

CIMC ENRIC

CIMC Enric Holdings Limited

中集安瑞科控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立之有限公司)

Stock Code : 3899

股份代號: 3899

H₂·氫·新
RENEWABLE 創
ENERGY 未 來

2025

智·能 fostering
the future,
聯
世界 CONNECTING
the world

INTERIM 中期
REPORT 報告

VISION

To be an industry-leading high-tech enterprise in clean energy, chemical and environmental, and liquid food industries.

MISSION

With the advancement technology and product innovation, we strive to make energy cleaner, the environment more sustainable, and our lives better. To provide high-quality and reliable equipment and comprehensive value-added services to customers, generate sound returns for shareholders and staff, and create sustainable value to the society.





About Us

Founded in 2004, CIMC Enric Holdings Limited, one of the members of the CIMC Group, has been listed on the Hong Kong Stock Exchange since 2005. The Company is principally engaged in the provision of key equipment, engineering service and integrated solutions for transportation, storage and processing for the clean energy, chemical and environmental and liquid food sectors and has become a leading integrated business service provider and key equipment manufacturer in the industry. Its production and sales of ISO liquid tank containers and high-pressure transportation vehicles are among the top in the world, the market share of cryogenic transportation vehicles and cryogenic storage tanks is in the leading position in China, large storage tank for LNG receiving terminals and modular products for LNG refuelling stations and CNG refuelling stations have ranked among the top three in terms of market share in China while comprehensively deploying the hydrogen industry chain. The Company has built a global marketing network and has over 20 domestic and overseas subsidiaries located in China, the Netherlands, Germany, Belgium, the United Kingdom and Canada that operate production bases and advanced R&D centers.

Contents

| | |
|---|----|
| Financial Highlights | 2 |
| Independent Review Report | 3 |
| Consolidated Statement of Profit or Loss | 4 |
| Consolidated Statement of Profit or Loss and Other Comprehensive Income | 5 |
| Consolidated Statement of Financial Position | 6 |
| Consolidated Statement of Changes in Equity | 9 |
| Condensed Consolidated Cash Flow Statement | 11 |
| Notes to the Unaudited Interim Financial Report | 12 |
| Management Discussion and Analysis | 37 |
| Financial Review | 37 |
| Business Review | 43 |
| Supplementary Information | 58 |

Financial Highlights

Financial Highlights

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 | +/- |
|--|-------------------------------------|---|---------|
| FINANCIAL POSITION | | | |
| Total Assets | 30,615,053 | 29,381,665 | +4.2% |
| Net Assets | 13,264,950 | 13,105,038 | +1.2% |
| Net Current assets | 8,887,610 | 9,179,125 | -3.2% |
| Cash and cash equivalents | 7,780,309 | 7,264,358 | +7.1% |
| Interest bearing debts ¹ | 2,955,520 | 2,985,861 | -1.0% |
| Gearing Ratio ² | 22.3% | 22.8% | -0.5ppt |
| For the six months ended 30 June | | | |
| | 2025 RMB'000 | 2024 RMB'000 | +/- |
| OPERATING RESULTS | | | |
| Revenue | 12,614,294 | 11,479,938 | +9.9% |
| Gross profit | 1,822,771 | 1,635,940 | +11.4% |
| EBITDA | 991,278 | 914,074 | +8.4% |
| Profit from operations | 745,534 | 702,106 | +6.2% |
| Profit attributable to equity shareholders | 562,132 | 486,141 | +15.6% |
| PER SHARE DATA | | | |
| Earnings per share – Basic RMB | 0.278 | 0.241 | +15.4% |
| Earnings per share – Diluted RMB | 0.274 | 0.222 | +23.4% |
| Net asset value per share RMB | 6.540 | 6.138 | +6.5% |
| KEY STATISTICS | | | |
| GP ratio | 14.5% | 14.3% | +0.2ppt |
| EBITDA margin | 7.9% | 8.0% | -0.1ppt |
| Operating profit margin | 5.9% | 6.1% | -0.2ppt |
| Net profit margin ³ | 4.5% | 4.2% | +0.3ppt |
| Return on equity ⁴ | 4.9% | 4.4% | +0.5ppt |
| Interest coverage – times | 19.0 | 15.0 | 4.0 |

Notes:

¹ Interest bearing debts = Bank loans, loans from related parties, convertible bonds and short-term notes and medium-term notes

² Gearing ratio = Interest bearing debts ÷ Total equity

³ Net profit margin = Profit attributable to equity shareholders ÷ Revenue

⁴ Return on equity = Profit attributable to equity shareholders ÷ Average shareholders' equity



**To the board of directors
of CIMC Enric Holdings Limited**

(Incorporated in the Cayman Islands with limited liability)

Introduction

We have reviewed the interim financial report set out on pages 4 to 36 which comprises the consolidated statement of financial position of CIMC Enric Holdings Limited (the “Company”) as of 30 June 2025 and the related consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and consolidated statement of changes in equity and condensed consolidated cash flow statement for the six-month period then ended and explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of an interim financial report to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34 *Interim financial reporting* as issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of this interim financial report in accordance with Hong Kong Accounting Standard 34.

Our responsibility is to express a conclusion, based on our review, on this interim financial report and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Scope of review

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity* as issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial report consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim financial report as at 30 June 2025 is not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34 *Interim financial reporting*.

KPMG

Certified Public Accountants
8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

26 August 2025

Consolidated Statement of Profit or Loss

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

FOR THE SIX MONTHS ENDED 30 JUNE 2025 – unaudited

(Expressed in RMB)

| | | Six months ended 30 June | |
|--|------|--------------------------|-----------------|
| | Note | 2025 RMB'000 | 2024 RMB'000 |
| Revenue | 4 | 12,614,294 | 11,479,938 |
| Cost of sales | | (10,791,523) | (9,843,998) |
| Gross profit | | 1,822,771 | 1,635,940 |
| Other operating income | 6(a) | 172,209 | 225,585 |
| Other (losses)/gains, net | 6(b) | (57,271) | 43,286 |
| Impairment losses on financial and contract assets | 7(c) | (40,507) | (25,121) |
| Selling expenses | | (262,925) | (223,952) |
| Administrative expenses | | (888,743) | (953,632) |
| Profit from operations | | 745,534 | 702,106 |
| Finance costs | 7(a) | (44,681) | (48,066) |
| Share of results of associates and a joint venture | | 14,679 | (3,355) |
| Profit before taxation | 7 | 715,532 | 650,685 |
| Income tax | 8 | (134,490) | (146,856) |
| Profit for the period | | 581,042 | 503,829 |
| Attributable to: | | | |
| Equity shareholders of the Company | | 562,132 | 486,141 |
| Non-controlling interests | | 18,910 | 17,688 |
| Profit for the period | | 581,042 | 503,829 |
| Earnings per share | 9 | | |
| – Basic | | RMB0.278 | RMB0.241 |
| – Diluted | | RMB0.274 | RMB0.222 |

The notes on pages 12 to 36 form part of this interim financial report. Details of dividends payables of equity shareholders of the Company are set out in note19(d).

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE SIX MONTHS ENDED 30 JUNE 2025 – unaudited
(Expressed in RMB)

| | Six months ended 30 June | |
|--|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Profit for the period | 581,042 | 503,829 |
| Other comprehensive income for the period (after tax and reclassification adjustments): | | |
| Items that may be reclassified subsequently to profit or loss: | | |
| Exchange difference on translation of foreign operations | 52,628 | (69,573) |
| Total comprehensive income for the period | 633,670 | 434,256 |
| Attributable to: | | |
| Equity shareholders of the Company | 614,758 | 415,963 |
| Non-controlling interests | 18,912 | 18,293 |
| Total comprehensive income for the period | 633,670 | 434,256 |

The notes on pages 12 to 36 form part of this interim financial report.

Consolidated Statement of Financial Position

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 30 JUNE 2025 – unaudited

(Expressed in RMB)

| | Note | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|--|-------|-------------------------------------|---|
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | 10 | 4,519,508 | 4,368,886 |
| Construction in progress | | 658,534 | 581,782 |
| Right-of-use assets | 11 | 170,027 | 167,919 |
| Investment properties | | 22,398 | 23,151 |
| Lease prepayments | 11 | 538,791 | 547,046 |
| Intangible assets | | 230,368 | 211,183 |
| Goodwill | | 291,409 | 283,858 |
| Deferred tax assets | | 205,335 | 167,972 |
| Interests in associates and a joint venture | | 750,948 | 641,882 |
| Financial instruments at fair value through profit or loss | | 8,488 | 10,343 |
| Total non-current assets | | 7,395,806 | 7,004,022 |
| Current assets | | | |
| Inventories | 12 | 5,162,367 | 5,221,465 |
| Contract assets | | 2,910,885 | 2,500,869 |
| Trade and bills receivables | 13 | 3,884,297 | 3,589,274 |
| Deposits, other receivables and prepayments | | 2,576,770 | 2,084,554 |
| Amounts due from related parties | 22(c) | 202,684 | 142,864 |
| Financial instruments at fair value through profit or loss | | 6,513 | 20,319 |
| Term and restricted bank deposits | 14 | 695,422 | 1,553,940 |
| Cash and cash equivalents | 14 | 7,780,309 | 7,264,358 |
| Total current assets | | 23,219,247 | 22,377,643 |
| Total assets | | 30,615,053 | 29,381,665 |

Consolidated Statement of Financial Position

| | Note | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|--|-------|-------------------------------------|---|
| LIABILITIES | | | |
| Non-current liabilities | | | |
| Bank loans | 15 | 153,959 | 130,122 |
| Warranty provision | | 217,645 | 266,118 |
| Deferred tax liabilities | | 187,792 | 234,758 |
| Deferred income | | 284,773 | 295,070 |
| Employee benefit liabilities | | 13,970 | 12,487 |
| Medium-term notes | 16(a) | 1,993,121 | 1,992,087 |
| Lease liabilities | | 142,646 | 146,856 |
| Long-term payables | | 22,633 | – |
| Financial instruments at fair value through profit or loss | | 1,927 | 611 |
| Total non-current liabilities | | 3,018,466 | 3,078,109 |
| Current liabilities | | | |
| Bank loans | 15 | 92,221 | 234,500 |
| Short-term notes | 16(b) | 500,000 | 500,000 |
| Lease liabilities | | 39,279 | 26,537 |
| Loans from related parties | | 216,219 | 129,152 |
| Trade and bills payables | 17 | 6,148,244 | 5,429,625 |
| Contract liabilities | | 4,375,320 | 4,613,795 |
| Other payables and accrued expenses | | 2,029,605 | 1,787,773 |
| Amounts due to related parties | 22(c) | 601,288 | 201,952 |
| Warranty provision | | 106,294 | 73,838 |
| Financial instruments at fair value through profit or loss | | 18,943 | 74,868 |
| Income tax payable | | 204,224 | 126,478 |
| Total current liabilities | | 14,331,637 | 13,198,518 |
| Total liabilities | | 17,350,103 | 16,276,627 |
| NET ASSETS | | 13,264,950 | 13,105,038 |

Consolidated Statement of Financial Position

| | Note | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|---|------|-------------------------------------|---|
| EQUITY | | | |
| Share capital | | 18,521 | 18,521 |
| Reserves | 19 | 11,611,370 | 11,480,553 |
| Equity attributable to equity shareholders of the Company | | 11,629,891 | 11,499,074 |
| Non-controlling interests | | 1,635,059 | 1,605,964 |
| TOTAL EQUITY | | 13,264,950 | 13,105,038 |

The notes on pages 12 to 36 form part of this interim financial report.

Consolidated Statement of Changes in Equity

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE SIX MONTHS ENDED 30 JUNE 2025 – unaudited

(Expressed in RMB)

| | Attributable to equity shareholders of the Company | | | | | | | | | | | | |
|--|--|---------------|--------------|---------------------|-----------------|------------------|----------------------|-------------------|---------------------------|---------------|------------|---------------------------|--------------|
| | Attributable to equity shareholders of the Company | | | | | | | | | | | | |
| | Shares held for share | | | Contributed surplus | Capital reserve | Exchange reserve | General reserve fund | Retained earnings | Convertible bonds reserve | Other reserve | Total | Non-controlling interests | Total equity |
| | Share capital | Share premium | award scheme | | | | | | | | | | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | | (Note 18(b)) | (Note 19(b)) | (Note 19(a)) | | (Note 19(e)) | | (Note 19(c)) | | | | | |
| Balance at 1 January 2024 | 18,521 | 663,116 | (56,427) | 1,124,571 | 2,913,026 | (466,608) | 746,546 | 6,146,159 | 123,944 | 19,404 | 11,232,252 | 1,141,392 | 12,373,644 |
| Profit for the period | - | - | - | - | - | - | - | 486,141 | - | - | 486,141 | 17,688 | 503,829 |
| Exchange difference on translation of foreign operations | - | - | - | - | - | (70,178) | - | - | - | - | (70,178) | 605 | (69,573) |
| Total comprehensive income | - | - | - | - | - | (70,178) | - | 486,141 | - | - | 415,963 | 18,293 | 434,256 |
| Special reserve-safe production fund | - | - | - | - | - | - | - | - | - | 15,617 | 15,617 | - | 15,617 |
| Capital contribution from non-controlling interests | - | - | - | - | - | - | - | - | - | - | - | 20,960 | 20,960 |
| Equity-settled share-based payments | - | 41,846 | 40,068 | - | (373,455) | - | - | 124,525 | - | - | (167,016) | 383,742 | 216,726 |
| Transfer to general reserve | - | - | - | - | - | - | 3,904 | (3,904) | - | - | - | - | - |
| 2023 final dividend paid | - | - | - | - | - | - | - | (563,504) | - | - | (563,504) | - | (563,504) |
| Dividends distribution made by a subsidiary to non-controlling interests | - | - | - | - | - | - | - | - | - | - | - | (48,707) | (48,707) |
| Other changes in equity for the period | - | 41,846 | 40,068 | - | (373,455) | - | 3,904 | (442,883) | - | 15,617 | (714,903) | 355,995 | (358,908) |
| Balance at 30 June 2024 | 18,521 | 704,962 | (16,359) | 1,124,571 | 2,539,571 | (536,786) | 750,450 | 6,189,417 | 123,944 | 35,021 | 10,933,312 | 1,515,680 | 12,448,992 |

Consolidated Statement of Changes in Equity

| | Attributable to equity shareholders of the Company | | | | | | | | | | | | |
|--|--|---------------|--------------|---------------------|-----------------|------------------|----------------------|-------------------|---------------|------------|---------------------------|------------|--------------|
| | Shares held for share | | | | | | | | | | Non-controlling interests | | Total equity |
| | Share capital | Share premium | award scheme | Contributed surplus | Capital reserve | Exchange reserve | General reserve fund | Retained earnings | Other reserve | Total | | | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | | | |
| | | | (Note 18(b)) | (Note 19(b)) | (Note 19(a)) | | (Note 19(a)) | | | | | | |
| Balance at 1 January 2025 | 18,521 | 704,962 | (14,102) | 1,124,571 | 2,662,856 | (593,095) | 838,147 | 6,719,103 | 38,111 | 11,499,074 | 1,605,964 | 13,105,038 | |
| Profit for the period | - | - | - | - | - | - | - | 562,132 | - | 562,132 | 18,910 | 581,042 | |
| Exchange difference on translation of foreign operations | - | - | - | - | - | 52,626 | - | - | - | 52,626 | 2 | 52,628 | |
| Total comprehensive income | - | - | - | - | - | 52,626 | - | 562,132 | - | 614,758 | 18,912 | 633,670 | |
| Special reserve-safe production fund | - | - | - | - | - | - | - | - | 9,794 | 9,794 | 8 | 9,802 | |
| Capital contribution from non-controlling interests | - | - | - | - | 39,225 | - | - | - | - | 39,225 | 74,684 | 113,909 | |
| Equity-settled share-based payments | - | - | - | - | 32,808 | - | - | - | - | 32,808 | 54 | 32,862 | |
| Transfer to general reserve | - | - | - | - | - | - | 4,631 | (4,631) | - | - | - | - | |
| 2024 final dividend declared | - | - | - | - | - | - | - | (565,768) | - | (565,768) | - | (565,768) | |
| Dividends distribution made by a subsidiary to non-controlling interests | - | - | - | - | - | - | - | - | - | - | (75,051) | (75,051) | |
| Acquisition of a subsidiary | - | - | - | - | - | - | - | - | - | - | 10,488 | 10,488 | |
| Other changes in equity for the period | - | - | - | - | 72,033 | - | 4,631 | (570,399) | 9,794 | (483,941) | 10,183 | (473,758) | |
| Balance at 30 June 2025 | 18,521 | 704,962 | (14,102) | 1,124,571 | 2,734,889 | (540,469) | 842,778 | 6,710,836 | 47,905 | 11,629,891 | 1,635,059 | 13,264,950 | |

The notes on pages 12 to 36 form part of this interim financial report.

