



香港 **中旅** 國際投資有限公司

CHINA TRAVEL INTERNATIONAL INVESTMENT HONG KONG LIMITED

(Stock Code : 308)

# 2021

Annual Report





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# CORPORATION INFORMATION

## DIRECTORS

Mr. Jiang Hong (*Chairman*)  
Mr. Lo Sui On (*Vice Chairman*)  
Mr. Tang Yong (*appointed on 15 April 2021*)  
Mr. You Cheng (*resigned on 15 April 2021*)  
Mr. Yang Hao (*resigned on 24 May 2021*)  
Mr. Fan Dongsheng (*resigned on 20 January 2022*)  
Mr. Wu Qiang<sup>#</sup> (*re-designated as Non-Executive Director on 20 January 2022*)  
Mr. Tsang Wai Hung<sup>#</sup>  
Mr. Tse Cho Che Edward\*  
Mr. Zhang Xiaoke\*  
Mr. Huang Hui\*  
Mr. Chen Johnny\*  
Mr. Song Dawei\*

<sup>#</sup> *Non-Executive Director*

<sup>\*</sup> *Independent Non-Executive Director*

## AUDIT COMMITTEE

Mr. Chen Johnny (*Chairman*)  
Mr. Tse Cho Che Edward  
Mr. Zhang Xiaoke  
Mr. Huang Hui  
Mr. Song Dawei

## REMUNERATION COMMITTEE

Mr. Chen Johnny (*Chairman*)  
Mr. Tse Cho Che Edward  
Mr. Zhang Xiaoke  
Mr. Huang Hui  
Mr. Song Dawei  
Mr. Jiang Hong

## NOMINATION COMMITTEE

Mr. Jiang Hong (*Chairman*)  
Mr. Tse Cho Che Edward  
Mr. Zhang Xiaoke  
Mr. Huang Hui  
Mr. Chen Johnny  
Mr. Song Dawei

## COMPANY SECRETARY

Mr. Lai Siu Chung

## AUDITORS

KPMG  
Public Interest Entity Auditor registered in accordance with the Financial Reporting Council Ordinance

## LEGAL ADVISORS

Jeffrey Mak Law Firm

## REGISTERED OFFICE

12th Floor, CTS House  
78-83 Connaught Road Central  
Hong Kong

## SHARE REGISTRAR

Tricor Tengis Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## PRINCIPAL BANKERS

Bank of China (Hong Kong) Limited  
China Construction Bank Corporation  
China Everbright Bank Co., Ltd., Hong Kong Branch  
Bank of Communications Co., Ltd., Hong Kong Branch



## FINANCIAL CALENDAR AND INVESTOR RELATION INFORMATION

|  |  |                          |
|--|--|--------------------------|
| Announcement of 2021 Final Results   | 30 March 2022  |                          |
| Announcement of 2021 Interim Results   | 31 August 2021   |                          |
| Announcement of 2020 Final Results   | 30 March 2021  |                          |
| Announcement of 2020 Interim Results   | 28 August 2020   |                          |
| Dividends  | 2021 Final<br>2021 Interim<br>2020 Final<br>2020 Interim                 | Nil<br>Nil<br>Nil<br>Nil |
| Closure of Register of Members for ascertaining shareholders' entitlement to attend and vote at the annual general meeting | Period from 25 May 2022 to 30 May 2022                                   |                          |
| Annual General Meeting in 2022   | 30 May 2022  |                          |
| Listing Date   | 11 November 1992   |                          |
| Authorised Shares  | 7,000,000,000 shares   |                          |
| Issued Shares  | 5,536,633,709 (as at 31 December 2021)                                   |                          |
| Website address  | <a href="http://irasia.com/listco/hk/ctii">irasia.com/listco/hk/ctii</a> |                          |
| Stock Code   | 308  |                          |
| Board Lot  | 2,000 shares   |                          |
| Financial Year End   | 31 December  |                          |



# MAJOR OPERATIONS

## TOURIST ATTRACTION AND RELATED OPERATIONS

### 1. Theme parks

|   |     |
|---|-----|
| Shenzhen The World Miniature Co., Ltd.        | 51% |
| Shenzhen Splendid China Development Co., Ltd. | 51% |

### 2. Natural and Cultural Scenic Spot Destinations

|   |     |
|---|-----|
| CTS (Ningxia) Shapotou Tourist Spot Co., Ltd.   | 46% |
| CTS (Ningxia) Shapotou Cable Car Co., Ltd.  | 51% |
| Jiangxi Xing Zi Lu Shan Xiu Feng Passage Cable Car Co., Ltd.  | 80% |
| Guangxi Ningming CTS Balai Tourism Culture Co., Ltd.  | 51% |
| CTS Guangxi Detian Waterfall Tourism Development Co., Ltd. (formerly known as Guangxi CTS Detian Waterfall Tourism Development Co., Ltd.) | 70% |
| CTS Luzhou Laojiao Culture Tourism Development Co., Ltd.  | 60% |
| CTS Lugu Lake (Lijiang) Tourism Development Co., Ltd.   | 51% |

|   |     |
|---|-----|
| Non-Controlling Scenic Spot Investments:                              |     |
| Huangshan Yuping Cable Car Company Ltd.                               | 20% |
| Huangshan Taiping Cable Car Co., Ltd.                                 | 30% |
| Changsha Colorful World Company Limited                               | 26% |
| Changchun Jingyuetan Youle Co. Ltd.                                   | 30% |
| Ningbo CTS Cicheng Ancient County Tourism Development Company Limited | 60% |
| Hangzhou New Century Senbo Tourism Investment Co., Ltd.               | 34% |

### 3. Leisure Resort Destinations

|  |        |
|--|--------|
| China Travel Hong Kong (Zhuhai) Ocean Spring Co., Ltd. | 100%   |
| CTS (Xianyang) Ocean Spring Resort Co., Ltd.           | 89.14% |
| Zhuhai Evergrande Ocean Spring Land Co., Ltd.          | 49%    |
| CTS (Anji) Tourism Development Company Limited         | 97.09% |

### 4. Supplementary tourist attraction operations

|   |      |
|---|------|
| China Heaven Creation International Performing Arts Co., Ltd. | 78%  |
| China Travel Zhiye Culture Development (Shenzhen) Co., Ltd.   | 51%  |
| CTS Scenery (Beijing) Tourism Management Limited              | 100% |
| CTS (Shenzhen) City Development Co., Ltd.                     | 100% |
| CTS Xinjiang Tourism Operation Management Co., Ltd.           | 51%  |

## TRAVEL AGENCY, TRAVEL DOCUMENT AND RELATED OPERATIONS

|  |      |
|--|------|
| China Travel Service Hong Kong Limited – Travel agency business (disposed of on 30 May 2021) | 100% |
| China Travel Service Entry Permit Service Hong Kong Limited – Travel document business       | 100% |

## HOTEL OPERATIONS

|  |      |
|--|------|
| Metropark Hotel Mongkok                              | 100% |
| Kew Green Hotel Wanchai                              | 100% |
| Metropark Hotel Kowloon                              | 100% |
| Metropark Hotel Causeway Bay                         | 100% |
| Metropark Hotel Macau                                | 100% |
| Beijing Guang'anmen Grand Metropark Hotel            | 100% |
| CTS H.K. Metropark Hotels Management Company Limited | 100% |

## PASSENGER TRANSPORTATION OPERATIONS

|  |     |
|--|-----|
| Shun Tak-China Travel Shipping Investments Limited | 50% |
|--|-----|



# FINANCIAL RATIOS HIGHLIGHTS

## FINANCIAL RATIOS HIGHLIGHTS

|   |          | 2021  | 2020   |
|---|----------|-------|--------|
| <b>Profit &amp; loss account ratios</b> |          |       |        |
| Interest coverage ratio                 |          | N/A   | N/A    |
| Earnings/(loss) per share               | HK cents | 3.14  | (7.06) |
| Earnings/(loss) per share (Diluted)     | HK cents | 3.14  | (7.06) |
| Dividend per share                      | HK cents | –     | –      |
| Dividend payout ratio                   | %        | –     | –      |
| <b>Balance sheet ratios</b>             |          |       |        |
| Current ratio                           |          | 1.91  | 2.08   |
| Quick ratio                             |          | 0.86  | 1.12   |
| Net assets value per share              | HK\$     | 3.13  | 2.93   |
| Net bank and other borrowings to equity |          | -0.13 | -0.15  |
| Debt to capital ratio                   | %        | 29.51 | 26.04  |
| <b>Rate of return ratios</b>            |          |       |        |
| Return on average equity                | %        | -0.49 | -3.42  |
| Return on total capital and borrowings  | %        | 0.06  | -2.95  |
| <b>Market price ratios</b>              |          |       |        |
| Dividend yield                          |          |       |        |
| Year low                                | %        | –     | –      |
| Year high                               | %        | –     | –      |
| <b>Price to earning ratio</b>           |          |       |        |
| Year low                                |          | 32.77 | -12.61 |
| Year high                               |          | 52.82 | -20.68 |

### Formula for financial ratios:

|   |   |
|---|---|
| Interest coverage ratio*                | $(\text{Profit before taxation} + \text{Finance costs}) / \text{Finance costs}$   |
| Net assets value per share              | $\text{Net assets attributable to owners of the Company} / \text{Number of shares as at the end of the reporting period}$ |
| Net bank and other borrowings to equity | $(\text{Bank and other borrowings} - \text{Cash and bank balances}) / \text{Total equity}$                                |
| Debt-to-capital ratio                   | $\text{Debt} / \text{Equity attributable to owners of the Company}$   |
| Return on average equity                | $\text{Profit for the year} / \text{Average total equity}$  |
| Return on total capital and borrowings* | $(\text{Profit before taxation} + \text{Finance costs}) / (\text{Total liabilities} + \text{Total equity})$               |

\* Profit before taxation including continuing & discontinued operations



# FIVE YEAR FINANCIAL SUMMARY

A summary of the published results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the published audited consolidated financial statements, is set out below.

|   | 2021<br>HK\$'000   | 2020<br>HK\$'000 | 2019<br>HK\$'000 | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---|--------------------|------------------|------------------|------------------|------------------|
| <b>RESULTS</b>  |                    |                  |                  |                  |                  |
| Continuing operations   |                    |                  |                  |                  |                  |
| Revenue   | <b>3,647,829</b>   | 1,966,709        | 4,476,996        | 4,518,180        | 4,908,837        |
| Cost of sales   | <b>(3,123,661)</b> | (1,891,006)      | (2,653,331)      | (2,560,183)      | (2,964,119)      |
| Gross profit  | <b>524,168</b>     | 75,703           | 1,823,665        | 1,957,997        | 1,944,718        |
| Other income and gains, net                                   | <b>540,412</b>     | 603,157          | 325,924          | 144,260          | 852,944          |
| Changes in fair value of investment properties                | <b>36,255</b>      | (183,271)        | (36,238)         | 26,542           | 80,843           |
| Selling and distribution costs                                | <b>(350,467)</b>   | (403,120)        | (533,938)        | (519,038)        | (511,602)        |
| Administrative expenses                                       | <b>(858,304)</b>   | (874,070)        | (998,836)        | (980,308)        | (960,815)        |
| Finance income  | <b>74,787</b>      | 68,554           | 87,550           | 80,352           | 63,166           |
| Finance costs   | <b>–</b>           | –                | –                | (10,314)         | (4,966)          |
| Share of profits less losses of associates and joint ventures | <b>48,580</b>      | (28,772)         | 66,185           | 339,373          | 97,791           |
| Profit/(loss) before taxation                                 | <b>15,431</b>      | (741,819)        | 734,312          | 1,038,864        | 1,562,079        |
| Taxation  | <b>(107,018)</b>   | 129,735          | (196,548)        | (208,948)        | (297,838)        |
| (Loss)/profit for the year from continuing operations         | <b>(91,587)</b>    | (612,084)        | 537,764          | 829,916          | 1,264,241        |
| Discontinued operations                                       |                    |                  |                  |                  |                  |
| Profit/(loss) for the year from discontinued operations       | <b>–</b>           | –                | –                | –                | 20,538           |
| (Loss)/profit for the year                                    | <b>(91,587)</b>    | (612,084)        | 537,764          | 829,916          | 1,284,779        |
| Attributable to:  |                    |                  |                  |                  |                  |
| Equity owners of the Company                                  | <b>174,016</b>     | (390,792)        | 386,880          | 687,076          | 1,147,843        |
| Non-controlling interests                                     | <b>(265,603)</b>   | (221,292)        | 150,884          | 142,840          | 136,936          |
|   | <b>(91,587)</b>    | (612,084)        | 537,764          | 829,916          | 1,284,779        |
| <b>ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS</b>      |                    |                  |                  |                  |                  |
| Total assets  | <b>25,808,398</b>  | 25,184,194       | 21,806,928       | 21,491,775       | 22,135,075       |
| Total liabilities   | <b>(6,687,158)</b> | (6,747,931)      | (4,442,761)      | (4,379,751)      | (4,741,229)      |
| Non-controlling interests                                     | <b>(1,787,539)</b> | (2,228,804)      | (1,277,892)      | (1,098,557)      | (1,181,217)      |
| Equity attributable to owners of the Company                  | <b>17,333,701</b>  | 16,207,459       | 16,086,275       | 16,013,467       | 16,212,629       |

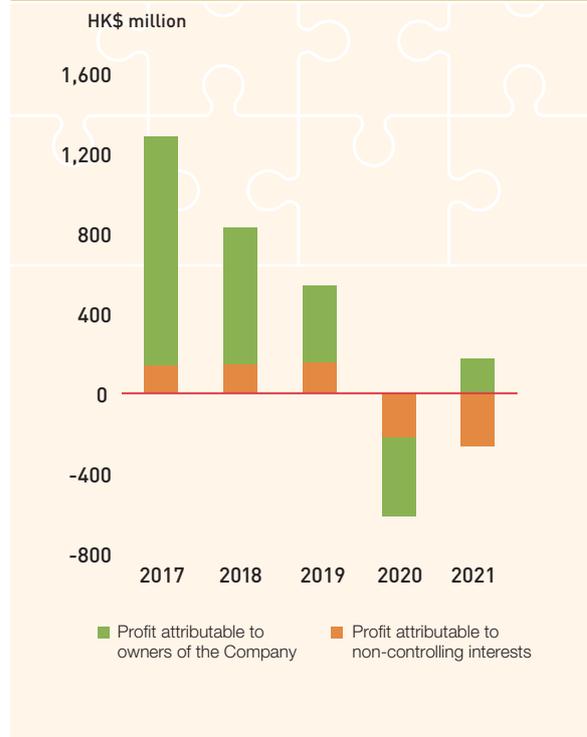


# FINANCIAL REVIEW

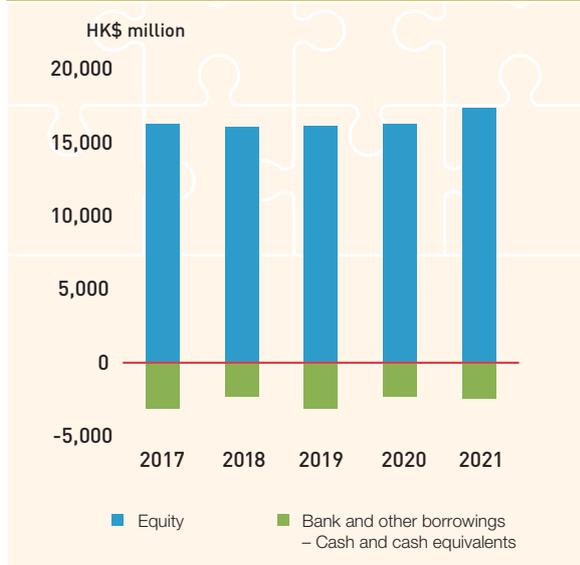
## TURNOVER BY PRINCIPAL ACTIVITIES



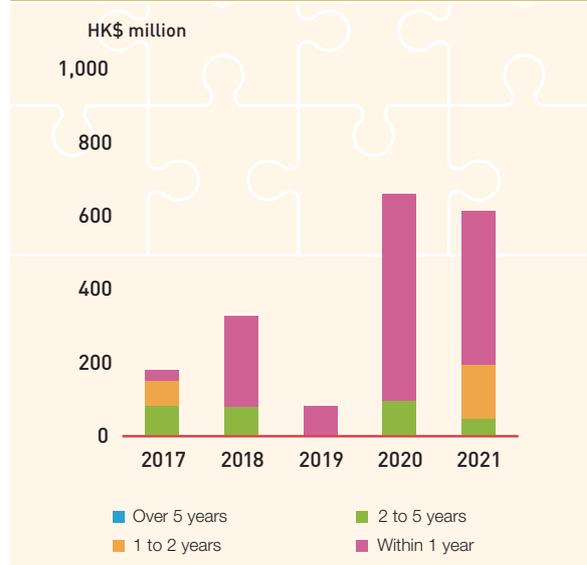
## PROFIT FOR THE YEAR



## NET BANK & OTHER BORROWINGS TO EQUITY



## BANK & OTHER BORROWINGS MATURITY PROFILE





## BIOGRAPHIES OF DIRECTORS

### **MR. JIANG HONG** *Chairman & Executive Director*

Aged 53, appointed in October 2018, is the Chairman of the Nomination Committee and a member of the Remuneration Committee of the Company. Mr. Jiang graduated from the Peking University Law School in 1991 with a Bachelor of Laws degree. He is a director of CTS (Shenzhen) Investment Development Limited, a subsidiary of China National Travel Service Group Corporation Limited (“**China CTS**”), and a director of Shun Tak – China Travel Shipping Investments Limited and China Travel Tours Transportation Development (HK) Limited, being subsidiaries of the Company. He was the director and general manager of Hong Kong China Travel Service Investment (China) Limited, a company specialized in the development of urban and tourism real estate and a wholly-owned subsidiary of China Travel Service (Holdings) Hong Kong Limited (“**CTS (Holdings)**”). He was the deputy general manager (in charge of overall operation) of the strategic investment department and the general manager of the corporate development and management department of CTS (Holdings). Mr. Jiang was a cadre in the marketing division of National Tourism Administration; an officer of the general office, the legal counsel, and the securities affairs representative of China Pan-Tourism Industry Development Co., Ltd. (a company listed on the Shanghai Stock Exchange); the general manager of Pan-Tourism Advertising Development Ltd.; an officer in the human resources division, and the general manager in the development and planning division of China National Tourism Trading & Service Corporation; the general manager of the strategic development department of China Travel Service (Holdings) Corporation of China and a director of China Travel Service Head Office. Mr. Jiang has extensive experience in investment management, capital operation and the development of tourism real estate.

### **MR. LO SUI ON** *Vice Chairman & Executive Director*

Aged 71, appointed in 2000, is a director of a number of subsidiaries of the Company. Mr. Lo has over 40 years of operation and management experience in the tourism industry. Mr. Lo is a Deputy Convenor of the Thirteenth National People’s Congress of the PRC, the executive director of The Hong Kong Chinese Enterprises Association and the Chairman of Hong Kong Association of China Travel Organizers Limited, and the deputy secretary of the Friends of Hong Kong Association Ltd. In addition, Mr. Lo was appointed as a member of The Election Committee for the Second, Third, Fourth & Fifth Government of the HKSAR, a member of Hong Kong Tourism Board, a Director of the Travel Industry Council of Hong Kong, a member of the Tourism Strategy Group of the HKSAR Government and a member of Central Policy Unit Panel on Pan-Pearl River Delta.

### **MR. TANG YONG** *Executive Director*

Aged 42, appointed in April 2021, is the deputy general manager of the Company, and a director of CTS (Anji) Tourism Development Company Limited and China Travel Service Property Investment Hong Kong Limited, the subsidiaries of the Company. Mr. Tang is also a director of a number of subsidiaries of China CTS, including Hong Kong China Travel Service Investment (China) Limited and CTS (Shenzhen) Investment Development Limited, which specialize in the development and investment of urban and tourism real estate. Mr. Tang has extensive experience in investment planning, finance and tourism real estate development and management. Mr. Tang was awarded a bachelor’s degree in technical economics by Anhui Jianzhu Technical Institute (currently known as Anhui Jianzhu University) in 2001 and a master’s degree in land management by Tongji University in 2006.



## BIOGRAPHIES OF DIRECTORS

### **MR. FAN DONGSHENG** *Executive Director*

(resigned on 20 January 2022)

Aged 43, appointed in January 2020, is a director of CTS (Shenzhen) Investment Development Limited. Mr. Fan was the general manager of the strategic investment and corporate management department of CTS (Holdings) and a director of China International Travel Service Group Corporation. Mr. Fan is a Certified Public Accountant (non-practising) in China and has extensive experience in investment planning and business and financial management. Mr. Fan graduated from the Department of Accountancy at the School of Economics and Management of North China University of Technology with a bachelor's degree in economics. He also obtained a master of professional accountancy degree from the Open University of Hong Kong.

### **MR. WU QIANG** *Non-Executive Director*

Aged 50, appointed as an executive director and executive deputy general manager of the Company in March 2019, appointed as the general manager of the Company in May 2020, and re-designed from an executive director to a non-executive director of the Company and resigned as the general manager of the Company on 20 January 2022, is the general manager of the strategic investment and corporate management department of CTS (Holdings). Mr. Wu is a director of CTS (Shenzhen) Investment Development Limited and CTG Investment Management Corporation Limited. He is also a director of Shenzhen Splendid China Development Co., Ltd., Glading Development Limited, Metrocity Hotel Limited, Hotel Metropole Holdings Ltd., Well Done Enterprises Inc., and CTS H.K. Metropark Hotels Management Company Limited, all of which are subsidiaries of the Company. Mr. Wu was the deputy general manager in the corporate development and management department of CTS (Holdings). He was also a director and the executive deputy general manager of Shenzhen The World Miniature Co., Ltd., a subsidiary of the Company, and the general manager of Shenzhen Splendid China Development Co., Ltd. Mr. Wu has extensive experience in investment planning and corporate and scenic spots management. Mr. Wu graduated from the School of Business Nanjing University with a master's degree in management.

### **MR. TSANG WAI HUNG** *Non-Executive Director*

Aged 63, appointed in June 2020, is an external director of CTS (Holdings). He currently serves as the Deputy Director of the National Narcotics Control Commission of the People's Republic of China. Mr. Tsang has been an independent non-executive director of Transport International Holdings Limited (Stock Code: 62), a company the shares of which are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and a director of its two subsidiary companies, namely, The Kowloon Motor Bus Company (1933) Limited and Long Win Bus Company Limited with effect from 1 January 2018.

Mr. Tsang is a retired civil servant. Currently, he works as a management consultant and strategist for Chen Hsong Holdings Limited, a leading plastic injection moulding machine manufacturer in Hong Kong and listed on the Main Board of the Stock Exchange. He was the Commissioner of Police prior to his retirement in May 2015.

Mr. Tsang started his police career as an Inspector of Police in January 1978. He worked on secondment overseas as a Detective Superintendent of the Metropolitan Police in London from 1993 to 1995. He became a directorate officer in 1998 and worked in succession as District Commander, Wanchai; Chief Superintendent, Organised Crime and Triad Bureau; Assistant Commissioner, Information Systems; Director of Personnel and Training, Director of Operations; Deputy Commissioner, Management; Deputy Commissioner, Operations; and finally the Commissioner of Police from January 2011.

Mr. Tsang holds a Master of Business Administration degree from Leicester University, UK. He had also undertaken various courses at Tsinghua University; the Chinese Academy of Governance; Harvard Business School, and the Royal College of Defense Studies, UK.



## BIOGRAPHIES OF DIRECTORS

### **MR. TSE CHO CHE EDWARD** *Independent Non-Executive Director*

Aged 65, appointed in October 2018, is a member of the Audit Committee, Remuneration Committee, and Nomination Committee of the Company. He holds a bachelor's degree and a master's degree in civil engineering from the Massachusetts Institute of Technology, the United States, and a master of business administration as well as a Ph.D. in civil engineering from the University of California, Berkeley, the United States. Mr. Tse is an independent non-executive director of China Oriental Group Company Limited (Stock Code: 581). He was an independent non-executive director of Shanghai Pharmaceuticals Holding Co., Ltd. (Stock Code: HK.02607, SH.601607). He has been engaged in management consultancy and corporate senior management for nearly 30 years, with extensive experience and expertise in definition and implementation of corporate transformation, establishment of organizations, business strategy and overseas expansion. He holds the position of Chairman in Gao Feng Advisory Company since April 2014. He was the chairman of the board in Greater China region of Booz & Company Inc., an independent director of Baoshan Iron & Steel Co., Ltd. (stock code SH.600019), a director of Shanghai Automotive Industry Corporation (Group), an executive vice president of corporate planning and development division and business president of Greater China region of HKT Limited, a member of the Strategy Development Committee and a part-time member of the Central Policy Unit of the Hong Kong Special Administrative Region, and a president of Greater China region of Boston Consulting Group, etc.

