL REVIEW

#### 1. Profit and loss analysis

The Company's consolidated revenue for FY2023 was approximately HK\$6.3 billion, an increase of 7.6% as compared with FY2022, with improvement in both property development business and recurring income businesses. Adjusted gross profit<sup>(i)</sup>, a non-GAAP financial measure, came in at HK\$2.0 billion as compared with HK\$2.3 billion for FY2022. A breakdown of the Group's revenue and gross profit is set out below:

	Property development HK\$'000	Hotel operations and management HK\$'000	Car park operations and facilities management HK\$'000	Gaming operations HK\$'000	Others HK\$'000	Total HK\$'000
<b>FY2023</b>						
Revenue	<u>3,566,135</u>	<u>1,509,043</u>	<u>754,298</u>	<u>296,229<sup>(ii)</sup></u>	<u>220,156</u>	<u>6,345,861</u>
Gross profit	<u>677,475</u>	<u>518,624</u>	<u>144,137</u>	<u>154,871</u>	<u>173,396</u>	<u>1,668,503</u>
Depreciation	<u>-</u>	<u>260,675<sup>(iii)</sup></u>	<u>1,303<sup>(iii)</sup></u>	<u>22,283</u>	<u>-</u>	<u>284,261</u>
Adjusted gross profit <sup>(i)</sup>	<u>677,475</u>	<u>779,299</u>	<u>145,440</u>	<u>177,154</u>	<u>173,396</u>	<u>1,952,764</u>
Adjusted gross profit margin <sup>(i)</sup>	<u>19.0%</u>	<u>51.6%</u>	<u>19.3%</u>	<u>59.8%</u>	<u>78.8%</u>	<u>30.8%</u>
<b>FY2022</b>						
Revenue	<u>3,378,357</u>	<u>1,405,408</u>	<u>664,277</u>	<u>231,478<sup>(ii)</sup></u>	<u>216,116</u>	<u>5,895,636</u>
Gross profit	<u>1,102,036</u>	<u>500,441</u>	<u>81,524</u>	<u>113,688</u>	<u>186,348</u>	<u>1,984,037</u>
Depreciation	<u>-</u>	<u>267,149<sup>(iii)</sup></u>	<u>33,784<sup>(iii)</sup></u>	<u>11,640</u>	<u>-</u>	<u>312,573</u>
Adjusted gross profit <sup>(i)</sup>	<u>1,102,036</u>	<u>767,590</u>	<u>115,308</u>	<u>125,328</u>	<u>186,348</u>	<u>2,296,610</u>
Adjusted gross profit margin <sup>(i)</sup>	<u>32.6%</u>	<u>54.6%</u>	<u>17.4%</u>	<u>54.1%</u>	<u>86.2%</u>	<u>39.0%</u>

Notes:

- (i) Represents a non-GAAP financial measure which is defined and reconciled to the nearest comparable GAAP measures in the "Non-GAAP financial measures" section below.
- (ii) After deduction of gaming tax amounting to HK\$133 million (FY2022: HK\$95 million).
- (iii) Excludes depreciation of leased properties under HKFRS 16.

Revenue from sales of properties amounted to approximately HK\$3.6 billion in FY2023, a slight increase as compared with FY2022. Major contributors to the revenues were Hyll on Holland in Singapore, Mount Arcadia in Hong Kong, Hornsey Town Hall in London and New Cross Central and MeadowSide (Plots 2, 3 and 5) in Manchester, and sale of other inventories in Mainland China, Hong Kong and Australia as well as revenue recognition over time of Dorsett Place Waterfront Subang in Malaysia. A portion of revenue from the sale of Consort Place social/affordable housing and Collyhurst social/affordable housing with low margin was also recognised during the year.

Gross profit from sales of properties of approximately HK\$677 million was recorded during FY2023, representing a 19.0% gross profit margin, a decrease compared to FY2022 due to lower gross profit margin recorded from properties sales in Singapore and sales of social/affordable housing in the UK.

Revenue from hotel operations and management continued to grow in FY2023, increased by 7.4% as compared with last year to approximately HK\$1,509 million. Adjusted gross profit margin<sup>(i)</sup>, a non-GAAP financial measure, for the Group's hotel operations decreased to 51.6% in FY2023 from 54.6% in FY2022 as a result of the ramp-up of new hotels in London and Australia and the removal of quarantine stay requirements in Hong Kong by the government. Since the border re-opened with Mainland China, the Hong Kong hotel business has gradually recovered.

Car park operations and facilities management revenues increased by approximately 13.6% year-on-year to approximately HK\$754 million in FY2023, primarily due to loosened COVID-19 related restrictions in the Group's key operating areas, in particular in Victoria, Australia and strong recovery from Manchester, UK. Adjusted gross profit<sup>(i)</sup>, a non-GAAP financial measure, of approximately HK\$145 million was achieved for FY2023, representing a 26.1% increase year-on-year and the adjusted gross profit margin<sup>(i)</sup>, a non-GAAP financial measure, rose from 17.4% in FY2022 to 19.3% in FY2023.

Revenue from gaming operations increased year-on-year by 28.0% to approximately HK\$296 million (net of gaming tax) in FY2023. The higher revenue was primarily driven by the solid rebound in attendance and the fact that the casinos remained in operation for the entire year throughout FY2023 compared to 2 months of temporary closure in FY2022.

The Group's performance in FY2023 was impacted by a number of factors, including the decline in foreign exchange rates and higher interest expenses. Despite this, all of our businesses have reported a recovery following the gradual re-opening of borders and lifting of COVID-19 related restrictions. The Group remained profitable, with profit attributable to shareholders standing at approximately HK\$172 million for FY2023.

Adjusted cash profit<sup>(i)</sup>, a non-GAAP financial measure, was approximately HK\$576 million for FY2023.

*Note:*

- (i) Represents a non-GAAP financial measure which is defined and reconciled to the nearest comparable GAAP measures in the "Non-GAAP financial measures" section below.

## 2. Liquidity, financial resources and net gearing

The following table sets out the Group's bank and cash balances, investment securities (which are considered as cash equivalent items due to their easily monetisable nature), bank loans and borrowings and obligations under finance leases and equity as at 31 March 2023.

<b>Consolidated statement of financial position</b>	<b>As at 31 March 2023 HK\$'million</b>	<b>As at 31 March 2022 HK\$'million</b>
Bank loans, notes and bonds		
Due within 1 year <sup>(i)</sup>	21,389	11,450
Due 1–2 years	3,728	10,643
Due 2–5 years	6,177	8,106
Due more than 5 years	980	996
<b>Total bank loans, notes and bonds</b>	<b>32,274</b>	<b>31,195</b>
Investment securities	2,114	3,033
Bank and cash balances <sup>(ii)</sup>	4,431	6,903
<b>Liquidity position</b>	<b>6,545</b>	<b>9,936</b>
<b>Net debts<sup>(iii)</sup></b>	<b>25,729</b>	<b>21,259</b>
Carrying amount of the total equity <sup>(iv)</sup>	15,648	17,910
Add: hotel revaluation surplus <sup>(v)</sup>	19,236	18,796
<b>Adjusted total equity<sup>(vi)</sup></b>	<b>34,884</b>	<b>36,706</b>
<b>Adjusted net gearing ratio<sup>(vi)</sup> (net debts to adjusted total equity<sup>(vi)</sup>)</b>	<b>73.8%</b>	<b>57.9%</b>
<b>Net debt to adjusted total assets<sup>(vi)</sup></b>	<b>35.4%</b>	<b>28.9%</b>

*Notes:*

- (i) Includes an amount of approximately HK\$2,538 million which is reflected as liabilities due within one year even though such a sum is not repayable within one year, as the relevant banks and/or financial institutions have discretionary rights to demand immediate repayment.
- (ii) Represents total restricted bank deposits, deposits in financial institutions, and bank balances and cash.
- (iii) Represents total bank loans, notes and bonds less investment securities, bank and cash balances.
- (iv) Includes 2019 Perpetual Capital Notes.
- (v) Based on the independent valuations carried out as at 31 March 2023 and 31 March 2022, respectively and including the Dorsett Melbourne which was completed before 31 March 2023 and opened in April 2023.
- (vi) Represents a non-GAAP financial measure which is defined and reconciled to the nearest comparable GAAP measures in the “Non-GAAP financial measures” section below.

To better manage the Group’s liquidity position, the Group allocates a portion of its cash position in marketable and liquid investment securities. Investment securities shown on the consolidated statement of financial position represent primarily fixed-income securities and investments in fixed-income funds; investments in the listed shares of The Star, which the Group intends to hold for the long term; and investment in notes issued by the trusts which hold the mortgage portfolio managed by BC Invest, an entity in which the Group has a stake of over 50%.

The liquidity position of the Group as at 31 March 2023 was approximately HK\$6.5 billion. The Group’s adjusted total equity<sup>(i)</sup>, a non-GAAP financial measure, as at 31 March 2023 was approximately HK\$34,884 million, adjusting for the unrecognised hotel revaluation surplus of approximately HK\$19,236 million, which is based on independent valuations assessed as at 31 March 2023 and includes the 2019 Perpetual Capital Notes. The adjusted net gearing ratio of the Group stood at 73.8% as at 31 March 2023 compared with 57.9% as at 31 March 2022, reflecting some of the projects reaching a more advanced stage of development, namely West Side Place (Towers 3 and 4) and Aspen at Consort Place and acquisition of new development opportunities.

West Side Place (Towers 3 and 4) was completed and started the handover process in early April 2023. As at 26 June 2023, settlements have reached approximately AUD368 million (equivalent to approximately HK\$1,936 million) which the proceeds have been used to settle its development loan. By adjusting this post year end settlement, the Group’s adjusted net gearing ratio is 68.2% and the net debt to adjusted total assets is 32.7%.

In an effort to strengthen the Group’s financial position, the Group has implemented a series of debt reduction initiatives to reduce its interest costs:

- Focusing on monetising existing completed inventory, particularly at its West Side Place (Towers 3 and 4) development, which has been completed and began the handover and settlement process in early April 2023. As at 26 June 2023, it has already achieved completion of approximately AUD368 million of sales. In addition, the Group is actively selling down other completed inventory and executing its existing sale campaign across Australia, the UK and Hong Kong. Post year end, the Group signed a contract to dispose of the remaining inventory at the Dorsett Bukit Bintang development via a block deal for MYR121 million.