CONDENSED CONSOLIDATED CASH FLOW STATEMENT

FOR THE SIX MONTHS ENDED 30 JUNE 2025 – unaudited

(Expressed in RMB)

| | Note | Six months ended 30 June | |
|---|------|--------------------------|------------------|
| | | 2025 RMB'000 | 2024 RMB'000 |
| Operating activities | | | |
| Cash generated from operations | | 195,007 | 710,194 |
| Income tax paid | | (147,869) | (93,382) |
| Net cash generated from operating activities | | 47,138 | 616,812 |
| Investing activities | | | |
| Payment for acquisition of property, plant and equipment and construction in progress | | (272,840) | (337,270) |
| Payment for acquisition of intangible assets | | (23,336) | (15,660) |
| Payment for investments in associates | | (103,293) | (39,375) |
| Payment for acquisition of financial instrument through profit or loss | | – | (10,745) |
| Proceeds from disposal of investment in an associate | | 10,800 | 5,329 |
| Placement of term deposits | | (433,000) | (464,349) |
| Withdrawal of term deposits | | 1,335,822 | 733,977 |
| Proceeds from disposal of property, plant and equipment, and lease prepayment | | 69 | 6,621 |
| Interest received | | 41,944 | 102,911 |
| Payment for acquisition of a subsidiary, net of cash acquired | | (48,358) | – |
| Cash paid for settlement of derivative financial instruments | | (8,639) | (121,413) |
| Net cash generated from/(used in) investing activities | | 499,169 | (139,974) |
| Financing activities | | | |
| Drawdown of bank loans | | 85,152 | 116,936 |
| Repayment of bank loans | | (210,449) | (30,010) |
| Interest paid | | (28,384) | (18,720) |
| Proceeds from issuance of medium-term notes and short-term notes | | 499,625 | 497,333 |
| Repayment of short-term notes | | (500,000) | – |
| Proceeds from subscription to restricted share award scheme | | – | 42,849 |
| Purchase of shares for share award scheme | | – | (1,707) |
| Dividends paid to non-controlling interests | | (62,147) | (48,707) |
| Dividends paid to the Company's shareholders | | – | (563,504) |
| Drawdown of loans from related parties | | 174,986 | 123,949 |
| Repayment of loans from related parties | | (87,919) | (315,442) |
| Payment of lease liabilities | | (14,137) | (25,683) |
| Capital contribution from non-controlling interests | | 113,909 | 20,960 |
| Net cash (used in)/generated from financing activities | | (29,364) | (201,746) |
| Net increase in cash and cash equivalents | | 516,943 | 275,092 |
| Cash and cash equivalents at 1 January | 14 | 7,264,358 | 6,998,191 |
| Effect of foreign exchange rate changes | | (992) | (26,473) |
| Cash and cash equivalents at 30 June | 14 | 7,780,309 | 7,246,810 |

The notes on pages 12 to 36 form part of this interim financial report.

NOTES TO THE UNAUDITED INTERIM FINANCIAL REPORT

1 General information

CIMC Enric Holdings Limited (the “Company”) and its subsidiaries (together the “Group”) are principally engaged in the design, development, manufacturing, engineering, sales and operation of, and the provision of technical maintenance services for, a wide spectrum of transportation, storage and processing equipment that is widely used in the clean energy, chemical and environmental and liquid food industries.

The Company is a limited liability company incorporated in the Cayman Islands. The address of its registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company has been listed on The Main Board of The Stock Exchange of Hong Kong Limited since 2006.

2 Accounting policies

(a) Basis of preparation of the interim financial report

This interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, including compliance with Hong Kong Accounting Standard (“HKAS”) 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”). It was authorised for issue on 26 August 2025.

The interim financial report has been prepared in accordance with the same accounting policies adopted in the 2024 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2025 annual financial statements. Details of any changes in accounting policies are set out in note 2(b).

The preparation of an interim financial report in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year-to-date basis. Actual results may differ from these estimates.

This interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2024 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all the information required for a full set of financial statements prepared in accordance with HKFRS Accounting Standards.

The interim financial report is unaudited, but has been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, issued by the HKICPA. KPMG’s independent review report to the Board of Directors is included on page 3.

(b) Amendments adopted by the Group

The Group has applied the Amendments to HKAS 21, *The Effects of Changes in Foreign Exchange Rates - Lack of Exchangeability* issued by the HKICPA to this interim financial report for the current accounting period. The amendments do not have a material impact on this interim report as the Group has not entered into any foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

(c) New and amended standards not yet adopted

The following new and amended standards have been issued but are not effective for the financial period beginning 1 January 2025 and have not been early adopted:

**Effective for accounting
periods beginning
on or after**

| | |
|---|------------------|
| Amendments to HKFRS 9, Financial instruments and HKFRS 7, Financial instruments: disclosures, <i>Contracts Referencing Nature-dependent Electricity</i> | 1 January 2026 |
| Amendments to HKFRS 9, Financial instruments and HKFRS 7, Financial instruments: disclosures: <i>Amendments to the Classification and Measurement of Financial Instruments</i> | 1 January 2026 |
| Annual Improvements to HKFRS Accounting Standards – Volume 11 | 1 January 2026 |
| HKFRS 18, <i>Presentation and Disclosure in Financial Statements</i> | 1 January 2027 |
| HKFRS 19, <i>Subsidiaries without Public Accountability: Disclosures</i> | 1 January 2027 |
| Amendments to HKFRS 10 and HKAS 28, <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> | To be determined |

These standards are not expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

3 Fair value measurement of financial instruments

(a) Fair value hierarchy

To provide an indication about the reliability of the inputs used in determining fair value, the Group classifies its financial instruments into the three levels prescribed under the accounting standards.

The different levels of fair value estimation have been defined as follows:

- Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.
- Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

Notes to the Unaudited Interim Financial Report

The following table presents the Group's financial assets and financial liabilities measured and recognised at fair value as at 30 June 2025 and 31 December 2024 on a recurring basis:

| | As at 30 June 2025 | | As at 31 December 2024 | |
|---|--------------------|---------|------------------------|---------|
| | Level 2 | Level 3 | Level 2 | Level 3 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Financial assets | | | | |
| - Fair value through profit or loss ("FVPL") – foreign currency forwards | 1,328 | – | 2,130 | – |
| - FVPL – contingent considerations receivable | – | – | – | 13,004 |
| - FVPL – unlisted equity securities | – | 13,673 | – | 15,528 |
| - Fair value through other comprehensive income ("FVOCI") – bills receivables | – | 258,317 | – | 288,307 |
| Financial liability | | | | |
| - FVPL – foreign currency forwards | 5,420 | – | 25,398 | – |
| - FVPL – contingent considerations payable | – | 15,450 | – | 50,081 |

As at 30 June 2025 and 31 December 2024, the Group's financial instruments measured at fair value were bills receivable, contingent considerations receivable, contingent considerations payable and unlisted equity securities which were classified as level 3. These instruments are not traded in an active market, their fair values have been determined by using various applicable valuation techniques.

The following table presents the changes of the Group's financial assets of level 3 within the fair value hierarchy for the six months ended 30 June 2025 and the year ended 31 December 2024:

| | Bills receivable RMB'000 | Contingent considerations receivable RMB'000 | Unlisted equity securities RMB'000 | Total RMB'000 |
|--|--------------------------------|---|---|------------------|
| As at 1 January 2024 | 292,804 | 17,704 | – | 310,508 |
| Additions | 3,012,123 | – | 16,400 | 3,028,523 |
| Disposals/settlements | (3,016,620) | (4,700) | – | (3,021,320) |
| Fair value change recognised in profit or loss | – | – | (872) | (872) |
| As at 31 December 2024 | 288,307 | 13,004 | 15,528 | 316,839 |
| As at 1 January 2025 | 288,307 | 13,004 | 15,528 | 316,839 |
| Additions | 1,477,595 | – | – | 1,477,595 |
| Disposals/settlements | (1,507,585) | – | – | (1,507,585) |
| Fair value change recognised in profit or loss | – | (13,004) | (1,855) | (14,859) |
| As at 30 June 2025 | 258,317 | – | 13,673 | 271,990 |

The following table presents the changes of the Group's financial liabilities of level 3 within the fair value hierarchy for the six months ended 30 June 2025 and the year ended 31 December 2024:

| | Contingent considerations payable RMB'000 |
|--|--|
| At 1 January 2024 | 48,040 |
| Fair value change recognised in profit or loss | 2,041 |
| At 31 December 2024 and 1 January 2025 | 50,081 |
| Payments to vendor | (36,050) |
| Fair value change recognised in profit or loss | 1,419 |
| At 30 June 2025 | 15,450 |

There were no transfers between Levels 1, 2 and 3 during the six months ended 30 June 2025.

The Group did not measure any financial assets or financial liabilities at fair value on a non-recurring basis as at 30 June 2025 and 31 December 2024.

(b) Valuation techniques used to determine fair value

Level 2 financial instruments comprise forward foreign exchange contracts. The fair value of forward exchange contracts is determined by discounting the difference between the contractual forward price and the current forward price. The discount rate used is derived from the relevant government yield curve as at the end of the reporting period plus an adequate constant credit spread.

Level 3 financial instruments comprise bills receivable, contingent considerations receivable, contingent considerations payable and unlisted equity securities. The fair value of short-term bills receivable approximates their face value; while the fair value of long-term bills receivable were estimated based on discounted future cash inflows. The contingent considerations and contingent liabilities were estimated based on the value of probable future cash outflow or inflow with discount. The fair value of unlisted equity securities is estimated based on present value of expected return from the securities.

There were no other changes in valuation techniques during the six months ended 30 June 2025 and the year ended 31 December 2024.

(c) Fair value of other financial instruments

The Group also has a number of financial instruments which are not measured at fair value in the consolidated statement of financial position. For the majority of these instruments, the fair values are not materially different from their carrying amounts, since they are either close to current market rates or short-term in nature.

4 Revenue

The Group is principally engaged in the design, development, manufacturing, engineering, sales and operation of, and the provision of technical maintenance services for, a wide spectrum of transportation, storage and processing equipment that is widely used in the clean energy, chemical and environmental and liquid food industries.

Revenue represents (i) the sales value of goods sold after allowances for returns of goods, excluding value added taxes or other sales taxes and after the deduction of any trade discounts; and (ii) revenue from project engineering contracts. The amount of each significant category of revenue recognised in revenue during the six months ended 30 June 2025 is as follows:

| | Six months ended 30 June | |
|---|--------------------------|-------------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Revenue from contracts with customers within the scope of HKFRS 15 | | |
| Sales of goods | 7,839,230 | 7,980,595 |
| Revenue from project engineering contracts | 4,775,064 | 3,499,343 |
| | 12,614,294 | 11,479,938 |

5 Segment reporting

The Group manages its businesses by divisions organised by business lines (products and services). In a manner consistent with the way in which information is reported internally to the Group's most senior executive management, which is the Group's chief operating decision-maker, for the purposes of resource allocation and performance assessment, the Group has identified the following three reportable segments based on the economic characteristic of the business units.

- **Clean energy:** this segment specialises in the manufacture and sale of a wide range of equipment and construction for the storage, transportation, application, processing and distribution of natural gas, liquefied petroleum gas ("LPG") and hydrogen such as compressed natural gas and hydrogen trailers, seamless pressure cylinders, liquefied natural gas ("LNG") trailers, LNG and hydrogen storage tanks, LPG tanks, LPG trailers, natural gas and hydrogen refuelling station systems and natural gas compressors; and the provision of engineering, procurement and construction services for the natural gas and hydrogen industries; the design, production and sale of small and medium-sized offshore liquefied gas carriers; natural gas and hydrogen processing and distribution services and the provision of value-added services for the clean energy industry.
- **Chemical and environmental:** this segment specialises in the manufacture and sale of a wide range of equipment, such as tank containers, for the storage and transportation of liquefied or gaseous chemicals and powder chemicals; the provision of maintenance and value-added services for tank containers; and explores business in environmental protection.
- **Liquid food:** this segment specialises in the engineering, manufacture and sale of stainless steel tanks for storage and processing liquid food such as beer, distilled spirits, fruit juice and dairy products; the provision of turnkey service for the brewery industry as well as other liquid food industries; and the provision of peripheral logistics service.

(a) Segment results, assets and liabilities

For the purposes of assessing segment performance and allocating resources between segments, the Group's chief operating decision-maker monitors the results, assets and liabilities attributable to each reportable segment on the following bases:

Segment assets include non-current assets and current assets with the exception of deferred tax assets and certain assets unallocated to an individual reportable segment. Segment liabilities include non-current liabilities and current liabilities with the exception of income tax payable, deferred tax liabilities, convertible bonds, medium-term notes, short-term notes and certain liabilities unallocated to an individual reportable segment.

Revenue and expenses are allocated to the reportable segments with reference to sales generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation or amortisation of assets attributable to those segments.

Notes to the Unaudited Interim Financial Report

The measure used for reporting segment profit is “adjusted profit from operations”. To arrive at the Group’s profits, the reporting segments’ adjusted profits from operations are further adjusted by excluding items not specifically attributable to an individual reportable segment, such as directors’ remuneration, auditors’ remuneration and other head office or corporate administrative expenses.

Information regarding the Group’s reportable segments as provided to the Group’s most senior executive management for the purposes of resource allocation and assessment of segment performance for the period is set out below:

| | Clean energy | | Chemical and environmental | | Liquid food | | Total | |
|--|--------------------------|------------------|----------------------------|------------------|--------------------------|------------------|--------------------------|-------------------|
| | Six months ended 30 June | | Six months ended 30 June | | Six months ended 30 June | | Six months ended 30 June | |
| | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Revenue from external customers | 9,626,031 | 7,876,340 | 1,111,473 | 1,296,698 | 1,876,790 | 2,306,900 | 12,614,294 | 11,479,938 |
| Inter-segment revenue | – | 91 | 32,091 | 25,690 | – | – | 32,091 | 25,781 |
| Reportable segment revenue | 9,626,031 | 7,876,431 | 1,143,564 | 1,322,388 | 1,876,790 | 2,306,900 | 12,646,385 | 11,505,719 |
| Timing of revenue recognition | | | | | | | | |
| At a point in time | 6,344,645 | 6,253,749 | 1,143,564 | 1,322,388 | 383,112 | 430,239 | 7,871,321 | 8,006,376 |
| Over time | 3,281,386 | 1,622,682 | – | – | 1,493,678 | 1,876,661 | 4,775,064 | 3,499,343 |
| Reportable segment profit (adjusted profit from operations) | 558,425 | 431,347 | 71,289 | 134,826 | 168,673 | 168,807 | 798,387 | 734,980 |

| | Clean energy | | Chemical and environmental | | Liquid food | | Total | |
|---------------------------------------|-------------------|-------------------|----------------------------|-------------------|------------------|-------------------|-------------------|-------------------|
| | As at 30 June | As at 31 December | As at 30 June | As at 31 December | As at 30 June | As at 31 December | As at 30 June | As at 31 December |
| | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Reportable segment assets | 18,775,673 | 17,158,956 | 5,141,908 | 5,447,497 | 4,748,029 | 4,543,242 | 28,665,610 | 27,149,695 |
| Reportable segment liabilities | 11,336,412 | 10,584,830 | 634,654 | 732,111 | 1,738,003 | 1,870,849 | 13,709,069 | 13,187,790 |

(b) Reconciliations of reportable segment revenue, profit or loss, assets and liabilities

| | Six months ended 30 June | |
|--------------------------------------|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Revenue | | |
| Reportable segment revenue | 12,646,385 | 11,505,719 |
| Elimination of inter-segment revenue | (32,091) | (25,781) |
| Consolidated revenue | 12,614,294 | 11,479,938 |

| | Six months ended 30 June | |
|---|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Profit | | |
| Reportable segment profit | 798,387 | 734,980 |
| Elimination of inter-segment profit | (1,239) | (356) |
| Reportable segment profit derived from Group's external customers | 797,148 | 734,624 |
| Finance costs | (44,681) | (48,066) |
| Share of results of associates and a joint venture | 14,679 | (3,355) |
| Unallocated operating expenses | (51,614) | (32,518) |
| Consolidated profit before taxation | 715,532 | 650,685 |

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|--|-------------------------------------|---|
| Assets | | |
| Reportable segment assets | 28,665,610 | 27,149,695 |
| Elimination of inter-segment receivables | (15,119) | (6,299) |
| Deferred tax assets | 205,335 | 167,972 |
| Unallocated assets | 1,759,227 | 2,070,297 |
| Consolidated total assets | 30,615,053 | 29,381,665 |

Notes to the Unaudited Interim Financial Report

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|---------------------------------------|-------------------------------------|---|
| Liabilities | | |
| Reportable segment liabilities | 13,709,069 | 13,187,790 |
| Elimination of inter-segment payables | (15,119) | (6,299) |
| | 13,693,950 | 13,181,491 |
| Income tax payable | 204,224 | 126,478 |
| Deferred tax liabilities | 187,792 | 234,758 |
| Medium-term notes | 1,993,121 | 1,992,087 |
| Short-term notes | 500,000 | 500,000 |
| Unallocated liabilities | 771,016 | 241,813 |
| | 17,350,103 | 16,276,627 |
| Consolidated total liabilities | | |

6 Other operating income and other (losses)/gains, net**(a) Other operating income**

| | Six months ended 30 June | |
|------------------------------------|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Government grants (i) | 39,094 | 34,134 |
| Additional deduction for VAT(ii) | 10,330 | 7,264 |
| Other operating revenue (iii) | 41,855 | 78,989 |
| Interest income from bank deposits | 80,930 | 105,198 |
| | 172,209 | 225,585 |

- (i) Government grants represent various forms of incentives and subsidies given to the Company's subsidiaries by the Chinese government and the recognition of deferred government grants.
- (ii) Additional deduction for VAT represents the preferential tax treatment for advanced manufacturing companies that the Group was qualified for.
- (iii) Other operating revenue consists mainly of income earned from the sale of scrap materials and provision of repair work and subcontracting service.