### **MR. ZHANG XIAOKE** *Independent Non-Executive Director*

Aged 67, appointed in October 2018, is a member of the Audit Committee, Remuneration Committee, and Nomination Committee of the Company. He is a specially-invited expert of the Chinese Academy of Social Sciences and a deputy of the eighth and ninth National People's Congress of the People's Republic of China. Mr. Zhang obtained a doctor of business administration degree from Warnborough College, UK, and an EMBA degree from Xi'an Jiaotong University. Mr. Zhang was the general manager of China International Travel Service, Xi'an, the under-secretary of Shaanxi Provincial Tourism Bureau, and the general manager and chairman of the Shaanxi Tourism Holdings Company. Due to his outstanding performance, Mr. Zhang received about 20 awards and honors such as the excellent manager of national travel agency industry and the outstanding entrepreneur of national tourism industry.

### **MR. HUANG HUI** *Independent Non-Executive Director*

Aged 45, appointed in October 2018, is a member of the Audit Committee, Remuneration Committee, and Nomination Committee of the Company. He obtained two bachelor degrees - in mechanical engineering and in law - and a master degree in law, from Tsinghua University, and a PhD in law from the University of New South Wales, Australia. He is a professor of law in the faculty of law, the Chinese University of Hong Kong. Mr. Huang specializes in corporate law, securities regulation, financial law, etc. Mr. Huang is a member of the World Bank Panel for Financial Institution Resolution and Insolvency, a specially-invited expert of the Supreme People's Court of the People's Republic of China, an expert advisor of Shanghai Financial Court. He is also an adjunct professor of Law at the University of New South Wales, a Li Ka Shing visiting professor in McGill Law School, a 'Jingtian Scholar' honorary professor at East China University of Political Science and Law, guest professor at China University of Political Science and Law, as well as visiting scholars at Harvard Law School, Michigan Law School, Oxford Law School and Cambridge Law School. He is a specially-invited expert of China Banking Law Society and an elected member of the Standing Committee of China Commercial Law Society. He serves as a designated arbitrator for the Kuala Lumpur Regional Centre for Arbitration, the South China International Economic and Trade Arbitration Commission and the Shanghai International Economic and Trade Arbitration Commission.



## BIOGRAPHIES OF DIRECTORS

**MR. CHEN JOHNNY** *Independent Non-Executive Director*

Aged 62, appointed in January 2019, is the Chairman of the Audit Committee and the Remuneration Committee, and a member of the Nomination Committee of the Company. Mr. Chen is currently an Adjunct Associate Professor of Department of Finance and Department of Management, Hong Kong University of Science and Technology. Mr. Chen joined the management of Zurich Insurance Group (“Zurich”) in 2005. He worked in Zurich from March 2005 to February 2015 in multiple senior management roles in the Asia-Pacific region. His last position in Zurich was the chairman of the life and general insurance business in China. Prior to joining Zurich, Mr. Chen was an executive member of the Greater-China Management Board and the Operating Committee of PricewaterhouseCoopers (“PwC”), as well as a managing partner of PwC’s Beijing office. Mr. Chen is also an independent non-executive director of Stella International Holdings Limited (stock code: 1836), Uni-President China Holdings Ltd. (stock code: 220) and Alibaba Pictures Group Limited (stock code: 1060), all of which are listed on the Main Board of the Stock Exchange. Mr. Chen was the chairman of Convoy Global Holdings Limited (which was then listed on the Main Board of the Stock Exchange and was delisted in April 2021) from December 2017 to March 2021, during which he was also the executive director of Convoy from December 2017 to December 2020 and had been re-designated as a non-executive director in January 2021. From December 2015 to November 2018, he was an independent non-executive director of China Minsheng Financial Holding Corporation Limited (now known as China Vered Financial Holding Corporation Limited) (stock code: 245) and from July 2017 to March 2019, China Dongxiang (Group) Co., Ltd. (stock code: 3818), all of which are listed on the Main Board of the Stock Exchange. From June 2010 to February 2019, he was an independent non-executive director of Viva China Holdings Limited (stock code: 8032) which is listed on the GEM board of the Stock Exchange. Mr. Chen holds a Master of Science Degree in Accounting from the University of Rhode Island and a Bachelor Degree of Accounting from the Johnson & Wales University and is a U.S. certified public accountant.

**MR. SONG DAWEI** *Independent Non-Executive Director*

Aged 66, appointed in August 2019, is a member of the Audit Committee, Remuneration Committee, and Nomination Committee of the Company. Mr. Song was a Supervisor and the chairman of the Supervisory Committee of China COSCO Holdings Company Limited (now known as COSCO SHIPPING Holdings Co., Ltd., the shares of which are listed on the Main Board of the Stock Exchange with stock code: 1919), a director and a member of the CPC committee of China Ocean Shipping (Group) Company and the head of its CPC Discipline Inspection Committee. Mr. Song was the director of Industrial Production Committee of Fuxin City, the deputy director of the Economic and Trade Commission of Liaoning Province, the deputy director of the General Office, the deputy secretary-general and the director of the Research Center of the Restructuring Economic Systems of Liaoning Provincial Government. He was also the director of the Research Department of Social Development, Comprehensive Research Department of the State Council of the PRC. Mr. Song graduated from the Department of National Economy at the School of Economics and Management of Liaoning University with a master’s degree in economics.

# CHAIRMAN'S STATEMENT



I am pleased to present my report to the shareholders:

In 2021, at a pace accelerated by the influence of the COVID-19 pandemic, China Travel International Investment Hong Kong Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) worked with new development concepts, endeavoured to prevent and resolve various risks, achieved new results and breakthroughs in key areas, and stepped firmly towards a new stage of development.

## FINANCIAL PERFORMANCE

In 2021, the Company recorded healthy growth in revenue, making a turnaround from loss to profit. Consolidated revenue for the year was HK\$3,648 million, representing a 85% increase compared with the previous year. Profit before taxation was HK\$15 million, compared with a HK\$742 million loss before tax in previous year. Profit attributable to shareholders was HK\$174 million, compared with a HK\$391 million loss attributable to shareholders in the previous year.

The Group's cash flow remained steady and sufficient, the debt level was stable and controllable, and the financial position was healthy. As of 31 December 2021, cash and bank balances were HK\$3,074 million, total assets were HK\$25,808 million, and debt-to-capital ratio was 30%.

The Board of Directors (the “**Board**”) of the Company does not recommend payment of a final dividend for the year ended 31 December 2021.

## BUSINESS DEVELOPMENT

The Group remained firmly committed to becoming “a first-class tourist destination investment and operation service provider”. It focused on tourism resources and the customer base, and optimised its strategic development plan. The Group studies the market to understand and fulfil customer demand, and to develop innovative ideas.

In February 2021, the Group completed the acquisition of 34% equity interest in Hangzhou New Century Senbo Tourism Investment Co., Ltd. (“**New Century Senbo**”) from New Century Tourism Group Co., Ltd. (“**New Century Tourism**”), becoming its second largest shareholder.



**MR. JIANG HONG**

*Chairman & Executive Director*



### MR. WU QIANG

*Executive Director and General Manager  
(re-designated as a Non-Executive Director  
and resigned as the General Manager of the  
Company on 20 January 2022)*

New Century Senbo's good tourism IP, high-reputation and market-attractive products will enable the Company to leapfrog its development of the tourism real estate businesses. Through close cooperation, the Company and New Century Tourism will establish a friendly, mutually beneficial partnership in which the Company will utilise its investment and operational advantages of market, management and capital in cultural tourism and real estate, while New Century Tourism will capitalise the advantages of New Century Senbo's established brand and full-process project management services. Both sides will strive to coordinate investment and operations in cultural tourism and real estate and achieve favourable economic and social benefits to jointly build the "New Century Senbo Tourism Resorts" product series into a model project for the investment and operation of the Group's tourism destinations. During the year, New Century Senbo recorded a profit contribution.

In April 2021, the Group completed the disposal of CTS (Dengfeng) Songshan Shaolin Culture Tourism Co., Ltd., which showed relatively slow recovery under the impact of the pandemic. The disposal helped to optimize the portfolio of the Group's natural and cultural scenic spots, raise the asset turnover rate, increase working capital, and further improve the sustainability of the Company's development.

With the rapid development of the online travel industry and the shift of residents' tourism consumption patterns, the traditional travel agency industry faces greater development challenges. Market competition is fierce and the profit margin of travel agency business is being squeezed – especially during the COVID-19 pandemic. The travel agency business lacked synergy with the Group's travel destination operations and the tourism real estate business and did not significantly contribute to the growth of the Group's core business. In May 2021, the Group completed the disposal of its travel agency business and recorded a one-off disposal gain. The Group exited the non-advantageous business of traditional travel agency at a fair and reasonable price, which helped improve the Group's existing asset structure. After streamlining its business structure, the Group will be able to focus on developing core businesses with better profit potential and further clarify its strategic positioning.



## CHAIRMAN'S STATEMENT

The Group stepped up efforts to develop its business in Hong Kong and overseas. During the year, the hotel construction project in Hung Hom commenced and is expected to be completed by November 2023; the development of a one-stop service “smart passenger transport platform” will be promoted as planned, and cross-border passenger transport enterprises will be acquired at the right time to build a more convenient and complete cross-border travel transportation system in the Greater Bay Area. In October 2021, the Company entered into a sale and purchase agreement with Ceylon Hotels Maldives (Pvt) Ltd. in relation to the acquisition of its 50% shareholding interest in Handhuvaru Ocean Holidays Private Limited (the remaining 50% equity interest in Handhuvaru Ocean Holidays Private Limited is held by Zhen Hua Engineering Company Limited). Upon completion of the acquisition, the Company and Zhen Hua Engineering Company Limited will cooperate on developing a mid- to high-end resort of approximately 100 rooms on Ambara Island in the Maldives. The Company will facilitate the completion of the acquisition and plan to progress other potential overseas projects.

The Company has always emphasised corporate governance, proactively putting in place sound governance systems and mechanisms. By continuously strengthening comprehensive risk management, development of an internal control system and compliance management, the Company’s risk prevention and control capabilities have kept improving. The Company has maintained a high level of corporate governance as a whole, providing a strong guarantee for the realisation of the Company’s healthy and sustainable development.

The Group has gained wide recognition for its fulfilment of corporate social responsibilities and comprehensive promotion of development between enterprises and society. In 2021, the Group solidly promoted tourism industry assistance in Mabian county by following the “education + industry” integrated two-way precise assistance model to implement a number of public welfare assistance projects. During the year, the Group invested public welfare poverty alleviation funds in Mabian county, involving projects such as tourism assistance, education assistance, and livelihood improvement.





## CHAIRMAN'S STATEMENT



### PROSPECTS

Despite progress made in containing the pandemic worldwide, future COVID-19 outbreaks may still recur anywhere and at any time. Global economic growth and financial markets are subject to the uncertainty caused by a global inflation spike, an advance and accelerated interest rate hike, the gradual withdrawal of quantitative easing policies, and the pandemic's impact on global supply chains. Geopolitical factors also pose risks to global economic growth. Although China's economy was the first to emerge from the pandemic and registered a strong rebound, its economic growth in 2022 is subject to challenges caused by potential recurrences of the pandemic, weak consumption appetite and global supply chain instability.



Industry trends suggest that the tourism industry's recovery will be volatile and unbalanced. International travel remains sluggish, with significant lingering uncertainty in the recovery process. In general, inbound and outbound tourism businesses were stagnant, with an uncertain recovery timeframe. We must not only prepare for a protracted war, but also actively pay attention to business expansion and investment opportunities in some tourism destinations that are expected to recover first. The recovery of tourist numbers and tourism revenue was impeded due to domestic travel being affected by sporadic COVID-19 outbreaks and cross-provincial travel being affected by constant suspension. Although scenic spots experienced a temporary decline in tourist numbers, the overall picture is improving as the industry strengthens its ability to respond to the pandemic. The essence of the tourism industry rests on satisfying people's quest for a better life, and given the extant strategic opportunities, the Group believes there are more opportunities than challenges for it to expand and strengthen its main tourism business.

In the prevailing volatile economic environment, I remain cautious about the Group's prospects underpinned by the strong backup of the parent company and unrelenting efforts of the management and all staff. I would like to take this opportunity to express my sincere gratitude to the shareholders and business partners for their support, and my heartfelt thanks to the Directors and staff for their team spirit and loyal service during the challenging year.

**Jiang Hong**  
*Chairman of the Board*

Hong Kong, 30 March 2022



# MANAGEMENT DISCUSSION AND ANALYSIS

## RESULTS OVERVIEW

In 2021, economies were observed to either bottom out from the impact of the pandemic or begin to bounce back, depending on the rate of vaccination and the extent of economic stimuli. However, in global terms, the prolonged travel restrictions and preventative measures against COVID-19 slowed the pace of recovery. In China, while economic recovery continued, outbreaks of the new Omicron variant slowed growth and heightened uncertainty. Amid this complex and changing business environment, the Group recorded a solid overall performance for the year, showing significant growth over the previous year.

For 2021, the Group's consolidated revenue was HK\$3,648 million, representing an increase of 85% compared with the previous year. This can mainly be attributed to the subsidence of COVID-19, which resulted in an increase in overall revenue from the Group's tourist attraction and hotel operations. Profit before taxation was HK\$15 million, while in the previous year loss before tax amounted to HK\$742 million. Profit attributable to shareholders was HK\$174 million, while in the previous year loss attributable to shareholders amounted to HK\$391 million. Loss attributable to operation was HK\$73 million, representing a decrease of 83% compared with the previous year. The profit attributable to shareholders was mainly due to revenue of approximately HK\$1,300 million from the sale of real estate from China Travel Hong Kong (Zhuhai) Ocean Spring Co., Ltd. ("**Zhuhai OSR**"), a gain of approximately HK\$216 million from the completion of disposal of travel business, and the change in fair value of investment properties from a loss of HK\$183 million last year to a gain of HK\$36 million in the current year.

The Group's financial position remained stable and healthy, with adequate investment and financing capabilities. As of 31 December 2021, total assets were HK\$25,808 million, representing a 2% increase compared with the end of last year. Equity attributable to shareholders was HK\$17,334 million, representing a 7% increase compared with the end of last year. Cash and bank balances, wealth management products and certain loan receivables amounted to HK\$3,341 million, representing an 9% decrease compared with the end of last year, where cash and bank balances amounted to HK\$3,074 million. After deducting HK\$613 million in loans from the holding company, bank loans and other borrowings, net cash amounted to HK\$2,461 million, representing a decrease of 21% compared with the end of last year.

## DIVIDENDS

The Board does not recommend payment of a final dividend for the year ended 31 December 2021.





## BUSINESS REVIEW

### (I) Tourist attractions and related operations

The tourist attractions and related operations of the Group comprise:

1. Theme parks: Shenzhen The World Miniature Co., Ltd. ("**Window of the World**") and Shenzhen Splendid China Development Co., Ltd. ("**Splendid China**");
2. Natural and cultural scenic spots: CTS (Ningxia) Shapotou Tourist Spot Co., Ltd. and CTS (Ningxia) Shapotou Cable Car Co., Ltd. ("**Shapotou Scenic Spot**"), Jiangxi Xing Zi Lu Shan Xiu Feng Passage Cable Car Co., Ltd. ("**Xiufeng Scenic Spot**"), Guangxi Ningming CTS Balai Tourism Culture Co., Ltd. ("**Huashan Scenic Spot**"), CTS Guangxi Detian Waterfall Tourism Development Co., Ltd. ("**Detian Scenic Spot**", formerly known as "Guangxi CTS Detian Waterfall Tourism Development Co., Ltd."), CTS Luzhou Laojiao Culture Tourism Development Company Limited ("**Luzhou Scenic Spot**") and CTS Lugu Lake (Lijiang) Tourism Development Co., Ltd. ("**Lugu Lake Scenic Spot Company**");
3. Leisure resorts: Zhuhai OSR, CTS Xianyang Ocean Spring Resort Co., Ltd. ("**Xianyang OSR**", formerly known as "Xianyang Ocean Spring Resort Co., Ltd."), Zhuhai Evergrande Ocean Spring Land Co., Ltd. ("**Evergrande OSR**"), CTS (Anji) Tourism Development Company Limited ("**Anji Company**"); and
4. Supplementary tourist attraction operations: China Heaven Creation International Performing Arts Co., Ltd. ("**Heaven Creation Company**"), CTS (Shenzhen) City Development Co., Ltd., China Travel Zhiye Culture Development (Shenzhen) Co., Ltd. ("**China Travel Zhiye**"), CTS Scenery (Beijing) Tourism Management Limited ("**CTS Scenery**") and CTS Xinjiang Tourism Operation Management Co., Ltd. ("**Xinjiang Company**").





## MANAGEMENT DISCUSSION AND ANALYSIS

With the alleviation of COVID-19 and a relatively rapid recovery of tourist arrivals in Mainland China, the Group's total revenue from tourist attractions and related operations was HK\$3,005 million for the year 2021, representing a 134% increase compared with the previous year. Attributable profit was HK\$472 million, representing a 1,587% increase compared with the previous year.

### **Theme parks**

With China's economy recovering steadily in 2021, tourism market trends were studied and discussed with a major focus on developing the local tourism sector while exploring other market segments. However, a new COVID-19 outbreak in Guangdong province in mid-May of the year increased pressure on operations. At present, as sporadic localised outbreaks cannot be avoided, much uncertainty remains concerning the recovery of the tourism market. For the year 2021, revenue from theme parks was HK\$403 million, representing a 57% increase compared with the previous year. Attributable loss was HK\$40 million, representing a decrease of 51% compared with the previous year.

During the year, six new projects – “Pyramid Fantasy”, “Firework Dance”, “Super Speed Car”, “Training Camp for Spartan Warriors”, “Whitewater Rafting in Grand Canyon” and “Small Animal Crossing” – were launched by Window of the World. New projects will be rolled out to complement the park's existing products, while existing projects will

be upgraded regularly. An upgrade of the Tibetan Village at Splendid China has been completed, while the “Upgrade of Interactive Experience of River Rafting Project” has entered the equipment production phase. Window of the World and Splendid China will continue to emphasise market development and research of potential markets, product enrichment, quality improvement and capacity expansion.

### **Natural and cultural scenic spot**

Revenue from natural and cultural scenic spots amounted to HK\$632 million in the year, representing a 117% increase compared with last year. Attributable profit amounted to HK\$37 million, while attributable loss for the previous year was HK\$27 million.

The Company entered into an equity transfer agreement with Deng Feng Songshan Shaolin Culture Tourism Group Company Limited on 25 January 2021, pursuant to which the Company agreed to dispose of its 51% equity interest in CTS (Dengfeng) Songshan Shaolin Culture Tourism Co., Ltd. (“**Songshan Scenic Spot**”) to Deng Feng Songshan Shaolin Culture Tourism Group Company Limited at a consideration of RMB255 million. The disposal will help to enhance the Group's portfolio of natural and cultural scenic spots, increase the asset turnover rate and working capital, and further improve the sustainability of the Company's development. The disposal was completed in April 2021 and resulted in a gain of approximately RMB10.93 million. For details, please refer to the Company's announcement dated 25 January 2021.

During the year, Shapotou Scenic Spot achieved positive results by maintaining its normalisation of pandemic prevention and continuously strengthening its project construction, marketing and service quality improvements. It recorded a year-on-year increase of 79% in revenue, and a decrease of 68% in loss. The four major “key opinion leader recommended products” and “Far-sighted View of Vietnam” tour business from Detian Scenic Spot improved the tourist flow and increased the conversion rate of tourists' secondary consumption. Revenue and profit





## MANAGEMENT DISCUSSION AND ANALYSIS

from Detian Scenic Spot increased by 100% and 42% respectively. The implementation of regional management at Huashan Scenic Spot increased its revenue by 48%. Xiufeng Scenic Spot recorded a significant increase in both revenue and profit as it strengthened cooperation with travel agents to increase the flow of group tours. Established in September 2020, Luzhou Scenic Spot aims to upgrade and transform Laojiaochi Scenic Spot with a focus on developing wine culture tourism. Revenue from Luzhou Scenic Spot was HK\$194 million for the year, which made significant contribution to the Group's revenue from natural and cultural scenic spots. New Century Senbo, an associated company, accounted for a profit of HK\$37 million.

### ***Leisure resorts***

Revenue from leisure resorts was HK\$1,918 million, representing an increase of 181% compared with the previous year. Attributable profit was HK\$475 million, representing a 762% increase compared with the previous year. These increases were mainly due to a revenue of approximately HK\$1,300 million from the sale of real estate recorded by Zhuhai OSR.

Revenue from Zhuhai OSR was HK\$1,402 million, representing a 798% increase compared with the previous year which successfully turned loss to profit. During the year, projects such as "Unpowered Paradise", "Pony Club", "Tribe of Dwarves" and "Little Town Marketplace" were launched and became photogenic spots for key opinion leaders. Xianyang OSR is delivering a new OSR experience with activities such as themed festivals, and is enhancing brand communication through parent-child platforms with its outdoor hot spring product "Ocean Spring

Hot Spring Centre". Xianyang OSR managed to turn loss into profit with a 118% increase in revenue. Evergrande OSR, an associated company, accounted for real estate profit of approximately HK\$52 million. Anji Company put for sale of all remaining Phase II project housing in the second half of the year, but due to construction progress, settlement could not be completed during the year. Revenue for the Anji Company fell by 13%. Anji Company put emphasis on tea plantations and wine bar operations, and with the implementation of the farm planning proposal, families seeking parent-child entertainment have become main target visitors of the resort. This conceptual upgrade plan has further improved the product and operation systems.

### ***Supplementary tourist attraction operations***

The revenue from the supplementary tourist attraction operations was HK\$52 million, representing a 5% decrease compared with the previous year. Attributable profit was HK\$1 million, representing a 98% decrease compared with the previous year.

Heaven Creation Company was engaged in scenic spot construction, creative planning, performing arts and management business. As the main audience of its repertoire comprises tourists from Europe and America, where the pandemic was not effectively controlled, residence performance has come to a complete halt, resulting in a decrease in revenue for the year. China Travel Zhiye was engaged in providing tourism planning services, which recorded a decrease in revenue and an increase in loss. The company will put more effort into market expansion and will widen its marketing channels. CTS Scenery's management and consulting services recorded decreases of 40% in revenue. It will strengthen collaboration in product development, promotion and implementation. Established in May the year, Xinjiang Company was engaged in the operation and management of tourist destination projects in Xinjiang region and the creation and operation of modern resort experience products and services. Xinjiang Company recorded a modest revenue and profit.



## MANAGEMENT DISCUSSION AND ANALYSIS

### (II) Travel Agency, Travel Document and Related Operations

The Group's travel agency, travel document and related operations mainly comprise:

1. Travel agency business (China Travel Service (Hong Kong) Limited and overseas branches); and
2. Travel document business.

On 9 August 2019, the Group and CTG Travel Service Co., Ltd. ("**CTS Head Office**"), a subsidiary of China CTS, entered into an asset and equity interest transfer master agreement, pursuant to which the Group agreed to dispose of its business and assets relating to travel agency to CTS Head Office for a consideration of HK\$5.13 million. The disposal was completed in May 2021 and resulted in a gain of approximately HK\$216 million. For details, please refer to the Company's announcement dated 31 May 2021.

Pandemic-related social distancing requirements and cross-border restrictions have affected the market dynamics of the entire tourism industry. In 2021, the Group's travel agency, travel document and related operations' revenue was HK\$103 million, representing a decrease of 59% compared with the previous year. Attributable loss was HK\$107 million, representing a 471% increase over the previous year.

### (III) Hotel Operations

The Group's hotel operations comprise:

1. Five hotels in Hong Kong and Macau;
2. Beijing Guang'anmen Grand Metropark Hotel ("**Beijing Metropark Hotel**"); and
3. CTS H.K. Metropark Hotels Management Company Limited.

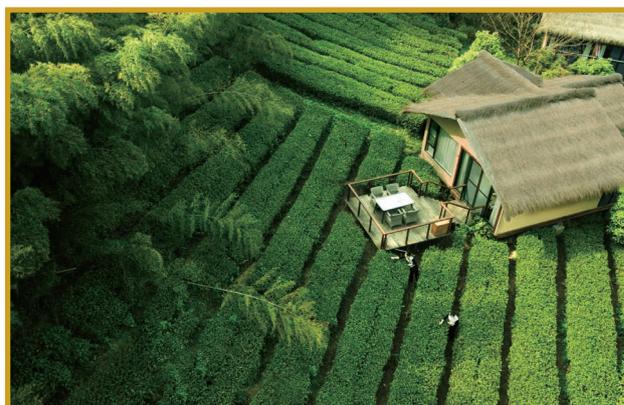
In 2021, revenue from the Group's hotel operations was HK\$439 million, representing a 35% increase compared with the previous year. Attributable loss was HK\$33 million, representing a 66% decrease compared with the previous year. Beijing Metropark Hotel had a relatively better recovery, with revenue increasing by 31%. Metropark Hotel Causeway Bay recorded a profit with steady revenue. Metropark Hotel Kowloon recorded revenue growth after it was designated by the government as a quarantine hotel to host overseas returnees in Hong Kong last year. Some of the hotels launched discounts and promotions and strengthened their cost control to mitigate the negative impact of the pandemic.