- Recognition of other contracted pre-sales. Completion of the Hyll on Holland in Singapore and Kai Tak office project in Hong Kong is anticipated by FY2024 and FY2025, respectively.
- Actively selling its non-core assets. The Group has appointed sales agents to sell the two Ritz-Carlton hotels in Australia and through its 25% owned JV, signed an agreement in June 2023 to sell Sheraton Grand Mirage Resort on the Gold Coast, Australia for AUD192 million. Other non-core hotels where the Group holds a minority stake, smaller hotels operated by the Group and some mature car park assets are also earmarked to be disposed of.
- Potential spin-off and separate listing of the casino and hotel businesses owned by TWHE. This will unlock value and enable it to raise funds. The Group has submitted a proposal to the Stock Exchange pursuant to Practice Note 15 of the Listing Rules, and the Stock Exchange has agreed that the Company may proceed with the potential spin-off, for details please refer to the Company's announcement dated 2 June 2023. In addition, a pre-IPO investor had invested USD20 million for a 10% stake of Turbo Century which is indirectly holding a 100% stake in TWHE.
- Capital raising for BC Invest. The Group is currently evaluating options for this business given that BC Invest continues to grow and will need new capital to execute on its plan. An adviser is being appointed and discussions are ongoing.

	<b>As at 31 March 2023 HK\$ million</b>	As at 31 March 2022 HK\$ million
The Company's notes	<b>4,463</b>	4,604
Unsecured bank loans	<b>5,849</b>	6,094
Secured bank loans		
– Property development and investment	<b>10,894</b>	10,804
– Hotel operations and management	<b>10,189</b>	8,320
– Car park operations and facilities management	<b>417</b>	496
– Gaming operations	<b>70</b>	81
– Others	<b>392</b>	796
<b>Total bank loans, notes and bonds</b>	<b>32,274</b>	31,195

As at 31 March 2023, total bank loans, notes and bonds amounting to approximately HK\$32.3 billion, recorded a HK\$1,079 million or 3.5% increase as compared with 31 March 2022.

The Group continued with its prudent approach to financial management. During FY2023, the Group (i) completed a number of secured and unsecured loan financings including a HK\$496 million facility for an acquisition of development right (via an URA tender) at Sai Ying Pun, Hong Kong; (ii) fully settled the bank loan facility of West Side Place (Towers 1 and 2) and MeadowSide development, for AUD110 million and approximately GBP58 million, respectively, upon the completion of the developments; and (iii) repurchased an aggregate principal amount of USD16.4 million of 4.5% notes due 2023 and 5.1% notes due 2024.

<b>Bank loans, notes and bonds, denominated in:</b>	<b>As at 31 March 2023</b>	As at 31 March 2022
HKD	<b>60.8%</b>	49.7%
AUD	<b>13.7%</b>	17.3%
SGD	<b>5.7%</b>	7.5%
GBP	<b>3.2%</b>	6.7%
USD	<b>13.8%</b>	15.8%
Others	<b>2.8%</b>	3.0%
	<b>100%</b>	100%

Most of the countries or cities the Group has operations in have entered into their interest rate hike period. For the bank loans, notes and bonds of the Group as at 31 March 2023, Hong Kong dollar was the major currency of the indebtedness representing about 60.8%. The other major currencies of indebtedness were Australian dollar, Singapore dollar and Great British pound which were approximately 13.7%, 5.7% and 3.2%, respectively. Indebtedness in US dollar was mainly notes and bonds. During FY2023, the average interest rate for bank loans increased to 3.87% from 2.22% as compared with FY2022.

During FY2023, the average interest rate for notes and bonds increased to 5.36% from 4.92% as compared with FY2022, primarily due to the lower rate of 3.75% notes being fully redeemed in September 2021. As at 31 March 2023, the Group had 85.9% bank loans, notes and bonds with floating rates (as at 31 March 2022: 85.0%) while the remaining had fixed rates.

As at 31 March 2023, the Group's bank loans, notes and bonds which were due within 1 year was approximately HK\$21,389 million. Of this amount, approximately (i) HK\$2,954 million represents the 5.1% USD Medium Term Notes 2024 to be repaid in January 2024; (ii) HK\$1,033 million was the 4.5% USD Medium Term Notes 2023 that have been repaid in May 2023; (iii) HK\$4,149 million were secured corporate, hospitality and car park loans which are expected to be rolled over or refinanced to a longer maturity; (iv) HK\$6,566 million were secured development loans, of which approximately HK\$6,071 million will be repaid from the presales proceed upon settlement and approximately HK\$495 million has been or is expected to be refinanced to a longer maturity; (v) HK\$3,264 million were unsecured corporate loans which are being rolled over; (vi) HK\$885 million will be repaid in accordance with the repayment schedule; and (vii) HK\$2,538 million were in relation to long-term bank loans with a repayable on demand clause and therefore being classified as current liabilities.

Post year end, West Side Place (Towers 3 and 4) with its presale value of HK\$4.6 billion started the handover process in early April 2023. Using sales proceeds from the handover, the property development and investment loan balance is expected to be reduced. As at 26 June 2023, the outstanding loan balance was reduced by approximately AUD368 million to approximately AUD222 million, while the entire facility is expected to be repaid in FY2024 as the handover process progresses.

The Group has signed an agreement with CLP Properties Limited (“CLP”) to sell the office building at the site (New Kowloon Inland Lot No. 6607) in Kai Tak, Hong Kong via the disposal of Sanon Limited, a wholly-owned subsidiary, for a HK\$3.38 billion consideration. The building is expected to be completed delivered in the third quarter of calendar year 2024. This will further improve the Group’s gearing and provide capital for other business development initiatives.

As at 31 March 2023, the Group’s undrawn banking facilities stood at approximately HK\$7.4 billion. Of this amount, approximately HK\$3.4 billion is allotted to development/construction facilities while the balance of approximately HK\$4.0 billion is for the Group’s general corporate use. When combined with presales to be recognised from the Group’s ongoing property development projects, the unutilised banking facilities place the Group in a good financial position to fund not only its existing business and operations but also its sustainable growth going forward.

In addition, a total of 5 hotel assets were unencumbered as at 31 March 2023, the capital value of which amounted to approximately HK\$1.2 billion based on independent valuation assessed as at 31 March 2023. The Group has other assets unencumbered such as unsold completed residential inventory amounting to HK\$5.5 billion. This can be used as collateral for further bank borrowings which could provide additional liquidity for the Group, should this be necessary.

As a matter of policy, with the exception of certain construction financings, the Group tends to not hedge the interest rate on its outstanding debt. Notes and bonds tend to have fixed rates whilst bank loans tend to have fixed margins over and above the relevant banking benchmark rates. The Group is focused on actively recycling capital and monetising assets to ensure that the indebtedness ratios remain relatively stable and interest expenses do not become an excessive drag on the operating results.

### 3. Foreign exchange management

In FY2023, the contribution from the Group’s non-Hong Kong operations was influenced by the movement of foreign currencies against the Hong Kong dollar. The table below sets forth the exchange rates of the Hong Kong dollar against the local currency of countries where the Group has significant operations:

<b>Rate</b>	<b>As at 31 March 2023</b>	<b>As at 31 March 2022</b>	<b>Change</b>
HK\$/AUD	<b>5.26</b>	5.86	(10.2)%
HK\$/RMB	<b>1.14</b>	1.23	(7.3)%
HK\$/MYR	<b>1.77</b>	1.86	(4.8)%
HK\$/GBP	<b>9.70</b>	10.26	(5.5)%
HK\$/CZK	<b>0.36</b>	0.36	–
HK\$/SGD	<b>5.91</b>	5.78	2.2%

Average rate for	FY2023	FY2022	Change
HK\$/AUD	<b>5.56</b>	5.88	(5.4)%
HK\$/RMB	<b>1.19</b>	1.21	(1.7)%
HK\$/MYR	<b>1.82</b>	1.87	(2.7)%
HK\$/GBP	<b>9.98</b>	10.46	(4.6)%
HK\$/CZK	<b>0.36</b>	0.36	–
HK\$/SGD	<b>5.85</b>	5.79	1.0%

The Group adopts a practice whereby investments in its non-Hong Kong operations are hedged by borrowings in the local currency of the countries where such investments are made. The impact of movements in the above currencies to the Group's profit attributable to Shareholders for FY2023 is analysed below:

Increase to the Group's profit attributable to Shareholders for FY2023 assuming exchange rates of the following currencies against the Hong Kong dollar remained constant during the year:

	<i>HK\$ million</i>
AUD	8.9
RMB	7.6
MYR	0.4
GBP	11.9
CZK	(0.6)
SGD	(0.4)
<b>Total impact</b>	<b>27.8</b>

The movement in foreign currencies also had an impact on the balance sheet position of the Group. As net assets of the Group's non-Hong Kong operations are translated into Hong Kong dollars for consolidation purposes, the movement in foreign currencies has affected the value in Hong Kong dollar-equivalent of such net assets and therefore the Group's net asset position. The Group's net asset value (less 2019 Perpetual Capital Notes) would have been approximately HK\$1,701 million higher as at 31 March 2023 assuming exchange rates remained constant during FY2023.

#### 4. Net asset value per share

	As at 31 March 2023 <i>HK\$ million</i>	As at 31 March 2022 <i>HK\$ million</i>
Equity attributable to shareholders of the Company	<b>12,355</b>	14,632
Add: hotel revaluation surplus	<b>19,236</b>	18,796
<b>Adjusted net asset value attributable to shareholders<sup>(i)</sup></b>	<b>31,591</b>	33,428
Number of shares issued ( <i>million</i> )	<b>2,706</b>	2,420
<b>Adjusted net asset value per share<sup>(i)</sup></b>	<b>HK\$11.67</b>	HK\$13.81

After adjusting for the revaluation surplus on hotel assets of approximately HK\$19,236 million based on independent valuation assessed as at 31 March 2023, adjusted net asset value attributable to shareholders<sup>(i)</sup>, a non-GAAP financial measure, was approximately HK\$31,591 million. Adjusted net asset value per share<sup>(i)</sup>, a non-GAAP financial measure, for the Company as at 31 March 2023 was approximately HK\$11.67.

To celebrate the 50<sup>th</sup> anniversary of the Company's listing on the Stock Exchange, the Group issued bonus shares in the ratio of one bonus share for every ten existing ordinary shares. Taking into account the issuance of 1:10 bonus shares in September 2022, the historical total number of shares per year has been adjusted by adding 10% shares for comparison purposes. The adjusted number of shares outstanding as at 31 March 2022 was 2,662 million and the adjusted net asset value per share as at 31 March 2022 was HK\$12.56.

*Note:*

- (i) Represents a non-GAAP financial measure which is defined and reconciled to the nearest comparable GAAP measures in the "Non-GAAP financial measures" section below.

## 5. Capital expenditures

The Group's capital expenditures consisted of expenditures for acquisitions, development and refurbishment of hotel properties, plant and equipment and investment properties.

During FY2023, the Group's capital expenditures amounted to approximately HK\$1,123 million, primarily attributable to (i) Ritz-Carlton Melbourne and Dorsett Melbourne in Australia; and (ii) Dorsett Canary Wharf, London and Dao by Dorsett Hornsey in the UK. The capital expenditures were funded through a combination of borrowings and internal resources.