(b) Other (losses)/gains, net

| | Six months ended 30 June | |
|--|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Foreign exchange (losses)/gains | (68,391) | 34,300 |
| Net fair value loss on financial instruments at fair value through profit or loss | (5,739) | (80,650) |
| Write-off of payables and advances from customers | 985 | 82,127 |
| Net losses on disposal of property, plant and equipment, intangible assets and lease prepayments | (5,752) | (2,355) |
| Compensation received | 7,580 | 1,916 |
| Gain on disposal of investment in an associate | 15,200 | 5,354 |
| Other net (losses)/gains | (1,154) | 2,594 |
| | (57,271) | 43,286 |

7 Profit before taxation

Profit before taxation is arrived at after charging/(crediting):

(a) Finance costs

| | Six months ended 30 June | |
|--|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Interest on bank loans, loans from related parties, medium-term notes, short-term notes and other borrowings | 36,796 | 21,522 |
| Interest on lease liabilities | 2,928 | 2,797 |
| Interest on convertible bonds | – | 21,949 |
| Less: interest capitalised | – | (2,406) |
| Bank charges | 4,957 | 4,204 |
| | 44,681 | 48,066 |

Notes to the Unaudited Interim Financial Report

(b) Other items

| | Six months ended 30 June | |
|--|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Cost of inventories | 6,841,175 | 6,873,187 |
| Cost from project engineering contracts | 3,950,348 | 2,970,811 |
| Salaries, wages and allowances | 1,308,419 | 1,200,234 |
| Contributions to retirement schemes | 92,764 | 81,346 |
| Depreciation of property, plant and equipment | 176,450 | 175,841 |
| Depreciation of right-of-use assets | 24,932 | 13,159 |
| Amortisation of intangible assets | 26,115 | 22,593 |
| Amortisation of lease prepayments | 8,525 | 7,934 |
| Operating lease charges for property rental | 5,875 | 9,299 |
| Provision for product warranties | 40,521 | 28,959 |
| Write-down/(reversal of write-down) of inventories | 3,631 | (280) |
| Equity-settled share-based payment expenses | 32,862 | 78,430 |
| Cost of research and development | 308,018 | 331,133 |

Cost of inventories, costs from project engineering contracts and cost of research and development included costs relating to salaries, wages and allowances, contributions to retirement schemes, equity-settled share-based payment expenses, depreciation and amortisation expenses, which amount is also included in the respective total amounts disclosed separately above.

(c) Impairment losses on financial and contract assets

| | Six months ended 30 June | |
|--|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Impairment provision for trade receivables | 43,300 | 47,412 |
| Reversal of impairment provision for trade receivables | (9,242) | (24,050) |
| Impairment/(reversal of) provision for other receivables | 649 | (612) |
| Impairment provision for contract assets | 7,660 | 8,886 |
| Reversal of impairment provision for contract assets | (1,860) | (6,515) |
| | 40,507 | 25,121 |

8 Income tax

| | Six months ended 30 June | |
|---------------------|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Current income tax | 218,819 | 122,091 |
| Deferred income tax | (84,329) | 24,765 |
| | 134,490 | 146,856 |

No provision has been made for Hong Kong Profits Tax as the Group did not have assessable profits subject to Hong Kong Profits Tax during the period.

According to the Corporate Income Tax Law of China, the Company's subsidiaries in the PRC are subject to statutory income tax rate of 25%, except for those which are entitled to a preferential tax rate applicable to advances and new technology enterprises of 15%.

Taxation on overseas profits has been calculated on the estimated assessable profit for the period at the rates of taxation prevailing in the countries in which the entities operate.

In December 2021, the Organisation for Economic Co-operation and Development released the Global Anti-Base Erosion ("GloBE") model rules (also known as "Pillar Two") to reform international corporate taxation. The Group is within the scope of the Pillar Two. Under Pillar Two, the Group is liable to pay a top-up tax for the difference between its GloBE effective tax rate per jurisdiction and the 15% minimum rate.

As of the reporting date, Pillar Two legislation has come into effect in certain jurisdictions in which the Group operates, including the Netherlands, Belgium, Denmark, Germany, the United Kingdom, Canada, Hong Kong and Singapore. The Group has assessed the top-up tax implication under the Pillar Two legislation based on the financial data for the period ended 30 June 2025 and does not anticipate significant exposure to Pillar Two top-up taxes as of the reporting date. The Group will continue to monitor global developments related to the Pillar Two legislation and reassess any potential impacts accordingly.

The Group has adopted the temporary mandatory exception, provided in the amendments to HKAS 12 "Income Taxes" issued by the HKICPA in July 2023, from recognising or disclosing information about deferred income tax assets and liabilities associated with Pillar Two Income Taxes.

9 Earnings per share

The calculation of the basic and diluted earnings per share attributable to equity shareholders of the Company is based on the following data:

| | Six months ended 30 June | |
|---|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Earnings | | |
| Earnings for the purposes of basic earnings per share | 562,132 | 486,141 |
| Earnings for the purposes of diluted earnings per share | 555,051 | 482,480 |

Notes to the Unaudited Interim Financial Report

| | Six months ended 30 June | |
|---|--------------------------|---------------|
| | 2025 | 2024 |
| Number of shares | | |
| Weighted average number of ordinary shares for the purpose of basic earnings per share | 2,024,387,865 | 2,017,931,916 |
| Effect of dilutive potential ordinary shares in respect of convertible bonds and the Company's share option and share award schemes | — | 152,744,454 |
| | | |
| Weighted average number of ordinary shares for the purpose of diluted earnings per share | 2,024,387,865 | 2,170,676,370 |
| | | |
| | | |
| | Six months ended 30 June | |
| | 2025 RMB | 2024 RMB |
| Earnings per share | | |
| Basic earnings per share | 0.278 | 0.241 |
| Diluted earnings per share | 0.274 | 0.222 |

10 Property, plant and equipment

During the six months ended 30 June 2025, the addition of property, plant and equipment (including transfer from construction in progress) of the Group amounted to RMB304,908,000 (six months ended 30 June 2024: RMB399,677,000). As at 30 June 2025, no property, plant and equipment was pledged as collateral for the Group's borrowings (31 December 2024: nil).

11 Right-of-use assets

During the six months ended 30 June 2025, the addition right-of-use assets of the Group amounted to RMB21,411,000 (six months ended 30 June 2024: RMB14,264,000).

As at 30 June 2025, lease prepayments of RMB538,791,000 (31 December 2024: RMB547,046,000), while also satisfy the definition of right-of-use assets, are shown separately in the consolidated statement of financial position.

12 Inventories

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|-----------------------|-------------------------------------|---|
| Raw materials | 1,730,380 | 1,451,055 |
| Work in progress | 1,816,176 | 2,105,106 |
| Finished goods | 1,433,155 | 1,410,138 |
| Consignment materials | 182,656 | 255,166 |
| | 5,162,367 | 5,221,465 |

13 Trade and bills receivables

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|--|-------------------------------------|---|
| Trade receivable | 3,761,700 | 3,380,160 |
| Less: allowance for expected credit loss | (281,638) | (255,296) |
| | 3,480,062 | 3,124,864 |
| Bills receivable (i) | 404,235 | 464,410 |
| | 3,884,297 | 3,589,274 |

- (i) As at 30 June 2025, amounts of RMB258,317,000 (31 December 2024: RMB288,307,000) represent bank acceptance bills classified as financial assets at FVOCI, which the Group intended to hold until maturity or to discount or endorse to financial institutions for treasury management purposes. RMB24,069,000 and RMB121,849,000 (31 December 2024: RMB54,681,000 and RMB121,422,000) represent trade acceptance bills and bank acceptance bills, respectively, classified as financial assets at amortised cost, which the Group has intended to hold until maturity.

Notes to the Unaudited Interim Financial Report

- (ii) An ageing analysis of trade and bills receivables based on due date (net of allowance for expected credit loss) is as follows:

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|--|-------------------------------------|---|
| Current | 3,154,124 | 2,887,397 |
| Less than 3 months past due | 412,719 | 392,671 |
| More than 3 months but less than 12 months past due | 225,814 | 237,342 |
| More than 1 year but less than 2 years past due | 61,394 | 50,903 |
| More than 2 years but less than 3 years past due | 20,876 | 15,203 |
| More than 3 years due but less than 5 years past due | 9,370 | 5,758 |
| Amounts past due | 730,173 | 701,877 |
| | 3,884,297 | 3,589,274 |

In general, debts are due for payment upon 30 to 90 days after billing. Subject to negotiation, credit terms up to twelve months are available to certain customers with well-established trade and payment history on a case-by-case basis.

14 Term and restricted bank deposits and cash and cash equivalents

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|-------------------------------------|-------------------------------------|---|
| Term deposits | 433,731 | 1,336,553 |
| Deposits for performance guarantees | 261,691 | 217,387 |
| Term and restricted bank deposits | 695,422 | 1,553,940 |
| Cash in hand and demand deposits | 7,780,309 | 7,264,358 |
| | 8,475,731 | 8,818,298 |

15 Bank loans

The bank loans were repayable as follows:

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|----------------------------------|-------------------------------------|---|
| Within 1 year | 92,221 | 234,500 |
| After 1 year but within 2 years | 46,692 | 41,738 |
| After 2 years but within 5 years | 24,043 | 36,443 |
| After 5 years | 83,224 | 51,941 |
| | 246,180 | 364,622 |

At 30 June 2025, the Group had secured bank loans amounting to RMB1,351,000 (31 December 2024: nil). None of the Group's bank loans were under the terms of cross-guarantee provided by subsidiaries of the Company.

16 Medium-term and short-term notes

At 30 June 2025, the Company had issued various commercial papers in the PRC inter-bank market.

(a) Medium-term notes

On 24 April 2024, the Company issued medium-term notes with a principal amount of RMB500,000,000 which mature three years from date of issue. The medium-term notes bear interest at 2.43% per annum and payable annually.

On 11 September 2024, the Company issued medium-term notes with a principal amount of RMB1,500,000,000 which mature five years from date of issue. The medium-term notes bear interest at 2.37% per annum and payable annually.

(b) Short-term notes

On 13 September 2024, the Company issued short-term notes with a principal amount of RMB500,000,000 and bore interest at 2.02% per annum. In June 2025, the short-term notes with the accrued interest were settled on maturity.

On 25 April 2025, the Company issued short-term notes with a principal amount of RMB500,000,000 which mature 270 days from date of issue. The short-term notes bear interest at 1.7% per annum and payable on maturity.

17 Trade and bills payables

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|-----------------|-------------------------------------|---|
| Trade creditors | 5,190,413 | 4,586,628 |
| Bills payables | 957,831 | 842,997 |
| | 6,148,244 | 5,429,625 |

An ageing analysis of trade and bills payables of the Group, based on the invoice date, is as follows:

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|-----------------------|-------------------------------------|---|
| Within 3 months | 5,220,162 | 3,752,398 |
| 3 months to 12 months | 685,318 | 1,375,376 |
| Over 12 months | 242,764 | 301,851 |
| | 6,148,244 | 5,429,625 |

All the trade and bills payables are expected to be settled within one year.

18 Equity-settled share-based payments

(a) Share option scheme

The Company had a share option scheme ("Scheme I") which was adopted on 12 July 2006 whereby the Directors of the Company are authorised, at their discretion, to invite eligible persons to subscribe for shares of the Company. A consideration of HKD1.00 should be paid by grantee on acceptance of share options granted. Each option gives the holder the right to subscribe for one ordinary share in the Company at its exercise price. Scheme I expired on 11 July 2016 and the Company has adopted a new share option scheme ("Scheme II") on 20 May 2016. Scheme II lasts for 10 years.

On 5 June 2014, 38,420,000 share options were granted to certain eligible persons of the Group. All these options were lapsed on 4 June 2025. On 21 November 2023, 39,500,000 share options were granted to certain eligible persons of the Group. The options outstanding at 30 June 2025 had an exercise price of HKD7.05 (31 December 2024: HKD7.05) and a weighted average remaining contractual life of 8.40 (31 December 2024: 8.90) years. As at 30 June 2025, 39,246,667 (31 December 2024: 39,500,000) of these options were outstanding and exercisable. The expenses arising from the share option scheme recognised during the period were RMB12,837,000 (six months ended 30 June 2024: RMB20,644,000).

(b) Share award scheme 2020

The Board of the Company adopted the Share Award Scheme 2020 (the "Award Scheme 2020") on 3 April 2020. According to the Award Scheme 2020, the Board may at its absolute discretion select any employee of the Group to be an eligible participant under the Scheme. The Board may also determine the number of shares to be granted (subject to fulfilment of any vesting conditions) and the consideration (if any) to be paid by an eligible participant. The Board has appointed a trustee to purchase shares of the Company on the Stock Exchange out of the Company's resources. The trustee shall hold such shares in accordance with the terms of the trust deed and shall transfer such shares to the relevant participants after all the relevant vesting conditions are fulfilled.

The selected participants include certain Directors of the Company, certain members of senior management and employees of the Group who under the terms of the Award Scheme 2020 subscribed for the grant shares at HKD3.70 per share (the "Subscription Price").

As at 30 June 2025, the trustee had accumulatively purchased 40,208,000 shares (31 December 2024: 40,208,000 shares) of the Company under the Award Scheme 2020. Details of the Share Award Scheme 2020 at the date of grants are set out in the subsequent information on page 30.

The granted shares are held by the trustee on behalf of the selected participants until the grant shares are vested. Selected participants are entitled to the related distribution derived from the relevant granted shares during the period from the date of the issue of the grant shares to the vesting date (both dates inclusive) of such granted shares, which shall however only be vested by the relevant selected participant on the vesting date subject to fulfilment of the vesting conditions.

Notes to the Unaudited Interim Financial Report

Details of the Share Award Scheme 2020 at the date of grants are as follows:

| Grant date | Number of awarded shares | Vesting period | Subscription price | Fair value at grant date |
|------------|--------------------------|---|--------------------|--------------------------|
| 17/11/2021 | 33,324,006 | 35.8%, 32.2% and 32.0% by April 2022, April 2023 and April 2024, respectively | HKD3.70 | HKD7.45 |
| 26/5/2022 | 65,000 | 26 May 2022 | HKD3.70 | HKD7.03 |
| 14/7/2022 | 300,000 | 14 July 2022 | HKD3.70 | HKD7.03 |
| 7/12/2022 | 2,626,708 | 71.9% and 28.1% by April 2023 and April 2024, respectively | HKD3.70 | HKD7.03 |
| 3/4/2023 | 125,000 | 20% by April 2023 and 80% by April 2024 | HKD3.70 | HKD7.68 |
| 13/11/2023 | 2,419,730 | April 2024 | HKD3.70 | HKD6.61 |
| 26/3/2024 | 64,000 | April 2024 | HKD3.70 | HKD7.16 |

For selected participants who do not meet the vesting conditions, the unvested granted shares remaining at the end of the Award Scheme 2020 are to be forfeited.

As at 30 June 2025 and 31 December 2024, there were no shares outstanding and 3,889,723 shares were held by trustee and available for grant under the Award Scheme 2020.

The fair value of the granted restricted shares issued was assessed based on the market price of the Company's shares at grant date. The expected dividends and time value of money for expected dividends during the vesting period were taken into account when assessing the fair value of the granted restricted shares.

There were no expenses recognised for the Award Scheme 2020 during the six months ended 30 June 2025 (six months ended 30 June 2024: RMB9,133,000).

(c) Share incentive scheme of CIMC Safeway Technologies Co., Ltd. ("CIMC Safeway")

The Board of the Company approved the adoption of a share award scheme of a subsidiary, CIMC Safeway (or the "CIMC Safeway Award Scheme"), on 27 November 2020 to recognise past contributions and to incentivise future contributions by the participants to the chemical and environmental business unit. Pursuant to the CIMC Safeway Award Scheme, equity interests in CIMC Safeway were granted to the participants through partnership platforms (the "Partnership Platforms") by way of subscribing for new share capital in CIMC Safeway.

The total capital contribution by the participants (through the partnership platforms) was approximately RMB97,134,000, representing 10% of the enlarged share capital of CIMC Safeway upon completion of the capital increase pursuant to the scheme. As at 30 June 2025 and 31 December 2024, the vesting conditions are not fulfilled and the selected participants were not entitled any distribution of CIMC Safeway. The expenses for the CIMC Safeway Award Scheme recognised during for the six months ended 30 June 2025 were RMB5,315,000 (six months ended 30 June 2024: RMB9,972,000).