### (IV) Passenger Transportation Operations

The Group's passenger transportation operations comprise bus and passenger vessels businesses owned by Shun Tak-China Travel Shipping Investments Limited ("**Shun Tak-China Travel**").

The Group's cross-border bus and passenger ferry services have been suspended due to COVID-19, causing serious setbacks to passenger transportation operations. At present, the bus business comprises the mainstream income of Shun Tak-China Travel. In 2021, revenue from passenger transportation operations was HK\$77 million, a decrease of 15% compared with the previous year. Attributable loss was HK\$248 million, representing a 16% decrease compared with the previous year.

In terms of the bus operation, the Company actively expanded diverse businesses such as cultural media and cross-border shopping malls whilst increasing its efforts in the local charter vehicle and local green tourism businesses to alleviate the negative impact of suspension of its principal operation.





## MANAGEMENT DISCUSSION AND ANALYSIS

### DEVELOPMENT STRATEGY

#### *Tourist attractions and related operations*

Pursuant to its strategy of building a “first-class tourist destination investment and operation service provider”, the Group continued to focus on creating products related to tourism, leisure and holidays. It strives to set industry benchmarks for scenery, content and experience, and pursues the strategic implementation of integrating development of its scenic spot and real estate businesses. The Group will continue to boost revenue and efficiency in its existing businesses by optimising their operations, expanding its business in the tourism consumption market, creating quality tourism and model projects, extensively applying technology, seizing post-pandemic consumption opportunities, and creating a new pattern of tourism consumption.

During the year, Window of the World normalised and expanded its cross-industry cooperation, organising a number of activities with other brands to increase the scenic spot’s overall brand influence. New spectacular performances such as “Exodus”, “Taj Mahal Love Song” and “American Exotic Performance” were launched. Splendid China will continue to focus on local family customers and launch new products such as “Float Parade” and “Drifting River”. By strengthening its relationships with external strategic partners, it will continue to cultivate the management business and increase recognition of its management service brand. Window of the World and Splendid China will emphasise transformation and development to create new products in line with market trends.

Shapotou Scenic Spot will speed up completion of the Desert Star Hotel Phase II project as a high-end hotel for differentiated development. As a result, comprehensive high-, mid- and low-range products will be covered for the creation of holiday resorts catering for cultural tourism. It will continue the development of a new “scenic spot + characteristics hotel” tourism model to facilitate transformation and upgrading via leisure holiday products, such as hot springs, guesthouses, hotels, shows and nighttime tours. With the opening of the nighttime tourism experience product “Night Detian”, the “Far-sighted View of Vietnam” and the “Sino-Vietnam Cross-border Duty

Free Shopping Street” projects, the operating performance of Detian Scenic Spot has improved significantly. Detian Scenic Spot will cross over with other high-end hotels in the vicinity to enhance its prestige, and will continue to adjust its marketing strategy and develop an integrated “activities + brand + product” marketing and promotion model. Luzhou Scenic Spot will utilise projects such as “Zhangba Scenic Spot” and “Wine Valley Lake” to build a model project integrating wine and tourism, setting new benchmarks for the “liquor + commodity + cultural and creative + accommodation” cultural tourism industry.

In February 2021, the Group completed the acquisition of 34% equity interest in New Century Senbo, becoming its second largest shareholder. New Century Senbo was positioned as a micro-vacation project targeting the mid- to high-end market, promoting short-distance peri-urban holiday packages to mid- to high-end customers and boosting consumption upgrade. Therefore, a value support system with special features, low cost and high quality was established. New Century Senbo has good tourism IP, highly reputable market-attractive products and a reproducible model with excellent performance. The Group’s acquisition and merger of the mature tourism IP will enable it to leapfrog development of the tourism real estate businesses. During the year, New Century Senbo recorded a profit contribution.

In the first half of the year, the Company entered into a basic project agreement with Lijiang Lugu Lake Management Bureau and Lijiang Lugu Lake Tourism Development Co., Ltd. (“**Lugu Lake Tourism Company**”) to jointly develop the Lugu Lake Scenic Spot. In July 2021, the Company and Lugu Lake Tourism Company jointly established Lugu Lake Scenic Spot Company with a registered capital of RMB200 million. The Company and Lugu Lake Tourism Company respectively hold 51% and 49% equity interests in Lugu Lake Scenic Spot Company, which is the main operating entity of Lugu Lake Scenic Spot. Lugu Lake Scenic Spot Company plans, develops, constructs, operates and manages the natural landscape, ethnic culture and water and land transportation resources within the project scope. Its ultimate aim is to build Lugu Lake Scenic Spot into a core tourism project of the Western Yunnan Tourism Ring Line, and a world destination integrating tourism, leisure, shopping and entertainment and Mosuo customs.



## MANAGEMENT DISCUSSION AND ANALYSIS

Zhuhai OSR will continue to upgrade its existing products and develop new real estate business with a view to enrich the “Ocean Spring” brand portfolio with differentiated products. To this end, it will utilise the complementary effect between the travel and real estate industries, and continue to push forward the renovation of the Neptune Hotel, aiming for an official opening in 2022 summer. In 2021, Xianyang OSR, in cooperation with Nestle and Starbucks Coffee brands, opened a Starbucks Coffee Experience Shop in the resort area, and at the same time introduced indoor golf, archery and other games to further enrich guest activities in the resort area. It also cooperated with local parent-child brand “Euro Kids” to create a comprehensive family playland. Anji Company will push forward the development of Anji Commercial Township to boost future revenue growth.

### ***Passenger Transportation Operations***

The passenger bus business will seek opportunities for the acquisition of a cross-border passenger transportation company to solve the development bottleneck of cross-border traffic and shortage of quota in Shenzhen Bay. For the passenger vessels business, the Company will continue to implement effective cost management and control, dispose of inefficient assets and low yielding routes, improve operating efficiency and the return of individual vessels, so as to increase its share of the cross-border marine transportation market.

### ***Hong Kong and Overseas Business Development***

The Group will develop new business and new growth engines by strategically acquiring quality scenic spots, and exploring new breakthroughs to expand into overseas markets. In October 2021, the Company entered into a sales and purchase agreement with Ceylon Hotels Maldives (Pvt) Ltd., pursuant to which the Company has agreed to acquire from the latter its 50% shareholding interest in Handhuvaru Ocean Holidays Private Company (“**Handhuvaru Company**”) (the remaining 50% equity interest in Handhuvaru Company is held by Zhen Hua Engineering Company Limited), which holds a leasehold interest in Ambara Island in the Maldives, at a consideration of US\$4,493,663. Upon completion of the

acquisition, the Company and Zhen Hua Engineering Company Limited will reach an agreement to cooperate on developing a mid- to high-end resort of approximately 100 rooms on Ambara Island. Maldives is a renowned tourist destination that, prior to the COVID-19 pandemic, continued to benefit from growing demand and rising tourism spending among Asian tourists, and especially those from China. Ambara Island is located in Vaavu Atoll with relatively convenient transportation, rich tourism resources and high development potential. The Company considers that the acquisition will strongly complement its business development at a strategic level. For details, please refer to the Company’s announcement dated 12 October 2021. As of the date of this report, the acquisition has not yet been completed.

The Group is studying the revitalisation and optimisation of existing assets, including properties in Hong Kong, with the aim of enhancing operational efficiency and unlocking value. The conversion of the Group-owned Hip Kee Godown (No. 3) land parcel in Hung Hom to hotel use has been approved by the government and has significantly increased the land’s value and development potential. Demolition of Hip Kee Godown (No. 3) was completed in 2020. In December 2021, China Travel Service Property Investment Hong Kong Limited, a wholly-owned subsidiary of the Company, entered into a construction contract with a contractor to engage the latter to carry out construction of a 28-storey business boutique hotel and complementary facilities on the land parcel. This is expected to be completed by 3 November 2023. Taking into account the location, rail transit system and sea view resources of the proposed development, the proposed new hotel will be positioned at the medium- to high-end of the market, and will be capable of commanding a higher revenue and reaching a wider business and leisure customer base, all of which is in line with the Group’s business development strategies. For details, please refer to the Company’s announcement dated 24 December 2021. Furthermore, the Group has made on-site visits to a number of smart hotels in Mainland China and compiled investigative reports on the feasibility of practical use of smart hotel systems in our projects.



## MANAGEMENT DISCUSSION AND ANALYSIS

### **Internal Management**

In January 2021, the Company established a digital operations department and developed a digital transformation and development plan. Through digital transformation, the Company will improve its online business and customer service, strengthen internal-external business coordination, promote cross-industry cooperation, create a convenient service platform with a rich product palette and an excellent consumer experience, and promote the deep integration of digital technology into business and management models.

While making an effort to achieve performance targets through routine operation and management, the Company will pursue a new level of development by strengthening its core competitiveness in product, digital and operating capabilities. The Company will maintain its corporate operations' development lifeline by continuing its safety and pandemic prevention efforts through supervision, inspection, training and improvement, and normalisation of pandemic prevention to ensure its overall stability.

The Group will continue to strengthen the functional capacities of its headquarters, recruit high-calibre talent, advance its control and business synergies, improve existing rules and systems, optimise workflows and strengthen its production safety mechanisms to ensure sustainable development.

### **EMPLOYEE NUMBERS AND REMUNERATION**

As of 31 December 2021, the Group had 7,030 employees. Employees are remunerated based on their work performance, professional experience and prevailing industry practice. The remuneration policy and packages for Group employees are periodically reviewed by management. Apart from retirement benefits and in-house training programmes, discretionary bonuses are awarded to certain employees according to assessments of their individual performance.

### **LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE**

The financial position of the Group continues to be strong. The Group generally finances its operations with internally generated cash flows and loan facilities from banks. As of 31 December 2021, the Group's cash and bank balances amounted to HK\$3,074 million, whereas the bank and other borrowings and loans from the holding company amounted to HK\$613 million. The debt-to-capital ratio was 30%. The debt includes bank and other borrowings, trade payables, other payables and accruals loans from holding companies, and amounts due to holding companies and fellow subsidiaries.

### **FOREIGN EXCHANGE RISK**

The Group has certain assets, borrowings, and major transactions which are denominated in foreign currencies, and is thus exposed to different levels of foreign currency risk. The Group has not engaged in any particular hedge against foreign exchange risk. The Group will closely monitor and manage its foreign currency exposure and make use of appropriate measures when required.

### **CHARGES ON ASSETS**

As of 31 December 2021, the Group's bank deposits of approximately HK\$10 million (31 December 2020: HK\$11 million) were pledged to banks to secure certain credit facilities granted by suppliers to the Group's subsidiaries, and certain bank guarantees given in lieu of utility and rental deposits.

As of 31 December 2021, certain of the Group's buildings with net carrying amounts of HK\$745 million (31 December 2020: HK\$57 million) were pledged to secure bank guarantees given to suppliers in connection with credit facilities granted.

### **MATERIAL ACQUISITIONS AND DISPOSAL OF SUBSIDIARIES**

Save those disclosed under "Business Review" in the "Management Discussion and Analysis" section above, the Group did not have any material acquisitions and disposal of subsidiaries, associates and joint ventures during the year.



## MANAGEMENT DISCUSSION AND ANALYSIS

### CONTINGENT LIABILITIES

As of 31 December 2021, the Group's performance bond given to a customer for due performance of a sale contract was HK\$0.3 million (31 December 2020: HK\$0.3 million).

### FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

During the year, the Group did not devise future plans for material investments or capital assets.

### PROSPECTS

In 2021, as the world entered into a new stage of COVID-19 prevention and control, some countries were experiencing a strong economic recovery coupled with widespread inflation. The International Monetary Fund forecasted global economic growth of 5.9% in 2021, while in its Global Economic Prospects, the World Bank expected global economic growth would be 5.5% for the same year. Amidst the severe challenges brought by the pandemic and uncertainties in the global economy, the overall infection rate in Mainland China was under control and the country's economic development remained stable. According to the 2021 economic data released by the National Bureau of Statistics, China's GDP in 2021 reached RMB114 trillion, with a year-on-year growth of 8.1% or an average of 5.1% for the past two years, demonstrating that the Chinese economy has maintained a high speed of growth among major economies.

With accelerated rate of vaccination, the global economy is set for recovery, though the potential emergence of new COVID-19 variants remains a source of uncertainty. Published in January 2022, the International Monetary Fund's World Economic Outlook Update Report forecasted a 4.4% global economic growth for the year 2022. Affected by the pandemic, the growth momentum of different countries has slowed and economic prospects remain uncertain. In the China Monetary Policy Report for Quarter Four, 2021 issued by the People's Bank of China, it is mentioned that the inflation trend, COVID-19 situation,

and the adjustments in the macroeconomic policies of developed economies still face much uncertainty. The recent instability in Ukraine and the sanctioning of Russia by multiple countries have led to soaring prices of energy, commodities and agricultural products and increased pressure on global inflation. International market turbulence and geopolitical risks will also exert pressure on global economic growth. The Group expects that the global economic outlook for 2022 will mainly depend on the progress and effectiveness of epidemic control, and the performance of the Group's hotel and passenger transportation operations will depend to a large extent on the resumption of traveller clearance between Hong Kong and the Mainland. The recent spread of the Omicron variant has forced the Hong Kong Government to implement stringent measures which have caused serious interruptions to the city's normal business activities and further delayed the long-expected resumption of cross-border passenger flow. Amidst the uncertainties surrounding the pandemic, the Group remained resilient with its solid foundation and quality assets. With determination and quick adaptation to the rapid changing business environment, the Group secured adequate cashflow and achieved steady development of its business during the year.

The Company is cautious about development prospects and will continue to monitor the COVID-19 situation while evaluating the potential risks and impact on finances and operations. The Group's overall business remains fundamentally stable and sound, with abundant funds, excellent investment, and great capability and capacity for development. The Company will make a strong effort to accomplish its various aims, and will proceed with its radical reform and integrated development. We will remain on the lookout for suitable growth opportunities to expand existing revenue streams in the medium- to long-term, and create greater shareholder value.



# REPORT OF THE DIRECTORS

The Directors present their report together with the audited financial statements of the Company and its subsidiaries (the “Group”) for the year ended 31 December 2021.

## PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the Company is investment holding and the principal activities of the Group’s principal subsidiaries are set out in note 40 to the consolidated financial statements. There were no significant changes in the nature of the Group’s principal activities during the year. Further discussion and analysis of these activities as required by Schedule 5 to the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), including a fair review of the business and a discussion of the principal risks and uncertainties facing the Group, particulars of important events affecting the Group that have occurred since the end of financial year 2021, an indication of likely future development in the Group’s business, and a discussion on the Company’s environmental policies and performance, can be found in the “Chairman’s Statement” section on pages 12 to 15, the “Management Discussion and Analysis” section on pages 16 to 24, the “Financial Review” section on page 7, the “Corporate Governance Report” section on pages 38 to 49, the “Environment, Social and Governance Report” section on pages 50 to 82 and note 45 to the consolidated financial statements on pages 192 to 199 of the Annual Report.

## GROUP’S PROFIT

The Group’s profit for the year ended 31 December 2021 and the state of the Company’s and the Group’s financial affairs as at that date are set out in the consolidated financial statements on pages 91 to 202.

## DIVIDENDS

The Directors do not recommend the payment of a final dividend (2020: Nil) for the year ended 31 December 2021.

As at the date of this annual report, the Board was not aware that any shareholders of the Company had waived or agreed to any arrangement to waive dividends.

## SHARE CAPITAL

Details of movements in the share capital of the Company during the year are shown in note 37 to the consolidated financial statements.

## RESERVES

Details of movements in reserves of the Company and the Group during the year are set out in note 46 to the consolidated financial statements and in the consolidated statement of changes in equity respectively.

## EQUITY-LINKED AGREEMENTS

Save for the share option scheme of the Company as disclosed in the section headed “Share Option Scheme” below, no equity-linked agreements were existed during the year. For the year ended 31 December 2021, the Company has not entered into any equity-linked agreements.

## DISTRIBUTABLE RESERVES

At 31 December 2021, the Company’s reserves available for distribution, calculated in accordance with the provisions of Section 297 and 299 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), amounted to HK\$4,608,764,000.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY’S LISTED SECURITIES

During the year, neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company’s listed securities.

## DONATIONS

During the year, the Group made charitable donations amounting to HK\$2,409,000.

## SUMMARY FINANCIAL INFORMATION

A summary of the Group’s results and assets and liabilities for the last five financial years is set out on page 6. The summary does not form part of the audited financial statements.

## MAJOR CUSTOMERS AND SUPPLIERS

During the year, the aggregate turnover attributable to the five largest customers of the Group accounted for less than 30% of the Group’s total turnover for the year and purchases from the five largest suppliers of the Group accounted for less than 30% of the Group’s total purchases for the year.



## REPORT OF THE DIRECTORS

### DIRECTORS

The Directors of the Company during the year and up to the date of this report were as follows:

#### Executive directors:

Mr. Jiang Hong (*Chairman*)  
Mr. Lo Sui On (*Vice Chairman*)  
Mr. Tang Yong (*Appointed on 15 April 2021*)  
Mr. You Cheng (*Resigned on 15 April 2021*)  
Mr. Yang Hao (*Resigned on 24 May 2021*)  
Mr. Fan Dongsheng (*Resigned on 20 January 2022*)

#### Non-executive director:

Mr. Wu Qiang (*Re-designated from executive director to non-executive director and resigned as the General Manager of the Company on 22 January 2022*)  
Mr. Tsang Wai Hung

#### Independent non-executive directors:

Mr. Tse Cho Che Edward  
Mr. Zhang Xiaoke  
Mr. Huang Hui  
Mr. Chen Johnny  
Mr. Song Dawei

The Company received confirmations from the Independent Non-Executive Directors of their independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”). The Company considered all the Independent Non-Executive Directors as independent.

In accordance with Article 101 of the Company’s Articles of Association (the “**Articles**”), Mr. Tse Cho Che Edward, Mr. Zhang Xiaoke, Mr. Huang Hui and Mr. Song Dawei shall retire by rotation and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable within one year without payment of compensation, other than statutory compensation.

Biographical details of the Directors of the Company are set out on pages 8 to 11 of the Annual Report.

### DIRECTORS OF SUBSIDIARIES

A list of names of all the directors who have served on the board of the Company’s subsidiaries during the year and up to the date of this report is available on the Company’s website at <http://www.irasia.com/listco/hk/ctii/>.

### CHANGES IN DIRECTORS’ INFORMATION

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes in Directors’ information since the date of the 2021 Interim Report are set out below:

| Name of Director | Changes  |
|------------------|--|
| Wu Qiang         | <ul style="list-style-type: none"><li>– Appointed as the general manager of the strategic investment and corporate management department of CTS (Holdings) with effect from 4 January 2022.</li><li>– Re-designated from an executive director to a non-executive director and resigned from the position of the General Manager of the Company with effect from 20 January 2022.</li><li>– Director’s fee for year 2022 increased from HK\$240,000 to HK\$300,000 with effect from 20 January 2022.</li></ul> |

### DIRECTORS’ REMUNERATION

The Directors’ fees are subject to shareholders’ approval at general meetings every year. Other emoluments are determined by the Board with reference to Directors’ duties, responsibilities and performance and the results of the Group.

### COMPENSATION POLICY

The Group’s compensation policy comprises basic salary, annual bonus, benefits and long term incentive award (including grant of share options under the share option scheme). The objective of the Group’s compensation



policy is to associate the interests of key employees with the performance of the Group and the interests of shareholders, as well as achieving a balance of short term and long term benefits through a reasonable system. Meanwhile, the Group also aims at maintaining the competitiveness of the overall compensation. The level of cash compensation varies with importance of duties, giving bonus in connection with performance directly proportional to the importance of duties, so as to ensure that the Group can recruit, retain and motivate high caliber candidates required for the development of the Group and avoid excess reward. The Group reviews its compensation policy annually and engages professional intermediary if necessary so as to ensure the competitiveness of the compensation policy which, in turn, would support the business growth of the Group. No individual employee shall have the right to determine his/her own compensation.

### DIRECTORS' INTEREST IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

No transactions, arrangements or contracts (that are significant in relation to the Company's business), to which the Company or any of its holding companies or any of its subsidiaries or fellow subsidiaries was a party and in which a Director of the Company or any entity connected with a Director had, directly or indirectly, a material interest, subsisted as at the end of the year or at any time during the year.

### RETIREMENT SCHEMES

Particulars of the retirement schemes of the Group are set out in note 2.24 to the consolidated financial statements.

### MANAGEMENT CONTRACTS

In 1992, the Company entered into a management service contract with CTS (Holdings), the controlling shareholder of the Company (and is therefore a connected person of the Company), pursuant to which CTS (Holdings) has undertaken to provide or procure the provision of additional Executive Directors of the Company as and when required by the Company under the terms and conditions stipulated therein. The term of the agreement is for a period of 5 years from 25 September 1992 and will continue thereafter unless it is terminated by either party giving to the other

one month prior written notice. No payment has been made during the year by the Group under such agreement.

### CONTINUING CONNECTED TRANSACTIONS

During the year ended 31 December 2021 and up to the date of this annual report, the Group had the following continuing connected transactions, details of which are as follows:

#### Continuing Connected Transactions

- (i) On 8 November 2018, the Company and CTG Finance Company Limited ("**CTS Finance**", formerly known as China National Travel Service (HK) Finance Company Limited) entered into a financial services framework agreement (the "**2018 Financial Services Framework Agreement**") in respect of the provision of deposit services, comprehensive credit line services, entrustment loan services and cross-border RMB cash pooling services by CTS Finance to the Group for a term commenced from 1 January 2019 and ended on 31 December 2021. Under the 2018 Financial Services Framework Agreement, the deposit caps for each of the three years ended 31 December 2021 was RMB500 million.

Due to the increasing idle funds in the PRC subsidiaries, the expectation of more stable revenue from interest income and the competitive deposit rates offered by CTS Finance, the aggregate amount under the deposit services actually required by the Group for each of the three years ended 31 December 2021 may exceed the original projection. The deposit cap is expected to be insufficient, therefore the company entered into a financial services supplemental agreement (the "**2019 Financial Services Supplemental Agreement**") on 17 October 2019 with CTS Finance to revise the deposit caps under the 2018 Financial Services Framework Agreement for each of the three years ended 31 December 2021 to re-comply with the announcement and shareholders' approval requirements in accordance with Rules 14A.54 of the Listing Rules.



## REPORT OF THE DIRECTORS

The revised deposit caps under the 2019 Financial Services Supplemental Agreement for each of the three years ended 31 December 2021 is RMB1,500 million. The actual amount of the transactions for the year ended 31 December 2021 was RMB987 million.

CTS (Holdings) is a connected person of the Company by virtue of being a substantial shareholder. As China CTS holds the entire issued share capital of CTS (Holdings), China CTS is a connected person of the Company under the Listing Rules. CTS Finance is a non-wholly-owned subsidiary of China CTS and is therefore a connected person of the Company. Accordingly, the transactions contemplated under the 2018 Financial Services Framework Agreement and the 2019 Financial Services Supplemental Agreement constitutes continuing connected transactions for the Company under the Listing Rules.

Since the loan services are on normal commercial terms (or better to the Group) and no security over the assets of the Group is to be granted in respect of the financial assistance given by CTS Finance, the loan services are fully exempt from the reporting, announcement, annual review and independent shareholders' approval requirements under the Listing Rules.

As all of the applicable percentage ratios (as defined under Rule 14.07 of the Listing Rules) in respect of the estimated transaction amounts in connection with the comprehensive credit line services (excluding the loan services), the entrustment loan services and the cross-border RMB cash pooling services are on an annual basis less than 0.1%, the comprehensive credit line services (excluding the loan services), the entrustment loan services and the cross-border RMB cash pooling services are fully exempt from the reporting, announcement, annual review and the independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

As the highest applicable percentage ratio (as defined under Rule 14.07 of the Listing Rules) in respect of the revised deposit caps under the 2019 Financial Services Supplemental Agreement exceeds 5% and HK\$10,000,000, the deposit service (including the revised deposit caps) constitute continuing connected transactions and is subject to the reporting, announcement, independent shareholders' approval and annual review requirements under Chapter 14A of the Listing Rules. Further, as the deposit services constitute provision of financial assistance under Rule 14.04(1) (e) of the Listing Rules, and the relevant applicable percentage ratio for the deposit service (including the revised deposit caps) is higher than 25% and less than 75% on an annual basis, the deposit services (including the revised deposit caps) constitute a major transaction under Chapter 14 of the Listing Rules.