## 6. Capital commitments

The Group continued to carefully monitor its capital commitments in order to optimise its investments and outgoings. The table below provides a summary of the Group's capital commitments:

	<b>As at 31 March 2023 HK\$ million</b>	As at 31 March 2022 HK\$ million
Capital expenditures contracted but not provided in the consolidated financial statements in respect of:		
Acquisition, development and refurbishment of hotel properties		
– hotel properties	1,224	1,390
– investment properties	320	719
Commitment to provide credit facility to BC Invest	75	81
Others	99	144
	<b>1,718</b>	<b>2,334</b>

As at 31 March 2023, the Group’s capital commitments amounted to approximately HK\$1,718 million, primarily attributable to the following hotel developments: (i) Dorsett Kai Tak in Hong Kong; (ii) Hotels at Queen’s Wharf Brisbane and The Star Residences – Epsilon in Australia; and (iii) Dorsett Canary Wharf, London and Dao by Dorsett Hornsey in the UK. The capital commitment will be financed through a combination of borrowings and internal resources.

## BUSINESS REVIEW

### 1. Property division

The Group’s property division includes property development and property investment.

#### *Property development*

The Group has a diversified portfolio of residential property developments in Australia, Mainland China, Hong Kong, Singapore, Malaysia and the UK, which are largely focused on the mass residential market. The Group’s strong regional diversification reinforces its resilience and allows it to take advantage of different property cycles. The Group has established strong local teams to carry out property development in each of these markets, as their presence allows the Group to identify trends and source the most attractive opportunities. The Group also actively looks to work with property owners for redevelopment opportunities, such as the partnership with The Star and the partnership with Manchester City Council (“MCC”). Indeed, in August 2022, the Group won a tender conducted by the URA to acquire the development right of a site at Sai Ying Pun, Hong Kong. These land acquisition strategies have resulted in a land banking strategy comprising of a relatively low land cost base for the Group’s development projects and little capital being kept idle.

Total attributable cumulative presales value of the Group’s residential properties under development and unbooked contracted sales amounted to approximately HK\$18.7 billion as at 31 March 2023. Most presales proceeds are not reflected in the Group’s consolidated income statement until the relevant projects are completed. The following table sets out a breakdown of the Group’s total cumulative attributable presales value of residential properties under development and unbooked contracted sales as at 31 March 2023.

<b>Developments</b>	<b>Location</b>	<b>Attributable presales HK\$ million</b>	<b>Actual/Expected financial year of completion</b>
<b>Projects under presales</b>			
West Side Place (Tower 3)	Melbourne	2,261	FY2024
West Side Place (Tower 4)	Melbourne	2,372	FY2024
Queen’s Wharf Residences (Tower 4) <sup>(ii)</sup>	Brisbane	1,547	FY2025
Queen’s Wharf Residences (Tower 5) <sup>(ii)</sup>	Brisbane	2,112	FY2026

<b>Developments</b>	<b>Location</b>	<b>Attributable presales HK\$ million</b>	<b>Actual/Expected financial year of completion</b>
Perth Hub	Perth	539	FY2025
The Star Residences – Epsilon (Tower 2) <sup>(iii)</sup>	Gold Coast	556	FY2025
Hornsey Town Hall	London	167	FY2024
Aspen at Consort Place	London	1,336	FY2025
Consort Place – Social/Affordable Housing <sup>(i)</sup>	London	92	FY2025
Victoria Riverside (Tower A)	Manchester	381	FY2025
Victoria Riverside (Tower B) Social/Affordable Housing	Manchester	254	FY2025
Victoria Riverside (Tower C)	Manchester	452	FY2025
Collyhurst Village	Manchester	50	FY2025 – FY2027
Hyll on Holland <sup>(i)(iv)</sup>	Singapore	1,556	FY2024
Cuscaden Reserve <sup>(i)(v)</sup>	Singapore	1	FY2025
Dorsett Place Waterfront Subang <sup>(i)(ii)</sup>	Subang Jaya	245	FY2025
Kai Tak Development – Office	Hong Kong	3,380	FY2025
<b>Sub-total</b>		<b>17,301</b>	

<b>Developments</b>	<b>Location</b>	<b>Attributable presales HK\$ million</b>
<b>Contracted sales of completed projects</b>		
West Side Place (Towers 1 and 2)	Melbourne	65
MeadowSide (Plots 2 and 3)	Manchester	62
New Cross Central	Manchester	110
District 17A	Shanghai	7
Royal Riverside	Guangzhou	7
Marin Point	Hong Kong	4
Manor Parc <sup>(vi)</sup>	Hong Kong	499
Mount Arcadia <sup>(vi)</sup>	Hong Kong	594
Dorsett Bukit Bintang	Malaysia	4
<b>Sub-total</b>		<b>1,352</b>
<b>Total</b>		<b>18,653</b>

Notes:

- (i) Excludes contracted presales already recognised as revenue up to 31 March 2023.
- (ii) The Group has 50% interest in the development.
- (iii) The Group has 33.3% interest in the development.
- (iv) The Group has 80% interest in the development.
- (v) The Group has 10% interest in the development.
- (vi) The settlement of the contracted sales is expected in FY2025.

As at 31 March 2023, the expected attributable gross development value (“GDV”) of the Group’s active residential property development projects under various stages of completion across the regions was approximately HK\$61.5 billion.

Details of the Group’s current pipeline are shown below:

<b>Developments</b>	<b>Attributable saleable floor area<sup>(i)</sup> <i>Sq. ft.</i></b>	<b>Expected attributable GDV<sup>(ii)</sup> <i>HK\$ million</i></b>	<b>Status/ Expected launch</b>	<b>Expected financial year of completion</b>
<b>Pipeline developments</b>				
<b>Melbourne</b>				
West Side Place				
– Tower 3	518,000	2,379	Launched	FY2024
– Tower 4	621,000	2,829	Launched	FY2024
Monument	595,000	2,463	Planning	Planning
<b>Perth</b>				
Perth Hub	230,000	832	Launched	FY2025
<b>Brisbane</b>				
Queen’s Wharf Brisbane <sup>(iii)</sup>				
– Tower 4	253,000	1,547	Launched	FY2025
– Tower 5	328,000	2,284	Launched	FY2026
– Tower 6	145,000	684	Planning	Planning
<b>Gold Coast</b>				
The Star Residences <sup>(iv)</sup>				
– Tower 2 – Epsilon	109,000	556	Launched	FY2025
– Towers 3 to 5	374,000	1,905	Planning	Planning
<b>Hong Kong</b>				
Kai Tak Development – Office	174,000	3,380	Launched	FY2025
Kai Tak Residential <sup>(v)</sup>	254,000	6,606	FY2024	FY2026/FY2027
Lam Tei, Tuen Mun	180,000	2,966	Planning	Planning
Ho Chung, Sai Kung <sup>(vi)</sup>	19,000	567	Planning	Planning
Sai Ying Pun <sup>(vii)</sup>	75,000	2,108	FY2026	FY2028
<b>London</b>				
Hornsey Town Hall	51,000	447	Launched	FY2024
Aspen at Consort Place	377,000	4,128	Launched	FY2025
Consort Place – Social/ Affordable Housing	101,000	92	Launched	FY2025
Ensign House	323,000	2,575	Planning	Planning

<b>Developments</b>	<b>Attributable saleable floor area<sup>(i)</sup> Sq. ft.</b>	<b>Expected attributable GDV<sup>(ii)</sup> HK\$ million</b>	<b>Status/ Expected launch</b>	<b>Expected financial year of completion</b>
<b>Manchester</b>				
MeadowSide – Plot 4	244,000	970	Planning	Planning
Victoria North <sup>(viii)</sup>				
– Victoria Riverside (Tower A)	227,000	1,016	Launched	FY2025
– Victoria Riverside (Tower B) Social/ Affordable Housing	85,000	254	Launched	FY2025
– Victoria Riverside (Tower C)	149,000	633	Launched	FY2025
– Collyhurst Village	153,000	395	Launched	FY2025 – FY2027
– Collyhurst Village Social/ Affordable Housing	104,000	338	Launched	FY2025 – FY2027
– Network Rail	1,532,000	6,093	Planning	Planning
– Others	1,202,000	4,780	Planning	Planning
<b>Singapore</b>				
Hyll on Holland <sup>(ix)</sup>	194,000	1,934	Launched	FY2024
Cuscaden Reserve <sup>(x)</sup>	16,000	364	Launched	FY2025
<b>Malaysia</b>				
Dorsett Place Waterfront Subang <sup>(xi)</sup>	391,000	869	Launched	FY2025
<b>Total developments pipeline as at 31 March 2023</b>	<b>9,024,000</b>	<b>55,994</b>		
<b>Completed developments available for sale</b>				
<b>Melbourne</b>				
West Side Place – Towers 1 and 2	332,000	1,432		
<b>Perth</b>				
The Towers at Elizabeth Quay	87,000	639		
<b>Hong Kong</b>				
Marin Point	46,000	540		
Manor Parc	46,000	647		
Mount Arcadia	73,000	1,613		

<b>Developments</b>	<b>Attributable saleable floor area<sup>(i)</sup> Sq. ft.</b>	<b>Expected attributable GDV<sup>(ii)</sup> HK\$ million</b>	<b>Status/ Expected launch</b>	<b>Expected financial year of completion</b>
<b>Manchester</b>				
MeadowSide – Plots 2 and 3	39,000	157		
New Cross Central	38,000	151		
<b>Shanghai</b>				
King's Manor	12,000	86		
The Royal Crest II	2,000	15		
District 17A	9,000	49		
<b>Guangzhou</b>				
Royal Riverside	20,000	84		
<b>Malaysia</b>				
Dorsett Bukit Bintang	27,000	124		
<b>Total completed developments available for sale as at 31 March 2023</b>	<b>731,000</b>	<b>5,537</b>		
<b>Total pipeline and completed developments available for sale as at 31 March 2023</b>	<b>9,755,000</b>	<b>61,531</b>		

*Notes:*

- (i) The figures represent approximate saleable floor area which may vary subject to finalisation of development plans.
- (ii) The amounts represent expected GDV attributable to the Group, which may change subject to market conditions.
- (iii) Total saleable floor area of this development is approximately 1,500,000 sq. ft.. The Group has 50% interest in the development.
- (iv) The Group has 33.3% interest in these developments.
- (v) Total saleable floor area of this development is approximately 506,000 sq. ft.. The Group has 50% interest in the development.
- (vi) Total saleable floor area of this development is approximately 58,000 sq. ft.. The Group has 33.3% interest in the development.
- (vii) The total saleable floor area and GDV figures are estimated figures and subject to approval from URA.

- (viii) The total saleable floor area and GDV figure is estimated based on land already acquired and expected number of units to be built. As the master developer of Victoria North, the Group is expecting further land acquisitions, which will increase both saleable floor area and GDV for this development.
- (ix) Total saleable floor area of this development is approximately 242,000 sq. ft.. The Group has 80% interest in the development.
- (x) Total saleable floor area of this development is approximately 170,000 sq. ft.. The Group has 10% interest in the development.
- (xi) Total saleable floor area of this development is approximately 1,050,000 sq. ft.. The Group has 50% interest in the development.