(d) Share incentive scheme of CIMC Liquid Process Technologies Co., Ltd. ("CLPT")

The Board of the Company adopted a share award scheme of a subsidiary, CLPT (or the "CLPT Award Scheme"), on 8 June 2022 to recognise past contributions and to incentivise future contributions by the participants to the liquid food business unit.

Pursuant to the scheme, equity interest in CLPT were granted to the participants through the partnership platforms by way of subscribing for new share capital in CLPT.

The total capital contribution by the participants (through the partnership platforms) was approximately RMB82,934,000, representing 6.33% of the enlarged share capital of CLPT upon completion of the capital increase pursuant to the scheme. As at 30 June 2025 and 31 December 2024, the vesting conditions are not fulfilled and the selected participants were not entitled any distribution of CLPT. The expenses for the CLPT Award Scheme recognised during for the six months ended 30 June 2025 were RMB14,710,000 (six months ended 30 June 2024: RMB38,681,000).

19 Capital, reserves and dividends**(a) Capital reserve**

The capital reserve of the Group includes:

- (i) the portion of the grant date fair value of unexercised share options and restricted award shares granted to Directors, employees and other eligible persons of the Company that has been recognised in accordance with the accounting policy adopted for share-based payments;
- (ii) the capital reserve arising from the transactions with non-controlling interests; and
- (iii) the capital reserve arising from conversion of a subsidiary from a limit liability company into a joint stock company.

(b) Contributed surplus

The contributed surplus of the Group includes the difference between:

- (i) the nominal value of the share capital and the existing balance on the share premium account of a subsidiary acquired; and the nominal value of the shares issued by the Company in exchange under a reorganisation of the Group during the year ended 31 December 2005;
- (ii) the nominal value of the share capital and the existing balance on the share premium account of the subsidiaries acquired; and the nominal value of the shares issued by the Company in exchange for the acquisition of certain subsidiaries during the year ended 31 December 2009;
- (iii) the registered capital of Nantong CIMC Transportation & Storage Equipment Co., Ltd. (currently known as Nantong CIMC Energy Equipment Co, Ltd., "Nantong Energy") acquired of RMB69,945,550; and the aggregate cash consideration paid by the Group of RMB66,330,000 for the acquisition of Nantong Energy during the year ended 31 December 2012;
- (iv) the registered capital of Holvrieka (China) Co., Ltd. (currently known as CLPT) acquired of RMB324,539,380; and the nominal value of the 39,740,566 ordinary shares issued by the Company in exchange for the acquisition of CLPT during the year ended 31 December 2014; and
- (v) the nominal value of the share capital of Burg Service B.V. acquired of RMB1,263,000; and the aggregate cash consideration paid by the Group of RMB11,737,000 for the acquisition of Burg Service B.V. during the year ended 31 December 2015.

(c) Convertible bonds reserve

The convertible bonds reserve of RMB123,944,000 arose from issue of convertible bonds on 30 November 2021. The balance of this reserve was fully transferred to Capital Reserve when the convertible bonds were fully redeemed and retired on 2 December 2024.

(d) Dividends

Final dividend of RMB565,768,000 in relation to the year ended 31 December 2024 was approved during the six months ended 30 June 2025 (final dividend of RMB563,504,000 in relation to the year ended 31 December 2023 was approved and paid during the six months ended 30 June 2024).

The Board of Directors do not recommend the payment of any interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: nil).

(e) General reserve fund

The Group's subsidiaries in the PRC are required to transfer 10% of their net profits, as determined in accordance with PRC accounting rules and regulations, to the general reserve fund until the balance reaches 50% of the registered capital. The general reserve fund can be used for the subsidiaries' working capital purposes and to make up for previous years' losses, if any. This fund can also be used to increase capital of the subsidiaries, if approved. This fund is non-distributable other than upon liquidation. Transfers to this fund must be made before distributing dividends to the Company.

The Group's subsidiary in Belgium is required to set up a legal reserve of 10% of share capital in accordance with the Belgium Law. The legal reserve is not distributable.

20 Commitments**(a) Capital commitments outstanding and not provided for in the interim financial report are as follows:**

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|-------------------------|-------------------------------------|---|
| Contracted for | | |
| – Production facilities | 72,487 | 164,806 |

The commitments are due within one year.

21 Contingencies**(a) Performance guarantees**

As at 30 June 2025, the Group had outstanding procurement performance guarantees issued by relevant banks totalling RMB6,517,641,000 (31 December 2024: RMB3,199,187,000), project execution guarantees totalling RMB1,360,086,000 (31 December 2024: RMB1,649,653,000), warranty guarantees totalling RMB133,711,000 (31 December 2024: RMB88,083,000) and miscellaneous guarantees totalling RMB19,381,000 (31 December 2024: RMB8,108,000).

22 Related party transactions

- (a) Transactions with China International Marine Containers (Group) Co., Ltd. ("CIMC") and its subsidiaries and associates

| | | Six months ended 30 June | |
|---|--------|--------------------------|-----------------|
| | Note | 2025 RMB'000 | 2024 RMB'000 |
| Nature of transactions | | | |
| Sales | (i) | 178,275 | 143,755 |
| Purchases | (ii) | 164,636 | 176,369 |
| Comprehensive charges | (iii) | 2,698 | 3,088 |
| Processing charges | (iv) | 3,349 | 3,847 |
| Processing income | (v) | 564 | 318 |
| Office services income | (vi) | 59 | 51 |
| Loans from related parties | (vii) | 174,986 | 123,949 |
| Repayment of loans from related parties | (vii) | 87,919 | 306,027 |
| Loan interest expenses | (vii) | 1,497 | 3,430 |
| Interest income from deposits | (viii) | 5,910 | 2,830 |
| Rental expenses | (ix) | 2,346 | 2,110 |

- (i) Sales mainly represent the sale of products to related parties.
- (ii) Purchases mainly represent purchases of raw materials and parts from related parties for production.
- (iii) Comprehensive charges mainly represent services including staff messing, medical expenses and general services provided to the Group by related parties.
- (iv) Processing charges mainly represent processing services, site leasing and other related services provided to the Group by related parties.
- (v) Processing income mainly represents processing services of welding, heat treatment and testing provided to related parties by the Group.
- (vi) Office services income mainly represents provision of office services including staff catering, transportation services, site leasing and general office services to related parties.

- (vii) The loans are unsecured, interest bearing from 2.40% to 3.00% (31 December 2024: 3.00%) per annum and are repayable between one year.
- (viii) Deposit service represents deposit acceptance service provided by a related party to the Group. The amount represents the maximum daily outstanding balance of the Group's deposits placed with the related party. The deposits bear interest from 0.55% to 2.00% (31 December 2024: 0.55% to 2.00%) and can be withdrawn on demand.
- (ix) Rental expenses mainly represent expenses on lease of office and building from related parties.

All of the transactions above were carried out in the normal course of the Group's business and on terms as agreed between the transacting parties.

(b) Transactions with the Group's associate and joint venture

| | | Six months ended 30 June | |
|-------------------------------|------|--------------------------|-----------------|
| Note | | 2025 RMB'000 | 2024 RMB'000 |
| Nature of transactions | | | |
| Sales | (i) | 246,658 | 26,202 |
| Purchases | (ii) | 277,807 | 201,634 |

- (i) Sales mainly represent the sale of products to a joint venture.
- (ii) Purchases mainly represent purchases of materials from an associate.

(c) Amounts due from/(to) related parties

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|---|-------------------------------------|---|
| Trade receivables for products sold and other receivables (i) | 202,684 | 142,864 |
| Trade payables for raw material purchased and receipts in advance for sales (i) | 212,199 | 201,952 |
| Dividends payable (i) | 389,089 | — |

- (i) The outstanding balances with these related parties are unsecured, interest free and repayable on demand.

Notes to the Unaudited Interim Financial Report

(d) Loans from related parties

| | As at 30 June 2025 RMB'000 | As at 31 December 2024 RMB'000 |
|---|-------------------------------------|---|
| Loans from CIMC Finance Company Ltd. ("CIMC Finance") | 216,219 | 129,152 |

The loans are unsecured, bearing interest from 2.40% to 3.00% (31 December 2024: 3.00%) per annum and are repayable within one year.

(e) Deposits placed with CIMC Finance

| | Six months ended 30 June | |
|--|--------------------------|-----------------|
| | 2025 RMB'000 | 2024 RMB'000 |
| Deposits – maximum daily outstanding balance | 696,196 | 667,465 |

(i) The deposits bear interest and can be withdrawn on demand.

(ii) The deposits are included as part of the Group's cash and cash equivalents (note 14).

(iii) As at 30 June 2025, the balance of deposits placed with CIMC Finance was RMB670,183,000 (31 December 2024: RMB663,830,000).

(f) Immediate and ultimate controlling party

As at 30 June 2025 and 31 December 2024, the Directors consider the immediate parent of the Company to be China International Marine Containers (Hong Kong) Limited, which is incorporated in Hong Kong. This entity does not produce financial statements available for public use.

As at 30 June 2025 and 31 December 2024, the Directors consider the ultimate controlling party of the Company to be CIMC, which is incorporated in the PRC. This entity produces financial statements available for public use.

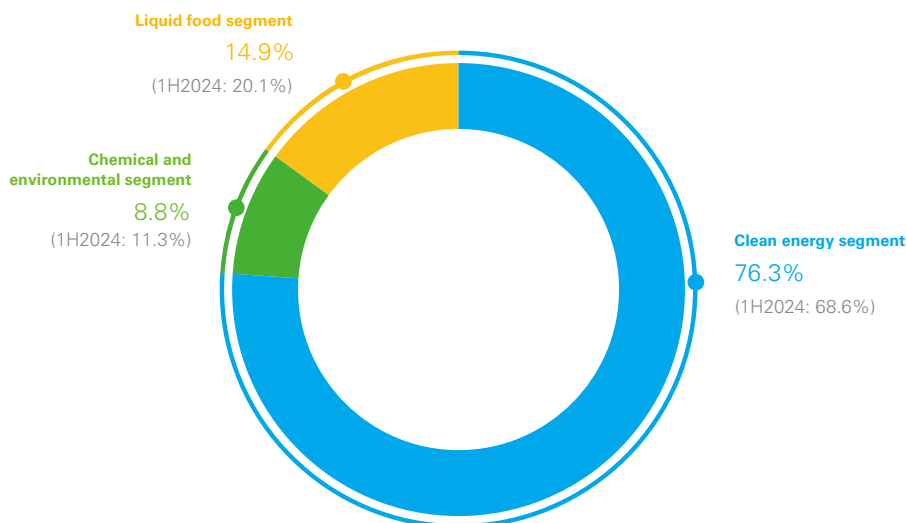
MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue

During the first half of 2025, favourable factors such as recovery of the Chinese economy and favourable government policies stimulated the Group's clean energy segment to grow steadily during the period. At the same time, the slowdown in demand for tank containers and the decrease in new order intake has negatively impacted our chemical and environmental segment and liquid food segment respectively. As a result, the Group's consolidated revenue for the first half of 2025 rose by 9.9% to RMB12,614,294,000 (corresponding period in 2024: RMB11,479,938,000). The performance of each segment is discussed below.

Revenue breakdown by segment



With the continuous tightening of the country's requirements for environmental protection, energy conservation and emission reduction, driving the sales of our storage and transportation equipment such as LNG cryogenic transport vehicle, cryogenic storage tanks and tank containers. As a result, the clean energy segment's revenue for the first half of 2025 rose by 22.2% to RMB9,626,031,000 (corresponding period in 2024: RMB7,876,340,000); however, the hydrogen related business's revenue decreased by 23.5% to RMB340,676,000 (corresponding period in 2024: RMB445,586,000). The clean energy segment remained the top grossing segment and contributed 76.3% (corresponding period in 2024: 68.6%) of the Group's total revenue.

Management Discussion and Analysis

Due to the unstable US trade policies, geopolitical tensions and a weaker global economy, the demand for tank containers has slowed down during the period. As a result, the chemical and environmental segment's revenue was down by 14.3% to RMB1,111,473,000 (corresponding period in 2024: RMB1,296,698,000). The segment made up 8.8% of the Group's total revenue (corresponding period in 2024: 11.3%).

During the first half of 2025, due to the decrease in new order intake, the liquid food segment's revenue saw a decrease of 18.6% to RMB1,876,790,000 during the period (corresponding period in 2024: RMB2,306,900,000). The segment accounted for 14.9% of the Group's total revenue (corresponding period in 2024: 20.1%).

Newly signed orders

Total (RMB million)

— Clean energy segment

— Hydrogen business

— Chemical and environmental segment

— Liquid food segment

**Six months
ended 30 June
2025
(unaudited)**

10,736

8,965

437

1,079

692

**As at 30 June
2025
(unaudited)**

Backlog orders

Total (RMB million)

— Clean energy segment

— Hydrogen business

— Chemical and environmental segment

— Liquid food segment

29,181

25,204

861

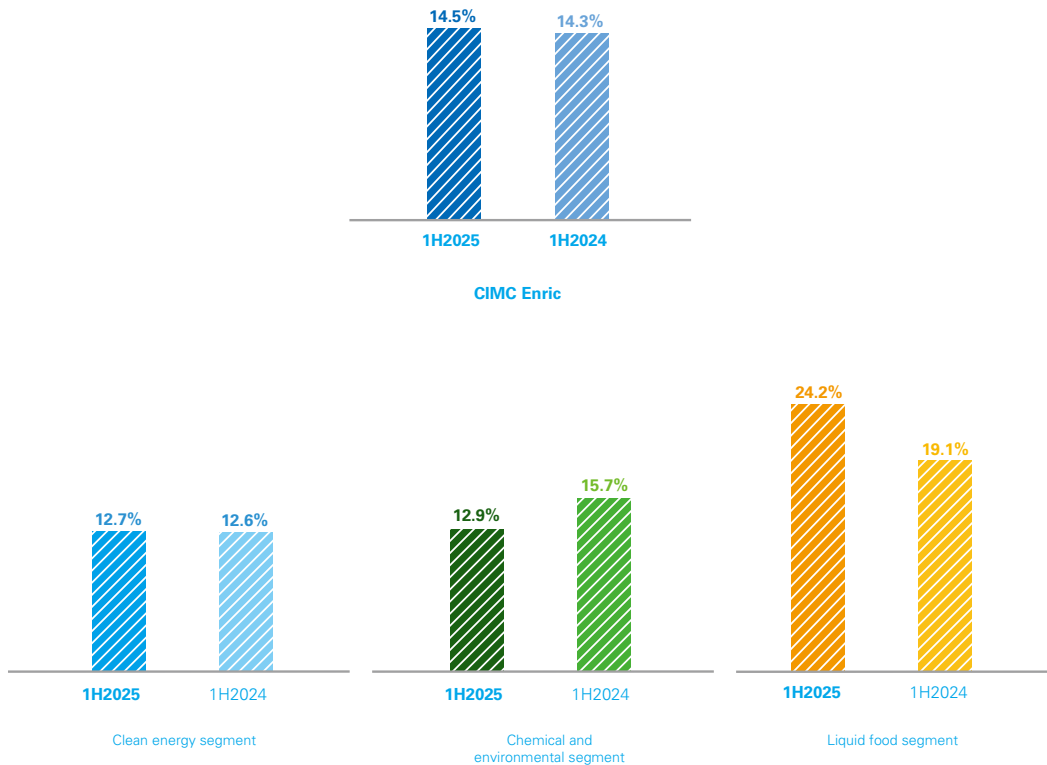
840

3,137

Gross profit margin and profitability

The Group's overall gross profit margin ("**GP margin**") rose to 14.5% in the first half of 2025 from 14.3% in the corresponding period in 2024 which was mainly attributable to the improved GP margin of clean energy and liquid food segments and offset the decline in GP margins of chemical and environmental segment.

Gross profit margin



The clean energy segment's GP margin improved slightly from the same period last year. During the period, the GP margin of chemical and environmental segment decreased, which was mainly due to a lower utilisation rate of the production line. During the period, the GP margin of liquid food segment increased significantly which was mainly because of gross profit released on several completed projects.

Profit from operations expressed as a percentage of revenue remained stable at 5.9% (corresponding period in 2024: 6.1%), which was mainly due to the improved GP margin while the Group's operating expenses increased at almost the same rate as gross profit did.

Management Discussion and Analysis

During the period, income tax expense decreased by 8.4% to RMB134,490,000 (corresponding period in 2024: RMB146,856,000). The effective tax rate decreased from 22.6% in the same period of 2024 to 18.8% in the current period was mainly attributable to increase in profit contribution from advanced and new technology enterprises in China who enjoy a preferential tax rate of 15% instead of the normal tax rate of 25%.

Liquidity and Financial Resources

As at 30 June 2025, the cash and cash equivalents of the Group amounted to RMB7,780,309,000 (31 December 2024: RMB7,264,358,000). A portion of the Group's bank deposits totaling RMB695,422,000 (31 December 2024: RMB1,553,940,000), which had a term of maturity more than three months from the date of their initial placement, were restricted for investments purposes or for guarantee of banking facilities. The Group has maintained sufficient cash on hand for repayment of bank loans as they fall due and continued to take a prudent approach in future development and capital expenditure. The Group has been cautiously managing its financial resources and constantly reviews and maintains an optimal gearing level.