At the extraordinary general meeting of the Company held on 29 November 2019, the Company obtained independent shareholders' approval of the 2019 Financial Services Supplemental Agreement and the revised deposit caps in relation to the continuing connected transactions contemplated thereunder.

As the 2018 Financial Services Framework Agreement and the 2019 Financial Services Supplemental Agreement were expired on 31 December 2021, the Company entered into a financial services framework agreement (the **"2021 Financial Services Framework Agreement"**) with CTS Finance on 16 November 2021 to renew the terms of such continuing connected transactions for a term of three years commencing from 1 January 2022 and ending on 31 December 2024, where CTS Finance will continue to provide services thereunder to the Group. The deposit caps for each of the three years ending 31 December 2024 is RMB1,500 million.



At the extraordinary general meeting of the Company held on 23 December 2021, the Company obtained independent shareholders' approval of the 2021 Financial Services Framework Agreement and the deposit caps in relation to the continuing connected transactions contemplated thereunder.

For detailed information, please refer to the Company's announcements dated 16 November 2021 and the circular of the Company dated 7 December 2021.

- (ii) The Group in the past entered into certain ongoing connected transactions with CTS (Holdings) and its associates (collectively, the **"CTS (Holdings) Group"**) and China CTS and its associates (collectively, the **"China CTS Group"**) in the following categories:
- (a) Provision of Travel Permit Administration Services by China Travel Service Property Investment Hong Kong Limited (**"CTSPI"**) and China Travel Service Entry Permit Service Hong Kong Limited (**"CTSEP"**) (note (1));
  - (b) Lease arrangements with the China CTS Group as lessor (note (2));
  - (c) Provision of tour group services by the Group and the China CTS Group to each other (note (3));
  - (d) Provision of vehicle rental and transportation services by China Travel Tours Transportation Services Hong Kong Limited (**"CTTTS"**) (note (4));
  - (e) Lease arrangements with the China CTS Group as lessee (note (5)); and
  - (f) Lease of computer system to the China CTS Group as lessee (note (5)).

Notes:

- (1) On 15 May 2001, CTSPI, a wholly-owned subsidiary of the Company, entered into an agreement (the **"Agency Agreement"**) with CTS (Holdings), a controlling shareholder of the Company (and is therefore a connected person of the Company), to document the transactions relating to the general administration services provided in Hong Kong for application for tourist visas and travel permits for entry into the PRC for a fixed term up to 30 June 2047 (the **"Travel Permit Administration Services"**).

CTSPI has continued to provide the Travel Permit Administration Services during its ordinary and usual course of business and in accordance with the terms of the Agency Agreement. At the extraordinary general meeting held on 14 December 2018, the Company obtained independent shareholders' approval of the maximum aggregate annual value of HK\$310 million for each of the three years ended 31 December 2021. For detailed information, please refer to the Company's announcement dated 8 November 2018 and the circular dated 28 November 2018.

On 1 June 2020, CTSPI entered into a deed of novation in relation to the Agency Agreement with CTSEP, a wholly-owned subsidiary of the Company, and CTS (Holdings), pursuant to which the parties agreed CTSEP to undertake and perform, on behalf of CTSPI, all its obligations under the Agency Agreement, and assume, on behalf of CTSPI, its rights and benefits under the Agency Agreement for a term commenced from 1 June 2020 and ending on 30 June 2047.

CTS (Holdings) is a connected person of the Company by virtue of being a controlling shareholder under Chapter 14A of the Listing Rules.

At the extraordinary general meeting of the Company held on 23 December 2021, the Company obtained independent shareholders' approval of the maximum aggregate annual value of HK\$310 million for each of the three years ending 31 December 2024. For detailed information, please refer to the Company's announcement dated 16 November 2021 and the circular dated 7 December 2021.

- (2) On 8 November 2018, the Company entered into a master lease agreement (the **"2018 Master Lease Agreement"**) with China CTS to obtain lease of office premises from the China CTS Group for a term commenced from 1 January 2019 and ended on 31 December 2021. As the 2018 Master Lease Agreement was expired on 31 December 2021, the Company entered into a master lease agreement (the **"2021 Master Lease Agreement"**) with China CTS on 30 December 2021 to renew the terms of the continuing connected transactions for a term commencing from 1 January 2022 and ending on 31 December 2024, where the Group will continue to obtain leases of office premises from the China CTS Group.



## REPORT OF THE DIRECTORS

As CTS (Holdings) is a controlling shareholder of the Company and China CTS holds the entire issued share capital of CTS (Holdings), China CTS and the China CTS Group are connected persons of the Company under the Listing Rules. For detailed information, please refer to the Company's announcements dated 30 December 2021.

- (3) On 28 December 2017, the Company and China CTS entered into a tour group services master agreement (the **"2017 Tour Group Services Master Agreement"**) in relation to the provision of tour group services by the Group and China CTS Group to each other for a term commenced on 1 January 2018 and ended on 31 December 2020 in order to benefit from the extensive coverage of the travelling network of the China CTS Group and to allocate resources more efficiently. On 29 December 2020, the Company and China CTS entered into a tour group services master agreement (the **"2020 Tour Group Services Master Agreement"**) to renew the terms of the continuing connected transactions contemplated under the 2017 Tour Group Services Master Agreement for a term commencing on 1 January 2021 and ended on 31 December 2021, where the Group and the China CTS Group will continue to provide tour group services to each other. On 31 May 2021, the 2020 Tour Group Services Master Agreement has been terminated as the Group and the China CTS Group will no longer provide tour group services to each other upon the completion of disposal of the traditional travel agency business of the Group.

As China CTS holds the entire issued share capital of CTS (Holdings) which is a substantial shareholder of the Company, China CTS is therefore a connected person of the Company. For detailed information, please refer to the Company's announcements dated 28 December 2017, 29 December 2020 and 31 May 2021.

- (4) On 10 February 2019, CTTTS, a subsidiary of the Company, entered into a cross-border operation small vehicles rental agreement (the **"Cross-border Operation Small Vehicles Rental Agreement"**) with CTS Financial Services Corporation Limited (**"CTS Financial Investment"**), a wholly-owned subsidiary of CTS (Holdings), where CTTTS agreed to rent a cross-border small vehicle to CTS Financial Investment for a term of three years commenced from 1 April 2019 and ending on 31 March 2022. On 15 July 2020, CTTTS entered into a fixed vehicles rental agreement (the **"2020 HK Fixed Vehicles Rental Agreement"**) with CTS (Holdings), where CTTTS agreed to provide staff transportation services to CTS (Holdings) for a period from 16 July 2020 to 30 June 2021. On 29 September 2021, CTTTS entered into a vehicle rental and transportation services agreement (the **"2021 HK Fixed Vehicles**

**Rental Agreement"**) with CTS (Holdings), where CTTTS will continue to provide staff transportation services to CTS (Holdings) in Hong Kong amidst the outbreak of the pandemic for a term of one year commenced from 1 July 2021 and ending on 30 June 2022.

CTS (Holdings) is a connected person of the Company by virtue of being a controlling shareholder of the Company. CTS Financial Investment is a wholly-owned subsidiary of CTS (Holdings) and is therefore a connected person of the Company under Chapter 14A of the Listing Rules.

Pursuant to Rule 14A.81 of the Listing Rules, as the transactions contemplated under the Cross-border Operation Small Vehicles Rental Agreement, the 2020 HK Fixed Vehicles Rental Agreement and the 2021 HK Fixed Vehicles Rental Agreement were subsisting, entered into or completed within a 12-month period and all the transactions involve the provision of vehicle rental or transportation services to members of the CTS (Holding) Group, they will be aggregated and treated as if they were one transaction. In this regard, all such transactions were subject to restriction of the annual caps.

The annual caps for the transaction contemplated under the Cross-border Operation Small Vehicles Rental Agreement, the 2020 HK Fixed Vehicles Rental Agreement and the 2021 HK Fixed Vehicles Rental Agreement for each of the two financial years ending 31 December 2022 were HK\$7.4 million and HK\$9.3 million respectively.

For detailed information, please refer to the Company's announcement dated 29 September 2021.

- (5) On 31 December 2019, the Company entered into a master lease agreement with China CTS to (i) govern the lease arrangements with the China CTS Group as lessee for a term commencing from 1 January 2020 and ending on 31 December 2022, where the Group will continue to lease its office premises or other properties to the China CTS Group; and (ii) to govern the lease of the Group's computer system and provision of maintenance services to the China CTS Group for a term commencing from 1 January 2020 and ending on 31 December 2022.

As China CTS holds the entire issued share capital of CTS (Holdings) which is a substantial shareholder of the Company, China CTS is therefore a connected person of the Company. For detailed information, please refer to the Company's announcement dated 21 July 2017 and 31 December 2019.

The maximum aggregate annual consideration for the above-said continuing connected transactions for the year ended 31 December 2021 and the actual amounts of such transactions for the year ended 31 December 2021 are as follows:

|   | Caps for the years ended/ending 31 December |              |              |              | Actual amounts for the year ended 31 December |
|---|---|--------------|--------------|--------------|---|
|   | 2020<br>'000                                | 2021<br>'000 | 2022<br>'000 | 2023<br>'000 | 2021<br>'000                                  |
| I. Continuing connected transactions with the CTS (Holdings) Group                                    |   |              |              |              |   |
| (a) Provision of Travel Permit Administration Services by CTSPI and CTSEP                             | HK\$310,000                                 | HK\$310,000  | HK\$310,000  | HK\$310,000  | HK\$68,438                                    |
| (b) Provision of vehicles rental and transportation services by the Group to the CTS (Holdings) Group | N/A   | HK\$7,400    | HK\$9,300    | N/A          | HK\$5,428                                     |
| II. Continuing connected transactions with the China CTS Group  |   |              |              |              |   |
| (c) Provision of tour group services by the Group to the China CTS Group                              | HK\$58,000                                  | HK\$7,700    | N/A          | N/A          | HK\$245                                       |
| (d) Provision of tour group services by the China CTS Group to the Group                              | HK\$129,000                                 | HK\$41,000   | N/A          | N/A          | HK\$5,515                                     |
| (e) Lease arrangements with the China CTS Group as lessor   | HK\$25,000                                  | HK\$26,000   | HK\$25,279   | HK\$19,289   | HK\$5,407                                     |
| (f) Lease arrangements with the China CTS Group as lessee   | HK\$25,010                                  | HK\$25,010   | HK\$25,210   | N/A          | HK\$3,425                                     |
| (g) Lease of computer system to the China CTS Group as lessee   | HK\$8,443                                   | HK\$7,921    | HK\$7,921    | N/A          | HK\$ Nil                                      |

- (iii) On 28 December 2018, the Company and China CTS entered into a management services master agreement (the “**2018 Management Services Master Agreement**”) pursuant to which the Company agreed to provide management services to a group of subsidiaries of China CTS, the principal business of which include investment, development and management of tourism real estate projects, for a term of three years commencing from 1 January 2019 and ended on 31 December 2021. The 2018 Management Services Master Agreement will enable the Company to benefit from the quality tourism resources of China CTS with synergies and maximized asset yields, and expand the Company’s revenue stream and increase its cash flow. The annual cap for each of the three years ended 31 December 2021 is RMB55,000,000. The actual amount of the transactions for the year ended 31 December 2021 was RMB51,887,000.

CTS (Holdings) is a connected person of the Company by virtue of being a substantial shareholder. As China CTS holds the entire issued share capital of CTS (Holdings), China CTS is a connected person of the Company under the Listing Rules. The entering into of the 2018 Management Services Master Agreement between the Company and China CTS constitutes continuing connected transactions of the Company and are subject to the reporting, announcement and annual review requirements under the Listing Rules. For detailed information, please refer to the Company’s announcement dated 28 December 2018.



## REPORT OF THE DIRECTORS

On 18 March 2022, the Company and China CTS entered into a management services master agreement to renew the terms of the continuing connected transactions contemplated under the 2018 Management Services Master Agreement for a term commenced from 18 March 2022 and ending on 31 December 2024. The annual cap for each of the three years ending 31 December 2024 is RMB 60,500,000. For detailed information, please refer to the Company's announcement dated 18 March 2022.

- (iv) On 31 December 2019, CTS Scenery Resort Investment Company Limited ("**CTS Scenery Resort**"), an indirect wholly-owned subsidiary of the Company entered into a commercial services master agreement with CTG Investment Management Corporation Limited ("**CTG Investment**"), pursuant to which CTS Scenery Resort agreed to provide commercial services, including land acquisition consultancy services, commercial consultancy services, design consultancy services, business invitation services, operation management services and tenancy management services, to CTG Investment and its subsidiaries and associates, but excluding the Group, ("**CTG Investment Group**") on a non-exclusive basis for a term of three years commencing from 1 January 2020 and ending on 31 December 2022. The provision of commercial services to CTG Investment Group under the commercial services master agreement will not only enable the Company to benefit from the quality tourism resources of CTG Investment Group with synergies and maximized assets yields, but also expand its revenue stream and increase its cash flow. The annual caps under the commercial services master agreement for each of the three years ending 31 December 2022 are HK\$34,000,000, HK\$38,000,000 and HK\$92,000,000, respectively. The actual amount of the transactions for the year ended 31 December 2021 was HK\$Nil.

CTS (Holdings) is a controlling shareholder of the Company. CTG Investment is a direct wholly-owned subsidiary of CTS (Holdings) and is therefore a connected person of the Company. The transactions contemplated under the commercial

services master agreement constitute continuing connected transactions for the Company and are subject to the reporting, announcement and annual review requirements under the Listing Rules. For detailed information, please refer to the Company's announcement dated 31 December 2019.

The above continuing connected transactions have been reviewed by the Independent Non-Executive Directors of the Company. The Directors (including the Independent Non-Executive Directors) confirmed that the continuing connected transactions for the year ended 31 December 2021 have been entered into (i) in the ordinary and usual course of business of the Group; (ii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders as a whole; and (iii) either on normal commercial terms or, where there are not sufficient comparable transactions to judge whether they are on normal commercial terms, on terms no less favourable to the Group than terms available to or from (as appropriate) independent third parties.

KPMG, the Company's auditors, were engaged to report on the Group's continuing connected transactions for the year ended 31 December 2021 in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. KPMG have issued their report containing their findings and conclusions in respect of the continuing connected transactions disclosed above by the Group in accordance with Rule 14A.56 of the Listing Rules.

The Company confirms that it has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.



### DETAILS OF PERFORMANCE GUARANTEE UNDER RULE 14.36B

As disclosed in the announcement of the Company dated 24 December 2020, pursuant to an equity purchase agreement (the “**Equity Purchase Agreement**”) dated 24 December 2020 entered into among CTS Scenery Resort Investment Company Limited (“**CTS Scenery Resort**”, an indirect wholly-owned subsidiary of the Company), New Century Tourism Group Co., Ltd. (“**New Century Tourism**”) and Hangzhou New Century Senbo Tourism Investment Co., Ltd. (the “**Target Company**”) in relation to the acquisition of 34% of the equity interest and its ancillary rights and benefits of the Target Company (the “**Target Equity**”) by CTS Scenery Resort. (the “**Acquisition**”), New Century Tourism has provided a performance guarantee to CTS Scenery Resort for a term of 4 years and has made the following performance commitments:

- (a) the Target Company shall not be at a loss for the year of 2020. If the Target Company records losses for the year of 2020, New Century Tourism shall, on a dollar for dollar basis, make compensation for the amount of loss to the Target Company in the form of donation;
- (b) the accumulated net profit during the period from year 2021 to 2023 shall not be less than RMB150 million (the “**Committed Performance**”). Financial data is to be audited by an accounting firm recognized by CTS Scenery Resort. If the Target Company’s accumulated net profit from year 2021 to 2023 is less than RMB150 million, CTS Scenery Resort has the right to require New Century Tourism to buy back the Target Equity held by CTS Scenery Resort based on the Consideration plus an interest rate of 8.5% per annum (simple interest);
- (c) If the actual audited net profit reaches the Committed Performance but failed to reach 120% of the Committed Performance (i.e. accumulated net profit of RMB180 million during the period from year 2021 to 2023), CTS Scenery Resort is entitled to launch a tender offer to New Century Tourism for the then equity of the Target Company held by New Century Tourism, with the offer price not less than the equity proportion of the tender offer x the Target Group’s

overall valuation of the Acquisition (RMB1,150 million) x (1+N x 8.5%) (N = n/360, n = total days from the date of Completion to the date of signing the formal agreement of the tender offer). New Century Tourism has the right to decide whether or not to accept the offer and if not, CTS Scenery Resort has the right to require New Century Tourism to buy back the Target Equity held by CTS Scenery Resort based on the Consideration plus an interest rate of 8.5% per annum (simple interest), the repurchase price of which shall be deducted from the dividend of CTS Scenery Resort received from the Target Company; and

- (d) On the basis that, the actual audited accumulated net profit of the Target Company exceeds RMB180 million from year 2021 to 2023, and there are no material adverse changes on various material matters of the Target Company including assets, business, team, brand, etc., and there are no breach of the Equity Purchase Agreement by the Target Company and New Century Tourism, while New Century Tourism having undertaken to comply with the requirements of the stock exchange in the place where CTS Scenery Resort is listed in respect of the acquisition of equity interest/material acquisition of assets, and reorganisation, including but not limited to undertaking performance commitments, etc., CTS Scenery Resort has the right to launch a tender offer for the then equity of the Target Company held by New Century Tourism to New Century Tourism within 3 months after the issuance of the audit report, with the offer price being the long-term valuation of the Target Company (being 19 times of the audited net profit in 2023 with an upper limit of not more than RMB1.9 billion) x the equity proportion of the tender offer. If the tender offer is not accepted by New Century Tourism, CTS Scenery Resort has the right to require New Century Tourism to buy back the Target Equity held by CTS Scenery Resort based on the Consideration plus an interest rate of 8.5% per annum (simple interest), the repurchase price of which shall be deducted from the dividend of CTS Scenery Resort received from the Target Company.

CTS Scenery Resort completed the acquisition of the 34% equity interest in the Target Company from New



## REPORT OF THE DIRECTORS

Century Tourism in February 2021. The Target Company recorded a profit of RMB9.97 million for year 2020 based on its audited account and a profit of RMB83.27 million for the year 2021 based on its management account, which is subject to the final audit to be performed by auditors. The Company will closely monitor the above-mentioned Committed Performance and disclose the status of satisfaction of the Committed Performance in its future annual reports in compliance with Rule 14.36B of the Listing Rules.

### DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS

As at 31 December 2021, the interests and short positions of the Directors and the Company's Chief Executive in the shares and underlying shares of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), as recorded in the register required to be kept by the Company under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 of the Listing Rules, were as follows:

#### Long positions in shares and underlying shares of the Company

| Name of Director | Interests in shares |                   |                 | Interests in underlying shares pursuant to share options | Aggregate interests | % of the issued share capital as at 31 December 2021 |
|------------------|---------------------|-------------------|-----------------|--|---------------------|--|
|                  | Corporate interest  | Personal interest | Family interest |  |                     |  |
| Mr. Lo Sui On    | –                   | 600,000           | –               | –  | 600,000             | 0.01%  |
| Mr. Tang Yong    | –                   | 12,000            | –               | –  | 12,000              | 0.00%  |
| Mr. Wu Qiang     | –                   | 600,000           | –               | –  | 600,000             | 0.01%  |

### ARRANGEMENT TO PURCHASE SHARES OR DEBENTURES

Save as disclosed in the section "Share Option Scheme" below, at no time during the year was the Company or any of its subsidiaries a party of any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, and neither the Directors nor any of their spouses or children under the age of 18, had any right to subscribe for the securities of the Company, or had exercised any such right.

### PERMITTED INDEMNITY PROVISION

The Articles provides that every Director is entitled to be indemnified out of the assets of the Company against all losses or liabilities (to the extent permitted by the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) which he may sustain or incur or about the execution of the duties of his office or otherwise in relation thereto.

The Company has taken out and maintained directors' liability insurance throughout the year, which provides appropriate cover for legal actions brought against the Directors of the Company. The level of coverage is reviewed annually.



### SHARE OPTION SCHEME

On 4 May 2012, the Company has passed the resolution in a shareholders' meeting for the termination of the share option scheme adopted on 3 June 2002 (the "**2002 Share Option Scheme**") and the adoption of a new share option scheme (the "**2012 Share Option Scheme**") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Further details of the 2012 Share Option Scheme are disclosed in note 38 to the consolidated financial statements.

#### The 2012 Share Option Scheme

The Company granted 169,840,000 share options in 2016 under the 2012 Share Option Scheme, and all the share options granted and yet to be exercised were lapsed during the year ended 31 December 2020. No share options were granted during the year ended 31 December 2021 and no share options were outstanding as at 31 December 2021.

The total number of shares of the Company which may be issued upon exercise of all share options to be granted under the 2012 Share Option Scheme must not in aggregate exceed 10% of the shares of the Company in issue on the date of approval of the 2012 Share Option Scheme. As at 31 December 2021, the number of shares of the Company available for issue in respect thereof was 567,779,152 shares, representing 10.25% of the total number of issued shares of the Company as at the date of this annual report.

Save as disclosed above, as at 31 December 2021, none of the Directors or the Company's Chief Executive, had, under Divisions 7 and 8 of Part XV of the SFO, nor were they taken to or deemed to have under such provisions of the SFO, any interests or short positions in the shares, underlying shares or debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO) or any interests which were required to be entered into the register kept by the Company pursuant to Section 352 of the SFO or any interests which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code in the Listing Rules.

### INTERESTS OF SUBSTANTIAL SHAREHOLDERS

As at 31 December 2021, the following shareholders (other than Directors or Chief Executive of the Company) had interests, directly or indirectly, and short positions in the shares and underlying shares of the Company which were recorded in the register of interest required to be kept by the Company under Section 336 of the SFO:



## REPORT OF THE DIRECTORS

### (i) Long positions in the ordinary shares of the Company

| Name of shareholders                 | Capacity   | Number of shares held | % of the issued share capital as at |
|--------------------------------------|--|-----------------------|-------------------------------------|
|                                      |  |                       | 31 December 2021                    |
| China CTS                            | Interest of controlled corporation (Note 1)                            | 3,385,492,610         | 61.15%                              |
| CTS (Holdings)                       | Interest of controlled corporation and beneficial owner (Note 1 and 2) | 3,385,492,610         | 61.15%                              |
| Hongkong New Travel Investments Ltd. | Beneficial owner (Note 2)  | 1,136,254,901         | 20.52%                              |
| CTS Asset Management (I) Limited     | Interest of controlled corporation (Note 2)                            | 1,136,254,901         | 20.52%                              |

Note 1: The entire issued share capital of CTS (Holdings) is beneficially owned by China CTS. CTS (Holdings) is the immediate holding company of the Company. Accordingly, China CTS is taken to be interested in the shares in which CTS (Holdings) is interested pursuant to Part XV of the SFO.

Note 2: Of these 3,385,492,610 shares, 2,249,237,709 shares are held directly by CTS (Holdings). 1,136,254,901 shares are held directly by Hongkong New Travel Investments Ltd., which is owned directly as to 100% by CTS Asset Management (I) Limited. CTS Asset Management (I) Limited is 100% directly owned by CTS (Holdings), and CTS (Holdings) and CTS Asset Management (I) Limited are deemed to be interested in the shares in which Hongkong New Travel Investments Ltd. is interested pursuant to Part XV of the SFO.

Save as aforesaid, as at 31 December 2021, the Directors are not aware of any other person who had any interest, directly or indirectly, or short position in the shares, underlying shares or debentures of the Company recorded in the register required to be kept by the Company under Section 336 of the SFO.

### BANK AND OTHER BORROWINGS

Particulars of bank and other borrowings of the Group as at 31 December 2021 are set out in note 34 to the consolidated financial statements.

### DISCLOSURES PURSUANT TO RULE 13.21 OF THE LISTING RULES

On 4 July 2011, the Company entered into a facility agreement with a bank for an uncommitted revolving term loan facility of HK\$300,000,000. Pursuant to the terms of the facility agreement, the Company undertook to the bank, inter alia, that (i) CTS (Holdings), the controlling shareholder of the Company, shall remain as the ultimate single largest shareholder of the Company with ownership not less than 40% in the Company and maintain management control of the Company; and (ii) CTS (Holdings) shall remain to be under the direct or indirect management and 100% ownership of the State Council of the PRC.