## *Australia*

### Melbourne

West Side Place is a mixed-use residential development located in the Central Business District (“CBD”) of Melbourne. The project comprises approximately 3,000 apartments spreading over 4 towers with a total saleable floor area of approximately 2.2 million sq. ft. and a GDV of HK\$10.2 billion.

The development consists of two hotels, including a luxury Ritz-Carlton hotel of 257 rooms in Tower 1 which opened on 23 March 2023 and a Dorsett brand hotel of 316 rooms in Tower 3 which opened on 18 April 2023. Towers 1 and 2 comprise a total of 1,377 apartments with a total saleable floor area of approximately 1.1 million sq. ft. and a total expected GDV of HK\$5.0 billion. The handover process started in FY2021 and is expected to continue by phases until FY2024.

Tower 3 is comprised of 684 apartments with a total saleable floor area of approximately 518,000 sq. ft. and a total expected GDV of HK\$2.4 billion. Approximately HK\$2.3 billion worth of units were presold as at 31 March 2023. Tower 4 is comprised of 835 apartments with a total saleable floor area of approximately 621,000 sq. ft. and a total expected GDV of HK\$2.8 billion. Approximately HK\$2.4 billion worth of units were presold as at 31 March 2023. Both towers have been completed and commenced handover process in early April 2023. With the strong presales recorded, significant cash flow from this development can be expected in the coming year.

Monument is a residential development at 640 Bourke Street comprising of 1-, 2- and 3-bedroom units in Melbourne’s CBD, near the West Side Place development. The property has obtained approval to be redeveloped into a residential project; it has a total saleable floor area of approximately 595,000 sq. ft., a total expected GDV of HK\$2.5 billion and is expected to provide approximately 876 residential units. The Group is still reviewing the opportunity to convert the project into a build-to-rent option and discussions are ongoing.

## Perth

The Towers at Elizabeth Quay is a two-tower mixed-use flagship development project which consists of approximately 371,000 sq. ft. in total saleable floor area of residential apartments and a luxury Ritz-Carlton hotel of 205 rooms. As at 31 March 2023, the expected GDV of the remaining apartments available for sale was HK\$639 million.

Perth City Link, one of Australia's most exciting regeneration projects, was initiated by the Western Australian Government with the goal of reconnecting Perth's CBD and the entertainment district. Perth Hub, the first phase of the Perth City Link project, is a mixed-use development adjacent to the Perth Arena. It consists of Lots 2 and 3 of the Perth City Link and features 314 residential apartments, with total expected GDV of HK\$832 million and approximately 260 hotel rooms to be operated by Dorsett Hospitality International Limited ("Dorsett"). As at 31 March 2023, the Group has presold HK\$539 million worth of units. The project is expected to be completed in FY2025.

After being selected as the preferred proponent of the Perth City Link projects, the Group secured Lots 4, 9 and 10 of the Perth City Link projects. These three lots will host a wide range of boutique apartments and an integrated retail, entertainment, commercial and hospitality complex. This project is still currently in the planning stage.

## Brisbane

The Destination Brisbane Consortium, a joint venture between the Group, The Star and Chow Tai Fook Enterprises Limited ("CTF"), entered into development agreements with the Queensland State, Australia for the delivery of the Queen's Wharf Project ("QWB Project") located in Brisbane. The QWB Project comprises:

- (i) an integrated resort component in which the Group's ownership is 25% (CTF owns 25% and The Star owns 50%) with an equity investment amount of approximately AUD300 million. Payments are made progressively, commencing from signing of the QWB Project documents and up to completion of the QWB Project which is expected to be completed by the end of FY2024; and
- (ii) the residential component owned as to 50% by the Group and 50% by CTF.

Together with the Group's portion of the land premium for the residential component of the QWB Project, the Group's total capital commitment for the QWB Project is approximately AUD360 million, which the Group has mostly already funded from its internal resources. The QWB Project encompasses a total area of approximately 9.4 hectares at Queen's Wharf, Brisbane and envisages two residential towers, a commercial tower, three world-class hotels, high-end food and commercial outlets and a casino in Brisbane's prime waterfront district. The total core development gross floor area of the QWB Project is expected to be approximately 387,000 sq. m., of which approximately 108,000 sq. m. relates to the residential component.

Tower 4 is the only residential tower directly connected to the integrated resort development and features 667 residential apartments, with a total saleable floor area of approximately 506,000 sq. ft. and a total expected GDV of HK\$3.1 billion. As at 31 March 2023, the Group has presold all the HK\$3.1 billion (attributable GDV of HK\$1.5 billion) worth of units. Completion of the development is expected to be in FY2025. The Group launched the Queen's Wharf Residences (Tower 5) in FY2022. Tower 5 is across the street from Tower 4 and will house 819 residential apartments with a total GDV of HK\$4.6 billion. After its launch in March 2022, the project received a strong response. As at 31 March 2023, the Group has presold HK\$4.2 billion (attributable GDV of HK\$2.1 billion) worth of units. Completion of the development is expected to be in FY2026. The Group is currently evaluating the option for Tower 6 which can be either a residential or office tower.

### Gold Coast

The Star Residences is a mixed-use development featuring 5 towers in the heart of Gold Coast's world-class integrated resort on Broadbeach Island. The project is an extension of the partnership between the Group, The Star and CTF in Gold Coast, in which the Group has a 33.3% interest.

The first tower of the development features a 313-room Dorsett hotel which opened in December 2021 and 422 residential apartments with a total saleable floor area of approximately 300,000 sq. ft. and a total expected GDV of HK\$1.4 billion. The project was completed with all units presold and delivered as at 31 March 2023.

Epsilon, which is the second tower of the development, will feature a 201-room five-star hotel and approximately 440 residential apartments with a total saleable floor area of approximately 327,000 sq. ft. and a total expected GDV of HK\$1.7 billion. All units of HK\$1.7 billion (attributable GDV of HK\$556 million) were presold as at 31 March 2023 and completion of the development is expected in FY2025.

Work is ongoing for the design and the marketing strategy of the third to fifth tower of the development.

### *Mainland China*

The Group has been developing California Garden, a premier township development in Shanghai, over a number of years. The development is comprised of a diversified portfolio of residences, including low-rise and high-rise apartments as well as townhouses. The two phases of the development, namely King's Manor and Royal Crest II. As at 31 March 2023, the expected GDV of remaining apartments was HK\$150 million. These units are expected to continue to make a contribution to the Group's revenue and profit.

Situated on the riverside, Royal Riverside in Guangzhou is a 5-tower residential development. The entire development has been completed. As at 31 March 2023, the expected GDV of remaining apartments was HK\$84 million. These units are expected to continue to make a contribution to the Group's revenue and profit.

## *Hong Kong*

The Group built its development pipeline in Hong Kong over the years through the acquisition of re-development sites, participating in government tenders and participating in URA tenders.

Marin Point is a residential development at Sha Tau Kok. This development is made up of 261 low-rise apartments with approximately 103,000 sq. ft. in total saleable floor area. The development has been completed. As at 31 March 2023, the expected GDV of remaining apartments was HK\$540 million. The remaining units will be sold on a completed basis.

Manor Parc is a residential development at Tan Kwai Tsuen consisting of 24 town houses with approximately 50,000 sq. ft. in total saleable floor area and a total expected GDV of HK\$715 million. The development has been completed. As at 31 March 2023, the expected GDV of remaining apartments was HK\$647 million. Of this amount, approximately HK\$499 million has been recorded as contracted sales and is expected to be settled in FY2025. The remaining units will be sold on a completed basis.

Mount Arcadia is a residential development site at Tai Po Road. The project comprises 62 apartments and 4 houses and has a total saleable floor area of approximately 84,000 sq. ft. and a total expected GDV of HK\$1.8 billion. The project was completed and launched in late March 2022. As at 31 March 2023, the expected GDV of remaining apartments was approximately HK\$1.6 billion. Of this amount, approximately HK\$594 million has been recorded as contracted sales and is expected to be settled in FY2025. The remaining units will be sold on a completed basis.

The Group acquired a piece of land in Kai Tak for mixed-used development through a government tender in August 2019, adjacent to the Kai Tak Sports Park. It comprises an office portion, a hotel portion that will house a flagship 373-room Dorsett hotel as well as some retail space. The office portion of the development was presold for HK\$3.38 billion in FY2022 and expected to complete in FY2025.

In November 2021, the Group formed a JV which is held as to 50% by the Group to acquire another Kai Tak site for residential development. The residential development will feature approximately 1,300 residential apartments, with a total saleable floor area of approximately 508,000 sq. ft. and a total expected GDV of HK\$13.2 billion (attributable GDV of HK\$6.6 billion). Subject to the market conditions, the development is expected to launch for presales in FY2024 and expected to complete in FY2026.

The Group acquired a site at Lam Tei, Tuen Mun in June 2021 with an expected gross floor area of approximately 180,000 sq. ft. and a total expected GDV estimated at HK\$3.0 billion. The project is currently under planning, with overall plans and timetable under review.

The Group formed a JV which is held as to 33.3% by the Group to acquire another residential site located in Ho Chung, Sai Kung in September 2021. The residential development will feature 26 high-end houses with total saleable floor area of approximately 58,000 sq. ft. and a total expected GDV of HK\$1.7 billion (attributable GDV of HK\$567 million).

In September 2022, the Group acquired the development right, through a tender conducted by URA, for a land that covers a site area of about 1,077.3 sq. m. at Sai Ying Pun, Hong Kong. The Group intends to develop the land into a mixed residential and commercial development. The development is currently going through building plan approval process.

### *Malaysia*

Dorsett Bukit Bintang is a residential development adjacent to the Dorsett Kuala Lumpur. The development consists of 252 high-rise apartments with approximately 215,000 sq. ft. in total saleable floor area. The development was completed with 100 of the remaining units converted into serviced apartments managed by Dorsett and 30 remaining units were made available for sale. Post year end, the Group has signed a contract to dispose of all the remaining 130 units via a block deal for MYR121 million.

Dorsett Place Waterfront Subang is a joint development between the Group and Malaysia Land Properties Sdn. Bhd.; the Group has a 50% interest in this development. The project is located next to Dorsett Grand Subang, the Group's renowned 5-star hotel. The development consists of three blocks and will offer 1,989 fully-serviced suites. The sales of this project have been recognised according to the progress of development. As at 31 March 2023, total presold value of HK\$460 million (attributable GDV of HK\$230 million) was recorded and the completion of the development is expected in FY2025.

### *United Kingdom*

#### London

Aspen at Consort Place is a mixed-use development site at Marsh Wall, Canary Wharf in London, which was granted planning approval for a complex featuring private residences of approximately 478,000 sq. ft. in total saleable floor area consisting of approximately 495 residential units, 139 affordable housing units and a hotel of approximately 230 rooms, as well as commercial spaces. Total presold value of HK\$1.3 billion was recorded for the residential units as at 31 March 2023 and the affordable housing units were presold for approximately GBP43 million in FY2022. The development is expected to be completed in FY2025.