As at 30 June 2025, the Group's bank loans and overdrafts amounted to RMB246,180,000 (31 December 2024: RMB364,622,000) and other than the long-term bank loans that are repayable in 2036, the remaining are repayable within three years. All bank loans bore interest at rates from 2.30% to 4.19% per annum (2024: 2.40% to 3.94%).

As at 30 June 2025, the Group had bank loan amounting to RMB86,460,000 guaranteed by the Company (31 December 2024: RMB80,000,000). The Group had secured bank loans amounting to RMB1,351,000 as at 30 June 2025 (31 December 2024: nil). As at 30 June 2025, loans from related parties amounted to RMB216,219,000 (31 December 2024: RMB129,152,000), which are unsecured, bearing interest from 2.40% to 3.00% per annum (31 December 2024: 3.00% per annum) and repayable within one year.

In April 2025, the Group issued 270-day tenure short-term notes with principal totaling RMB500,000,000 and bearing interest at 1.70% per annum to fully redeem its previously issued 270-day tenure short-term notes with principal totaling RMB500,000,000 and bore interest at 2.02%.

The net gearing ratio, which is calculated by dividing net debt over equity, was zero times (31 December 2024: zero times) as the Group retained a net cash balance of RMB4,824,789,000 (31 December 2024: RMB4,278,497,000). The increase in net cash balance was mainly attributable to a cash inflow from operating and investing activities which is partially offset by the cash outflow from financing during the period.

The Group's interest coverage was 19.0 times for the period (corresponding period in 2024: 15.0 times), which represented an increase that was mainly due to an increase in profit from operation for the period. The Group's profit from operation demonstrates that the Group is fully capable of meeting its interest expense commitments.

During the first half of 2025, net cash generated from operating activities amounted to RMB47,138,000 (corresponding period in 2024: inflow RMB616,812,000), by consistently applying the right measures and controls, the Company is confident to maintain a net operating cash inflow in the long run.

The net cash generated from investing activities amounted to RMB499,169,000 (corresponding period in 2024: outflow RMB139,974,000), this was mainly due to the withdrawal of term deposit which totaled RMB1,335,822,000 (corresponding period in 2024: RMB733,977,000), to some extent offset by capital expenditures of RMB447,827,000 (corresponding period in 2024: RMB392,305,000).

During the period, the net cash used in financing activities amounted to RMB29,364,000 (corresponding period in 2024: outflow of RMB201,746,000), this was mainly due to the repayment of bank loans and short-term notes which totaled RMB710,449,000 (corresponding period in 2024: RMB30,010,000) and the repayment of loans from related parties RMB87,919,000 (corresponding period in 2024: RMB315,442,000), which was partially offset by the cash inflow from the issuance of short-term notes amounted to RMB499,625,000 (corresponding period in 2024: medium-term notes amounted to RMB497,333,000), proceeds from drawdown of bank loans of RMB85,152,000 (corresponding period in 2024: RMB116,936,000) and loans from related parties of RMB174,986,000 (corresponding period in 2024: RMB123,949,000).

Assets and liabilities

As at 30 June 2025, total assets of the Group increased from RMB29,381,665,000 (at 31 December 2024) to RMB30,615,053,000. Non-current assets and current assets increased by RMB391,784,000 and RMB841,604,000, respectively. At 30 June 2025, total liabilities of the Group increased by RMB1,073,476,000 to RMB17,350,103,000 (31 December 2024: RMB16,276,627,000). The net asset value increased slightly from RMB13,105,038,000 (at 31 December 2024) to RMB13,264,950,000 as at 30 June 2025. The net asset value per share also increased slightly to RMB6.540 at 30 June 2025 from RMB6.461 at 31 December 2024.

Contingent liabilities

As at 30 June 2025, the Group had outstanding procurement performance guarantees issued by relevant banks totalling RMB8,030,819,000 (31 December 2024: RMB4,945,031,000). Save as disclosed above, the Group did not have other material contingent liabilities.

Future plans for source of funding and capital commitments

Currently, the Group's operating and capital expenditures are mainly financed by its internal resources such as operating cash flow and shareholders' equity, and to some extent by interest bearing debts. At the same time, the Group will continuously take particular caution on the inventory level, credit policy as well as receivable management in order to enhance its future operating cash flow. The Group has sufficient resources of funding and unutilised banking facilities to meet future capital expenditure and working capital requirement.

As at 30 June 2025, the Group had contracted but not provided for capital commitments of RMB72,487,000 (31 December 2024: RMB164,806,000), while the Group did not have any authorised but not contracted for capital commitments (31 December 2024: nil).

Management Discussion and Analysis

Foreign exchange exposure

The Group is exposed to foreign currency risk primarily through trade transactions that are denominated in currencies other than its functional currency. The currencies giving rise to this risk to the Group are primarily US dollar and Euro. The Group continuously monitors its foreign exchange exposure and controls such exposure by conducting its business activities and raising funds primarily in the denominations of its principal operating assets and revenue. Moreover, if necessary, the Group can enter into foreign exchange forward contracts with reputable financial institutions to hedge foreign exchange risk.

Significant Investment Held and Future Plans for Material Investment and Capital Assets

During the six months ended 30 June 2025, the Group did not have any significant investment, and there was no plan for other material investments or additions of capital assets as at the date of this report.

Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

During the six months ended 30 June 2025, there were no material acquisitions or disposals of subsidiaries, associates and joint ventures.

Charge on Assets

As at 30 June 2025, no property, plant and equipment was pledged.

Employees and Remuneration Policies

As at 30 June 2025, the total number of employees of the Group was approximately 12,000 (corresponding period in 2024: approximately 11,000). Total staff costs (including Directors' emoluments, retirement benefits schemes contributions and equity-settled share-based payment expenses) were approximately RMB1,434,045,000 (corresponding period in 2024: RMB1,360,010,000). The rise in total staff costs were mainly attributable to increase in the level of production during the period.

BUSINESS REVIEW

CIMC Enric is a leading global service provider of advanced intelligent manufacturing and comprehensive solutions for the clean energy, chemical and environmental and liquid food industries. The Group is committed to promoting the clean energy transition and sustainable development of traditional industries globally by the provision of solutions encompassing “key equipment, core processes, integrated services” and intelligent applications.

BUSINESS REVIEW BY SEGMENTS

Clean Energy

CIMC Enric is the only integrated services provider in China with a full industrial chain layout focusing on clean energy, providing customers with integrated clean energy solutions of “key equipment, core processes, integrated services”. In the key equipment field, the segment specialises in the manufacture, sale and operation of various types of equipment for the storage, transportation, processing and distribution of liquefied natural gas (“**LNG**”), compressed natural gas (“**CNG**”) and liquefied petroleum gas (“**LPG**”), and provides the full industrial chain equipment for hydrogen energy “production, storage, transportation, refuelling and utilisation”, such as high-pressure hydrogen trailers, hydrogen storage tanks, medium pressure hydrogen storage spherical tanks, all the core equipment in the hydrogen refuelling stations, as well as liquid hydrogen transportation vehicles and storage tanks. In the core process field, the segment provides services such as process design and installation for the clean energy industry, covering turnkey project capabilities for LNG liquefaction plants, integrated energy stations, hydrogen storage spherical tanks, hydrogen-ammonia-methanol and LNG from coke oven gas, as well as green methanol facilities. It also engages in the design, construction and sale of small and medium liquefied gas carriers, LNG bunkering vessels, fuel tanks and supply systems for LNG-powered vessels, as well as floating LNG regasification modules and other deep-sea equipment, holding a leading market share globally. In the integrated services field, the segment has already established production capabilities in the clean energy field for hydrogen-ammonia-methanol and LNG from coke oven gas and biomass green methanol. At the same time, the segment is promoting the application of smart platforms, hardware and technologies such as new energy vehicle and vessel networking technologies in the clean energy industry chain, striving to create “one network on land” and “one network on water”, and further advancing the construction of an “end-to-end” integrated services ecosystem to realise the intelligent upgrade of the value chain.

Onshore Clean Energy Business

In the first half of 2025, against the backdrop of escalating global geopolitical conflicts, rising international natural gas prices and a weak domestic economic recovery, China's apparent natural gas consumption and LNG imports showed subdued performance due to multiple factors. Data from the National Bureau of Statistics revealed that China's apparent natural gas consumption in the first half of 2025 reached approximately 212 billion cubic metres, remaining largely unchanged year-on-year, while LNG imports declined by 20.6% year-on-year to 30.11 million tonnes. Despite these multifaceted challenges, the Group still delivered outstanding performance leveraging on its full industrial chain business layout and integrated solutions in the clean energy field.

Management Discussion and Analysis

In the key equipment field, the Group has maintained a solid market position. In the first half of 2025, LNG prices maintained more economic than diesel, with the gas-to-diesel price ratio remaining at a low level of 0.6. In March 2025, the Ministry of Transport and two other ministries jointly issued the Notice on the Implementation of the Scrapping and Renewal of Old Operational Trucks, which explicitly included natural gas vehicles in the subsidy scope, thus the Group's sales of on-vehicle LNG cylinders and other terminal applications remained at a high level. Additionally, with the growing adoption of LNG in the transportation sector, the "Big Three" oil companies (Sinopec, CNPC, and CNOOC) have accelerated the construction of LNG refuelling stations or integrated energy stations, driving demand for the Group's refuelling stations, LNG trailers and other related equipment. During the period, the Group signed a strategic cooperation agreement with Sinopec to deepen collaboration in four key areas: natural gas resource synergy, intelligent energy digitalisation, Easy Joy ecosystem interoperability and joint expansion in overseas markets.

In the core process field, benefiting from the enhanced process design capabilities in the field of coke oven gas comprehensive utilisation, the Group successfully constructed and delivered the Linggang Steel project during the period, which also marked the Group's first EPC project in the field of coke oven gas comprehensive utilisation, with a total investment of approximately RMB888 million and a construction period of just 10 months. Throughout the entire process across production, liquefaction, storage and transportation, distribution and terminal application, the project fully leveraged CIMC Enric's core process and key equipment advantages.

In the integrated services field, the Anji project, the Group's first project invested in joint production of hydrogen and LNG from coke oven gas, has been operating smoothly during the period, with LNG production reaching full capacity and sales performing well. Additionally, the Anji project actively collaborated with partners to promote the "end-to-end" closed-loop and large-scale application of the hydrogen energy industry chain in the neighbouring areas. The second Linggang Steel project replicated in this field also successfully completed equipment installation at the end of May 2025 and commenced trial production in July, now possessing the capacity for mass production of LNG and liquid ammonia. Furthermore, the Group's first biomass green methanol project with an annual production capacity of 50,000 tonnes has been progressing smoothly and is expected to commence production in the second half of this year. During the reporting period, the Group signed strategic cooperation agreements with multiple partners to jointly build a green methanol ecosystem in the Greater Bay Area.

In the foreign operations field, during the reporting period, the Group's sales revenue of high-end cryogenic equipment increased by more than ninefold, while new orders signed increased significantly by 131%. Additionally, the Group also continued to deepen its presence in countries and regions along the "Belt and Road" initiative, securing multiple orders for spherical tanks and large cryogenic tanks from leading enterprises in the Middle East, Africa and other regions, further demonstrating the Group's strength in its global expansion efforts.

Offshore Clean Energy Business

According to the latest data from DNV's Alternative Fuels Insight (AFI) platform in the first half of 2025, despite the overall slowdown in the global new-build ship market, there were a total of 151 orders for alternative-fuel ships from January to June 2025, slightly lower than the 179 orders in the same period of 2024. However, the total tonnage increased significantly, with a year-on-year growth of 78%. LNG remains the preferred alternative fuel for shipping, which is reflected in the substantial growth in orders for large dual-fuel container vessels, bulk carriers, crude oil tankers, and ropax vessels.

Additionally, according to a Clarksons Research report, in the first half of 2025, the demand for LNG bunkering showed an upward trend for vessel types such as container ships, pure car and truck carriers (PCTCs) and cruises. Major global liner companies are actively investing in LNG-powered ships, with numerous small and medium-sized shipowners also following suit to align with the green development trends in global shipping and meet increasingly stringent environmental regulations. As more LNG dual fuel-powered vessels gradually enter the market, the demand for LNG bunkering continues to rise, with new orders for bunkering vessels being placed frequently, reflecting strong investment signals from the supply side. According to the data provided by Clarksons to Xinde Marine, as of the end of June 2025, there were 27 LNG bunkering vessels in operation globally, with 34 orders under construction, totaling 61 vessels. The market has seen particularly vigorous ordering activity since 2025, with 14 LNG bunkering vessels ordered by the end of June. During the reporting period, CIMC Enric successfully secured an order for 2+1 20,000m³ LNG carrier and bunkering vessels from a European shipowner, further solidifying its leading market share in the global LNG bunkering vessel market.

Despite a general slowdown in new shipbuilding orders in the first half of 2025 after two years of rapid growth and disruptions caused by the United States Section 301 investigation, CIMC Enric maintained its strong order-winning momentum thanks to its globally leading technology and manufacturing capabilities in liquefied gas carriers. Notably, the pace of new order acquisitions accelerated significantly since late April this year. During the period under review, the Group secured a total of 7 new shipbuilding orders. In addition to LNG carriers and bunkering vessels, leveraging its deep-sea technological expertise, the Group also secured multiple offshore engineering vessel orders. The annual value of newly signed orders for its shipbuilding and marine fuel tank-related businesses is expected to reach RMB8 billion. Furthermore, the Group successfully delivered 9 vessels in the first half of the year.

In addition, during the period, the Group acquired Youqi Environmental Engineering (Shanghai) Co., Ltd., significantly enhancing its core capabilities in the process design and construction of gas supply systems and liquid cargo systems, and further strengthening the Group's core competitiveness in the field of liquefied gas vessels.

The Group is also committed to the green upgrading of inland waterway shipping, providing integrated solutions such as LNG power packages for inland-waterway vessels power packages, LNG shore refuelling, LNG tank swap refuelling and security systems, as well as smart systems. Since the beginning of this year, the Group has secured multiple orders for LNG and methanol power packages, with the total value of newly signed orders exceeding RMB500 million, representing a significant year-on-year increase of over 22 times.

Hydrogen Energy Business

The year 2025 marks the conclusion of the “14th Five-Year Plan” for the development of the hydrogen energy industry and serves as a “breakthrough year” for hydrogen energy industrialisation. The hydrogen energy industry policies primarily focus on scaled-up development, technological innovation and regional deployment, driving the industry from its pilot exploration phase into a new stage of orderly progress. In the first half of 2025, the National Energy Administration led the release of several key directives, including the Guiding Opinions on Energy Work in 2025 and the Notice on Organising Pilot Projects for Hydrogen Energy in the Energy Sector, aiming to promote the full-chain hydrogen energy development through pilot projects and regional initiatives, establish a clean and low-carbon new energy system, and actively and steadily advance the green and low-carbon transformation of the energy sector. The National Railway Administration has promoted the renovation of diesel locomotive power systems, specifying the need for the integration of supporting power batteries and hydrogen refuelling facilities. Meanwhile, the Ministry of Industry and Information Technology has worked to improve standards and regulations for hydrogen production from electrolyzed water and hydrogen fuel cell, accelerating the standardisation process of hydrogen energy equipment. According to incomplete statistics, 12 provinces and 6 cities across the country have once again included hydrogen energy in their government work reports from January to June 2025, reflecting the continuation and deepening of previous hydrogen energy industry development policies, thus further demonstrating the determination of both central and local governments to persistently advance hydrogen energy development. Sales data from the China Automotive Technology and Research Centre on FCEV terminal market showed that in June 2025, domestic automobile companies sold a total of 599 fuel cell vehicles, representing a year-on-year increase of 54.4% and a month-on-month increase of 395%. However, from January to June, a total of 1,967 fuel cell vehicles were sold domestically, representing a year-on-year decrease of 22%. The five major demonstration city clusters have cumulatively received central financial reward funds of approximately RMB5.11 billion over the last three years, accounting for approximately 54.6% of the maximum subsidy available over the four-year period in the demonstration city clusters. The top five cities in terms of cumulative funds received are Shanghai, Tangshan, Beijing, Zhengzhou and Tianjin.

During the reporting period, in terms of upstream hydrogen production, the BOP separation system jointly developed by CIMC Hydrogen Energy, a subsidiary of the Group, and Hydo Tech, was officially launched and shipped overseas for application in a hydrogen production project, further expanding the Group’s business scope in the hydrogen production field. Additionally, the Group actively promoted the large-scale application of hydrogen energy in industries, logistics, transportation and other fields by collaborating with partners on projects for joint production of hydrogen and LNG from coke oven gas.