On 11 September 2019, the Company, as borrower, entered into a facility agreement with a bank for an uncommitted revolving loan up to an aggregate amount of HK\$1,000,000,000. The bank may at any time without prior notice modify, cancel or suspend the facility(ies) at its sole discretion including, without limitation, cancelling any unutilized facilities, and declaring any outstanding amount to be immediately due and payable. On 21 September 2021, the bank adjusted the aggregate amount of the uncommitted revolving loan under the facility agreement from HK\$1,000,000,000 to HK\$500,000,000. Pursuant to the terms of the facility agreement, the Company undertook with the bank, inter alia, that (i) CTS (Holdings) shall hold, directly or indirectly, more than 40% of the issued share capital of the Company and maintain as a single largest beneficial shareholder of the Company; and (ii) CTS (Holdings) shall be wholly-owned, indirectly or directly, by the State-owned Assets Supervision and Administration Commission of the State Council of the People's Republic of China ("SASAC") and is under the direct or indirect management control by SASAC.

### PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this report, there is sufficient public float of more than 25% of the Company's issued shares as required under the Listing Rules.

### AUDIT COMMITTEE

The Audit Committee has reviewed with management the accounting principles and practices adopted by the Group and discussed the risk management, internal control and financial reporting matters including the review of the audited financial statements.

### CORPORATE GOVERNANCE

Principal corporate governance practices adopted by the Company are set out in the Corporate Governance Report on pages 38 to 49.

### AUDITORS

The financial statements of the Company for the year ended 31 December 2021 were audited by KPMG. KPMG retire and, being eligible, offer themselves for re-appointment. A resolution will be proposed at the 2022 annual general meeting to re-appoint them and to authorize the Directors to fix their remuneration.

ON BEHALF OF THE BOARD

**Jiang Hong**

*Chairman*

Hong Kong, 30 March 2022



# CORPORATE GOVERNANCE REPORT

## CORPORATE GOVERNANCE PRACTICES

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of shareholders and other stakeholders and enhance shareholder value. The Board will continue to monitor and review the Company's corporate governance practices to ensure compliance.

The Company has adopted and complied with the code provisions (the "**Code Provision(s)**") of the Corporate Governance Code as set out in Appendix 14 to the Listing Rules throughout the year ended 31 December 2021, except for the following deviations:

- Code Provision A.2.7 specifies that the Chairman should at least annually hold meetings with the Independent Non-Executive Directors without the presence of other directors. During the year, the Chairman did not hold any meeting with the Independent Non-Executive Directors without the presence of other directors because the Independent Non-Executive Directors of the Company may express their views directly to the Chairman from time to time via other means including correspondences and emails. The Company is of the view that there is efficient communication between the Chairman and Independent Non-Executive Directors.
- Code Provision A.4.1 specifies that Non-Executive Directors should be appointed for a specific term, subject to re-election. Although the Company's Non-Executive Directors do not have a specific term of appointment, pursuant to the Company's articles of association (the "Articles"), at each annual general meeting one-third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement by rotation at least once every three years. The Board considers that such requirements are sufficient to meet the underlying objective and spirit of the relevant Code Provisions.
- Code Provision D.1.4 specifies that the Company should have formal letters of appointment for Directors setting out the key terms and conditions of their appointment. The Company did not have formal

letters of appointment for Mr. Lo Sui On, Mr. Yang Hao (resigned with effect from 24 May 2021), Mr. Fan Dongsheng (resigned with effect from 20 January 2022) and Mr. Tsang Wai Hung. However, the said Directors are subject to retirement by rotation at least once every three years in accordance with the Articles. In addition, the Directors are expected to refer to the guidelines set out in "A Guide on Directors' Duties" issued by the Companies Registry and "Guidelines for Directors" and "Guide for Independent Non-Executive Directors" (if applicable) published by the Hong Kong Institute of Directors in performing their duties and responsibilities as Directors of the Company. Besides, the Directors are required to comply with the requirements under statutes and common law, the Listing Rules, legal and other regulatory requirements and the Company's business and governance policies.

- Code Provision E.1.2 specifies that the Chairman of the Board should attend the annual general meeting. The Chairman of the Board has not attended the Company's annual general meeting held on 27 May 2021 because of other business commitment.

## THE BOARD

### Composition

The Board currently comprises 10 Directors, being 3 Executive Directors, 2 Non-Executive Directors and 5 Independent Non-Executive Directors. Further details of the composition of the Board are disclosed in the "Corporate Information" section on page 2 and the "Report of the Directors" section on page 25 to 37.

The relationships among members of the Board are disclosed in the "Biographies of Directors" section on pages 8 to 11.



The Independent Non-Executive Directors bring a wide range of business and financial expertise, experience and independent judgement to the Board. Through active participation in Board meetings, taking the lead in managing issues involving potential conflicts of interest and serving on Board committees, all Independent Non-Executive Directors make positive contributions to the orderly management and effective operation of the Company.

The Company has received written annual confirmation from each Independent Non-Executive Director of his independence pursuant to the requirements of the Listing Rules. The Company considers all Independent Non-Executive Directors to be independent in accordance with the independence guidelines set out in the Listing Rules.

### **Chairman and General Manager**

The Company supports the division of responsibility between the Chairman and the General Manager to ensure a balance of power and authority. The role of the Board's Chairman is to provide leadership in order to enable the Board to discharge its function effectively, while the General Manager of the Company focuses on managing and controlling the business of the Group. Their respective responsibilities are clearly defined and set out in writing. Mr. Jiang Hong is currently serving as the Chairman of the Company. Mr. Wu Qiang served as the General Manager of the Company since 20 May 2020 until he re-designated as Non-Executive Director and resigned as the General Manager of the Company on 20 January 2022. The Company is endeavoring to identify a suitable candidate to act as the General Manager of the Company and will make further announcement as and when appropriate.

### **Responsibilities**

The Board provides leadership, approves policies, strategies and plans, and oversees their implementation to ensure the sustainable healthy growth of the Company, in the interests of the Company's shareholders ("**Shareholders**").

The Board takes responsibility for all major matters of the Company, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, financial information, appointment of Directors and other significant financial and operational matters.

All Directors have full and timely access to all relevant information as well as the advice and services of the company secretary, with a view to ensuring that the Board's procedures and all applicable rules and regulations are followed. In general, each Director is able to seek independent professional advice in appropriate circumstances at the Company's expense, upon making request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the General Manager and senior management. The delegated functions and work tasks are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions (including notifiable and connected transactions) entered into by the Company. The Board has the full support of the General Manager and the senior management to discharge its responsibilities.

### **Directors' Training**

Directors are provided with monthly updates on the Company's performance and prospects to enable the Board as a whole and each Director to discharge their duties.

## CORPORATE GOVERNANCE REPORT



All Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. During the year, the Directors participated in the following professional developments:

| Name of Directors                           | Type of Trainings                                   |   |  |
|---|---|---|--|
|   | Attending seminars and/or conferences and/or forums | Giving talks at seminars and/or conferences and/or forums | Reading newspapers, journals and updates relating to the economy, general business, tourism or Director's duties and responsibilities etc. |
| <b>Executive Directors:</b>                 |   |   |  |
| Mr. Jiang Hong                              | √   | –   | √  |
| Mr. Lo Sui On                               | √   | √   | √  |
| Mr. Tang Yong <sup>Note 1</sup>             | √   | –   | √  |
| Mr. You Cheng <sup>Note 2</sup>             | √   | –   | √  |
| Mr. Yang Hao <sup>Note 3</sup>              | –   | –   | √  |
| Mr. Fan Dongsheng <sup>Note 4</sup>         | √   | –   | √  |
| <b>Non-executive Directors:</b>             |   |   |  |
| Mr. Wu Qiang <sup>Note 5</sup>              | √   | –   | √  |
| Mr. Tsang Wai Hung                          | √   | –   | √  |
| <b>Independent Non-executive Directors:</b> |   |   |  |
| Mr. Tse Cho Che Edward                      | √   | √   | √  |
| Mr. Zhang Xiaoke                            | √   | –   | √  |
| Mr. Huang Hui                               | √   | √   | √  |
| Mr. Chen Johnny                             | √   | √   | √  |
| Mr. Song Dawei                              | √   | –   | √  |

Note 1 Mr. Tang Yong was appointed as an Executive Director of the Company with effect from 15 April 2021.

Note 2 Mr. You Cheng resigned as an Executive Director of the Company with effect from 15 April 2021.

Note 3 Mr. Yang Hao resigned as an Executive Director of the Company with effect from 24 May 2021.

Note 4 Mr. Fan Dongsheng resigned as an Executive Director of the Company with effect from 20 January 2022.

Note 5 Mr. Wu Qiang re-designated from an Executive Director to a Non-executive director of the Company with effect from 20 January 2022 and resigned as the General Manager of the Company with effect from the same date.



### Board Meetings

During the year ended 31 December 2021, the Board held four regular meetings. Notices of regular Board meetings are served to all Directors at least 14 days before the meetings. For other Board meetings and committee meetings, notice is generally given within a reasonable time.

An agenda and accompanying Board papers are sent to all Directors at least three days in advance of every Board meeting or committee meeting. The Board and each Director also have separate and independent access to the senior management whenever necessary.

The company secretary is responsible for taking and keeping minutes of all Board meetings and committee meetings. Draft minutes are normally circulated to Directors for comment within a reasonable time after each meeting and the final version is open for Directors' inspection.

According to current Board practice, any material transaction, which involves a conflict of interest for a substantial shareholder or a Director, will be considered and dealt with by the Board at a duly convened Board meeting. The Articles also contain provisions requiring Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest.

### BOARD COMMITTEES

The Board established three committees, namely, the Audit Committee, the Remuneration Committee and the Nomination Committee, for overseeing particular aspects of the Company's affairs. All the Board committees are empowered by the Board under their own terms of reference which are available to the Shareholders on the Company's website and the Stock Exchange's website.

### Audit Committee

#### Members:

Independent Non-Executive Directors: Mr. Chen Johnny  
*(Chairman)*

Mr. Tse Cho Che Edward

Mr. Zhang Xiaoke

Mr. Huang Hui

Mr. Song Dawei

The Audit Committee is responsible for the review and supervision of the Group's financial reporting and internal controls, maintaining an appropriate relationship with external auditors and performing corporate governance duties.

The Audit Committee held two meetings during the year ended 31 December 2021 and reviewed the audited financial statements for the year ended 31 December 2020 and the unaudited interim financial statements for the six months ended 30 June 2021. The Audit Committee also reviewed internal audit reports (prepared by the internal audit department of the Group), corporate governance reports, the re-appointment of external auditors, the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function and discussed with the management and external auditors the risk management and internal control system and accounting policies and practices.



## CORPORATE GOVERNANCE REPORT

The Company's annual results for the year ended 31 December 2021 have been reviewed by the Audit Committee.

### Remuneration Committee

#### Members:

Independent Non-Executive Directors:

|                        |                   |
|------------------------|-------------------|
| Mr. Chen Johnny        | <i>(Chairman)</i> |
| Mr. Tse Cho Che Edward |                   |
| Mr. Zhang Xiaoke       |                   |
| Mr. Huang Hui          |                   |
| Mr. Song Dawei         |                   |

Executive Director: Mr. Jiang Hong

The Remuneration Committee is responsible for making recommendations on the Company's policy and structure on the remuneration of all Directors and senior management of the Company and on the establishment of a formal and transparent procedure for developing remuneration policy for approval by the Board. It shall also assess performance of Executive Directors and make recommendations to the Board on the remuneration packages of individual Executive Director and senior management. Details of the remuneration paid to Directors and senior management for the financial year ended 31 December 2021 are disclosed in the notes to the consolidated financial statements. The Remuneration Committee held one meeting in 2021 and reviewed the Directors' fees for 2021.

### Nomination Committee

#### Members:

|                                      |                                     |
|--------------------------------------|-------------------------------------|
| Executive Director:                  | Mr. Jiang Hong<br><i>(Chairman)</i> |
| Independent Non-Executive Directors: | Mr. Tse Cho Che Edward              |
|                                      | Mr. Zhang Xiaoke                    |
|                                      | Mr. Huang Hui                       |
|                                      | Mr. Chen Johnny                     |
|                                      | Mr. Song Dawei                      |

The Nomination Committee was established in June 2012 with specific terms of reference in accordance with the Code Provisions. The Nomination Committee is responsible for reviewing the structure, size and composition of the Board, making recommendations on any proposed changes to the Board and succession planning for directors to complement the Company's corporate strategy. It shall identify suitable individuals qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships, and assess the independence of Independent Non-Executive Directors.



## CORPORATE GOVERNANCE REPORT

In selecting new directors or filling casual vacancies, the Nomination Committee will consider the candidate's professional qualification and skill, integrity and reputation, achievement and experience in the industry in which the Company operates, as well as his time commitment. The committee will nominate candidates it considers appropriate with reference to the standards of the Board Diversity Policy.

The Board Diversity Policy of the Company was adopted on 30 August 2013, aiming to set out the approach to achieve diversity on the Board. The Company recognizes and embraces the benefits of having a diverse Board to enhance the quality of its performance. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. The selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Nomination Committee is responsible for reviewing the policy and monitoring its implementation.

The Nomination Committee held one meeting in 2021 and reviewed the re-election of retiring Directors at the 2021 annual general meeting, the structure, size and composition of the Board, and the resignation and appointment of Board members and senior management.



## CORPORATE GOVERNANCE REPORT

### ATTENDANCE AT BOARD MEETINGS, BOARD COMMITTEE MEETINGS AND GENERAL MEETING

Nomination Committee, Annual General Meeting and Extraordinary General Meeting of the Company during the year ended 31 December 2021 are set out as follows:

The attendance record of each Director at the meetings of the Board, Audit Committee, Remuneration Committee,

#### Number of Meetings Attended/Eligible to attend for the year ended 31 December 2021

| Name of Directors                           | Board Meeting | Audit             | Remuneration      | Nomination        | Annual          | Extraordinary   |
|---|---------------|-------------------|-------------------|-------------------|-----------------|-----------------|
|   |               | Committee Meeting | Committee Meeting | Committee Meeting | General Meeting | General Meeting |
| <b>Executive Directors:</b>                 |               |                   |                   |                   |                 |                 |
| Mr. Jiang Hong                              | 4/4           | N/A               | 0/1               | 0/1               | 0/1             | 0/1             |
| Mr. Lo Sui On                               | 3/4           | N/A               | N/A               | N/A               | 1/1             | 1/1             |
| Mr. Tang Yong <sup>Note 1</sup>             | 3/3           | N/A               | N/A               | N/A               | 0/1             | 0/1             |
| Mr. You Cheng <sup>Note 2</sup>             | 0/1           | N/A               | N/A               | N/A               | 0/0             | 0/0             |
| Mr. Yang Hao <sup>Note 3</sup>              | 0/1           | N/A               | N/A               | N/A               | 0/0             | 0/0             |
| Mr. Fan Dongsheng <sup>Note 4</sup>         | 2/4           | N/A               | N/A               | N/A               | 0/1             | 0/1             |
| <b>Non-executive Directors:</b>             |               |                   |                   |                   |                 |                 |
| Mr. Wu Qiang <sup>Note 5</sup>              | 2/4           | N/A               | N/A               | N/A               | 0/1             | 0/1             |
| Mr. Tsang Wai Hung                          | 4/4           | N/A               | N/A               | N/A               | 1/1             | 1/1             |
| <b>Independent Non-executive Directors:</b> |               |                   |                   |                   |                 |                 |
| Mr. Tse Cho Che Edward                      | 4/4           | 2/2               | 1/1               | 1/1               | 1/1             | 1/1             |
| Mr. Zhang Xiaoke                            | 2/4           | 2/2               | 1/1               | 1/1               | 0/1             | 0/1             |
| Mr. Huang Hui                               | 4/4           | 2/2               | 1/1               | 1/1               | 1/1             | 1/1             |
| Mr. Chen Johnny                             | 4/4           | 2/2               | 1/1               | 1/1               | 0/1             | 0/1             |
| Mr. Song Dawei                              | 3/4           | 0/2               | 0/1               | 0/1               | 0/1             | 0/1             |

Note 1 Mr. Tang Yong appointed as an Executive Director of the Company with effect from 15 April 2021.

Note 2 Mr. You Cheng resigned as an Executive Director of the Company with effect from 15 April 2021.

Note 3 Mr. Yang Hao resigned as an Executive Director of the Company with effect from 24 May 2021.

Note 4 Mr. Fan Dongsheng resigned as an Executive Director of the Company with effect from 20 January 2022.

Note 5 Mr. Wu Qiang re-designated from an Executive Director to a Non-Executive Director of the Company with effect from 20 January 2022 and resigned as the General Manager of the Company with effect from the same date.



## DIRECTOR'S SECURITIES TRANSACTIONS

The Company has adopted a code of conduct regarding Directors' securities transactions on terms no less exacting than the required standard set out in the Model Code as set out in Appendix 10 to the Listing Rules.

In response to a specific enquiry by the Company, all Directors confirmed that they had complied with the required standard set out in the Model Code throughout the year ended 31 December 2021.

## AUDITORS' REMUNERATION

During the year ended 31 December 2021, the remuneration to the Company's auditors, KPMG is set out as follows:

| Services rendered  | Fees paid/payable<br>HK\$'000 |
|--------------------|-------------------------------|
| Audit services     | 7,482                         |
| Non-audit services | 907                           |
| <b>Total</b>       | <b>8,389</b>                  |

## DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Board aims at presenting a balanced, clear and comprehensive assessment of the Company's performance, position and prospects. The Directors acknowledge their responsibility for preparing the financial statements of the Company and the Group.

The statement of the external auditors of the Company about their reporting responsibilities on the financial statements is set out in the "Independent Auditor's Report" on page 83 to 90.

## RISK MANAGEMENT AND INTERNAL CONTROL

### Risk Management

The Board acknowledges that it is responsible for the risk management and internal control systems and reviewing their effectiveness on an ongoing basis. The risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

To provide sound and effective risk management, the Board has established a risk management system. The key elements of our risk management system includes risk strategy, risk management policy and procedures, risk organisation, risk management process and other risk management supporting elements.

### Risk Governance Structure

The Group's risk governance structure and the main responsibilities of each level of the structure are summarised below:

#### Board

- Ensure that the Group establishes and maintains appropriate and effective risk management and internal control systems, and review their effectiveness on an ongoing basis;
- Oversee management in the design, implementation and monitoring of the risk management and internal control systems.



## CORPORATE GOVERNANCE REPORT

### **Risk Management Committee**

- Review the effectiveness of the Group's risk management and internal control systems at least annually and report the result to the Board, and such review should cover all material controls including financial, operational and compliance controls;
- Consider major findings on risk management and internal control matters, and report and propose the recommendations to the Board.

### **Risk Management Office**

- Facilitate the performance of risk assessment;
- Monitor the operation of risk management and review risk profile on a regular basis;
- Periodically report the risks management matters to Risk Management Committee

### **Business Unit Management**

- Identify, evaluate and manage the risks that may potentially impact the major processes of the operations;
- Monitor risks and take measures to mitigate risks in day-to-day operations

### **Process Used to Identify, Evaluate and Manage Significant Risks**

A robust risk management process is developed to identify, evaluate and manage significant risks. The risk management procedures include the following 5 steps:

- Step 1: Risk identification** – Identify the risks faced by the Company and its subsidiaries.
- Step 2: Risk analysis** – Analyze the identified risks from two dimensions: potential impact and likelihood of occurrence; prioritize key risks and confirm top risks.
- Step 3: Risk responses** – Select an appropriate risk treatment and develop the relevant risk management strategies for identified key risks.

**Step 4: Risk monitoring** – Perform ongoing and periodic monitoring of risks to ensure the risk management strategies are operating effectively.

**Step 5: Risk reporting** – Consolidate the results from the risk assessment; establish detailed action plan and report to the Risk Management Committee and the Audit Committee.

We have established the risk management system and are endeavouring to improve the risk management system by continuously promoting the risk management culture, performing annual risk assessments and reviewing the measures of risk responses etc.

## INTERNAL CONTROL

### **Main Features of the Internal Control System**

The Group has established internal control system which is referencing with COSO internal control framework. Our internal control system is consisted of 5 elements (e.g. control environment, risk assessment, control activities, information and communication, and monitoring) and 17 principles. To facilitate the achievement of the Company objectives, we are endeavouring to continually improve internal control system/policies for the increasing requirements from the business and regulators.

### **Internal Audit Department**

The Group has established its in-house internal audit department. The internal audit department conducts audits in accordance with a risk-based annual audit plan. The internal audit reports, along with the key audit findings, prepared by the internal audit department were also reported to the Audit Committee and the Board on a regular basis. Management are obligated to address internal control deficiencies reported and the relevant recommendations proposed by the internal audit department in a timely manner to enhance the Group's internal control system.

### Whistleblowing Policy

The Company is committed to achieving and maintaining the highest possible standards of openness, probity and accountability. A whistleblowing policy is in place to create a system for the employees to raise concerns, in confidence, to the Audit Committee and the Board members about possible improprieties relating to the Group. The identification of the whistleblower will be treated with strictest confidence.

### Inside Information

The Company regulates the handling and dissemination of inside information as set out in the Information Disclosure Policy and various subsidiary procedures to ensure inside information remains confidential until the disclosure of such information is appropriately approved, and the dissemination of such information is efficiently and consistently made. The Company's compliance department assesses the likely impact of any unexpected and significant event that may impact the price of the shares of the Company or their trading volume and evaluates whether the relevant information is considered inside information and needs to be disclosed as soon as reasonably practicable pursuant to Rules 13.09 and 13.10 of the Listing Rules and the Inside Information Provisions under Part XIVA of the SFO.

### Reviews on Risk Management and Internal Control Systems

The Board has conducted an annual review over the effectiveness of the risk management and internal control systems by reviewing the work performed by management and internal audit department. Through the review of management's key risk and control assessment, the scope and quality of ongoing monitoring of risks and the internal control systems have been assessed. Findings and areas for improvement have been reported to the Risk Management Committee and the Board. The Board therefore considered the risk management and internal control systems of the Group are effective. Management has also provided a confirmation to the Board on the effectiveness of the risk management and internal control systems for the year ended 31 December 2021.

During the review, the Board also assessed and considered the resources, staff qualifications and experience, training programs and budget of the Group's accounting, internal audit and financial reporting functions adequate.

### DIVIDEND POLICY

The Company adopts a dividend policy setting out the guidelines for the Board to determine (i) whether dividends are to be declared and paid, and (ii) the level of dividend to be paid to Shareholders. Normally, the Company pays dividends twice a year, which are the interim dividend and final dividend. The Board may declare special dividends in addition to such dividends as it considers appropriate. A summary of the policy is listed out below.

#### (1) Factors for consideration

In determining/recommending the frequency, amount and form of any dividend in any financial year/period, the Board shall consider the following factors:

- (i) the actual and expected financial performance of the Group;
- (ii) economic conditions and other internal or external factors that may have an impact on the business or financial performance and position of the Group;
- (iii) the Group's business strategies and operations, including future cash commitments and investment needs to sustain the long-term growth aspect of the business;
- (iv) the current and future liquidity position and capital requirements of the Group;
- (v) any other factors that the Board deems appropriate; and
- (vi) the dividend payout ratio will vary from year to year. There is no assurance that dividends will be paid in any particular amount for any given period.



## CORPORATE GOVERNANCE REPORT

### (2) Form of Dividend

Subject to the Company's Articles of Association and the Companies Ordinance (Cap. 622 of the laws of Hong Kong), dividends may be paid in cash or be satisfied wholly or partly in the form of allotment of shares of the Company. The Board may also consider the issuance of bonus shares on a basis permitted by the applicable laws and regulations.

### (3) Approval

The Board may determine and pay to the Company's shareholders such interim dividends as it considers appropriate, and recommend the payment of final dividends which are required to be approved by Shareholders in general meetings.

If the Directors do not within 21 days after the date on which the written requisition is received by the Company proceed duly to convene an EGM for a day not more than 28 days after the date on which the notice convening the EGM is given, the Shareholder(s) concerned, or any of them representing more than one-half of the total voting rights of all of them, may themselves convene an EGM, provided that the EGM so convened shall not be held after the expiration of 3 months from the date of the original requisition.

The EGM convened by Shareholders shall be convened in the same manner, as nearly as possible, as that in which general meetings are to be convened by the Directors.

## COMPANY SECRETARY

The Company Secretary of the Company is Mr. Lai Siu Chung. For the year, Mr. Lai Siu Chung has complied with Rule 3.29 of the Listing Rules by taking no less than 15 hours of relevant professional training.

### Procedures for directing Shareholders' enquiries to the Board

Shareholders are provided with contact details of the Company, such as telephone hotline, fax number, email address and postal address, in order to enable them to make any query that may have with respect to the Company. They can also send their enquiries to the Board through these means.

## CONSTITUTIONAL DOCUMENTS

During the year, there was no change in the constitutional documents of the Company.