Located in North London, Hornsey Town Hall is a mixed-use redevelopment project which involves the conversion of an existing town hall into a hotel/serviced apartment tower with communal areas, as well as a residential component. It consists of 135 residential units with a total saleable floor area of approximately 108,000 sq. ft. and 11 social/affordable units. This development also has a commercial and office component covering approximately 45,500 sq. ft.. Total presold value of HK\$167 million was recorded as at 31 March 2023. As the development is completed and has commenced the handover process in FY2023, part of the sales has been recognised as revenue during the financial year. The handover process is expected to continue by phases in FY2024.

The Group continued to grow its business footprint and strengthen its development presence in the UK. In February 2020, an agreement was executed for the acquisition of Ensign House in Canary Wharf, London, which is adjacent to Aspen at Consort Place. Ensign House is planned to be a 56-storey residential tower consisting of 385 residential units. It will have a total saleable floor area of approximately 323,000 sq. ft. and a total expected GDV of HK\$2.6 billion. The project has received planning approval.

## Manchester

Victoria North is a mega-scale regeneration development project in Manchester which spans an area of more than 390 acres (equivalent to 17 million sq. ft.), sweeping north from Victoria Station and covering the neighbourhoods of New Cross, the Lower Irk Valley and Collyhurst. This project is expected to deliver an additional 15,000 new homes over the next decade, providing an optimal mix of high-quality housing, while allowing the city centre to expand. The vision of this project is to create a series of distinct yet clearly connected communities that make the most of the area's natural resources.

The strategic regeneration framework of the Victoria North development was approved by the MCC in February 2019 to provide an illustrative masterplan in order to guide development proposals within Victoria North. It will be used to guide and coordinate developments brought forward by the joint venture formed between the Group and MCC and subsequently deliver a series of vibrant, sustainable and integrated residential neighborhoods within the extended city centre of Manchester.

Since the Group entered into a development agreement with MCC in April 2017, the Group has acquired various land plots within the Victoria North area, which will be developed into individual projects as the overall masterplan evolves. In July 2019, the Group further acquired 20 acres of land from Network Rail in central Manchester to progress its delivery of the Victoria North. The site is expected to offer over 1,500 new homes, including the first elements of the River City Park at St. Catherine's Wood, which will connect Angel Meadow to the North of Manchester.

The Victoria North project is expected to provide the Group with a significant, long-term pipeline within the UK. As at 31 March 2023, the Group has already secured several land plots within the Victoria North district, providing a pipeline with a saleable floor area of more than 3 million sq. ft., which is expected to deliver approximately 4,500 new homes over the next 5 to 8 years.

MeadowSide is a residential development site in Manchester at NOMA which is one of the major residential growth areas of the city and is sitting on the doorstep of the Group's Victoria North development. The development will feature 4 Plots (Plots 2, 3, 4 and 5) comprising approximately 756 apartments with approximately 560,000 sq. ft. of total saleable floor area around the historic Angel Meadow Park near Victoria Station, one of the major transportation hubs of the city.

Plots 2 and 3 have a total saleable floor area of approximately 220,000 sq. ft. and a total expected GDV of HK\$897 million. Handover commenced in March 2022 smoothly. As at 31 March 2023, the expected GDV of remaining apartments was HK\$157 million. Of this amount, HK\$62 million has been recorded as contracted sales. The development is expected to continue the handover by phases until FY2024. Plot 5 has a total saleable area of 99,000 sq. ft. and a total expected GDV of HK\$397 million. The development is completed with all units presold and delivered as at 31 March 2023. Plot 4 has been granted a permit to build a 40-storey residential building. The Group is currently assessing and exploring opportunities to increase gross floor area and enhance GDV accordingly.

New Cross Central is one of the initial sites acquired from MCC as part of the development agreement for the Victoria North project. Located within New Cross at the northern edge of the Manchester city center, the development comprises of 80 residential units with a total saleable floor area of approximately 62,000 sq. ft. and a total expected GDV of HK\$248 million. The development is completed and has commenced handover process in FY2023. As at 31 March 2023, the expected GDV of remaining apartments was HK\$151 million. Of this amount, HK\$110 million has been recorded as contracted sales. The development is expected to continue the handover by phases until FY2024.

Victoria Riverside is located within the Victoria North masterplan area in close proximity to major transport links including Victoria Station and Manchester city centre. It is a key gateway into the Victoria North masterplan area and expands the city centre northwards from MeadowSide. It will be a predominantly residential development, incorporating a high-quality public realm with commercial and leisure use and a landmark building. The development features three towers comprising approximately 600 units, with total saleable floor area of approximately 460,000 sq. ft. and a total expected GDV of HK\$1.9 billion.

Tower A features 293 residential units with a total saleable floor area of approximately 227,000 sq. ft. and a total expected GDV of HK\$1.0 billion. It launched in late September 2022 and total presold value of HK\$381 million was recorded as at 31 March 2023. Tower B comprises 128 affordable housing units and has been presold to Trafford Housing Trust, which is part of L&Q, one of the largest housing associations in England for a consideration of approximately GBP26 million. Tower C features 213 residential units with a total saleable floor area of approximately 149,000 sq. ft. and a total expected GDV of HK\$633 million. Total presold value of HK\$452 million was recorded as at 31 March 2023. The project is expected to be completed in FY2025.

Collyhurst Village is one of the first phases of the Victoria North masterplan. This development consists of 144 private residential units with approximately 153,000 sq. ft. in total saleable floor area and a total expected GDV of HK\$395 million. It also includes 130 affordable housing units with approximately 104,000 sq. ft. in total saleable floor area and a total expected GDV of HK\$338 million. The development was launched in FY2023 and is expected to be completed by phases between FY2024 to FY2026.

## *Singapore*

Hyll on Holland is a premium development of 319 residential units at Holland Road, a highly attractive and reputable neighbourhood in Singapore. The Group has an 80% interest in the development and the development has an attributable saleable floor area of approximately 194,000 sq. ft.. The sales of this project have been recognised according to the progress of development. As at 31 March 2023, attributable unbooked presales of the development amounted to HK\$1.6 billion and completion of the development is expected in FY2024.

The project located at Cuscaden Reserve is a residential development site in the prime area of District 9 in Singapore; it is expected to provide approximately 16,000 sq. ft. in attributable saleable floor area and completion of the development is expected in FY2025. The Group has a 10% interest in the project.

## *Property investment*

The Group's property investments comprise investments in retail and office buildings located mainly in Hong Kong, Mainland China, Singapore, the UK and Australia. In FY2023, a fair value gain on investment properties of approximately HK\$39.9 million was recorded. This was attributable primarily to the revaluation gain from the office portion of the Kai Tak Development that amounted to approximately HK\$18.5 million. As at 31 March 2023, the valuation of investment properties was approximately HK\$8.1 billion (31 March 2022: approximately HK\$7.9 billion).

Previously, the Group acquired two sites in Shanghai's Baoshan District and both sites will be developed into residential blocks for leasing purpose. Construction commenced on one of the sites in December 2021 with a lettable floor area of approximately 573,000 sq. ft. which is expected to offer approximately 1,700 units of accommodation. The completion of the development is expected to be in FY2027. The other site has yet to commence construction and is expected to offer approximately 2,300 units of accommodation.

## **2. Hotel operations and management**

The Group owns and operates its hotel portfolio through four distinct lines of business, which focusing on the three- to four-star hotel segment. These include Dorsett Hotels and Resorts, which features the upscale "Dorsett", the newly launched upper upscale "Dao by Dorsett", the upscale "d.Collection" which features boutique hotels with unique identities, as well as the mid-scale "Silka" brand for streamlined, cost-efficient stays.

As at 31 March 2023, the Group owned a total of 33 hotels, including the wholly-owned Dorsett Group, the hotels operated by TWHE ("TWHE Hotel Group") and the Ritz-Carlton hotels in Perth and Melbourne, as well as the partially-owned Dorsett Gold Coast, Sheraton Grand Mirage Resort on Gold Coast and Dao by Dorsett AMTD in Singapore, making for a total of approximately 8,500 rooms. These hotels are located in Mainland China, Hong Kong, Malaysia, Singapore, Australia, the UK and Continental Europe. As at 31 March 2023, the Group also managed 2 other hotels in Malaysia with a combined total of approximately 500 rooms.

As at 31 March 2023, the Group had 9 hotels under its development pipeline, which offer an estimated 2,300 upcoming rooms. Within this pipeline, the Group launched “Dao by Dorsett”, an aparthotel brand offering creative and harmonious aparthotels for long-stay guests in July 2022 and rebranded Oakwood Premier AMTD Singapore, a hotel that the Group has a 49% stake, as Dao by Dorsett AMTD Singapore. As a result of the effort and work of the Group’s hotel team, we are reporting improved operating results for FY2023, with revenue increasing by 7.4%. With Dao by Dorsett, the Group is excited to build up our asset-light strategy for developing hotel management services in the Middle East and other regions.

On 23 March 2023, the Group opened Ritz-Carlton Melbourne, a 257-room luxury hotel, representing the second Ritz-Carlton developed and opened by the Group in Australia. Soon after, the Group opened the Dorsett Melbourne with 316 rooms on 18 April 2023, marking the second Dorsett branded hotel in Australia. The hotels are both located within the West Side Place development, a mixed-use development in the CBD of Melbourne.

The performance of the Group’s owned hotel operations for FY2023 is summarised as follows. The results of hotels by region are expressed in their respective local currencies (“LC”).

	Occupancy rate ("OCC")		Average room rate ("ARR")			Revenue per available room ("RevPAR")			Revenue	
	FY2023	FY2022	FY2023 (LC)	FY2022 (LC)	% Change	FY2023 (LC)	FY2022 (LC)	% Change	FY2023 (LC' million)	FY2022 (LC' million)
Hong Kong (HK\$)	64.7%	77.1%	916	892	2.7%	593	687	(13.7%)	654	773
Malaysia (MYR)	50.3%	44.1%	231	183	26.2%	116	81	43.2%	74	49
Mainland China (RMB)	44.7%	44.3%	265	307	(13.7%)	118	136	(13.2%)	122	136
Singapore (SGD) <sup>(i)</sup>	78.9%	90.8%	200	125	60.0%	158	114	38.6%	19	13
United Kingdom (GBP)	71.8%	45.7%	122	85	43.5%	87	39	123.1%	15	9
Australia (AUD) <sup>(ii)</sup>	73.7%	49.6%	399	425	(6.1%)	294	211	39.3%	39	28
			(HK\$)	(HK\$)		(HK\$)	(HK\$)		(HK\$' million)	(HK\$' million)
Dorsett Group Total <sup>(iii)</sup>	58.8%	61.6%	820	764	7.3%	483	471	2.5%	1,411	1,357
TWHE Hotel Group Total	48.0%	28.3%	675	638	5.8%	324	181	79.0%	98	49

*Notes:*

- (i) Excludes Oakwood Premier AMTD Singapore which is equity accounted.
- (ii) Excludes Ritz-Carlton Melbourne which was opened on 23 March 2023 and excludes Sheraton Grand Mirage Resort and Dorsett Gold Coast which are equity accounted.
- (iii) Excludes TWHE Hotel Group but includes Ritz-Carlton in Perth.