In terms of midstream storage and transportation, the operating rate of green hydrogen projects has gradually increased driven by multiple factors such as declining electricity tariffs, rising carbon prices, favourable policy support, and growing orders for green fuels. The Group has made significant progress in collaborations focusing on large-scale green hydrogen storage and transportation, hydrogen transportation, and hydrogen industry and other applications. In the first half of 2025, the Group successfully secured major demonstration projects including the Sheneng Otog Banner Wind-Solar Green Hydrogen Synthetic Ammonia Project, the China Coal Ordos Energy Chemical 100,000-tonnes Liquid Sunshine Project, the Liaoyuan Tianying Wind Power and Photovoltaic New Energy Project with an annual output of 150,000 tonnes of green hydrogen and 800,000 tonnes of green methanol, with the newly signed contract values amounting to RMB140 million, representing a year-on-year increase of 346%. The Group continues to strengthen its efforts in the 30MPa hydrogen trailer market, further expanding its customer base and delivery scale. At present, it has successfully supported customers in achieving large-scale operations in the Beijing-Tianjin-Hebei region, the Yangtze River Delta and other regions. Additionally, the Group has also completed the research and development of the largest 51.51m³ anhydrous ammonia semi-trailer in China and successfully expanded its market presence, further supporting the integrated development of green hydrogen, ammonia, and methanol. In terms of liquid hydrogen equipment, the Group's national 863 projects, the Fuyang liquid hydrogen plant and liquid hydrogen refuelling station, has been successfully implemented, establishing a full product lineup covering liquid hydrogen "storage-transportation-refuelling-utilisation", with multiple products successfully achieving industry-leading results in liquid hydrogen testing.

In terms of terminal application, the Type IV high-pressure on-vehicle hydrogen cylinders produced by the Group have obtained the TPED (Transportable Pressure Equipment Directive) certification, and multiple orders were successively delivered to European customers during the period.

Prospects

Onshore Clean Energy Business

Against the backdrop of global energy transition, natural gas plays a significant role in ensuring the reliability of energy systems and controlling emissions, and serves as an ideal transitional energy source with broad market prospects. The Global Energy Outlook, released in early 2025 by Shell, demonstrates that in all simulated scenarios, global demand for LNG will surge at least until 2030. In an optimistic scenario, Shell expects both LNG demand and supply to continue growing beyond 2030, with LNG's market share in total global natural gas demand rising from around 14% in 2024 to approximately 25% by 2050, particularly in the Asian market.

Amid China's ongoing economic recovery, the market expects that China's natural gas consumption in the second half of the year will rise compared to the level in the first half, supported by balanced supply and demand dynamics and enhanced gas storage and peak-shaving capacities, and that the rebound in natural gas consumption will drive the share of natural gas in the energy mix to rise further in the future. IEA forecasts in its Q3 2025 Gas Market Report that global natural gas consumption will grow at about 1.3% in 2025 and will reach a historic peak in 2026 as driven by improving supply conditions and increasing demands from industrial and power sectors, particularly citing the natural gas demand growth in Asia exceeding 4% and the expected increase of LNG imports of approximately 10%. As an advanced intelligent manufacturer of clean energy equipment, the Group stands to gain significantly from this LNG demand upswing, with its key equipment and core processes poised for sustained growth.

Offshore Clean Energy Business

In April 2025, the International Maritime Organisation (IMO) adopted global net-zero emission regulations for the shipping industry, marking the world's first sector-wide framework that integrates mandatory emission limits and greenhouse gas pricing, highlighting the core objective to achieve net-zero emission for global shipping by 2050. Scheduled for formal adoption in October 2025 and enforcement from 2027 onward, the IMO net-zero framework will impose mandatory requirements on large ocean-going vessels with gross tonnage exceeding 5,000 tonnes, which currently account for approximately 85% of global seaborne CO₂ emissions.

In the context of increasingly stringent global environmental regulations, LNG-powered vessels, currently a relatively mature clean energy solution for shipping, are embracing broad prospects. In the long term, global LNG trade volume is expected to grow significantly, reaching 660 million tonnes by 2030 – a surge of 62% compared to the 2023 level, which will drive substantial demand for LNG carriers. In other vessel segments, liner companies are vigorously promoting green transition further, increasingly adopting alternative fuels such as LNG, green methanol and liquid ammonia for container ships, car carriers and other vessel types. As more alternative-fueled vessels gradually enter service, the bunkering demand for LNG and green methanol will sustain growth year on year.

As a world leader in the niche market of the small and medium-sized liquefied gas vessels with full-spectrum liquefied gas vessel building capabilities and diversified, customised fuel tank solutions, the Group is well-positioned to capitalise on the shipping industry's upcycle and the global energy transition, addressing the urgent market demand for green vessels. Backed by a solid order pipeline and the cyclical tailwinds of global shipping market, the Group's offshore clean energy business is expected to maintain strong growth momentum.

Hydrogen Energy Business

With the national-level designation of hydrogen energy as a key development priority and the specialised policies released subsequently by local governments, China has gradually shaped the policy framework featuring “national coordination – local implementation – market drive”, witnessing a nationwide surge in hydrogen industry investments and deployments. According to incomplete statistics from public sources, from January to April 2025, China recorded 165 hydrogen projects that completed registration nationwide, with total investments reaching approximately RMB64.9 billion (excluding undisclosed figures). This investment wave underscores the broad application potential of hydrogen energy, and provides strong support for accelerating hydrogen technological advancement and industrialisation. Currently, the Group has achieved equipment and capacity deployment in all links of the hydrogen-ammonia-methanol value chain, from production, storage, transportation, refuelling to end-use application. Amid the promising market opportunities for hydrogen commercialisation, which are created by the state's higher requirements for energy transition of traditional industries and further acceleration of low-carbon transformation across all sectors, the Group's integrated solutions and expertise underpinned by the industrial chain presence will be a strong booster to low-carbon transformation of traditional industries and a new engine for its own business growth.

Future Plans and Strategies

In the future, the Group will continue to maintain its leading edge in key equipment and core processes while deepening its business layout in the upstream resource end and the terminal-application end of clean energy. Transitioning from a provider of “key equipment + core processes” services in the clean energy sector to a “integrated services provider”, the Group will construct a value-driven industrial ecosystem that synergises “key equipment + core processes + integrated services” and intelligence, and leverage its expertise in the smart equipment manufacturing, process design and integrated solutions for natural gas and renewable energy sources (such as hydrogen, green methanol and green ammonia), so as to help our customers across various niches of the industry chain to smoothly achieve low-carbon transformation. Through continuous technological research and innovation, we aim to promote the large-scale application of clean energy in a faster, more efficient and safer way.

In terms of key equipment and core processes, the Group will bolster its research and development capabilities to maintain its leading position in the markets for LNG, high-pressure gaseous hydrogen, liquid hydrogen, liquid ammonia and methanol storage and transportation sectors. The Group will also proactively explore emerging business areas such as energy storage. As for integrated services, the Group will continue to promote the replication and implementation of strategic projects for clean alternative fuels, such as joint production of hydrogen and LNG from coke oven gas and biomass green methanol. The large-scale execution of such projects will create new growth engines for the business portfolio. Simultaneously, the Group will strengthen core technological capabilities related to hydrogen production from coke oven gas, methanol, and synthetic ammonia and pursue new project expansions. For downstream application, the Group will continue to focus on green upgrades in the transportation field, supporting the application of LNG heavy-duty trucks and hydrogen fuel cell vehicles in the transportation sector. The Group will also accelerate the development of distributed energy integrated services and expand into diversified application scenarios, helping customers in industries such as manufacturing, construction and agriculture to reduce carbon emissions and save energy, thus accelerating the decarbonisation process. In addition, the Group will also drive the development and platform construction of smart energy equipment, creating “one network on land” and “one network on water” and connecting clean energy equipment to achieve digital and intelligent management, and fostering new energy internet business models.

The Group will further intensify its efforts to expand into overseas markets and enhance its overseas sales network and business matrix, with greater energy for market expansion in Asia-Pacific, Africa, the Middle East and Europe, thereby fully seizing the development opportunities in the global energy transition.

Management Discussion and Analysis

Research and Development

In the first half of 2025, the clean energy segment further advanced new product development and made several achievements in this aspect, with the following key progresses:

- Development of large-scale LPG mounded storage tanks and systems: The first storage tank project in Europe (4 tanks of 4,500m³ capacity each) was completed, which covered system design and construction works, supporting the global initiative to expand into high-end market for energy equipment.
- Large-capacity anhydrous ammonia semi-trailer: The 51.51m³ anhydrous ammonia semi-trailer, the highest capacity recorded in China, was launched, offering safer and more efficient transportation solutions to the industry.
- CO₂ energy storage demonstration project: The first batch of energy storage equipment for the world's largest project of CO₂ energy storage power plant (Huadian Mulei) was delivered, marking another milestone for technological breakthrough in compressed CO₂ energy storage and thermal/gas storage equipment.
- Guangxi's first mobile LNG tank container vessels: Mobile LNG tank container solutions with proprietary technology empowers green transformation of logistics along Xijiang River.
- China's first pure-methanol-powered inland vessels: The building commenced in Zhaoqing, Guangdong Province, equipped with self-developed methanol fuel supply system, facilitating green transformation of inland waterway transportation.
- Development of Fuel Gas Supply System (FGSS): The inaugural dual-fuel container vessel equipped with the Group's proprietary FGSS design was successfully launched, featuring the revolutionary triple-tank configuration for optimising cargo hold space, higher loading efficiency, effective and reliable fuel supply, facilitating a critical enabler for low-carbon transition of global shipping.
- The national-level development project of key liquid hydrogen equipment passed expert acceptance, supporting the demonstration programme of China's first commercial liquid hydrogen industrial chain, and laying foundation for large-scale hydrogen applications.
- The on-board liquid hydrogen cylinders completed performance testing, with all core metrics reaching industry-leading standards, marking the formation of product portfolio that covers the whole value chain (spherical tanks, storage tanks, trailers, tank containers and on-board cylinders).
- China's first 30MPa hydrogen tube trailer was launched at the Yanshan petrochemical hydrogen purification facility, marking a milestone for China's high-pressure hydrogen storage and transportation technology to elevate to the 30MPa threshold.
- Involvement in development of hydrogen-related group standards, including T/CAS 1026-2025 Technical Requirements for Integrated Hydrogen Production-Refuelling Stations, T/CITS 398-2025 Performance Requirements and Testing Specifications for On-board Liquid Hydrogen Systems, and Technical Specifications for On-board Liquid Hydrogen Cylinders and Fuel Delivery Systems, marked further contribution to the national initiative of advancing hydrogen equipment.

Chemical and Environmental

The operating entity of this segment is CIMC Safeway Technologies Co., Ltd.* (“**CIMC Safeway**”, a subsidiary of the Group whose shares are listed on the ChiNext Market of the Shenzhen Stock Exchange (stock code: 301559.SZ)), which focuses on the design, research and development, production, manufacturing and sales of tank containers. It is a global leading manufacturer and full lifecycle service provider of containerised logistics equipment for liquids and liquefied gases (room temperature). Its main products include a full range of tank containers, covering standard stainless steel liquid tank containers, special stainless steel liquid tank containers, carbon steel gas tank containers, carbon steel powder tank containers, etc. At the same time, the segment provides cleaning, repair, regular inspection, stockpiling and other after-sales services for tank containers, and provides customised information services for tank containers based on the Internet of Things technology. Based on its strong manufacturing capability and comprehensive quality control system, the segment has developed medical equipment components businesses.

Tank containers play a crucial and decisive role in the transportation and storage of bulk fluid goods, such as liquid, gaseous and powdered or granular media, especially in the multimodal transportation of hazardous chemicals. The International Tank Container Organisation (ITCO) noted in its Q1 2025 report that “The global chemical industry is navigating its most severe downturn in decades. The situation in the European chemical industry is especially concerning, where the accelerating trend of de-industrialisation, coupled with persistently high energy costs, presents profound structural challenges.” As a result, the operating revenue from the chemical and environmental segment during the reporting period decreased compared to the corresponding period last year.

In the long term, the global chemical industry remains on a growth trend. Hao Panfeng, the deputy secretary-general of the China Container Industry Association (CCIA), noted that the global supply chain landscape is rapidly shifting towards regionalisation, shorter supply chains, and diversification. This regional shift in trade patterns is expected to create sustained growth opportunities for the tank container market. The tank container market is experiencing a spiral upward trajectory, moving towards safer, more economical, environmentally friendly and intelligent green logistics models.

After over a decade of continuous research and development, the segment’s capabilities in designing and manufacturing the key part and components of high-end medical imaging equipment have gradually improved and its product portfolio has expanded, attracting increasing number of high-quality customers. As a result, the segment’s operation capabilities in the high-end medical imaging equipment sector have been enhanced, providing a solid foundation for future development in this field. In the first half of 2025, the high-end medical MRI equipment of the segment closely followed the technological progress and market development of leading enterprises, and developed in step with the industry through continuous innovation and management upgrading, achieving steady growth in performance.

Prospects

Tank container is a kind of safe and efficient chemical logistics equipment. In the long run, the gradual promotion of multimodal transport policy, stricter chemical safety requirements and trans-regional investments in the chemical industry will help improve the penetration rate of tank containers in the chemical logistics area and promote the continuous growth of the chemical logistics industry, thus driving the tank container industry and market to maintain a rising trend in the long run. In recent years, with the rapid development of chemical industry in China, the specialisation of chemicals and containerised transport is actively promoted on a national level, which has laid out a solid foundation for the long-term sustainable development of tank containers in China.

In March 2025, the National Development and Reform Commission submitted a report on the implementation of the 2024 National Economic and Social Development Plan and the draft 2025 National Economic and Social Development Plan for review at the Third Session of the 14th National People's Congress. The report highlighted the need to accelerate the development of a modern infrastructure system, promote the unification and coordination of rules and standards for various transport methods, and accelerate the application of "single-document system" and "single-container system" in intermodal transportation. The "single-container system" is expected to significantly enhance the efficiency of intermodal transport, and tank containers, as a core transport unit in intermodal transport, are expected to see continuous increase in market demand with the promotion of the "single-container system" policy.

Driven by both market demand and favourable policies, the Chinese medical imaging equipment market will continue to grow. According to the China Insights Consultancy, it is predicted that the market size will approach RMB110 billion in 2030, with an average annual compound growth rate of 7.3%. In January 2025, the National Development and Reform Commission and the Ministry of Finance issued a Notice on the Further Expansion of the Implementation of Large-scale Equipment Renewal and Consumer Goods Trade-in Policy in 2025, which mandates in-depth assessment and diagnosis of existing equipment across key sectors, including industry, agriculture, energy, construction, transport, education, cultural tourism and healthcare, and sets out clear objectives and implementation plans for equipment renewal on a sector-by-sector basis.

Future Plans and Strategies

The segment fully implemented the medium and long-term strategy of “lean innovation, intelligent renovation and digital transformation, tank containers linking the world, green development”, with operational excellence as its core driving force to constantly enhance innovation and research and development capabilities, expand the penetration rate of tank containers market and actively explore emerging markets, and firmly adheres to the principles of low-carbon and green development.

Consolidating Our Core Business to Ensure Sustainable Growth

The segment will continue to strengthen its innovation engine through technological iteration, product upgrades, service optimisation, and commercial model reform, pursuing both incremental improvements and breakthrough innovation, and systematically fortifying our core competitive advantages. The segment will leverage the historic opportunities of explosive growth in the new energy industry and national strategic support for high-end technology. By anticipating market trends, it aims to establish tank containers as a core carrier for international logistics in strategic industries such as new energy, chips and semiconductors. Given that tank containers are already the predominant choice for the international trade of these products, we are confident that this favourable trend will persist.

The segment will accelerate a profound transformation towards the automation of its production lines and the digitalisation of its products. For production lines, it will introduce advanced automation equipment and intelligent control systems, restructuring production processes and human-machine collaboration. In the domain of product digitalisation, it will explore the application of cutting-edge technologies. Utilising IoT and big data technologies, it will enable real-time collection and transmission of critical data, such as temperature, pressure and location during transport, ensuring visibility and control throughout the entire cycle. Furthermore, the segment is building a data-driven decision-making hub, integrating product full lifecycle data and operation data, and applying AI algorithms for analysis and insights, which provides precise decision-making support for production scheduling, quality control and supply chain coordination, leading to significant efficiency gains across the entire chain.

Building on the strengths of its manufacturing business, the segment highly values the full lifecycle services for tank containers. It continuously optimises the tank container after-sales service network, integrating various service resources such as cleaning, maintenance, testing and storage, striving to create a comprehensive one-stop solution platform. By leveraging information technology, it will further optimise the closed-loop order management process, enhancing service satisfaction and customer loyalty, thereby strengthening its overall competitiveness in the market.

Management Discussion and Analysis

Creating a Second Growth Curve to Empower a Long-Term Future

Focusing on diversification is a key strategic priority for the segment to achieve sustainable growth and strengthen resilience against risks. At present, having established a solid market position and scale advantage in tank container manufacturing, the segment is focusing on creating a second growth curve to further enhance competitiveness. By fostering deep synergy between economies of scale, business scope and cutting-edge technology, it actively seeks new business opportunities in strategically relevant areas such as high-end equipment, aiming to diversify revenue streams, cultivate large-scale emerging business segments and drive quality growth for the segment.

In terms of medical equipment business, the segment will root in China with a global outlook, aligning with cutting-edge developments in medical MRI equipment and following the lead of industry leaders, strive to deliver more advanced high-end components for medical imaging equipment. Besides, it will continue to build its precision machining capabilities for non-ferrous metals and actively expand into broader industry segments beyond medical imaging.