### Procedures for putting forward proposals at Shareholders' meetings

Shareholders representing at least 2.5% of the total voting rights of all the members having a right to vote, or, at least 50 shareholders who have a relevant right to vote, may:

## SHAREHOLDERS' RIGHTS

### Convening of extraordinary general meeting on requisition of Shareholders

Pursuant to Section 566-568 of the Companies Ordinance (Chapter 622 of the laws of Hong Kong), Shareholder(s) representing at least 5% of the total voting rights of all the Shareholders having a right to vote at general meetings of the Company, may require the Directors of the Company to convene an extraordinary general meeting ("EGM"). The written requisition must state the general nature of the business to be dealt with at the EGM and must be signed by the Shareholder(s) concerned and deposited at the registered office of the Company in hard copy form or sent to the Company in electronic form. The requisition may consist of several documents in like form, each signed by one or more of the Shareholders concerned.

- put forward proposal at general meeting;
- circulate to other shareholders written statement with respect to matter to be dealt with or other business to be dealt with at general meeting.

For further details on the shareholder qualifications, and the procedures and timeline, in connection with the above, Shareholders are kindly requested to refer to Sections 580 and 615 of the Companies Ordinance (Cap 622 of the Laws of Hong Kong).



### COMMUNICATION WITH SHAREHOLDERS

The Board and senior management maintain a continuing dialogue with Shareholders and investors through various channels. In 2021, the Company held press and analyst conferences following the release of its 2020 annual results and 2021 interim results announcement, attended various investor conferences, and arranged teleconference meetings for analysts and investors.

The Company's website ([www.irasia.com/listco/hk/ctii](http://www.irasia.com/listco/hk/ctii)) offers timely access to the Company's financial information, announcements, circulars to Shareholders and information on the Company's corporate governance structure and practices. For efficient communication with Shareholders and in the interest of environmental protection, Shareholders are encouraged to elect to receive the Company's corporate communications by electronic means through the Company's website.

The annual general meeting of the Company provides a forum for communication between Shareholders and the Board. The Chairman of the Board, other members of the Board and external auditors attend the annual general meeting and answer questions from Shareholders.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## 1. INTRODUCTION

### 1.1 About this Report

Our Company (the “**Company**” or “**we**”) are pleased to publish our sixth Environmental, Social and Governance (“**ESG**”) Report (“**ESG Report**”). This ESG Report should be read in conjunction with the “**Corporate Governance Report**” in this Annual Report to enable stakeholders to have a more comprehensive understanding of the Company’s ESG strategies, management practices and related performance in 2021.

### 1.2 Reporting Scope

This ESG Report covers the period from 1 January 2021 to 31 December 2021 (the “**Reporting Period**”), which is consistent with the 2021 Annual Report. By considering the Company’s sustainable development background, the scope of this ESG Report covers the Company’s principal business activities, which are travel destinations (“travel destinations” including hotels, theme parks, natural and cultural scenic spots and leisure resorts) and passenger transportation operations. The quantitative environmental and social performance of our operation is based on the data collected from the 14 operating units with significant impact (Compared with 2020, CTS Luzhou Laojiao Culture Tourism Development Co., Ltd. has been added). The 14 operating units are listed in the table below:

| Tourist attraction and related operations                                       |
|---|
| Shenzhen The World Miniature Co., Ltd. (“ <b>Window of the World</b> ”)         |
| Shenzhen Splendid China Development Co., Ltd. (“ <b>Splendid China</b> ”)       |
| CTS (Ningxia) Shapotou Tourist Spot Co., Ltd. (“ <b>Shapotou Scenic Spot</b> ”) |
| China Travel Hong Kong (Zhuhai) Ocean Spring Co., Ltd. (“ <b>Zhuhai OSR</b> ”)  |

| Xianyang Ocean Spring Resort Co., Ltd. (“ <b>Xianyang OSR</b> ”)   |
|--|
| CTS (Anji) Tourism Development Company Limited (“ <b>Anji Company</b> ”)   |
| CTS Luzhou Laojiao Culture Tourism Development Co., Ltd. (“ <b>Luzhou Scenic Spot</b> ”)                             |
| Hotel operations   |
| Metropark Hotel Mongkok  |
| Kew Green Hotel Wanchai  |
| Metropark Hotel Kowloon  |
| Metropark Hotel Causeway Bay   |
| Metropark Hotel Macau  |
| Beijing Guang’ anmen Grand Metropark Hotel (“ <b>Beijing Metropark Hotel</b> ”)                                      |
| Passenger transportation operations  |
| China Travel Tours Transportation Services Hong Kong Limited (“ <b>China Travel Tours Transportation Services</b> ”) |

### 1.3 Reporting Principles

We have prepared this ESG Report in accordance with the *Environmental, Social and Governance Reporting Guide* (the “**Guide**”) as set out in Appendix 27 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**HKEX**”). This ESG Report has complied with the mandatory disclosure requirements and the “comply or explain” provisions set out in the Guide, and has been prepared in accordance with the four reporting principles of “Materiality”, “Quantitative”, “Balance” and “Consistency”. The appendix at the end of this ESG Report corresponds our disclosure to the requirements set out in the Guide.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Reporting Principles | Company's Response   |
|----------------------|--|
| <b>Materiality</b>   | By analysing the opinions of the Company's stakeholders, the Company identified the environmental and social issues with higher materiality, and made key disclosures according to their rankings.   |
| <b>Quantitative</b>  | <p>Collect data on environmental and social KPIs to monitor and evaluate our progress in fulfilling our environmental and social responsibility practices with relevant standards. These include, but are not limited to:</p> <ul style="list-style-type: none"> <li>• ISO 14064-1 <i>Greenhouse gases – Part 1: Specification with Guidance at Organization Level for Quantification and Reporting of Greenhouse Gas Emissions and Removals</i></li> <li>• GB/T 32150-2015 <i>General Guideline of the Greenhouse Gas Emissions Accounting and Reporting for Industrial Enterprises</i></li> <li>• <i>Guidelines for Accounting and Reporting GHG Emission from Other Industrial Enterprises (Trial)</i></li> <li>• <i>Guidelines for Accounting and Reporting Approach of GHG Emission from Enterprises in Land Transportation (Trial)</i></li> <li>• <i>Greenhouse Gas Protocol: GHG Emissions from Transport or Mobile Sources</i></li> <li>• <i>How to Prepare an ESG Report – Appendix 2: Reporting Guidance on Environmental KPIs</i></li> <li>• <i>Guidelines for Accounting and Reporting of GHG Emissions of Enterprises – Power Generation Facilities</i></li> <li>• <i>Handbook of Emission Coefficient of Urban Domestic Sources in the First National Pollution Source Survey</i></li> <li>• <i>Technical Guidelines for the Compilation of Emission Inventory for Road Vehicles (Trial)</i></li> <li>• <i>Technical Guidelines for the Compilation of Air Pollutant Emission Inventory for Non-road Mobile Sources (Trial)</i></li> </ul> |
| <b>Balance</b>       | In addition to highlighting our ESG achievements, this report also addresses the challenges and solutions we faced.  |
| <b>Consistency</b>   | This report uses consistent statistical methodologies to allow for meaningful comparisons of ESG data over time. If there are changes in the methods used and reporting scope, we will explain through notes as reference for stakeholders.  |

### 1.4 Board Participation

The Company has established ESG management mechanism to improve the standardised and strategic management of the Company's sustainable development. The Board of the Company has overall responsibility for the Company's ESG strategy and reporting, and is responsible to review, put decisions into practice and supervise our measures on ESG issues. The Board is responsible for overseeing the Company's risk management and internal control review systems on an ongoing basis and ensuring that a review of its effectiveness is conducted annually, which also covers ESG-related risks. The Compliance Management Department of the Company leads the management of each

business unit to assist the Board in identifying, evaluating and managing potential risks and taking internal control measures to mitigate the risks. In order to ensure the effectiveness of the measures, the Board will closely monitor the implementation of risk response measures, and continue to listen to the opinions of various stakeholders to further improve the governance work. At the same time, we formulate corresponding policies according to the business of the operating units, and carry out corresponding work according to the business characteristics of the operating units.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In the future, the Company will further improve the ESG supervision responsibilities of the Board, including identifying the importance of ESG risks and opportunities to the Company's development strategy, and reviewing ESG related targets to ensure that relevant measures have been taken to achieve the target progress.

## 2. OUR APPROACH TO SUSTAINABILITY

Our core development principles are built on sustainability and are closely linked to each of our operational decisions. By properly establishing corresponding management policies in each of our business operations, we believe that it can create long-term value for our shareholders. While raising employees' awareness of sustainability, we also encourage our employees to develop and implement environmental protection plans.

### 2.1 Our Communication with Stakeholders

The Company attaches great importance to the daily communication with stakeholders. By establishing a sound and effective communication mechanism, we are committed to establishing a good relationship with a wide range of stakeholders, including the government, investors, employees, customers, contractors and suppliers, and the community.

Government



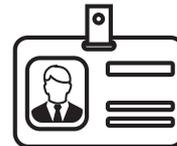
Customers



Investors



Employees



Contractors and Suppliers



Community



The Company maintains regular communication with stakeholders through diversified channels to understand their expectations and concerns. Meanwhile, we continue to communicate with representatives from different business units and conduct internal discussions, assess and manage ESG issues related to our business to respond the expectations of stakeholders continuously.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The table below shows the communication methods and corresponding concerns of each stakeholder we have identified.

| Stakeholders              | Key Concerns  | Communication methods  |
|---------------------------|---|--|
| Government                | <ul style="list-style-type: none"> <li>❖ Alignment with national development plans and policies</li> <li>❖ Legal compliance</li> <li>❖ Anti-corruption</li> <li>❖ Appreciation of state-owned assets</li> <li>❖ Economic development</li> </ul> | <ul style="list-style-type: none"> <li>❖ Respond to national policies and plans</li> <li>❖ Evaluate current operations according to updates in policies</li> <li>❖ Respond to inquiries from government departments</li> <li>❖ Fulfil social responsibility</li> </ul> |
| Investors                 | <ul style="list-style-type: none"> <li>❖ Performance growth and return on investment</li> <li>❖ Information disclosure</li> <li>❖ Business operation risks</li> </ul>   | <ul style="list-style-type: none"> <li>❖ Convene regular shareholder meetings</li> <li>❖ Publish financial and ESG reports</li> </ul>  |
| Employees                 | <ul style="list-style-type: none"> <li>❖ Career development and promotion opportunities</li> <li>❖ Remuneration and benefits protection</li> <li>❖ Health and safety</li> </ul>   | <ul style="list-style-type: none"> <li>❖ Internal and external employee training</li> <li>❖ Employee caring activities</li> <li>❖ Company Intranet</li> <li>❖ Opinion surveys and feedback</li> </ul>  |
| Customers                 | <ul style="list-style-type: none"> <li>❖ Product quality and customer safety</li> <li>❖ Complaint handling</li> <li>❖ Customer privacy protection</li> </ul>  | <ul style="list-style-type: none"> <li>❖ Customer hotline</li> <li>❖ Grievance mechanisms</li> <li>❖ Social media and communication</li> </ul>   |
| Contractors and Suppliers | <ul style="list-style-type: none"> <li>❖ Open, fair and just procurement</li> <li>❖ Responsible procurement</li> <li>❖ Integrity</li> </ul>   | <ul style="list-style-type: none"> <li>❖ Open tendering</li> <li>❖ Examination and evaluation</li> <li>❖ Regular communication</li> </ul>  |
| Community                 | <ul style="list-style-type: none"> <li>❖ Support community development</li> <li>❖ Ecological conservation</li> <li>❖ Urban Greenhouse Gas (“GHG”) emissions</li> <li>❖ Resource utilisation</li> </ul>  | <ul style="list-style-type: none"> <li>❖ Supervise the construction process</li> <li>❖ Examine Environmental Impact Assessment Report</li> <li>❖ Set energy-saving and emission reduction targets</li> <li>❖ Poverty alleviation projects</li> </ul>                   |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### 2.2 Materiality Assessment

Materiality assessment is an effective way for the Company to understand the expectations and concerns of stakeholders regarding our sustainable development. It is also an important reference when we re-confirm the direction of sustainable development. We have commissioned third-party professional organisation to conduct comprehensive materiality analysis, which ranges from energy conservation, emission reduction, employee welfare and development, operation practices, social responsibility and to other main aspects of our business.

Meanwhile, the Board and senior management have different levels of participation in the materiality assessment. By reviewing the material issues of the previous year and combining the opinions of the Board and senior management, the Company reassessed the materiality on the major concerns of stakeholders, and arranged them in four categories: environment, employment and labour practices, operating practices and community.

During the Reporting Period, we finally identified 15 material issues to discuss in detail in this ESG Report. Identified material issues are listed in the table below:

| ENVIRONMENT                                       | SOCIETY                                  |  |                               |
|---|--|--|-------------------------------|
|   | Employment and Labour Practices          | Operating Practices                        | COMMUNITY                     |
| 1. Air pollution and GHG emissions and mitigation | 5. Labour practices                      | 9. Supply chain management                 | 15. Contribution to community |
| 2. Use of energy and water                        | 6. Occupational health and safety        | 10. Service responsibility                 |                               |
| 3. Waste management                               | 7. Training and development              | 11. Intellectual property and data privacy |                               |
| 4. Environmental management                       | 8. Prevention of child and forced labour | 12. Anti-corruption                        |                               |
|   |  | 13. Customer satisfaction                  |                               |
|   |  | 14. Health and safety of customers         |                               |



### 3. OUR ENVIRONMENT

The quality of the environment is essential to the Company's daily operations and business, so we always advocate business practices that can achieve sustainable development. In response to the increasingly severe environmental risks, we are committed to applying the development principle of environmental responsibility throughout our business operations to protect the environment, save energy and reduce emissions. We also plan to strengthen our target setting on environmental performance indicators in the future to review our progress in achieving sustainable development.

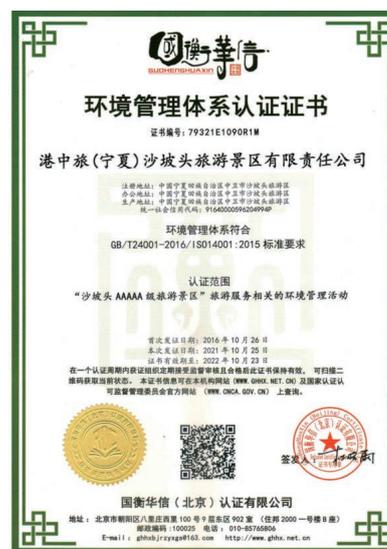
We strictly comply with applicable environmental laws and regulations, such as the *Environmental Protection Law of the People's Republic of China* and the *Regulations on the Administration of Construction Project Environmental Protection*, and have established internal policies, plans and systems to promote continuous improvement, standardize resource and emission management, air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste. For instance, Metropark Hotel Causeway Bay has established the "Environmental Management Policy" to implement a number of measures related to energy conservation and waste recycling, while cooperates with third-party companies to regularly recycle and dispose of waste generated from its operations.

When carrying out construction projects for travel destinations, we conduct Environmental Impact Assessment (EIA) work to gain an in-depth understanding of any potential adverse impact of our business operations on the local environment and take actions to minimize our impact on the environment to ensure the sustainable and healthy development of the local tourism industry.

During the Reporting Period, there were no non-compliance cases noted in relation to environmental laws and regulations.



The Company's efforts in environmental protection have also been recognized externally and received awards. For example, Metropark Hotel Macau was awarded the Macao Green Hotel Bronze Award in 2020, which is applicable to this Reporting Period.



Moreover, the environmental management system established by the Shapotou Scenic Spot of the Company was also certified by a third-party organization.

### 3.1 Energy and Resources Conservation

In order to reduce the carbon footprint arising from business practices, improving the efficiency of energy and resource use is an essential action for the Company to achieve its sustainable development goals, which also helps save the Company's operating costs and maximize cost efficiency. We take steps to ensure that our operations are in line with the environmental policies implemented by the government, while improve our internal environmental management to minimise our use of energy and other resources. By taking unremitting efforts, we ensure our business operations to makes positive impacts on the environment.

In pursuit of sustainability and high energy efficiency, we have implemented the following initiatives:

- (1) carry out various employee education activities to enhance employees' awareness of environmental protection;
- (2) require employees to turn off lighting system, air conditioning, computers and other electronic equipment that are not in used when they leave the office;
- (3) install curtains for windows to block the sunlight that results thermal energy absorption in the office area, and finally reduce the power consumption of air conditioners and other electrical appliances;
- (4) the light-emitting diode "LED" lighting system has become a prevalent way for energy-saving. Each of our operating units has developed relevant energy management policies to gradually adopt LED lights; and
- (5) encourage our scenic spots to minimise energy consumption and improve energy efficiency without affecting customers' experience. Splendid China has adopted *Water and Electricity Consumption Data Collection Procedures and Energy-saving Measures*, collects energy consumption statistics on a regular basis and makes various attempts to reduce energy consumption. For instance, Splendid China performs dynamic control on night light depends on the number of tourists and their position, switches off main power transformer in power consumption off-peak season.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The following table covers the information regarding our resource consumption during the Reporting Period:

|                         | Energy and resource consumption <sup>1</sup> |            | Unit             | Energy consumption intensity <sup>1</sup> |       | Unit                    |
|-------------------------|--|------------|------------------|---|-------|-------------------------|
|                         | 2021   | 2020       |                  | 2021                                      | 2020  |                         |
| Electricity use         | 67,432.82                                    | 71,380.36  | MWh <sup>2</sup> | 18.49                                     | 36.29 | MWh/<br>million<br>HK\$ |
| Natural gas             | 19,455.08                                    | 8,383.32   |                  | 5.33                                      | 4.26  |                         |
| Gasoline                | 1,533.89                                     | 2,688.24   |                  | 0.42                                      | 1.37  |                         |
| Diesel fuel             | 21,516.02                                    | 19,152.33  |                  | 5.90                                      | 9.74  |                         |
| Liquified petroleum gas | 10,692.83                                    | 3,248.17   |                  | 2.93                                      | 1.65  |                         |
| Town gas                | 1,443.16                                     | 1,451.83   |                  | 0.40                                      | 0.74  |                         |
| Compressed natural gas  | 205.42                                       | 691.29     |                  | 0.06                                      | 0.35  |                         |
| Total                   | 122,279.21                                   | 106,995.53 |                  | 33.52                                     | 54.40 |                         |
| Refrigerant             | 1,646.70                                     | 166.00     | Kg               | –   | –     |                         |

Notes:

- In 2021, data from all 14 operating units including six hotels in Hong Kong, Macau and Mainland China, Shapotou Scenic Spot, Zhuhai OSR, Xianyang OSR, Window of the World, Splendid China, Anji Company, Luzhou Scenic Spot and China Travel Tours Transportation Services. We use the Group's consolidated revenue HK\$3,648 million in 2021 as the denominator for intensity calculation in 2021, and the Group's consolidated revenue HK\$ 1,976 million in 2020 as the denominator for intensity calculation in 2020, to reflect the energy consumption as each consolidated revenue generated.
- Calculation of energy consumption is based on the conversion factors in the *Guidelines for Accounting and Reporting GHG Emission from Other Industrial Enterprises (Trial)*.

Energy consumption intensity of China Travel Tours Transportation Services:

| Energy consumption intensity                         | 2021              | Energy consumption source          |
|--|-------------------|------------------------------------|
| Fuel used for operation/Total vehicle mileage ('000) | 7.75 GJ/km ('000) | Natural gas, gasoline, diesel fuel |

### Case studies

#### *Energy Management at Beijing Metropark Hotel*

In 2021, the hotel has replaced the lighting of the employee elevator hall with human sensor switches, achieving the elimination of lights when people leave, saving about 50% of energy. At the same time, the hotel popularized the knowledge of energy conservation among departments, such as setting the temperature of central air-conditioning in the office to 26 degrees Celsius, which saved about 10% of energy. In addition, 2 chillers were also upgraded and saved about 15% of energy.

In 2022, the hotel plans to change the lighting of underground garage to inductive intelligent LED lighting, which is expected to save about 50%-80% of energy, and to upgrade 3 new elevators, which is expected to save about 10% of energy.



**3.2 Emission Reduction**

We adhere to relevant laws and regulations for energy-saving and emission reduction, and have developed a series of management systems to manage various emissions in a systematic way. We are committed to reducing greenhouse gas emissions in the future, in line with our national carbon neutrality goals.

China Travel Tours Transportation Services has appointed third-party consultants to audit its scope 1 and scope 2 GHG emissions in accordance with ISO 14064-1 *Greenhouse gases — Part 1: Specification with Guidance at Organization Level for Quantification and Reporting of Greenhouse Gas Emissions and Removals* and GB/T 32150-2015 *General*

*Guideline of the Greenhouse Gas Emissions Accounting and Reporting for Industrial Enterprises*. The audit scope covers emissions from vehicles, energy consumption, data collection process, data quality and choice of emissions factor, etc.

During the Reporting Period, we continued to maintain the management and statistic work of greenhouse gas emissions of each business segment, and still included the use of vehicles and boilers in the scenic spots and hotels segment into the scope of disclosure in the report. During the Reporting Period, the greenhouse gases emitted by the Company are shown in the table below:

| Scope of emission                                  | 2021 <sup>1</sup>  | 2020 <sup>1</sup>  |                         |
|--|--|--|-------------------------|
| <b>Scope 1 Emissions and intensity<sup>2</sup></b> | <b>15,023.52 tCO<sub>2</sub>e</b><br>4.12 tCO <sub>2</sub> e/million HK\$  | <b>9,049.94 tCO<sub>2</sub>e</b><br>4.60 tCO <sub>2</sub> e/million HK\$   | <b>Unit<sup>4</sup></b> |
| Natural gas  | 3,889.86   | 1,676.16   | tCO <sub>2</sub> e      |
| Gasoline   | 369.29   | 647.97   |                         |
| Diesel fuel  | 5,577.01   | 4,698.95   |                         |
| Liquified petroleum gas                            | 2,448.85   | 734.65   |                         |
| Town gas   | 273.71   | 277.55   |                         |
| Compressed natural gas                             | 44.08  | 561.43   |                         |
| Refrigerant  | 2,420.73   | 453.22   |                         |
| <b>Scope 2 Emissions and intensity<sup>3</sup></b> | <b>38,367.26 tCO<sub>2</sub>e</b><br>10.52 tCO <sub>2</sub> e/million HK\$ | <b>44,077.64 tCO<sub>2</sub>e</b><br>22.41 tCO <sub>2</sub> e/million HK\$ | <b>Unit</b>             |
| Electricity use                                    | 38,303.70  | 44,012.64  | tCO <sub>2</sub> e      |
| Town gas   | 63.57  | 65.01  |                         |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Notes:

1. In 2021, data from all 14 operating units including six hotels in Hong Kong, Macau and Mainland China, Shapotou Scenic Spot, Zhuhai OSR, Xianyang OSR, Window of the World, Splendid China, Anji Company, Luzhou Scenic Spot and China Travel Tours Transportation Services. We use the Group's consolidated revenue HK\$3,648 million in 2021 as the denominator for intensity calculation in 2021, and the Group's consolidated revenue HK\$ 1,976 million in 2020 as the denominator for intensity calculation in 2020, to reflect the energy consumption as each consolidated revenue generated.
2. Scope 1 direct greenhouse gas emissions are calculated based on the total consumption of natural gas, gasoline diesel fuel, liquefied petroleum gas, town gas, compressed natural gas and refrigerant. Methodologies of calculation refer to: the *Guidelines for Accounting and Reporting GHG Emission from Other Industrial Enterprises (Trial)* and the *Guidelines for Accounting and Reporting Approach of GHG Emission from Enterprises in Land Transportation (Trial)* issued by the National Development and Reform Commission of PRC, the *Greenhouse Gas Protocol: GHG Emissions from Transport or Mobile Sources* issued by the World Resources Institute and the World Business Council for Sustainable Development, and the *How to Prepare an ESG Report – Appendix 2: Reporting Guidance on Environmental KPIs* issued by HKEX.
3. Scope 2 indirect greenhouse gas emissions are calculated based on the emission factors for purchased gas with reference to the information released by Towngas, and purchased electricity with reference to the information released by CLP, HEC, CEM, and update accordingly; for example, the emissions of the hotels located on Hong Kong Island were calculated by HEC emission factors. According to the *Guidelines for Accounting and Reporting of GHG Emissions of Enterprises – Power Generation Facilities* issued by the Ministry of Ecology and Environment of PRC, the average emission factor of electricity use of operating units in mainland China was updated as 0.5810 tCO<sub>2</sub>/MWh.
4. tCO<sub>2</sub>e. Definition: Tonnes of carbon dioxide equivalent, which is describing how much global warming a given type and amount of GHG may cause, using the functionally equivalent amount or concentration of carbon dioxide (CO<sub>2</sub>) as the reference.

During the Reporting Period, the total carbon dioxide emissions of China Travel Tours Transportation Services decreased by 23.40% as compared to the previous year, which was mainly due to the significant decrease in the number of passengers as affected by the COVID-19 pandemic, which led to a significant decrease in fuel and electricity consumption.