FY2023 has been a year of transition, marked by intermittent spikes in COVID-19 infection rates across the countries in which we operate. Despite these challenges, we have seen strong market recoveries in our hotel business following the relaxation of travel restrictions in Europe, Australia, Singapore and Malaysia during the first quarter. Furthermore, we have seen positive momentum in our Hong Kong hotel business as social distancing regulations and quarantine regimes were gradually lifted in the second half of FY2023. Similarly, our hotel business in other Asian markets has shown varying degrees of recovery since the Mainland China border re-opened on 8 January 2023.

In FY2023, Dorsett Group's total revenue from hotel operations and management during the transition period was approximately HK\$1,411 million, representing an increase of 4.0% compared to HK\$1,357 million in FY2022. The overall OCC remained stable at approximately 58.8% and the overall ARR rose 7.3% to HK\$820 per night. As a result, RevPAR increased slightly to HK\$483 per night for FY2023.

While the Group is confident of its recovery from the pandemic, it acknowledges that other risks and challenges remain, which require continued vigilance to ensure sustained success. These include the global labour shortage in the hospitality industry, inflation and rising interest rates, as well as ongoing geopolitical uncertainties and economic weakness.

Despite these challenges, the Group remains committed to being agile and vigilant in its approach and strive to enhance shareholder value through the development of new hotel projects and the continual improvement of its existing assets. The Group is excited to announce that it is targeting the opening of its third Dao by Dorsett hotel in the UK, Dao by Dorsett Hornsey, in late 2023. This will be followed by the opening of our flagship hotel in Hong Kong, Dorsett Kai Tak, as well as Dorsett Canary Wharf in London, and Dorsett Brisbane in Australia in the coming years.

### *Hong Kong*

The Group continued to execute its COVID-19 strategy in the first half of FY2023 by providing safe and clean hotel rooms for quarantine guests, close contact customers and medical workers. In the second quarter of 2022, the pandemic was brought under control. Subsequently, restrictive measures were gradually relaxed from 3+4 (3 days of hotel quarantine followed by 4 days of medical surveillance at home) in August 2022 to 0+3 in September 2022. Additionally, quarantine requirements for overseas visitors were cancelled in December 2022. We are pleased to note that the China-Hong Kong border was re-opened on 8 January 2023, and the 48-hour PCR requirement has been cancelled since 6 February 2023.

During FY2023, the Group's hotel segment shifted its focus from accommodating guests in accordance with government pandemic prevention measures to intensifying its promotions targeting inbound tourists from Mainland China and overseas countries. Nevertheless, the travel restrictions remained in place for most of FY2023 and the inbound tourist demand was suppressed and had an adverse effect on our Hong Kong hotels' performance. This resulted in a 15.4% decrease in total revenue for Hong Kong hotel operations. OCC in Hong Kong decreased by 12.4 percentage points to 64.7%, while ARR increased by 2.7% to HK\$916 compared to FY2022, resulting in a decrease of 13.7% in RevPAR to HK\$593. Throughout the year, Hong Kong contributed HK\$654 million, accounting for approximately 43.3% of the Group's hotel revenue.

Hotel bookings in Hong Kong have increased significantly since March 2023. The Group's hotels in Hong Kong have achieved improved rates. The Group is optimistic about Hong Kong's hotel business performance in FY2024 and expects strong performance.

Dorsett Kai Tak, consisting of approximately 373 rooms, is expected to open and operate by Dorsett Group in the first half of 2024. This hotel will be the Group's flagship hotel in Hong Kong as part of our operating hotel assets in long term. The land title of Dorsett Kai Tak is expected to be separated from the Kai Tak Commercial development and is currently under internal organisational restructuring.

### *Malaysia*

The hotel business in Malaysia has returned to normalcy quickly since the removal of travel restrictions and the re-opening of the Malaysian border to fully vaccinated foreign travellers on 1 April 2022.

As a result, total revenue from the Group's Malaysia hotels increased 51.0% to approximately MYR74 million as compared with FY2022. ARR increased by 26.2% to MYR231 and OCC increased to 50.3%, resulting in a 43.2% increase in RevPAR to MYR116.

### *Mainland China*

In June 2022, the Chinese government announced a reduction in quarantine requirements from 14 to 7+3 days (7 days hotel quarantine followed by 3 days home medical surveillance), and finally announced the re-opening of the border on 8 January 2023, which has benefited to our hotels in Mainland China, as we are already seeing some returns of international business along with strong domestic clientele.

For the majority of FY2023, hotels in Mainland China faced rigid travel restrictions, resulting in a limited recovery of our hotel business compared with other regions. As a result, OCC in our hotels remained stable at approximately 44.7% and ARR fell 13.7% to RMB265, resulting in our RevPAR recording a drop of 13.2% year-on-year to RMB118. Total revenue also recorded a decrease of 10.3% to RMB122 million.

Mainland China's hotel business has demonstrated a good recovery since the re-opening of the border, and it is expected that the Group's Mainland China hotels will perform better in FY2024 than FY2023.

### *Singapore*

In April 2022, Dorsett Singapore, our 285-room hotel in downtown Singapore, transitioned from accommodating quarantine guests and healthcare staff to normal operations as the borders re-opened.

As a result of the tourism boom in Singapore, Dorsett Singapore has recorded a significant increase in ARR from SGD125 to SGD200, as well as an increase in RevPAR by 38.6% to SGD158. In turn, Dorsett Singapore's revenues increased significantly from SGD13 million to SGD19 million as a result of this growth.

## *UK*

The Group's UK hotels experienced significant improvement in their business performance during FY2023. The OCC steadily increased from the beginning of FY2023, as tourists and business travellers returned to London. Additionally, the opening of Dao by Dorsett West London in July 2022 significantly boosted our operations in the UK. The management contract of Dorsett City London, which was sold by the Group in June 2021, expired on 13 March 2023.

Total revenue for the Group's UK hotels increased by 66.7% year-on-year to GBP15 million, with a 26.1 percentage points increase in OCC year-on-year to 71.8% and a 43.5% increase in ARR year-on-year to GBP122. The outlook for the Group's hotels in the UK is bright as travel returns to normal and the current value of the Pound Sterling provides an added incentive to visit the UK.

## *Australia*

Since the border re-opened in February 2022, the Ritz-Carlton Perth has continued its progression and experienced strong leisure demand, as well as increased corporate demand.

The Dorsett Gold Coast opened with very strong demand, but its performance has not been consolidated due to the Group's one-third ownership in the hotel. It is anticipated that our hotel business in Australia will perform strongly in FY2024 with the contributions from the wholly-owned Ritz-Carlton Melbourne and Dorsett Melbourne.

As a result, the Group's hotels in Australia recorded a total revenue of approximately AUD39 million with 73.7% OCC and AUD399 ARR for FY2023, which represented a growth of 39.3% in revenue and 39.3% growth in RevPAR over FY2022.

## *Continental Europe – TWHE Hotel Group*

TWHE hotels in Continental Europe have benefited from the lifting of government travel restrictions and have been able to welcome international guests starting in FY2023. While at the same time, we are seeking to mitigate the impact of inflation, rising energy costs, and a shortage of labour in the hospitality industry, all of which are becoming increasingly important.

As a result, overall OCC increased 19.7 percentage points to 48.0% and ARR increased 5.8% to HK\$675, resulting in a 79.0% growth in RevPAR to HK\$324. Total revenue for TWC hotels increased significantly to HK\$98 million in FY2023 compared to HK\$49 million in FY2022.

### **3. Car park operations and facilities management**

The Group's car park operations and facilities management business, including car park operations that operate under the "Care Park" brand, has a portfolio of car park bays amounting to 119,245 bays which were owned or managed by the Group as at 31 March 2023. Among the Group's 403 car parks, 24 were self-owned car parks with 8,616 car park bays. The remaining car park bays in Australia, New Zealand, the UK, Hungary and Malaysia remain under management contracts with third-party car park owners.

In FY2023, the Group's car park operations and facilities management business underwent some senior management changes and is now well-positioned for growth. The Group's revenue from car park operations and facilities management experienced steady growth, reporting a 13.6% increase compared to FY2022 to approximately HK\$754 million. This growth is attributed to the gradual relaxation of travel restrictions and residents' movements. As with our other operations, we anticipate a gradual return to normalcy in the near future.

We will continue to execute our strategy of monetising mature car parks and recycling capital to reinvest in projects with higher internal rates of return. In FY2023, the Group successfully monetised several car parks. The proceeds from these disposals have been used to reduce debt or invest in operations.

### **4. Gaming operations and management**

#### *Europe*

The Group operates its portfolio of 3 casinos in the Czech Republic through TWHE which features gaming tables and slot machines. All the casinos were rebranded as "PALASINO" during FY2022.

In FY2023, the Group's 3 casinos were fully operational, as opposed to the two-month temporary closure in FY2022 due to the COVID-19 pandemic. With the gradual relaxation of pandemic-related restrictions and the recovery of economic environment, gaming operations quickly resumed and generated favourable returns.

As a result, revenue from TWHE's gaming operations in FY2023 increased significantly by 28.0% to approximately HK\$296 million (net of gaming tax) as compared to FY2022. The Group's gaming revenues have proven to be very resilient as the casinos have built a loyal customer base.

TWHE has obtained an online gaming licence in Malta in November 2022. Looking ahead, the Group remains optimistic about its gaming business and ability to capitalise on growth opportunities in the region. In March 2023, the Group completed a USD20 million placement for 10% stake in Turbo Century Limited, the intermediate holding company of TWHE. The Group is currently exploring the opportunity for a capital market deal to unlock the full potential of TWHE to create additional value for shareholders.

The following tables set forth certain operating data of TWHE's casinos for the period ended 31 March 2023:

	<b>As at 31 March 2023</b>	As at 31 March 2022
Number of slot machines	<b>560</b>	446
Number of tables	<b>59</b>	65
	<b>FY2023</b>	FY2022
Table game revenue <sup>(i)</sup> ( <i>HK\$ million</i> )	<b>75</b>	55
Slots revenue <sup>(i)</sup> ( <i>HK\$ million</i> )	<b>204</b>	145
Average table game win rate <sup>(ii)</sup>	<b>21.6%</b>	20.9%
Average slot win per machine per day ( <i>HK\$</i> )	<b>1,533</b>	1,644

*Notes:*

- (i) Net of gaming tax.
- (ii) Table game win rate is defined as total win on the gaming table (being total bets received less payouts made) divided by total amount of cash and non-negotiable chips deposited on the gaming table.