In terms of intelligent equipment business, the segment will continue to build software and hardware and service capabilities of “sense, foresight and implementation”, empowering digital intelligence transformation of the chemical logistics and intelligent manufacturing fields with reliable quality and innovative technologies.

Based on this, the segment continues to advance endogenous development and exogenous expansion, intensifies R&D efforts, actively seeks suitable partners and acquisition targets, to further consolidate its development foundation and broader its development space.

Research and Development

The chemical and environmental segment is committed to providing customers with comprehensive logistics solutions. Through the collaborative R&D model of industry-university-research cooperation and the cooperation among China, the UK, and Europe, it conducts a series of developments of special tank container products and the upgrading and iteration of standard products, including developing skid-mounted tank containers series that integrate gas and liquid filtration functions to expand the overall functionality of tank containers. It has completed the development plan for the next-generation refrigeration unit tank container, further improving the convenience of maintaining the cold chain for liquid cargo in shipping. To meet the increasing demand for intelligent solutions in tank containers and associated chemical logistics equipment, the segment has successfully developed a highly integrated, compact, intelligent pressure-monitoring device specifically for tank containers and their steam heating pipes, offering customers with value-added services that enhance operation safety.

The segment remains committed to the development and application of new technologies, processes and materials. In energy management, it achieved a significant reduction in energy consumption during the powder coating process through lean improvements. The commissioning of automatic pickling spray system has reduced both acid consumption and wastewater discharge, mitigating environmental impact at the source and enhancing operation safety. With respect to automated welding, the batch implementation of robotic welding for the anti-wave baffles of our stainless-steel tank container and the first application of automated welding for the manholes on gas tank heads, have enhanced both welding efficiency and quality. With respect to automated forming, it successfully implemented the automatic shaping of various metal components, including anti-wave baffles and connecting pipes, leading to a substantial increase in production efficiency and a reduction in labour costs.

Liquid Food

The business entity of this segment is CIMC Liquid Process Technologies Co., Ltd. (“CLPT”). This segment specialises in the “turnkey project” solutions for process design, equipment manufacturing, installation and integration systems for various industries such as beer, distilled spirits, hard seltzer, baijiu, fruit juice, Ready To Drink beverages (RTDs) and biopharmaceuticals. The segment possesses globally reputable and leading brands Ziemann Holvrieka, Briggs, DME, Künzel and McMillan, with major manufacturing plants in Europe, Mexico and China.

In the first half of 2025, the overseas beer and distilled spirits markets continued to face headwinds. In many key regions, the increased cost-of-living has led to reduced consumer spending on non-essential goods, causing the segment’s clients to take a more cautious approach to capital investments. Additionally, the uncertainty surrounding the United States’ imposition of reciprocal tariffs on a global scale further exacerbates this cautious stance, leading to further delays in customers’ capital investments. As a consequence, order intake in remained under pressure during the reporting period.

To navigate these ongoing market challenges, the segment has maintained its strategic focus on diversification: a course set in motion in recent years and now starting to deliver results. This approach mitigates the impact of regional or sector-specific slowdowns and is positioning the business to seize emerging opportunities as market conditions evolve.

In the domestic market, the segment continues to benefit from strong demand in the beer, juice, whiskey, and broader international spirits sectors. In parallel, work is ongoing to expand expertise in the bio-fermentation market, a field that offers considerable potential for future growth. Leveraging its proven turnkey project capabilities, the segment delivers advanced, efficient, and sustainable solutions that support carbon footprint reduction for its customers.

For the overseas business, the diversification strategy focuses on expanding into adjacent sectors, particularly the beverages and pharmaceutical industries, while continuing to support existing clients in expansions, upgrades or solutions supporting them to achieve their sustainability ambitions. There is also a growing emphasis on digitalisation, both in the operational execution of projects and in the way the segment engages with customers, aimed at increasing competitiveness and unlocking new opportunities across regions.

During the reporting period, the segment principally undertook a number of brewery, beverage and juice, and malt whisky plant projects in Brazil, Scotland and China. It also secured multiple new project orders in Eastern Europe, the Americas, Africa and Southeast Asia, including malt mash filters and distilleries in Zimbabwe, Uzbekistan and the Czech Republic, as well as expansion projects for strategic partners in Guatemala, Texas and Cambodia, a tequila distillery in Mexico, and a grain distillation project in Scotland, which underscore the segment’s robust capabilities in client relationship management and its far-reaching influence in global operations.

In January 2025, the segment’s newly invested plant in Mexico commenced full operations and secured its first major storage tank project during the period, further strengthened CLPT’s service capabilities and market position in the Americas, establishing a new foothold for its globalisation strategy.

In July 2025, CLPT completed a targeted share issuance with a total proceeds of approximately RMB110 million. A total of 19,079,434 new shares were quoted and traded on the National Equities Exchange and Quotations System* (全國中小企業股份轉讓系統) (NEEQ). The issuance represents a key step in CLPT’s deepened capital market deployment, marking its entry into a new stage under the dual-engine strategy of “Industry + Capital”.

Management Discussion and Analysis

Prospects

With proven expertise in the design, manufacturing, and project engineering of liquid food processing equipment, the segment delivers integrated solutions across the beer, distilled spirits, juice, and broader liquid processing industries. This strong position is built on a track record of successful global project execution, a worldwide manufacturing footprint, robust technical capabilities, and a consistent focus on delivering superior quality.

Global growth in the liquid processing industry is driven by macro trends such as population growth, the expansion of the middle class, increasing urbanisation, and rising demand for more sustainable and low-carbon production methods. Coupled with growing customer interest in technological innovation and environmentally conscious solutions, these trends place the segment in a strong position to achieve long-term, sustainable growth.

According to recent data from Statista, global growth in the alcoholic beverage market is showing signs of continued stagnation. The global alcoholic beer market is forecasting modest growth of around 1.5% CAGR from 2025 to 2029. Ongoing uncertainty around US-tariffs, increased production costs, and shifting consumption patterns such as a growing preference for lower-alcohol and health-conscious options, are contributing to a slower growth trajectory. Despite these conditions, demand for the segments solutions remain in selected regions, particularly where innovation, efficiency upgrades, and sustainability improvements are being prioritised.

The global spirits market facing similar headwinds with Statista forecasting minimal growth at a CAGR of 0.14% between 2025 and 2029, impacted by volume declines in major markets such as the US, China, and Europe. In response, spirits producers are shifting toward premiumisation strategies, with increasing investments in premium categories such as Tequila, Scotch whisky, and the rising Ready-to-Drink (RTD) beverages. The segment is closely monitoring these developments and is currently placing greater emphasis on brownfield upgrades and retrofits, which are more prevalent under current market conditions. In parallel, it is actively supporting RTD-related projects in line with growing consumer demand.

With its position as a global leader in turnkey project delivery for the liquid processing industry, the segment remains focused on capturing capacity extension and upgrade opportunities. This includes projects across beer, juice, distilled spirits and others. A key objective is to grow the segment's revenue contribution from the China market by leveraging its strong local presence and capabilities. At the same time, the segment is actively expanding into new, higher-growth markets, including bio-fermentation, pharmaceuticals, and non-alcoholic beverages, as a part of its diversification strategy.

Future Plans and Strategies

Looking ahead, the segment will continue to advance the implementation and harmonisation of SAP systems, which will enhance operational efficiency across the business. With the new facility in Mexico now fully operational, the segment's competitive position in key regions is strengthened, supporting growth and faster project delivery.

Diversification remains a key focus area, with the segment actively expanding into higher-growth markets such as bio-fermentation, pharmaceuticals, and non-alcoholic beverages to complement its core liquid processing activities.

Digitalisation remains a top priority for the segment, including the focus on internal processes, project execution, and the development of digital solutions for customers. The segment is actively exploring the integration of artificial intelligence to further innovate and optimise operations and offerings.

Sustainability continues to be central to the segment's strategy, with ongoing commitment to achieving 2030 carbon-neutral goals and advancing green transformation projects across the portfolio.

Research and development

The segment continues to invest in research and development across key areas of the liquid food industry, with a focus on advancing technologies that support sustainability, efficiency, and product innovation.

A notable achievement in the first half of the year was the launch of the Briggs Thermodrive, a mechanical vapour recompression solution designed for distillation processes. The technology is expected to deliver energy savings of over 90% during wash distillation, offering a fast return on investment and making it a highly attractive solution for leading distillers with clear sustainability targets.

In the baijiu sector, the segment remains deeply involved in the technical upgrading of the industry, with R&D efforts focused on improving grain utilisation and process automation. This includes the development of grain handling systems, fully automated brewing and distillation lines, as well as intelligent filtration, storage, and blending technologies.

The segment's pilot brewery continues to play a central role in the continuous optimisation of brewing solutions. Through close collaboration with brewers users, the segment tests and refines innovations under real-world conditions.

In addition, the segment maintains an active network of collaborations with universities and technical institutions, contributing to knowledge exchange and innovation across the baijiu, beer, distilled spirits and other sectors.

SUPPLEMENTARY INFORMATION

Directors' Interests in Shares

As at 30 June 2025, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”)) as recorded in the register required to be kept under section 352 of the SFO; or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) set out in Appendix C3 to the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”), were as follows:

Long position in the shares of the Company (Note 1)

| Name of Director | Capacity | No. of shares held and interests in underlying shares pursuant to share options and the restricted share award scheme | % of issued share capital (Note 2) |
|-------------------|------------------|---|---------------------------------------|
| Gao Xiang | Beneficial owner | 3,400,000 | 0.17% |
| Yang Xiaohu | Beneficial owner | 3,120,000 | 0.15% |
| Yu Yuqun (Note 3) | Beneficial owner | 1,774,001 | 0.09% |
| Zeng Han | Beneficial owner | 1,250,000 | 0.06% |
| Wang Yu | Beneficial owner | 1,170,000 | 0.06% |
| Tsui Kei Pang | Beneficial owner | 750,000 | 0.04% |
| Yang Lei | Beneficial owner | 575,000 | 0.03% |
| Wong Lai, Sarah | Beneficial owner | 484,000 | 0.02% |

Notes:

1. These information is based on the disclosure of interests forms published on the website of the Stock Exchange as at 30 June 2025.
2. The percentage is calculated based on the total number of ordinary shares of the Company in issue as at 30 June 2025, which was 2,028,277,588.
3. Mr. Yu Yuqun has resigned as a non-executive Director on 26 August 2025.

Substantial Shareholders' Interests in Shares

As at 30 June 2025, the interests and short positions of every substantial shareholder, other than the Directors and the chief executive of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO were as follows (*Note 1*):

| Substantial shareholder | Capacity | Number of shares held | % of issued share capital (<i>Note 2</i>) |
|---|------------------------------------|--|--|
| China International Marine Containers (Group) Co., Ltd. ("CIMC") | Interest of controlled corporation | 1,421,016,211 (L) (<i>Note 3</i>) | 70.06% |
| China International Marine Containers (Hong Kong) Limited ("CIMC HK") | Interest of controlled corporation | 190,703,000 (L) (<i>Note 4</i>) | 9.40% |
| | Beneficial owner | 1,230,313,211 (L) (<i>Note 3</i>) | 60.66% |
| Charm Wise Limited ("Charm Wise") | Beneficial owner | 190,703,000 (L) (<i>Note 4</i>) | 9.40% |

Notes:

L – long position

S – short position

1. These information is based on the disclosure of interests forms published on the website of the Stock Exchange as at 30 June 2025.
2. The percentages are calculated based on the total number of ordinary shares of the Company in issue as at 30 June 2025, which was 2,028,277,588.
3. These ordinary shares comprise 190,703,000 ordinary shares held by Charm Wise and 1,230,313,211 ordinary shares held by CIMC HK. Charm Wise and CIMC HK are wholly-owned subsidiaries of CIMC.
4. These ordinary shares comprise 190,703,000 ordinary shares held by Charm Wise. Charm Wise is a wholly-owned subsidiary of CIMC.

Save as disclosed above, as at 30 June 2025, (i) the register required to be kept under section 336 of the SFO recorded no other interests or short positions in the shares or underlying shares of the Company; and (ii) the Directors are not aware of any other persons or corporations who were interested in 5% or more of the voting power at general meetings of the Company and were also, as a practicable matter, able to direct or influence the management of the Company.

Share Options

The Share Option Scheme adopted on 20 May 2016

At the annual general meeting of the Company held on 20 May 2016, an ordinary resolution was passed for the adoption of a new share option scheme (the “**Scheme 2016**”) and the termination of the share option scheme adopted in 2006.

The Scheme 2016 has a term of 10 years and will expire on 19 May 2026, after which no further options will be granted. The purpose of the Scheme 2016 is to provide the Company with a flexible means of giving incentive to, rewarding, remunerating, compensating and/or providing benefits to the participants, and for such other purposes as the Board may approve from time to time. Details of the terms thereof are set out in the Annual Report 2024.

During the six months ended 30 June 2025, no share options were granted under the Scheme 2016. Previously on 21 November 2023, the Company granted share options to 208 eligible persons to subscribe for a total of 39,500,000 ordinary shares of HKD0.01 each in the capital of the Company under the Scheme 2016. 253,333 options granted under the Scheme 2016 were lapsed during the six months ended 30 June 2025.

As at 1 January 2025 and 30 June 2025, the number of options available for grant under the Scheme 2016 was 154,160,608 and 154,413,941, respectively.

Save as disclosed above, no options were granted, exercised, lapsed or cancelled during the six months ended 30 June 2025.

During the six months ended 30 June 2025, movements of the options under the Scheme 2016 were as follows:

| | | | | Number of share options | | | | | | |
|---|-----------------------------|---------------------------------------|-----------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|------------------------|-----------------|
| Grantee | Date of grant | Exercise price of options (per Share) | Exercisable period | Outstanding | Granted | Exercised | Lapsed | Cancelled | Transferred | Outstanding |
| | | | | at 1 January 2025 | during the period | during the period | during the period | during the period | to/from other category | at 30 June 2025 |
| Directors | | | | | | | | | | |
| Gao Xiang | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| Yang Xiaohu | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| Yu Yuqun (resigned on 26 August 2025) | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Zeng Han | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Wang Yu | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Tsui Kei Pang | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Wang Caiyong (cessation on 30 September 2024) | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Yang Lei | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Wong Lai, Sarah | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| | | | | 5,350,000 | 0 | 0 | 0 | 0 | 0 | 5,350,000 |
| Employees | 21/11/2023 (Notes 1, 2 & 3) | HKD7.05 | 31/03/2025-20/11/2033 | 34,150,000 | 0 | 0 | (253,333) | 0 | 0 | 33,896,667 |
| Total | | | | 39,500,000 | 0 | 0 | (253,333) | 0 | 0 | 39,246,667 |

Notes:

- Regarding the share options granted on 21 November 2023, subject to certain conditions as stated in the offer letter to the respective grantee, up to one-third of the options granted to any grantee shall become exercisable from 31 March 2025 and up to 20 November 2033; up to two-third of which shall become exercisable from 31 March 2026 and up to 20 November 2033; and 100% of which shall become exercisable from 31 March 2027 and up to 20 November 2033.
- Regarding the share options granted on 21 November 2023, (i) for grantees who are directors (other than independent non-executive Director) or employee of the members of the Group, the exercise of the share options is subject to his/her fulfillment of performance growth and performance appraisal-related indicators (including Group-wise financial performance targets and/or personal appraisal targets) as set by the Board; and (ii) the share options granted to independent non-executive Directors are not subject to any performance target. For further details, please refer to the announcement of the Company dated 21 November 2023.
- The closing price of Shares immediately before the date on which the share options were granted is HKD7.04 (for share options granted on 21 November 2023).

As at 30 June 2025, the total number of Shares that may be issued in respect of share options granted under the Scheme 2016 was 39,246,667 Shares, representing approximately 1.94% of the weighted average number of Shares in issue for the six months ended 30 June 2025.

Share Award Scheme 2020

The Company adopted Share Award Scheme 2020 (the “**Award Scheme 2020**”) on 3 April 2020. The purposes of the Award Scheme 2020 are (a) to provide eligible participants with an opportunity to own Shares in the Company thereby aligning the interests of the eligible participants with that of the Shareholders; (b) to incentivise eligible participants to benefit from value enhancement through delivery of performance targets; and (c) to encourage and retain Eligible Participants to make contributions to the long-term and sustainable growth of the Group. As confirmed by the Directors, all Grant Shares already granted or to be granted going forward to the Participants under the Award Scheme 2020 will only be funded by existing Shares.

Subject to any early termination in accordance with the rules of the Award Scheme 2020, the Award Scheme 2020 shall be valid and effective for a period of 10 years commencing from the adoption date of Award Scheme 2020 (i.e. up to 2 April 2030). The details of the Award Scheme 2020 are disclosed in the announcement of the Company dated 3 April 2020.

The Company entered into a trust deed with the Trustee to constitute the trust in connection with the Award Scheme 2020 for the purpose of the grant of Grant Shares to selected participants from time to time.