The use of vehicles is the source of air pollutant emissions from the daily operations of our business segments. The Company conducted statistics on carbon monoxide (CO), hydrocarbons (HC), nitrogen oxides (NO<sub>x</sub>), particulate matter (PM) and other harmful solid particles.

During the Reporting Period, we cover the data of 298 operating vehicles from China Travel Tours Transportation Services and operating vehicles from other operating units, operating boats and stove from Shapotou Scenic Spot to calculate air pollutants, the results are shown in the following table:

| Air Pollutant      | Total Air Pollutants Generated <sup>1</sup> (tonnes) |
|--------------------|--|
| Carbon Monoxide    | 50.28  |
| Hydrocarbon        | 12.69  |
| Nitrogen Oxide     | 66.56  |
| Particulate Matter | 3.86   |

### Notes:

1. Emission data of China Travel Tours Transportation Services was the audited figure, whose calculation is based on the operation fuel consumption and relevant vehicle emission standards. Emissions of air pollutants of operating units in Hongkong and Macau are calculated based on the *Reporting Guidance on Environmental KPIs* in Appendix 2 of the *How to Prepare an ESG Report* published by the Stock Exchange. For operating units in mainland China, calculations of air pollutants emission refer to the *Technical Guide for the Preparation of Air Pollutant Emission Inventory for Road Vehicle (Trial)*, the *Technical Guide for the Preparation of Air Pollutant Emission Inventory for Non-road Mobile (Trial)* and the *Handbook of Emission Coefficient of Urban Domestic Sources in the First National Pollution Source Survey* published by the Ministry of Ecology and Environment of PRC.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### Case studies

#### *Zero emission from electric vehicles*

During the Reporting Period, Anji Company continued to replace fuel-powered vehicles with electric-powered vehicles, providing passenger transportation services for tourists, and reducing air pollution emissions in scenic spots.

### 3.3 Water Resources

Although the Company has no difficulty in sourcing water, good water management is indispensable for sustainable development. To this end, the Company has set targets and called on each business segment to take corresponding measures to ensure the sustainability of water supply and water efficiency at each operating locations. In the Reporting Period, our operating units have formulated different water resource management plans that work with their operations, installed and upgraded water conserving facilities to reduce water consumption and enhance the usage rate of recycling water. In addition, Splendid China has also implemented the following initiatives to effectively achieve water conservation:

- (1) Recycle the lake water and rainwater to clean the roads, and provide water for sprinkling irrigation;
- (2) make full use of the rain water in rainy season, appropriately reduce the number of times on watering for plants, flowers and lawns;
- (3) regularly check, maintain, or replace the water supply equipment to reduce the waste of water resources caused by leakage and burst of water pipes.

The total water consumption of the Company in 2021 was 2,399,877.40 tonnes<sup>1</sup>. The intensity is 657.86 tonnes / million HK\$.

### Case studies

#### *Using natural spring water*

Shapotou Scenic Spot benefits from the regional geographical structure, uses the spring water that flows out from the desert surface to conserve water resource.

#### *Recycling of water resources*

In summer, Metropark Hotel Macau implemented the water mist cooling system on the top of the roof of the 26th floor and the roof of the sky triangle glass grid. The system can recycle most of the water sources and reduce the use of air conditioning in the area of the 26th floor by achieving physical cooling effect.

#### *Using water-saving sprinklers*

Water-saving sprinklers are used in all guest rooms of Metropark Hotel Kowloon to reduce water usage.

Notes:

1. Data from all 14 operating units including six hotels in Hong Kong, Macau and Mainland China, Shapotou Scenic Spot, Zhuhai OSR, Xianyang OSR, Window of the World, Splendid China, Anji Company, Luzhou Scenic Spot and China Travel Tours Transportation Services.



### 3.4 Waste Management

In our daily operations, the wastes are primarily generated from our travel destinations, which includes food waste, domestic waste and wastes from offices. Based on the *Waste Disposal Ordinance*, the *Legislative Proposals on Regulation of Edible Fats and Oils and Recycling of "Waste Cooking Oils"*, each operating units develop appropriate waste management plan, to reduce waste generation and recycle waste in a reasonable and scientific way.

To this end, each of our operating units actively cooperate with qualified third-party environmental protection service providers, to supervise and manage the entire process of classification, collection, transportation and disposal of the wastes. For example, Window of the World and Splendid China carry out waste classification in accordance with the *Regulations on the Administration of Domestic Waste Classification of Shenzhen*, to place separation bins in scenic spots, and authorize professional recycling companies to properly dispose waste by category. Meanwhile, we have achieved resource reuse through centralized treatment and recycling of kitchen waste on a regular basis and making fertilizer. In addition, the sewage pipeline system in our operating locations effectively avoids damage and maintenance caused by oil pollution, and also protects the local environment from oil pollution.

We advocate paperless office, manage consumable office supplies and promote the use of recycled paper to reduce the generation of discarded office supplies. Therefore, our operating units have set up various management policies to achieve paperless office, such as the *Environmental Management Policy* from Metropark Hotel Causeway Bay and the *Paperless Office Policy* from Beijing Metropark Hotel. In accordance with the above policies, our operating units advocate employees to use portable storage tools and electronic files in office, and provide wastepaper recycling point for employees to discard. Through our collaboration with qualified professional service providers to recycle wastepaper, we have effectively reduced our indirect GHG emissions that resulted by excessive paper consumption.

The wastes generated from our operation are listed below. Some wastes are recycled by third party recycling companies, while scrapped vehicles are recycled by repair companies.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



| Waste Disposed (by types)  | 2021            |                 | Unit     | Intensity                       |                        |
|----------------------------|-----------------|-----------------|----------|---------------------------------|------------------------|
| <b>Non-hazardous waste</b> | <b>Incurred</b> | <b>Recycled</b> |          | <b>Tonne/million HK\$</b>       |                        |
| Total                      | 7,182.22        | 3,183.67        | Tonne    | 1.97                            |                        |
| Food waste                 | 1,622.55        | 1,511.05        |          | 1.30                            |                        |
| Domestic waste             | 4,753.00        | 1,649.00        |          | 0.44                            |                        |
| Paper                      | 4.15            | 4.10            |          | 0.0011                          |                        |
| Metal                      | 3.00            | 3.00            |          | 0.0008                          |                        |
| Plastic                    | 5.52            | 5.52            |          | 0.0015                          |                        |
| Glass                      | 4.00            | 1.00            |          | 0.0011                          |                        |
| Construction waste         | 790.00          | 10.00           |          | 0.22                            |                        |
| <b>Hazardous waste</b>     | <b>Produced</b> | <b>Recycled</b> |          |                                 | <b>kg/million HK\$</b> |
| Total                      | 0.29            | 0.27            |          | 0.078                           |                        |
| Medical waste              | 0.12            | 0.12            | 0.033    |                                 |                        |
| Chemical waste             | 0.15            | 0.15            | 0.041    |                                 |                        |
| Printer cartridges         | 0.02            | 0.02            | 0.005    |                                 |                        |
| Scrapped Vehicles          | 10              | 10              | vehicles | 0.0027 vehicle/<br>million HK\$ |                        |

### Notes:

- Data from all 14 operating units including six hotels in Hong Kong, Macau and Mainland China, Shapotou Scenic Spot, Zhuhai OSR, Xianyang OSR, Window of the World, Splendid China, Anji Company, Luzhou Scenic Spot and China Travel Tours Transportation Services. We use the Group's consolidated revenue HK\$3,648 million in 2021 as the denominator for all intensity calculation to reflect the waste generated as each consolidated revenue generated.

### Case studies

#### *Recycle mooncake box*

Metropark Hotel Macau participated in the activities organised by the Environmental Protection Bureau of Macau and set up recycling bins in the public areas at the hotel to recycle mooncake boxes.

#### *Recycle waste cooking oil*

The Metropark Hotel MongKok and the Metropark Hotel Macau entered into agreements with qualified contractors to regularly recycle used cooking oil generated from the hotel restaurant operations.

#### *Recycle waste engine oil*

Shapotou Scenic Spot classifies waste according to local waste disposal policies, and recycles waste engine oil through third-party cooperation.



### 3.5 Response to Climate Change

As global warming intensifies, extreme weather will become more frequent in the foreseeable future. As part of the business nature of the Company is closely related to the environment and climate, we are well aware of the importance of identifying the risks arising from climate change and establishing action plans to deal with relevant risks for the Company to avoid losses in all aspects.

To this end, the Company's Beijing Metropark Hotel has formulated the *Emergency Plan for Water Leakage in Store* and the *Emergency Plan for Flood Control* to cope with the flooding caused by extreme weather. The plan clearly stipulates the division of responsibilities and operation procedures of employees in handling relevant matters, such as discussing countermeasures and arranging preventive measures, checking the water level of hotel sewage wells and municipal sewage pipelines, preparing water pumps, etc. Metropark Hotel Macau has also formulated the *Typhoon Emergency Plan* to provide employees with a specific and systematic framework of action in response to physical risks. In the plan, it is stipulated that under various typhoon signals, employees of various departments (front desk, housekeeping, food and beverage, security and engineering departments) should take action, and after the typhoon, the safety production team will prepare a report to the administrative office on the losses and accidents caused by the typhoon.

In terms of tourist attractions, Shapotou Scenic Spot has prepared the *Emergency Plan for Sudden Bad Weather* to deal with the physical risks caused by strong wind (including sandstorms), thunderstorms and rainstorms, respectively. Zhuhai OSR has also prepared the *Emergency Plan for Typhoon and Rainstorms* to cope with typhoons and floods.

## 4. OUR EMPLOYEES

The Company regards employees as our most valuable asset. Adhering to the people-oriented philosophy, we always try our best to understand the needs of our employees and listen to their voices.

A fair, open, inclusive and excellent working environment is the foundation for sustainable development. Therefore, we adhere to the principles of openness, fairness and responsibility in the recruitment process. We believe that the key to business success lies in building a business team, so we are committed to providing employees with competitive remuneration and benefits and establishing sound training and development plans to help employees grow.

In accordance with the *Implementation Rules for the Rank Management*, the Company completed the rank promotion of employees in the headquarters in 2021, revised and updated the rules, and established the professional sequence and management sequence development path of employees. During the Reporting Period, we also increased our efforts in open market-oriented recruitment, actively broadened the horizons, and expanded the scope of resume search by organizing special recruitment events of the Company and signing new recruitment platforms. As of the end of December 2021, a total of 53 professionals were recruited from the headquarters, and the proportion of market-oriented open recruitment reached 100%.





## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Our corporate culture has been recognized by the public. In December 2021 Zhuhai OSR was awarded the honorary certificate of Advanced Unit of Corporate Culture Construction in Guangdong Province by the Guangdong Corporate Culture Research Association.

### 4.1 Equal Opportunities and Treatment

Sound human resources policies are crucial to the development of the Company, therefore attracting and retaining talents is the key to ensure the sustainable development of the business. We have created significant employment opportunities in the places where we operate, we also strictly comply with local laws and regulations. In order to protect the rights and interests of employees, the Company manages the remuneration level, recruitment and dismissal procedures, working hours and leave system in accordance with the *Administrative Recruitment Measures* and employment-related laws and regulations.

Providing equal opportunities is important for the Company to build an inclusive

corporate culture and a diverse workforce. We are committed to eliminating employment discrimination due to factors such as gender, disability, pregnancy, race, religion, age or family status. We have zero tolerance for any form of discrimination or harassment and expect all employees to appreciate, care and respect each other.

The Company strictly abide to the *Labour Law of the People's Republic of China*, the *Provisions on the Prohibition of Using Child Labour*, the *Regulation on Labour Security Supervision* and other regulations to address employment risk. We use public security system to undertake strict censorship on new employees to verify their identity to ensure the compliance of our recruitment process. Any form of child and forced labour in our Company is strictly prohibited. We also provide relevant training on labour law to inform employees of their rights.

During the Reporting Period, there was no case of discrimination, child and forced labour, or any other violations against laws.

#### Case Studies

##### *Extra holidays*

Metropark Hotel Macau provides employees with additional holidays for traditional festivals. Two traditional Chinese festivals, namely Buddha's Birthday Festival and Dragon Boat Festival, are set as company holidays, and employees can enjoy a public holiday of 14 days a year.

### 4.2 Occupational Safety and Health and Employee Benefits

The Company attaches great importance to the health and well-being of our employees. We continuously improve the relevant policies to enhance the inclusivity of the working environment, provide an environment conducive to the work of our employees, and increase our care for our employees.

We continue to invest in employee protection and benefits, providing comprehensive medical and life insurance and formulating retirement plans. Considering that employees may

experience different situations and challenges outside of work, we emphasize and encourage employees to seek a work-life balance, hoping that our employees can better engage in work and pursue their own personal goals. To this end, we have been providing different support. We have implemented the following family-friendly measures in all our operations:

- Paid maternity leave is granted to female employees, and the corresponding paid paternity leave for male colleagues is also provided;



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

- Our city hotel business combines the needs of post-natal women to work and feed their children, and is equipped with lactation rooms to assist working mothers who return to work after childbirth.

Given the COVID-19 pandemic, we encourage our employees to take advantage of flexible working hours and locations to negotiate a suitable work model with each other for better work-life balance. We are well aware of the need to listen to the voices of more employees from time to time and we hope that more employees can speak up, share ideas or raise opinions with their immediate superior or the management. To this end, the Company has specifically set up employee communication channels to obtain true feedback to help improve our decision-making and working practices.

In order to protect the health of employees, reduce the risk of injury, prevent occupational diseases, and improve the quality of life and work efficiency of employees, the Company is committed to creating a safe, healthy and friendly workplace environment for employees.

In accordance with the Company's *Salary Management Measures and Employee Allowance Standards and Distribution Measures*, business segments such as Zhuhai OSR, Shapotou Scenic Spot and Beijing Metropark Hotel arrange professional clinics to provide free health checks for employees every year. At the same time, Beijing Metropark Hotel has also established an occupational health management mechanism with designated personnel. The Hotel regularly promotes occupational safety and health knowledge, holds occupational safety lectures, and helps employees to keep abreast of occupational and health knowledge in a timely manner

through publicity and lectures, identifies factors that endanger health and the principles and methods of preventing harm. For occupational hazard sites, the hotel also arranges qualified institutions to conduct annual environmental testing, and all sites involved during the Reporting Period were qualified.

In terms of providing a safe working environment, Metropark Hotel Mongkok, Metropark Hotel Causeway Bay and Metropark Hotel Macau implemented internal management in accordance with the Occupational Safety and Health Ordinance and other laws, regulations and standards, and formulated the *Emergency Plan for Work Safety Accidents*, the *Occupational Safety and Health Policy* and the *Employee Work Safety Code*. We regularly organize safety work meetings and conduct self-examination and self-inspection on fire firefighting, public health, engineering, public security other key aspects. At the same time, we provide safety guidelines and training for employees in various fields, requiring employees to sign and abide by safety rules to prevent work-related injuries caused by accidents.

In the past three years (including the Reporting Period), there was no serious work-related injury or fatality in all business segments of the Company. During the Reporting Period, 30 employees were injured by accidents and the lost working days due to work injury amounted to 964.

In addition, the Company continues to pay attention to the COVID-19 pandemic situation, cares about the health and safety of employees and makes every effort to help and support them when needed. We will also continue to strengthen safety education and provide necessary assistance to employees to prevent accidental work injuries.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Case Studies

### Safety Protection Action

Shapotou Scenic Spot offers employees a safe working environment and necessary protective measures. For positions such as property management, electrician, sanitation, maintenance, drivers etc., various protection tools are distributed regularly to employees to provide safety protection.

### Occupational health and safety management system obtained certification



The occupational health and safety management system established by Shapotou Scenic Spot of the Company has passed the audit of a third-party organization and obtained the certification.

### Occupational safety training





Case Studies



Metropark Hotel Macau actively carries out occupational safety training to enhance employees' occupational safety awareness and response capability.

**4.3 Training and Development**

Building an excellent team is a key step in promoting the Company's sustainable development, and employees' career development is the foundation of team building. To this end, we closely integrate individual career needs and corporate development goals to achieve the goal with a sound talent cultivation and development mechanism. We provide various types of tailored training, improve the quality of employees, broaden the employee career development path to support employees grow.

Anji Company continued to carry out the talent succession plan of Key GO/GE in 2021 to provide employees with a clearer career plan and support their career development. Meanwhile, Anji Company also provides training on epidemic prevention and control and photography skill through external experts and

internal lecturers to ensure that employees can systematically improve their comprehensive capabilities.

Recruitment and development of new employees is very important to us. According to the *Provisional Human Resource Management System*, Window of the World provides comprehensive orientation, which combines online training, knowledge competition, sports and other activities to help employees to improve their professional ability and adaptability in workplace. The management team of the Window of the World is committed to ensure that all employees have access to high-quality training opportunities. During the COVID-19 pandemic, by advocating "fight with anxiety through learning and strengthen our will through knowledge", we encourage employees to actively participate in training.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the Reporting Period, we provide training activities to employees include orientation for new employees, finance and taxation enhancement training, invitation of expert scholars and advisory bodies to host training seminars, and management skills training for executive employees. During the Reporting Period, total training hours of our employees exceeds 145,425 hours.

### Case Studies

#### *"Education Class" program*

Zhuhai OSR provides educational opportunities for employees. By the end of the Reporting Period, the program had a total of 28 students.

#### *Orientation training for new employees*



Metropark Hotel Macau conducts training for new employees to help them adapt to the new working environment.

#### 4.4 Employee Management Performance Indicators

| Basic data of employees                |                         | 2021  |
|--|-------------------------|-------|
| Total number of employees <sup>1</sup> |                         | 5,332 |
| By gender                              | Male                    | 3,016 |
|  | Female                  | 2,316 |
| By employment type                     | Full-time               | 5,199 |
|  | Part-time               | 133   |
| By age                                 | Under 30 years old      | 1,177 |
|  | 30-50 years old         | 3,075 |
|  | Over 50 years old       | 1,080 |
| By region                              | Hong Kong               | 592   |
|  | Macau                   | 51    |
|  | Mainland China          | 4,679 |
|  | Other regions/countries | 10    |

Notes:

- The number of employees at the end of the Reporting Period is from all 14 operating units including six hotels in Hong Kong, Macau and Mainland China, Shapotou Scenic Spot, Zhuhai OSR, Xianyang OSR, Window of the World, Splendid China, Anji Company, Luzhou Scenic Spot and China Travel Tours Transportation Services.

#### Employee turnover rate <sup>1</sup>

| Category  |                         | 2021   |
|-----------|-------------------------|--------|
| By gender | Male                    | 19.30% |
|           | Female                  | 24.01% |
| By age    | Under 30 years old      | 42.23% |
|           | 30-50 years old         | 16.62% |
|           | Over 50 years old       | 12.04% |
| By region | Hong Kong               | 37.33% |
|           | Macau                   | 50.98% |
|           | Mainland China          | 19.04% |
|           | Other regions/countries | 0%     |

Notes:

- Employee turnover rate = number of resigned employees/number of employees at the end of the Reporting Period



**Employee Training Data**

| Category                                 |                      | 2021                       |        |
|--|----------------------|----------------------------|--------|
| <b>Total number of employees trained</b> |                      | <b>Number</b>              | 4,844  |
| <b>Percentage of employees trained</b>   |                      | <b>Percentage</b>          |        |
| <b>By gender</b>                         | Male                 | Percentage <sup>1</sup>    | 56.75% |
|  | Female               | Percentage                 | 43.25% |
| <b>By employee category</b>              | Senior management    | Percentage                 | 3.22%  |
|  | Middle management    | Percentage                 | 9.37%  |
|  | General employees    | Percentage                 | 87.41% |
| <b>By gender</b>                         | Male                 | Average hours <sup>2</sup> | 27     |
|  | Female               | Average hours              | 28     |
| <b>By employee category</b>              | Executive management | Average hours              | 18     |
|  | Middle management    | Average hours              | 26     |
|  | General employees    | Average hours              | 28     |

Notes:

1. Number of employees trained by category/total number of employees trained\*100
2. Total training hours by category/ number of employees trained by category

**5. COMPLIANCE OPERATION**

We adhere to the philosophy of standardised operating practices, and base on this to provide us the most stringent guidance on our conducts. As a responsible company, we must strictly abide by laws and regulations, to be ethical and transparent. Responsible business practices not only help our business and long-term development, but also have a positive impact on the environment and society in which we operate. We ensure our operations comply with all laws, and build sustainable partnerships with stakeholders, constantly improve the quality of our services, ensure that we serve our customers responsibly and maintain business growth at a steady pace.

**5.1 Supply Chain Management**

During the Reporting Period, we work with more than 1,860 suppliers in total, including 727 from Hong Kong, 227 from Macau and 906 from Mainland China.

In order to reduce the potential risks related to the supply chain, all suppliers are evaluated strictly internally before cooperation. For example, in response to quality control issues, Anji Company, Metropark Hotel Mongkok and Metropark Hotel Causeway Bay conduct comprehensive evaluation on various suppliers through “annual supplier evaluation” and signing safety agreements, and terminate the cooperation relationship with unqualified suppliers. We strictly require suppliers who provide us with some high-risk food and goods to ensure the safety of food and products. For example, suppliers of high-risk food products such as salmon, sushi, bread crab and mussels are required to provide a qualified hygiene certificate before they are hired, meanwhile, we also conduct audit to each supplier from time to time.



We abide by the *Food Safety Law of the People's Republic of China*, the *Food Safety Law in Macao* and the *Food Safety Ordinance in Hong Kong* and other relevant laws. Our hotels in Hong Kong also conduct on-site review of the supply quality and the status of suppliers, sample and send the food to laboratory for testing. The suppliers should also provide relevant hygiene certificate when delivering the goods.

Given the COVID-19 pandemic, the supplier should also provide relevant hygiene certificate when delivering the goods. All import trades through suppliers requires "Entry-exit Inspection and Quarantine Certificate". We also actively respond to the pandemic prevention and control policy to ensure the safety and quality of food and goods. For example, pandemic prevention products should be certified by third-party independent inspection, and all imported cold-chain products must meet specific standards of imported cold-chain products during the pandemic. Only after providing "nucleic acid test report for imported

food", disinfection certificate of vehicles and warehouse, nucleic acid test report of delivery personnel and the green health code, the goods can be accepted and stored by our warehouse.

In terms of energy efficiency and environmental protection aspect, Metropark Hotel Macau takes in consideration whether the supplier takes actions on energy efficiency and environmental protection and without polluting the environment when purchasing, and uses it as a condition for approval, so as to promote suppliers to pay more attention to environmental protection requirements and avoid relevant environmental risks.

We strictly manage the cooperation with suppliers, identify and correct any potential problems in a timely manner. During the Reporting Period, no supplier violates any laws or regulations regarding business ethics, environmental protection, human rights or labour practices.

### Case Studies

#### *Supplier Management*

Metropark Hotel Macau scores suppliers for every half year, while evaluates the quality, price, packaging, delivery time and other aspects of suppliers' products in annual procurement.

## 5.2 Service Responsibility

### **Customer Health and Safety**

"People-oriented, safety first" is our operating principle. Each of our operating units committed to strengthen production safety supervision and risk prevention, improve employee training, raise safety awareness and emergency management ability, and reduce potential safety risks. For example, Metropark Hotel Kowloon and Metropark Hotel Macau hold safety meeting on a regular basis, while provide staffs with fire safety training and defibrillator training courses by familiarizing themselves with safety rules, evacuation and inviting experts.

We also ensure the functionality of our infrastructure to provide our customers with outstanding and guaranteed service. Metropark Hotel Macau and Anji Company carry out daily inspection, cleaning, disinfection and maintenance for all kinds of equipment and water supply pools to ensure equipment operation and water quality. The hotel also arranges regular patrols by security guards and carries out monitoring and security screening in the security room. The security department keeps instant contacts with police to ensure the safety of all guests.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the COVID-19 pandemic, all business units take actions to ensure the safety of clients. For instance, Window of the World strengthens pandemic prevention and control in scenic spot, all tourist buses and indoor areas require social distancing, and place reminders in obvious areas to prevent the spread of the pandemic while providing services for tourists. For the hotel business segment, Metropark Hotel Mongkok and Metropark Hotel Kowloon have set up body temperature detectors at entrances and exits, all working staffs should be fully disinfected and wear appropriate protective equipment. To avoid cross-infection, housekeepers shall clean the rooms only after disinfecting the rooms and when guests are not in the rooms, hotel reception should install protective transparent plastic board to protect staff and guests. During the Reporting Period, no major safety accidents occurred in any operating units.

### **Customer Satisfaction**

To optimise service standards and promote the reputation management, each of our operating units have formulated customer complaint management policies, and regularly conduct customer service training for employees to ensure that complaints from customers can be addressed in a timely and proper manner. During the Reporting Period, we receive 113 complaints about our products and services.