#### *Australia*

In March 2018, the Group entered into a strategic alliance agreement with The Star and CTF and currently has a 4.98% equity stake in The Star, one of the two major casino operators in Australia which has a dominant position in Sydney, the Gold Coast and Brisbane. In February 2023, the Star raised AUD800 million in a rights issue to replenish its balance sheet. The Group and CTF both subscribed to their pro-rata entitlement of approximately AUD40 million.

Strategic benefits to the Group from this investment and the strategic alliance agreement are:

- (i) strengthening the Group's relationship with The Star;
- (ii) forging a partnership with The Star for potential mixed-use property projects, and adding to the Group's development pipeline in Australia; and
- (iii) allowing the Group to increase its exposure to the QWB Project and benefit from The Star's future growth.

The Group owns 25% of the integrated resort in Brisbane. Together with The Star and CTF, the Group is building three world-class hotels, high-end gaming facilities with VIP rooms, food and beverage outlets and more than 6,000 sq. m. of retail and eatery space that will be operated by DFS Group, a global leader in retail operations.

The QWB Project is currently under construction, with its first stage expected to be completed and opened in FY2024.

## **5. BC Invest – Provision of mortgage services**

As an extension of its property development business, the Group established a mortgage lending platform under BC Invest that specialises in providing residential mortgages to non-resident international property buyers. BC Invest is highly synergistic with the Group's property development business and offers significant growth potential beyond it.

After carefully reviewing potential markets in which it could grow its business, BC Invest expanded to the UK in late FY2021 and the response has been positive. BC Invest is building an asset management business (retail and institutional) to diversify its business model and financing sources. It is also extending its mortgage business to the domestic resident market.

Loans and advances reached approximately AUD4.3 billion as at 31 March 2023, an increase of about 65.3% from 31 March 2022. BC Invest has strict lending rules, a highly diversified portfolio and a prudent weighted average loan-to-value ratio for Australia and the UK. Net interest margin was maintained at 1.39% in FY2023 as BC Invest aimed to capture more market share. Though most of the capital is provided by third parties, the Group has committed approximately AUD14.3 million as at 31 March 2023, which was classified as investment securities. Including interest income from funding, BC Invest contributed approximately HK\$13.9 million to the Group's profit in FY2023.

On 31 March 2023, BC Invest acquired the remaining portion of Mortgageport it did not already own, resulting in full ownership of Mortgageport. Mortgageport is a leading non-bank lender, catering mostly to domestic borrowers. Including third party assets under management, BC Invest managed a total AUM of approximately AUD5.3 billion as at 31 March 2023.

On the funding side, it continued to diversify its funding sources by tapping into the RMBS market. In April 2022, it issued an RMBS that raised AUD416 million, featuring a proportion of domestic borrowers and green tranches. This was followed by two more RMBS transactions in August 2022 and December 2022, each for AUD408 million. These transactions featured a proportion of Australian domestic and SMSF prime borrowers.

Post year end in April 2023, BC Invest successfully issued its seventh RMBS and raised AUD507 million. This transaction is backed by first mortgage loans to Australian resident borrowers, including SMSF prime borrowers. The issuance signals a shift towards a largely resident borrower RMBS program mix.

## OUTLOOK

Despite the recent rise in interest rates and inflation, which may lead to higher interest and operating expenses that could impact our operations and financial performance in the foreseeable future, the Group still remains cautiously optimistic. Our underlying businesses are on the upswing and are expected to each deliver a good revenue over the next 12 months. We are confident that our diverse portfolio and our dedication to sustainable growth strategies will enable us to navigate these headwinds effectively. We will strive to emerge stronger in the long run.

The property development operations should see significant settlements across Singapore, Australia and the United Kingdom, in particular, as a number of our projects are coming to fruition. Hyll on Holland in Singapore, West Side Place (Towers 3 and 4) in Melbourne should continue to see significant settlements over the next 12 months and likewise in the UK, the Group will continue to settle Hornsey Town Hall in London as well as New Cross Central in Manchester. This should provide strong cash flows for the Group and result in further deleveraging for the Group. In addition, the Group is actively finalising the preparatory work to launch a number of exciting projects in Hong Kong, including the joint venture residential project in Kai Tak and the residential project in Sai Ying Pun comprising approximately 1,300 units and 200 units with some retail space, respectively. These projects will launch in either FY2024 or early FY2025. The Group is also working actively to launch the next phase of its Victoria North masterplan and Collyhurst Village in Manchester.

The Group's presales and unbooked contracted sales remain at a healthy level of HK\$18.7 billion, representing future settlements for the Group and providing strong visibility of future cash flows in the years to come. As we settle our existing projects and launch new projects, we do expect that number to vary but not to change significantly as the Group always aims to replenish its landbank and continues to come up with exciting and attractive new residential projects.

Our recurring income businesses are expected to continue to perform well. In particular, our hotel operations should see a solid rebound in Hong Kong as the border with Mainland China has re-opened. With the return of tourists and business travellers, along with resumption of conferences and entertainment events, our hotels are well-positioned to benefit. As the world continues to emerge from the pandemic and travelling becomes more common, we anticipate that our Group's properties will benefit. We are pleased to have added two new hotel properties, namely the Ritz-Carlton Melbourne and the Dorsett Melbourne, which are situated in prime locations and are expected to contribute significantly to the performance of our hotel operations. In addition, we have several new hotels in the pipeline and should come on stream in the next 24 to 36 months, including new Dorsett hotels in Hong Kong, Perth and London; as well as hotels held through joint ventures with The Star and CTF, including a new hotel on the Gold Coast and three new hotels at Queen's Wharf in Brisbane. With these new landmark additions, we expect our hotel business to see incredible growth over the years to come.

The car park operations are experiencing a gradual recovery as commuters are adopting a park-and-ride approach by returning to city centres and showing a slight preference for private transportation which result in an increase in occupancy and rates. Following a meticulous review of the Group's overall assets' portfolio, the Group have decided to sell a number of matured car parks; primarily those that have already undergone significant repositioning and revaluation. Whilst some car parks have been sold, the third party management business has continued to grow. This has helped to limit the impact of any revenue loss.

At TWHE, the Group's European gaming and hospitality operations continue to strengthen as patrons continue to enjoy returning to brick-and-mortar gaming establishments. The Group has introduced a third-party investor and is currently undergoing a potential spin-off and separate listing of its operations on the Stock Exchange. The upcoming opening of the integrated resort at Queen's Wharf in Brisbane – a joint venture project with The Star and CTF in the calendar year 2024, will contribute to the Group's recurring income businesses. Overall, all of the Group's recurring income businesses are well positioned to enjoy another solid year ahead.

The Group has been focused on monetising non-core mature assets. Over the course of the last 12 months, a number of mature car park assets and existing completed of residential inventory were sold. In addition, construction of the Kai Tak office building which was sold to CLP for HK\$3.38 billion, is progressing well and is expected to be completed in FY2025 as planned. However, the Group continues to work on more disposals, including the sale of a few car parks and potentially some non-core hotels. The intention of the Group is to sell mature or low yielding assets to reduce debt and/or to recycle the capital into projects that generate more attractive returns. Generally, as the interest rate backdrop has changed, the Group is taking steps to adjust the nature and the return profiles of its asset portfolio.

The Group's balance sheet and access to capital continues to be good. Whilst the bond market does not offer now as attractive terms as in the past, primarily due to headwinds in the real estate sector in China, the core banking relationships of the Group continue to provide ample support at competitive rates. Our current gearing and leverage ratios are expected to come down as residential property settlements continue to occur and as our recurring income businesses continue to provide steady and growing cash flows. In addition, a number of the Group's assets are denominated in currencies other than our reporting currency of the Hong Kong dollar. If and when the Hong Kong dollar depreciates against those currencies, the gearing and leverage ratios are expected to improve marginally providing a further tailwind to the strength of the balance sheet.

BC Invest continues to grow steadily despite a rising interest rate environment. The business is expected to continue to grow as more products are launched in the market and more end customers are targeted. The Australian borders are opened again and residential real estate continues to be sought after by non-residents and residents alike. As a result, prices are well underpinned and may continue to stabilise and increase, especially if interest rates do not rise anymore and actually start to fall. BC Invest has been a frequent issuer of RMBS and has built a strong following of institutional investors. That allowed BC Invest to tap into the bond market and obtain attractive financing terms, even in very volatile market conditions. BC Invest also works closely with large local and international financial institutions that offer warehousing facilities at competitive rates, enabling BC Invest to continue to grow its AUM and service its customers. The next 12 months will be pivotal as the business has reached an inflection point in regard to profitability and more strategic discussions are underway to explore the next growth phase of BC Invest.

The Group is expected to reap the benefits of many years of hard work over the next 12 to 24 months. Several landmark projects are set to complete and drive significant cash flows. Furthermore, the addition of many new hotels will create recurrent revenues to the Group. Meanwhile, the Group will continue to review its asset portfolio and seek opportunities to recycle capital. Despite prevailing economic uncertainty, the Group aims to remain cautious and defensive. However, we are well positioned to benefit from the re-opening of the global economy and will continue to stay focused on executing strategy across all business segments.

## **NON-GAAP FINANCIAL MEASURES**

To supplement the consolidated results of the Group prepared in accordance with HKFRS, non-GAAP financial measures of adjusted cash profit, adjusted cash profit margin, adjusted gross profit, adjusted gross profit margin, adjusted net asset value attributable to shareholders, adjusted net asset value per share, adjusted total assets, adjusted net gearing ratio, adjusted revenue and adjusted total equity have been presented in this announcement. The Company's management believes that the non-GAAP financial measures provide investors with a clearer view on the Group's financial results, and with useful supplementary information to assess the performance of the Group's strategic operations by excluding certain non-cash items and certain impact from non-recurring activities and minority interests. Nevertheless, the use of these non-GAAP financial measures has limitations as an analytical tool. These unaudited non-GAAP financial measures should be considered in addition to, and not as a substitute for, analysis of the Group's financial performance prepared in accordance with HKFRS. In addition, these non-GAAP financial measures may be defined differently from similar terms used by other companies.

**Adjusted cash profit** represents the profit attributable to shareholders of the Company before (i) change in fair value of investment properties (after tax); (ii) change in fair value of financial assets at fair value through profit or loss ("FVTPL"); (iii) (loss) gain on disposal of debt instruments at FVTOCI; (iv) change in fair value of derivative financial instruments; (v) (reversal of) impairment loss under expected credit loss ("ECL") model recognised on trade debtors; (vi) impairment loss under ECL model recognised on debt instruments at FVTOCI; and (vii) depreciation and impairment; and adjusted for minority interests. We do not believe said items are reflective of our core cash profit from our operating performance during the periods presented.