Since adoption of the Award Scheme 2020 and up to 30 June 2025, the trustee had purchased in total 40,208,000 shares of the Company under the Award Scheme 2020, among which, 39,198,000 shares of the Company had been purchased by the Trustee since adoption of the Award Scheme 2020 and up to 31 December 2022 under the Award Scheme 2020. Further, during the year ended 31 December 2023, 700,000 Shares were purchased by the Trustee on the market for the purpose of the Award Scheme 2020. Then, during the year ended 31 December 2024, 310,000 Shares were purchased by the Trustee on the market for the purpose of the Award Scheme 2020. Moreover, since 1 January 2025 up to the date of this report, 0 Shares were purchased by the Trustee on the market for the purpose of the Award Scheme 2020.

As at 1 January 2025, the remaining number of Shares which may be further purchased or issued pursuant to the Award Scheme 2020 was 1,691 Shares. Further, as at 30 June 2025 and as at the date of this report, the remaining number of Shares which may be further purchased pursuant to the Award Scheme 2020 was 1,691 Shares, representing approximately 0.00008% of the issued shares of the Company as at the date of this report.

Details of the movements of the Grant Shares granted under the Award Scheme 2020 during the six months ended 30 June 2025 are as follows:

| Grantee | Date of Grant | Number of Grant Shares | | | | | | | | | | Vesting Period <i>(Note 2)</i> |
|--|-------------------------------------|------------------------|--------------------------------|--|---|---------------------------------|--------|--------|-----------|---|--|--------------------------------|
| | | Number of Grant Shares | Subscription price (per Share) | Closing price of Shares immediately before the date of grant of the Grant Shares | Granted but not vested as at 1 January 2025 | Granted and held by the Trustee | Vested | Lapsed | Cancelled | Granted but not vested as at 30 June 2025 | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | (During the six months ended 30 June 2025) | |
| Directors | | | | | | | | | | | | |
| Gao Xiang | 17 November 2021 <i>(Note 1)</i> | 1,200,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Yang Xiaohu | 17 November 2021 <i>(Note 1)</i> | 1,200,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Yu Yuqun (resigned as a non-executive Director on 26 August 2025) | 17 November 2021 <i>(Note 1)</i> | 800,001 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Zeng Han | 17 November 2021 <i>(Note 1)</i> | 600,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Wang Yu | 17 November 2021 <i>(Note 1)</i> | 600,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Tsui Kei Pang | 17 November 2021 <i>(Note 1)</i> | 300,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Yang Lei | 3 April 2023 <i>(Note 1)</i> | 125,000 | HKD3.7 | HKD7.6 | - | - | - | - | - | - | April 2023 to April 2024 | |
| Wong Lai, Sarah | 26 March 2024 <i>(Note 1)</i> | 34,000 | HKD3.7 | HKD7.28 | - | - | - | - | - | - | April 2024 | |
| Zhang Xueqian (ceased to be an independent non-executive Director on 30 September 2022) <i>(Note 3)</i> | 17 November 2021 <i>(Note 1)</i> | 300,000 | HK\$3.7 | HK\$9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Yien Yu Yu, Catherine (resigned as an independent non-executive Director on 24 August 2023) <i>(Note 4)</i> | 17 November 2021 <i>(Note 1)</i> | 300,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Wang Caiyong (ceased to be an independent non-executive Director on 30 September 2024) | 17 November 2021 <i>(Note 1)</i> | 300,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 | |
| Employees | | | | | | | | | | | | |
| Top 4 highest paid individuals (excluding Directors) | 17 November 2021 <i>(Note 1)</i> | 1,410,000 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 | |

Supplementary Information

| Grantee | Date of Grant | Number of Grant Shares | Subscription price (per Share) | Closing price of Shares immediately before the date of grant of the Grant Shares | Number of Grant Shares | | | | | | Vesting Period <i>(Note 2)</i> |
|-----------------|----------------------------------|------------------------|--------------------------------|--|---|---------------------------------|--------|--------|-----------|---|--------------------------------|
| | | | | | Granted but not vested as at 1 January 2025 | Granted and held by the Trustee | Vested | Lapsed | Cancelled | Granted but not vested as at 30 June 2025 | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Other Employees | 17 November 2021 <i>(Note 1)</i> | 26,314,005 | HKD3.7 | HKD9.2 | - | - | - | - | - | - | April 2022 to April 2024 |
| | 26 May 2022 <i>(Note 1)</i> | 65,000 | HKD3.7 | HKD8.11 | - | - | - | - | - | - | 26 May 2022 |
| | 14 July 2022 <i>(Note 1)</i> | 300,000 | HKD3.7 | HKD8.20 | - | - | - | - | - | - | 14 July 2022 |
| | 7 December 2022 <i>(Note 1)</i> | 2,626,708 | HKD3.7 | HKD7.99 | - | - | - | - | - | - | April 2023 to April 2024 |
| | 13 November 2023 <i>(Note 1)</i> | 2,419,730 | HKD3.7 | HKD6.63 | - | - | - | - | - | - | April 2024 |
| | 26 March 2024 <i>(Note 1)</i> | 30,000 | HKD3.7 | HKD7.28 | - | - | - | - | - | - | April 2024 |
| Total | | 38,924,444 | | | - | - | - | - | - | - | |

Notes:

- Other than the Subscription Price which shall be paid by the participants at the prescribed time according to the terms of the Award Scheme 2020, no other payment is required for acceptance of the grant of the Grant Shares.
- The vesting is subject to the fulfilment of the relevant vesting conditions (including (i) the achievement of relevant level of net profits of the Group for the relevant year as determined by the Board (applicable to all participants other than the independent non-executive Directors); and (ii) achievement of relevant personal appraisal target (applicable to participants who are not Directors)).
- In April 2022, the first tranche of the Grant Shares (i.e. 100,000 Grant Shares) were vested to Mr. Zhang Xueqian. Following the cessation of Mr. Zhang as an independent non-executive Director on 30 September 2022, 75,000 Grant Shares (being the portion of second tranche of Grant Shares granted to Mr. Zhang in proportion to the number of days of his tenure as an independent non-executive Director in 2022) shall remain valid and be vested in April 2023. On the other hand, the remaining 125,000 Grant Shares (being the remaining portion of the second tranche of Grant Shares and the third tranche of Grant Shares granted to Mr. Zhang) had lapsed.
- In April 2022 and April 2023, the first and second tranche of the Grant Shares (i.e. 100,000 and 100,000 Grant Shares, respectively) were vested to Ms. Yien Yu Yu, Catherine. Following the resignation of Ms. Yien Yu Yu, Catherine as an independent non-executive Director on 24 August 2023, 66,000 Grant Shares (being the portion of the third tranche of Grant Shares granted to Ms. Yien Yu Yu, Catherine in proportion to the number of days of her tenure as an independent non-executive Director in 2023) were vested to Ms. Yien Yu Yu, Catherine in April 2024. On the other hand, the remaining 34,000 Grant Shares (being the remaining portion of the third tranche of Grant Shares granted to Ms. Yien Yu Yu, Catherine) had lapsed during the year ended 31 December 2023.

As at 1 January 2025 and 30 June 2025, the number of Grant Shares available to be further granted under the Award Scheme 2020 was 3,891,414 and 3,891,414, respectively.

For further details of the fair value of the Grant Shares granted under the Award Scheme 2020, please refer to note 18 to the financial statements.

Chemical and Environmental Business Unit Equity Incentive Scheme

The Company adopted Chemical and Environmental Business Unit Equity Incentive Scheme on 27 November 2020, to recognize past and present contributions and to incentivise the future contributions by the participants to the Chemical and Environmental Business Unit.

According to Chemical and Environmental Business Unit Equity Incentive Scheme, incentive equity interest will be granted to the participants through the partnership platforms by way of subscribing for new share capital in CIMC Safeway Technologies Co., Ltd. (中集安瑞環科技股份有限公司) ("**CIMC Safeway**"). Mr. Gao Xiang, Mr. Yang Xiaohu, Mr. Yu Yuqun, Mr. Zeng Han, Mr. Wang Yu, the Directors of the Company have subscribed for new share capital of CIMC Safeway, which represent approximately 0.28%, 1.86%, 0.11%, 0.11% and 0.11% of the share capital of CIMC Safeway as at 30 June 2025, respectively. The details are disclosed in the announcement of the Company dated 27 November 2020.

Liquid Food Business Unit Equity Incentive Scheme

The Company adopted Liquid Food Business Unit Equity Incentive Scheme on 8 June 2022, to recognise past and present contributions and to incentivise the future contributions by the participants to the Liquid Food Business Unit.

According to Liquid Food Business Unit Equity Incentive Scheme, incentive equity interest will be granted to the participants through the partnership platforms by way of subscribing for new registered capital in CIMC Liquid Process Technologies Co., Ltd. (中集安瑞醇科技股份有限公司) ("**CLPT**"). Mr. Gao Xiang, Mr. Yang Xiaohu, Mr. Zeng Han, Mr. Wang Yu, the Directors of the Company have subscribed for new registered capital of CLPT under the Liquid Food Business Unit Equity Incentive Scheme, which represent approximately 0.57%, 1.15%, 0.10% and 0.10% of the registered capital of CLPT at 30 June 2025, respectively. The details are disclosed in the announcement of the Company dated 8 June 2022.

Share-based Payments of Directors and Past Directors for the Years from 2021 to 2024

2021

For the year ended 31 December 2021, share-based payment expenses in relation to the Company's restricted share award scheme that were attributable to Mr. Zhang Xueqian, Mr. Tsui Kei Pang, Mr. Wang Caiyong, Ms. Yien Yu Yu, Catherine, Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB125,000, RMB125,000, RMB125,000, RMB125,000, RMB498,000, RMB498,000, RMB332,000, RMB249,000 and RMB249,000, respectively.

For the year ended 31 December 2021, share-based payment expenses in relation to CIMC Safeway's (a subsidiary of the Company) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB6,596,000, RMB1,006,000, RMB402,000, RMB402,000 and RMB402,000, respectively.

Save as disclosed above, no other share-based payments were made in the year ended 31 December 2021 to the above Directors and past Directors. For details, please refer to note 10 to the consolidated financial statements in the 2021 annual report of the Company.

Supplementary Information

2022

For the year ended 31 December 2022, share-based payment expenses in relation to the Company's restricted share award scheme that were attributable to Mr. Zhang Xueqian, Mr. Tsui Kei Pang, Mr. Wang Caiyong, Ms. Yien Yu Yu, Catherine, Ms. Yang Lei, Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB587,000, RMB587,000, RMB587,000, RMB587,000, RMB0, RMB2,349,000, RMB2,349,000, RMB1,566,000, RMB1,175,000 and RMB1,175,000, respectively.

For the year ended 31 December 2022, share-based payment expenses in relation to CIMC Safeway's (a subsidiary of the Company) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB5,161,000, RMB787,000, RMB315,000, RMB315,000 and RMB315,000, respectively.

For the year ended 31 December 2022, share-based payment expenses in relation to CLPT's (a subsidiary of the Company) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB5,286,000, RMB2,643,000, RMB0, RMB441,000 and RMB441,000, respectively.

Save as disclosed above, no other share-based payments were made in the year ended 31 December 2022 to the above Directors and past Directors. For details, please refer to note 10 to the consolidated financial statements in the 2022 annual report of the Company.

2023

For the year ended 31 December 2023, share-based payment expenses in relation to the Company's restricted share award scheme and share option scheme that were attributable to Ms. Wong Lai, Sarah, Mr. Tsui Kei Pang, Mr. Wang Caiyong, Ms. Yien Yu Yu, Catherine, Ms. Yang Lei, Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB58,000, RMB252,000, RMB252,000, RMB39,000, RMB397,000, RMB926,000, RMB900,000, RMB574,000, RMB444,000 and RMB444,000, respectively.

For the year ended 31 December 2023, share-based payment expenses in relation to CIMC Safeway's (a subsidiary of the Company) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB6,596,000, RMB1,006,000, RMB402,000, RMB402,000 and RMB402,000, respectively.

For the year ended 31 December 2023, share-based payment expenses in relation to CLPT's (a subsidiary of the Company) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB5,286,000, RMB2,643,000, RMB0, RMB441,000 and RMB441,000, respectively.

Save as disclosed above, no other share-based payments were made in the year ended 31 December 2023 to the above Directors and past Directors. For details, please refer to note 11 to the consolidated financial statements in the 2023 annual report of the Company.

2024

For the year ended 31 December 2024, share-based payment expenses in relation to the Company's restricted share award scheme and share option scheme that were attributable to Mr. Tsui Kei Pang, Mr. Wang Caiyong, Ms. Wong Lai, Sarah, Ms. Qiu Hong, Ms. Yang Lei, Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB579,000, RMB579,000, RMB571,000, RMB0, RMB661,000, RMB1,613,000, RMB1,379,000, RMB668,000, RMB632,000 and RMB632,000, respectively.

For the year ended 31 December 2024, share-based payment expenses in relation to CIMC Safeway's (a subsidiary of the Company) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to RMB6,596,000, RMB1,006,000, RMB402,000, RMB402,000 and RMB402,000, respectively.

For the year ended 31 December 2024, share-based payment expenses in relation to CLPT's (a subsidiary of the Group) equity incentive scheme that were attributable to Mr. Yang Xiaohu, Mr. Gao Xiang, Mr. Yu Yuqun, Mr. Zeng Han and Mr. Wang Yu amounted to approximately RMB5,286,000, RMB2,643,000, RMB0, RMB441,000 and RMB441,000, respectively.

Save as disclosed above, no other share-based payments were made in the year ended 31 December 2024 to the above Directors and past Directors. For details, please refer to note 11 to the consolidated financial statements in the 2024 annual report of the Company.

Model Code for Securities Transactions by Directors

The Company has adopted the Model Code as the Company's code of conduct regarding Directors' transactions of the securities of the Company. All Directors have confirmed, following specific enquiry by the Company, that they have complied with the required standard set out in the Model Code in their securities transactions throughout the six months ended 30 June 2025.

Corporate Governance

The Company complied with all the code provisions of the Corporate Governance Code set out in part 2 of in Appendix C1 to the Listing Rules, throughout the six months ended 30 June 2025.

The latest corporate governance report of the Company is set out in the Annual Report 2024. Details of each of the audit committee, the remuneration committee, the nomination committee and sustainable committee of the Company are also provided in the same report.

The audit committee of the Company has reviewed and discussed with management the unaudited financial report of the Group for the period.

Audit Committee and Other Board Committees

The Audit Committee comprises four independent non-executive Directors. The primary duties of the committee are, amongst other things, to review and supervise over the Group's financial reporting procedures, risk management and internal control systems. The Audit Committee has reviewed and discussed with management the unaudited interim financial report of the Group for the six months ended 30 June 2025.

In addition, the Board has established a Remuneration Committee, a Nomination Committee and a Sustainable Committee. Remuneration Committee and Nomination committee has a majority of independent non-executive Directors. Sustainable Committee has one executive Director and two non-executive Directors.

Full terms of reference of the above-mentioned committees are available on request or on the websites of Hong Kong Exchanges and Clearing Limited and the Company respectively.

Biographical Details of Directors

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes in the biographical details of Directors since the publication of the Annual Report 2024 and up to 30 June 2025 are set out below:

1. Mr. Gao Xiang was re-designated from the Chairman to a member of the Nomination Committee with effect from 1 June 2025. He is currently a member of the Nomination Committee and the Chairman of the Sustainable Committee of the Company.
2. Mr. Tsui Kei Pang no longer served as the Chairman of the Remuneration Committee of the Company effective from June 1, 2025. He is currently a member of the Audit Committee of the Company.
3. Mr. Yang Lei has been re-designated from a member to the Chairman of the Nomination Committee of the Company with effect from 1 June 2025.; and,
4. Ms. Qiu Hong was appointed as the Chairman of the Remuneration Committee of the Company with effect from 1 June 2025.

Save as disclosed above, there is no other information required to be disclosed under Rule 13.51B(1) of the Listing Rules.

Purchase, Sale or Redemption of Listed Securities

During the six months ended 30 June 2025, the trustee of the Award Scheme 2020 purchased 0 shares on the Stock Exchange pursuant to the terms of the trust deed under the Award Scheme 2020.

Saved as disclosed above, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any listed securities (including sale of treasury shares (as defined under the Listing Rules), if any) of the Company during the six months ended 30 June 2025. The Company does not have any treasury shares as at 30 June 2025.

OTHER INFORMATION

According to paragraph 40 of Appendix D2 to the Listing Rules, save as disclosed herein, the Company confirms that the information of the Company in relation to those matters set out in paragraph 32 of Appendix D2 to the Listing Rules has not changed materially from the information disclosed in the Company's 2024 annual report.

Directors

As at the date of this report, the Board consists of Mr. Gao Xiang (Chairman) as non-executive Director; Mr. Yang Xiaohu (President) as executive Director; Mr. Zeng Han, Mr. Wang Xiaoyan and Mr. Wang Yu as non-executive Directors; and Mr. Tsui Kei Pang, Mr. Yang Lei, Ms. Wong Lai, Sarah and Ms. Qiu Hong as independent non-executive Directors.

By order of the Board
Gao Xiang
Chairman

Hong Kong, 26 August 2025

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