**Adjusted cash profit margin** represents the adjusted cash profit (as defined above) which represents the profit attributable to shareholders of the Company before (i) change in fair value of investment properties (after tax); (ii) change in fair value of financial assets at FVTPL; (iii) (loss) gain on disposal of debt instruments at FVTOCI; (iv) change in fair value of derivative financial instruments; (v) (reversal of) impairment loss under ECL model recognised on trade debtors; (vi) impairment loss under ECL model recognised on debt instruments at FVTOCI; and (vii) depreciation and impairment; and adjusted for minority interests divided by the revenue. We do not believe said items are reflective of our core cash profit margin from our operating performance during the periods presented.

**Adjusted gross profit** represents gross profit before depreciation and excludes depreciation of leased properties under HKFRS 16. We do not believe said items are reflective of our core gross profit from our operating performance during the periods presented.

**Adjusted gross profit margin** represents the adjusted gross profit which represents the gross profit before depreciation and excludes depreciation of leased properties under HKFRS 16 divided by the revenue. We do not believe said items are reflective of our core gross profit margin from our operating performance during the periods presented.

**Adjusted net asset value attributable to shareholders** represents the equity attributable to shareholders of the Company after accounting the hotel revaluation surplus which was based on independent valuation carried out as at 31 March 2023 and 2022 and included the valuation of Dorsett Melbourne which was completed before 31 March 2023 but opened in April 2023 and was not recognised in the Group's consolidated financial statements. We believe the adjustment of hotel revaluation surplus brings a more meaningful and useful information of the asset value of the Group.

**Adjusted net asset value per share** represents the adjusted net asset value attributable to shareholders after adjusting for the hotel revaluation surplus which was based on independent valuation carried out as at 31 March 2023 and 2022 and included the valuation of Dorsett Melbourne which was completed before 31 March 2023 but opened in April 2023 and was not recognised in the Group's consolidated financial statements divided by the number of shares issued as at 31 March 2023 and 2022. We believe the adjustment of hotel revaluation surplus brings a more meaningful and useful information of the asset value of the Group.

**Adjusted total assets** represents the total assets after accounting for the hotel revaluation surplus which was based on independent valuation carried out as at 31 March 2023 and 2022 and included the valuation of Dorsett Melbourne which was completed before 31 March 2023 but opened in April 2023 and was not recognised in the Company's consolidated financial statements. We believe the adjustment of hotel revaluation surplus brings a more meaningful and useful information of the asset value of the Group.

**Adjusted total equity** represents the total equity includes the 2019 Perpetual Capital Notes and after accounting for the hotel revaluation surplus which was based on independent valuation carried out as at 31 March 2023 and 2022 and included the valuation of Dorsett Melbourne which was completed before 31 March 2023 but opened in April 2023 and was not recognised in the Group's consolidated financial statements. We believe the adjustment of hotel revaluation surplus brings a more meaningful and useful information of the asset value of the Group.

**Adjusted net gearing ratio** represents the net debts to adjusted total equity which includes the 2019 Perpetual Capital Notes and after accounting for the hotel revaluation surplus which was based on independent valuation carried out as at 31 March 2023 and 2022 and included the valuation of Dorsett Melbourne which was completed before 31 March 2023 but opened in April 2023 and was not recognised in the Group's consolidated financial statements. We believe the adjustment of hotel revaluation surplus brings a more meaningful and useful information of the asset value of the Group.

**Adjusted revenue** represents the consolidated revenue after adjusting for the sales generated from a residential property project, The Star Residences (Tower 1), which is not presented as the consolidated revenue in the financial statements and accounted in the share of joint ventures by equity accounting and proceeds generated from the disposal of a subsidiary holding a residential property project, which is not presented as the consolidated revenue in the financial statements. It enhances the overall understanding of our core operating performance during the periods presented.

The following tables set forth the reconciliations of the Group's non-GAAP financial measures for the years ended 31 March 2023 and 2022 to the nearest measures prepared in accordance with HKFRS:

	<b>FY2023</b> <i>HK\$'000</i>	FY2022 <i>HK\$'000</i>
Profit for the year attributable to shareholders of the Company	<b>172,185</b>	1,300,381
Less: Change in fair value of investment properties (after tax) excluding that relating to 21 Anderson Road <sup>(i)</sup>	<b>(37,025)</b>	(538,526)
Add: Change in fair value of financial assets at fair value through profit or loss	<b>(20,493)</b>	27,723
Loss/gain on disposal of debt instruments at FVTOCI	<b>84,753</b>	129,785
Change in fair value of derivative financial instruments	<b>(34,078)</b>	(54,196)
Impairment loss under ECL model recognised on trade debtors	<b>5,718</b>	19,784
Impairment loss under ECL model recognised on debt instruments at FVTOCI	–	78,258
Depreciation and impairment <sup>(ii)</sup>	<b>404,595</b>	461,774
<b>Adjusted cash profit (Non-GAAP)</b>	<b>575,655</b>	1,424,983
<b>Adjusted cash profit margin (Non-GAAP)</b>	<b>9.1%</b>	24.2%
	<b>FY2023</b> <i>HK\$'000</i>	FY2022 <i>HK\$'000</i>
Gross profit	<b>1,668,503</b>	1,984,037
Depreciation <sup>(iii)</sup>	<b>284,261</b>	312,573
<b>Adjusted gross profit (Non-GAAP)</b>	<b>1,952,764</b>	2,296,610
<b>Adjusted gross profit margin (Non-GAAP)</b>	<b>30.8%</b>	39.0%

	<b>FY2023</b> <i>HK\$'million</i>	FY2022 <i>HK\$'million</i>
Equity attributable to shareholders of the Company	<b>12,355</b>	14,632
Hotel revaluation surplus <sup>(iv)</sup>	<b>19,236</b>	18,796
<b>Adjusted net asset value attributable to shareholders (Non-GAAP)</b>	<b>31,591</b>	33,428
Number of shares issued ( <i>million</i> )	<b>2,706</b>	2,420
<b>Adjusted net asset value per share (Non-GAAP)</b>	<b>HK\$11.67</b>	HK\$13.81
	<b>FY2023</b> <i>HK\$'million</i>	FY2022 <i>HK\$'million</i>
Total assets	<b>53,423</b>	54,804
Hotel revaluation surplus <sup>(iii)</sup>	<b>19,236</b>	18,796
<b>Adjusted total assets (Non-GAAP)</b>	<b>72,659</b>	73,600
	<b>FY2023</b> <i>HK\$'million</i>	FY2022 <i>HK\$'million</i>
Total equity	<b>15,648</b>	17,910
Hotel revaluation surplus <sup>(iii)</sup>	<b>19,236</b>	18,796
<b>Adjusted total equity (Non-GAAP)</b>	<b>34,884</b>	36,706
<b>Net debts</b>	<b>25,729</b>	21,259
<b>Adjusted net gearing ratio (net debts to adjusted total equity) (Non-GAAP)</b>	<b>73.8%</b>	57.9%
	<b>FY2023</b> <i>HK\$'000</i>	FY2022 <i>HK\$'000</i>
Revenue	<b>6,345,861</b>	5,895,636
Proceed from the disposal of 21 Anderson Road	–	1,242,959
Attributable sales from The Star Residences (Tower 1)	<b>526,679</b>	–
<b>Adjusted revenue (Non-GAAP)</b>	<b>6,872,540</b>	7,138,595

*Notes:*

- (i) Excludes the fair value gain on 21 Anderson Road of approximately HK\$100 million which was recorded as a disposal of a subsidiary in FY2022.
- (ii) Represents the aggregate amount of depreciation expense recognised in cost of sales and administrative expenses for the year but excludes any minority interests.
- (iii) Represents the depreciation expense recognised in cost of sales but excludes the depreciation expenses of leased properties under HKFRS 16.
- (iv) Based on the independent valuations carried out as at 31 March 2023 and 31 March 2022 respectively.

## **EMPLOYEES AND REMUNERATION POLICIES**

As at 31 March 2023, the Group had approximately 3,900 employees. The Group provides its employees with comprehensive benefit packages and career development opportunities, including medical benefits, both internal and external training appropriate for various level of staff roles and functions.

## **COMPLIANCE WITH CORPORATE GOVERNANCE CODE**

Throughout FY2023, the Company has complied with the code provisions (the “Code Provisions”) set out in the Corporate Governance Code (the “CG Code”) contained in Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange, except for the deviation from Code Provision C.2.1 described below.

Pursuant to Code Provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separate and should not be performed by the same individual. Currently Tan Sri Dato’ David CHIU assumes the roles of both the Chairman and Chief Executive Officer of the Company. The Board believes that this structure provides the Group with strong and consistent leadership and allows for more effective and efficient business planning and decisions as well as execution of long-term business strategies. As such, it is beneficial to the business prospects of the Group.

## **AUDIT COMMITTEE**

The Audit Committee, comprising all of the Company’s three independent non-executive directors, namely Mr. Wai Hon Ambrose LAM, Mr. Kwong Siu LAM and Mr. Lai Him Abraham SHEK, has reviewed the accounting principles, standard and practices adopted by the Company, and discussed matters relating to auditing, risk management and internal control and financial reporting, including the review of the audited consolidated results of the Group for FY2023.

## **SCOPE OF WORK OF MESSRS. DELOITTE TOUCHE TOHMATSU**

The figures in respect of the Group’s consolidated statement of financial position, consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 31 March 2023 as set out in the preliminary announcement have been agreed by the Group’s auditor, Messrs. Deloitte Touche Tohmatsu, to the amounts set out in the audited consolidated financial statements of the Group for the year as approved by the Board of Directors on 28 June 2023. The work performed by Messrs. Deloitte Touche Tohmatsu in this respect did not constitute an assurance engagement and consequently no opinion or assurance conclusion has been expressed by Messrs. Deloitte Touche Tohmatsu on the preliminary announcement.

## **PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES**

During FY2023, the Company, through its wholly-owned subsidiary, repurchased on the Stock Exchange and subsequently cancelled (i) 4.5% USD Medium Term Notes 2023 in the aggregate principal amount of USD7,330,000; and (ii) 5.1% USD Medium Term Notes 2024 in the aggregate principal amount of USD9,050,000.

Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during FY2023.

The purchases were made for the benefit of the Shareholders with a view to enhancing the net asset value and earnings per share of the Group.

## **PUBLICATION OF THE RESULTS AND ANNUAL REPORT**

This results announcement is published on the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and on the website of the Company at [www.fecil.com.hk](http://www.fecil.com.hk). The Annual Report of the Company for FY2023 and the notice of 2023 AGM will be despatched to the Shareholders and published on the websites of the Stock Exchange and the Company in due course.

By order of the Board of  
**Far East Consortium International Limited**  
**Wai Hung Boswell CHEUNG**  
*Company Secretary*

Hong Kong, 28 June 2023

*As at the date of this announcement, the Board comprises five executive directors, namely Tan Sri Dato' David CHIU, Mr. Cheong Thard HOONG, Mr. Dennis CHIU, Mr. Craig Grenfell WILLIAMS and Ms. Wing Kwan Winnie CHIU; and three independent non-executive directors, namely Mr. Kwong Siu LAM, Mr. Wai Hon Ambrose LAM and Mr. Lai Him Abraham SHEK.*