For the hotel business segment, Metropark Hotel Mongkok conducts training for all staff regarding service attitude, communication and reception skills, the hotel also invites customers

to write comments on its services in order to find out the shortcomings of its service for improvements. In accordance with the internal policy of the hotel, the manager on duty must deal with complaints immediately to make the guests feel respect and care. Through internal management and improvement, Metropark Hotel Mongkok wins praises from customers, its service rating ranks among the top 6% in Hong Kong on TripAdvisor. In addition, we also actively carried out various customer satisfaction surveys. During the Reporting Period, Metropark Hotel Macau collected 1,427 valid questionnaires, with an overall satisfaction rate of 99.34%.

In terms of the scenic spot business segment, Shapotou Scenic Spot has established a comprehensive service quality inspection system, issued the *Measures for Handling Service Complaints*, improved the process of handling customer complaints, regularly conducted internal service quality inspection, and formed an inspection report. During the Reporting Period, Shapotou Scenic Spot issued a total of 6 service quality inspection reports, and identified and rectified 85 related issues. Meanwhile, Shapotou Scenic Spot conducts comprehensive reputation management, pays attention to the online public opinion of the scenic spot and properly handles it. During the Reporting Period, the scenic spot dealt with 3 online public opinion related events and issued a summary report, while received and analyzed customer evaluation through data from online media, mini videos and OTA platforms, among which, 97.72% was good reviews and medium reviews.



Case studies

Quality Management System Certification



The quality management system established by the Shapotou Scenic Spot of the Company has passed the audit of a third-party institution and obtained the certification.

Anti-pandemic Hygiene Quality Assurance



Metropark Hotel Kowloon has passed the stringent inspection procedures of the Hong Kong Quality Assurance Agency during the pandemic and was awarded the “Hygiene and Anti-pandemic Measures Certification” issued by the Hong Kong Quality Assurance Agency in May 2021.



Case studies

First-tier restaurant awards



The restaurants named Lua Dourada Gold Moon Garden, Ciao, Rotunda were awarded the Star Merchant Award by the Macau Government Tourism Office and were certified as First Class Restaurant.

5.3 Customer Privacy and Intellectual Property Rights

For us, integrity operation is based on the security and confidentiality of customer information, and the Company is committed to safeguarding privacy of our customers and employees to ensure the security of relevant data.

Since our business has potential privacy risks, relevant operating units strictly protect the privacy of customers as required by relevant confidentiality rules, and sign confidentiality agreements with employees. We also train employees in accordance with BSA standards.

Window of the World standardises its ticketing platform to authorise its information centre to manage ticket information of tourists and restrict access, ensures that the information of tourists will not be disclosed and protects privacy and the rights of tourists. In Hong Kong and Macau, we strictly abide by the *Personal Data (Privacy) Ordinance*, developed and strictly enforce policies and management practices to protect customer privacy to prevent unauthorised use of customer data. Metropark Hotel Mongkok regularly shreds customer documents to ensure customer information safety.



In terms of intellectual property protection, Window of the World strictly abides by the *Copyright Law of the People's Republic of China*, the *Patent Law of the People's Republic of China*, and the *Trademark Law of the People's Republic of China*, reviewing the music materials used in the scenic spot in advance. All music materials have signed contracts with copyright owners, and the uses of relevant music materials abide by the specified terms in laws and contracts, which effectively avoids potential intellectual property disputes.

During the Reporting Period, we were not aware of any events of non-compliance with regulations and policies concerning the provision and use of our products and services, including but not limited to, product and service information and labelling, marketing communications including advertising, promotion and sponsorship, and property rights including intellectual property rights that have a significant impact of us.

## 6. COMMUNITY

We take social responsibility fulfilment as our own responsibility, devote ourselves to spread warmth for the vulnerable groups in society, attach importance to community investment, and help the underprivileged and deserving members of the community by supporting various public welfare events. In addition to responding to the activities organized by the World Wide Fund for Nature and the Community Chest of Hong Kong, the Company also pays attention to the elderly problem and actively participates in relevant community activities. We have initiated various activities to encourage employees to actively participate in volunteer services, share the achievements of corporate development with the society, and promote the stable and harmonious development of the community through different forms.

### Case studies

#### *Community volunteer work and the elderly's home cleaning*

There were 138 and 24 active participants in community volunteer works from Metropark Hotel Kowloon and Kew Green Hotel Wanchai respectively. Metropark Hotel Kowloon and Metropark Hotel Causeway Bay mobilized 17 and 13 volunteers respectively to help the underprivileged families and the elderly for cleaning their homes.

#### *Response to World Wide Fund for Nature*

A total of 42 people at Metropark Hotel Causeway Bay signed up to support the Earth Hour campaign.

#### *Walk for a Million*

The Kew Green Hotel Wanchai and Metropark Hotel Mongkok participated in the Walk for Millions campaign organised by the Community Chest of Hong Kong.



**Case studies**

*Used clothes recycling*



Metropark Hotel Macau organised an activity of recycling used clothes with an aim to cultivate employees' sentiment of care for the society. The event mobilized 185 participants and raised 310 pieces of clothes, 11 handbags and 3 pairs of shoes, all of which were donated to the Salvation Army in Macau.

*Civilized City Volunteer Service*

Xianyang OSR joined hands with the Xianyang Administration for Market Regulation to carry out the volunteer service activity of "Building a Civilised City and Sharing a Civilised City" to learn the spirit of Lei Feng, with a total of 100 participants.



### 7. ANTI-CORRUPTION

We attach great importance to corporate probity and integrity operation. In order to prevent corruption, we have built a line of defense against corruption. The Company has zero tolerance for any form of corruption, bribery, extortion and money laundering. In accordance with the *Prevention of Bribery Ordinance*, Metropark Hotel Kowloon formulated the Employee Code of Responsibility for Integrity in 2021, and explain the code of conduct and potential risks for every new employee and require them to sign relevant documents to ensure that relevant information is understood and clarified, and to prevent corruption and fraud.

Metropark Hotel Macau requires employees from all departments to strictly comply with the *Notice on Eight Provisions and Preventing Four Styles* issued by the China Tourism Group (Hotel) Co., Ltd. We strictly and actively follow the anti-corruption requirements and guidelines proposed by the central government of the PRC to achieve improvised investigation, simplified reception, streamlined meetings and briefings, standardized visits, and practiced diligence and frugality. Committed to integrity, the Company has formulated and strictly implemented the supervision rules and regulations, carried out integrity education and anti-corruption work internally, formulated risk prevention and control plans and policies for each business, conducted daily monitoring of key risks and regularly

reported to strictly deal with various violations of laws and regulations such as corruption, bribery and abuse of power, strengthened the management and control of the procurement process, and adjusted the internal structure, so that the finance department and the procurement department can be separated from each other and maintain the independence of each department. We fully implement the fight against formalism, bureaucracy, hedonism and extravagance.

Window of the World conducts business integrity risk sorting and prevention in accordance with internal policies and systems such as the *Work Plan for Special Inspection and Supervision on Epidemic Prevention and Control by the Discipline Inspection Commission*, the *Work System for Anti-corruption Supervision Information Personnel*, the *Work Plan for Integrity Risk Sorting and Prevention and Control*, and the *Measures for the Registration and Handling of Gifts Received by Employees through Work or Business Activities*. During the Reporting Period, Window of the World sorted out a total of 60 integrity risk points, and put forward 85 effective prevention and control measures such as strengthening education reminders, improving systems and strengthening inspections for risk points.

In July 2021, the Company convened the 2021 Warning Education Conference to further strengthen the compliance and anti-corruption awareness of directors, leaders at all levels and key personnel. By sharing typical cases (e.g. incidents of violations of integrity and discipline) and analyzing the integrity risk factors identified in daily monitoring and reporting, the conference raised the vigilance of participants against potential corruption incidents.

During the Reporting Period, the Company continued to improve its internal control mechanism. There were no risk loopholes or violations of integrity standards in key businesses, and no corruption-related legal cases were received against the Company and its employees.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

### APPENDIX – HKEX ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORTING GUIDE CONTENT INDEX

| Subject Areas                            | Content   | Disclosure Section                       |
|--|---|--|
| <b>Mandatory Disclosure Requirements</b> |   |  |
| <b>Governance Structure</b>              | A statement from the board containing the following elements:<br>(i) a disclosure of the board's oversight of ESG issues;<br>(ii) the board's ESG management approach and strategy, including the process used to evaluate, prioritise and manage material ESG-related issues (including risks to the issuer's businesses); and<br>(iii) how the board reviews progress made against ESG-related goals and targets with an explanation of how they relate to the issuer's businesses. | Board Participation                      |
| <b>Reporting Principles</b>              | Describe or explain how the following reporting principles were applied in the preparation of the ESG report: materiality, quantitative, consistency.   | Reporting Principles                     |
| <b>Reporting Boundary</b>                | A narrative explaining the reporting boundaries of the ESG report and describing the process used to identify which entities or operations are included in the ESG report. If there is a change in the scope, the issuer should explain the difference and reason for the change.   | Reporting Scope                          |
| <b>General Disclosure and KPIs</b>       |   | <b>Disclosure Chapter or Explanation</b> |
| <b>A1 General Disclosure</b>             | Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.   | Our Environment                          |
| <b>A1.1</b>                              | The types of emissions and respective emissions data.   | Emission Reduction                       |
| <b>A1.2</b>                              | Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).   | Emission Reduction                       |
| <b>A1.3</b>                              | Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).  | Waste Management                         |
| <b>A1.4</b>                              | Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).  | Waste Management                         |
| <b>A1.5</b>                              | Description of emissions target(s) set and steps taken to achieve them.   | Waste Management                         |
| <b>A1.6</b>                              | Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.  | Waste Management                         |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Subject Areas                | Content   | Disclosure Section   |
|------------------------------|---|--|
| <b>A2 General Disclosure</b> | Policies on the efficient use of resources, including energy, water and other raw materials.  | Energy and Resources Conservation  |
| <b>A2.1</b>                  | Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).  | Energy and Resources Conservation  |
| <b>A2.2</b>                  | Water consumption in total and intensity (e.g. per unit of production volume, per facility).  | Water Resources  |
| <b>A2.3</b>                  | Description of energy use efficiency target(s) set and steps taken to achieve them.   | Energy and Resources Conservation  |
| <b>A2.4</b>                  | Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.  | Water Resources  |
| <b>A2.5</b>                  | Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.  | Due to our business nature, the Company does not involve consumption of packaging materials for finished products. |
| <b>A3 General Disclosure</b> | Policies on minimising the issuer's significant impacts on the environment and natural resources.   | Our Environment  |
| <b>A3.1</b>                  | Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.   | Our Environment  |
| <b>A4 General Disclosure</b> | Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.  | Response to Climate Change   |
| <b>A4.1</b>                  | Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.  | Response to Climate Change   |
| <b>B1 General Disclosure</b> | Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. | Our Employees  |
| <b>B1.1</b>                  | Total workforce by gender, employment type (for example, full- or parttime), age group and geographical region.   | Employee Management Performance Indicators   |
| <b>B1.2</b>                  | Employee turnover rate by gender, age group and geographical region.  | Employee Management Performance Indicators   |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Subject Areas                | Content   | Disclosure Section   |
|------------------------------|---|--|
| <b>B2 General Disclosure</b> | Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards. | Occupational Safety and Health and Employee Benefits   |
| <b>B2.1</b>                  | Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.   | Occupational Safety and Health and Employee Benefits   |
| <b>B2.2</b>                  | Lost days due to work injury.   | Occupational Safety and Health and Employee Benefits   |
| <b>B2.3</b>                  | Description of occupational health and safety measures adopted, and how they are implemented and monitored.   | Occupational Safety and Health and Employee Benefits   |
| <b>B3 General Disclosure</b> | Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.   | Training and Development   |
| <b>B3.1</b>                  | The percentage of employees trained by gender and employee category (e.g. senior management, middle management).  | Employee Management Performance Indicators   |
| <b>B3.2</b>                  | The average training hours completed per employee by gender and employee category.  | Employee Management Performance Indicators   |
| <b>B4 General Disclosure</b> | Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.  | Equal Opportunities and Treatment  |
| <b>B4.1</b>                  | Description of measures to review employment practices to avoid child and forced labour.  | Equal Opportunities and Treatment  |
| <b>B4.2</b>                  | Description of steps taken to eliminate such practices when discovered  | The Company has eliminated the possibility of all child labor and forced labor in the recruitment stage and daily employment stage, so there will be no violation. |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Subject Areas                | Content   | Disclosure Section   |
|------------------------------|---|--|
| <b>B5 General Disclosure</b> | Policies on managing environmental and social risks of the supply chain.  | Supply Chain Management  |
| <b>B5.1</b>                  | Number of suppliers by geographical region.   | Supply Chain Management  |
| <b>B5.2</b>                  | Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.   | Supply Chain Management  |
| <b>B5.3</b>                  | Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.  | Supply Chain Management  |
| <b>B5.4</b>                  | Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.   | Supply Chain Management  |
| <b>B6 General Disclosure</b> | Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress. | Service Responsibility   |
| <b>B6.1</b>                  | Percentage of total products sold or shipped subject to recalls for safety and health reasons   | Due to the nature of our business, the Company is not involved in product manufacturing.                           |
| <b>B6.2</b>                  | Number of products and service related complaints received and how they are dealt with.   | Customer Satisfaction  |
| <b>B6.3</b>                  | Description of practices relating to observing and protecting intellectual property rights.   | Customer Privacy and Intellectual Property Rights  |
| <b>B6.4</b>                  | Description of quality assurance process and recall procedures  | Customer Satisfaction; The Company is not involved in product production, so there is no product recall procedure. |
| <b>B6.5</b>                  | Description of consumer data protection and privacy policies, and how they are implemented and monitored.   | Customer Privacy and Intellectual Property Rights  |



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

| Subject Areas                | Content  | Disclosure Section |
|------------------------------|--|--------------------|
| <b>B7 General Disclosure</b> | Information on:<br>(a) the policies; and<br>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering. | Anti-corruption    |
| <b>B7.1</b>                  | Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.                                     | Anti-corruption    |
| <b>B7.2</b>                  | Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.   | Anti-corruption    |
| <b>B7.3</b>                  | Description of anti-corruption training provided to directors and staff.   | Anti-corruption    |
| <b>B8 General Disclosure</b> | Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.                 | Community          |
| <b>B8.1</b>                  | Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).  | Community          |
| <b>B8.2</b>                  | Resources contributed (e.g. money or time) to the focus area.  | Community          |



# INDEPENDENT AUDITOR'S REPORT



**Independent auditor's report to the members of China Travel International Investment Hong Kong Limited**  
(Incorporated in Hong Kong with limited liability)

## OPINION

We have audited the consolidated financial statements of China Travel International Investment Hong Kong Limited ("the Company") and its subsidiaries (together "the Group") set out on pages 91 to 202, which comprise the consolidated statement of financial position as at 31 December 2021, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

## BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* ("the Code") and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS (continued)

### Impairment assessment of property, plant and equipment relating to resort operations

Refer to note 3.1 and note 13 to the consolidated financial statements

#### The Key Audit Matter

As at 31 December 2021, the Group held two resort operations, Zhuhai Ocean Spring Resort and Xianyang Ocean Spring Resort, which the related property, plant and equipment ("the Resorts Related Assets") were stated at cost less accumulated depreciation and impairment losses at amounts of HK\$1,199 million and HK\$255 million respectively.

At the financial reporting date, the Group reviewed the resort operations to determine whether there were any indicators of impairment. When indicators of impairment are identified, management assesses the recoverable amounts of the Resorts Related Assets. An impairment loss is recognised as an expense in the consolidated income statement if the carrying amounts of the Resorts Related Assets exceed their recoverable amounts. The recoverable amounts of the Resorts Related Assets are the greater of the fair value less costs of disposal and value in use.

The calculation of the recoverable amounts of the Resorts Related Assets is performed by the Group's management. The fair value less costs of disposal are assessed by the Group based on valuations prepared by a qualified external property valuer which takes into account the recent transactions in nearby locations. In assessing the value in use, the projected cash flows associated with the Resort Related Assets are discounted using risk-adjusted discount rates. The preparation of discounted cash flow forecasts can be highly subjective and requires the exercise of significant management judgement and estimation, in particular in determining forecast room rates, forecast occupancy rates, forecast guests spending, growth rates and discount rates applied.

#### How the matter was addressed in our audit

Our audit procedures to assess the impairment of the Resorts Related Assets included the following:

- assessing whether the methodology used in preparing the projected cash flows is in accordance with the requirements of the prevailing accounting standards;
- assessing the objectivity, qualification and expertise of the external property valuer in the properties being valued;
- obtaining and inspecting the valuation reports prepared by the external property valuer engaged by the Group and, with the assistance of our internal property valuation specialists, assessing the appropriateness of the valuation methodology adopted by the external property valuer with reference to the prevailing accounting standards and the appropriateness of the key estimates and assumptions adopted in the valuation of the Resorts Related Assets, including comparable market transactions, by comparing with available market data;
- obtaining and reading the value in use calculations of the Resorts Related Assets prepared by the Group's management and, with the assistance of our internal property valuation specialists, comparing the key estimates and assumptions adopted in the value in use calculations of the Resort Related Assets prepared by the Group's management, including forecast room rates, forecast occupancy rates, forecast guests spending, growth rates and discount rates applied, with available market data and government statistics;



# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS (continued)

### Impairment assessment of property, plant and equipment relating to resort operations

Refer to note 3.1 and note 13 to the consolidated financial statements

#### The Key Audit Matter

We identified assessing impairment of the Resort Related Assets as a key audit matter because of the significant management judgement and estimation required in making assumptions and estimations which are inherently uncertain and could be subject to management bias.

#### How the matter was addressed in our audit

- evaluating the historical accuracy of the key assumptions and most significant inputs used in the prior year's discounted cash flow forecast, including room rates, occupancy rates and growth rates, by comparison with the actual outcomes in the current year and enquiry of management in respect of the reasons for any significant variations identified and whether there was any indication of management bias; and
- performing sensitivity analyses to determine the extent of change in those estimates that, either individually or collectively, would be required for the Resorts Related Assets to be materially misstated and considering the likelihood of such a movement in those key estimates arising and whether there was any indication of management bias.



# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS (continued)

### Impairment assessment of property, plant and equipment and goodwill relating to passenger transportation operations

Refer to notes 3.1 and note 13 and 16 to the consolidated financial statements

#### The Key Audit Matter

As at 31 December 2021, the Group held property, plant and equipment and goodwill relating to passenger transportation operations ("the Passenger Transportation Related Assets") at amounts of HK\$1,102 million and HK\$45 million respectively.

The Passenger Transportation Related Assets are used for the provision of cross-border transportation services to individuals travelling between Hong Kong, Macau and Mainland China which have been closed during the year ended 31 December 2021.

During the year ended 31 December 2021, the Group recorded loss of HK\$248 million in respect of this passenger transportation operations. The cross-border closure have created uncertainties in relation to the financial performance of the passenger transportation operations. Consequently, management considered that impairment indicators of the Passenger Transportation Related Assets existed as at 31 December 2021.

At the financial reporting date, management performed impairment assessments of the Passenger Transportation Related Assets. An impairment loss is recognised as an expense in the consolidated income statement if the carrying amounts of the Passenger Transportation Related Assets exceed their recoverable amounts, which was based on their respective fair value less costs of disposal.

#### How the matter was addressed in our audit

Our audit procedures to assess the impairment of the Passenger Transportation Related Assets included the following:

- assessing the objectivity, qualification and expertise of the external valuer in the Passenger Transportation Related Assets being valued;
- obtaining and inspecting the valuation reports prepared by the external property valuer engaged by the Group, and with the assistance of our internal valuation specialists, assessing the appropriateness of the valuation methodology adopted by the external valuer with reference to the prevailing accounting standards and the key estimates and assumptions adopted, including comparable market transactions, by comparing with available market data.



# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS (continued)

### **Impairment assessment of property, plant and equipment and goodwill relating to passenger transportation operations**

Refer to notes 3.1 and note 13 and 16 to the consolidated financial statements

#### **The Key Audit Matter**

The fair value less costs of disposal are assessed by the Group based on valuations prepared by a qualified external valuer which takes into account the recent market transactions to determine any impairment required, which involves significant judgement in selecting the comparable market transactions.

We identified assessing impairment of the Passenger Transportation Related Assets as a key audit matter because of the significant judgement which could be subject to management bias.

#### **How the matter was addressed in our audit**



# INDEPENDENT AUDITOR'S REPORT

## INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



# INDEPENDENT AUDITOR'S REPORT

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, related safeguards.



# INDEPENDENT AUDITOR'S REPORT

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lee Ka Nang.

### **KPMG**

Certified Public Accountants  
8th Floor, Prince's Building  
10 Chater Road  
Central, Hong Kong

30 March 2022



# CONSOLIDATED INCOME STATEMENT

for the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

|  | Note | 2021<br>HK\$'000   | 2020<br>HK\$'000 |
|--|------|--------------------|------------------|
| <b>Revenue</b>   | 5    | <b>3,647,829</b>   | 1,966,709        |
| Cost of sales  |      | <b>(3,123,661)</b> | (1,891,006)      |
| <b>Gross profit</b>  |      | <b>524,168</b>     | 75,703           |
| Other income and gains, net  |      | <b>540,412</b>     | 603,157          |
| Changes in fair value of investment properties   |      | <b>36,255</b>      | (183,271)        |
| Selling and distribution costs   |      | <b>(350,467)</b>   | (403,120)        |
| Administrative expenses  |      | <b>(858,304)</b>   | (874,070)        |
| <b>Operating loss</b>  | 7    | <b>(107,936)</b>   | (781,601)        |
| Finance income   | 6    | <b>74,787</b>      | 68,554           |
| Finance costs  | 6    | <b>–</b>           | –                |
| Finance income, net  | 6    | <b>74,787</b>      | 68,554           |
| Share of profits less losses of:   |      |                    |                  |
| – associates   |      | <b>76,520</b>      | (22,612)         |
| – joint ventures   |      | <b>(27,940)</b>    | (6,160)          |
| <b>Profit/(loss) before taxation</b>   |      | <b>15,431</b>      | (741,819)        |
| Taxation   | 10   | <b>(107,018)</b>   | 129,735          |
| <b>Loss for the year</b>   |      | <b>(91,587)</b>    | (612,084)        |
| <b>Attributable to:</b>  |      |                    |                  |
| Equity owners of the Company   |      | <b>174,016</b>     | (390,792)        |
| Non-controlling interests  |      | <b>(265,603)</b>   | (221,292)        |
| <b>Loss for the year</b>   |      | <b>(91,587)</b>    | (612,084)        |
| <b>Earnings/(loss) per share for profit/(loss) attributable to equity owners of the Company (HK cents)</b> | 12   |                    |                  |
| <b>Basic earnings/(loss) per share</b>   |      | <b>3.14</b>        | (7.06)           |
| <b>Diluted earnings/(loss) per share</b>   |      | <b>3.14</b>        | (7.06)           |

The notes on pages 99 to 202 form part of these financial statements.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

|  | Note  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|-------|------------------|------------------|
| <b>Loss for the year</b>   |       | <b>(91,587)</b>  | (612,084)        |
| Other comprehensive income   |       |                  |                  |
| <i>Items that will not be reclassified subsequently to profit or loss:</i>                   |       |                  |                  |
| Gain on property valuation, net of tax   | 10(c) | <b>799,709</b>   | 605              |
| Equity investments at FVOCI – net movement in fair value reserve (non-recycling), net of tax | 10(e) | <b>3,881</b>     | (19,598)         |
| <i>Items that may be reclassified subsequently to profit or loss:</i>                        |       |                  |                  |
| Share of hedging reserve, net of tax   | 10(d) | –                | (2,181)          |
| Release of exchange reserves upon disposal of subsidiaries                                   |       | <b>(15,892)</b>  | –                |
| Exchange differences on translation of foreign operations, net                               |       | <b>194,106</b>   | 586,197          |
| Cash flow hedges:  |       |                  |                  |
| net movement in hedging reserve  | 10(f) | –                | 6,290            |
| <b>Other comprehensive income for the year, net of tax</b>                                   |       | <b>981,804</b>   | 571,313          |
| <b>Total comprehensive income for the year</b>   |       | <b>890,217</b>   | (40,771)         |
| <b>Attributable to:</b>  |       |                  |                  |
| Equity owners of the Company   |       | <b>1,126,242</b> | 122,505          |
| Non-controlling interests  |       | <b>(236,025)</b> | (163,276)        |
| <b>Total comprehensive income for the year</b>   |       | <b>890,217</b>   | (40,771)         |

The notes on pages 99 to 202 form part of these financial statements.



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 December 2021  
(Expressed in Hong Kong dollars)

|   | Note | 2021<br>HK\$'000  | 2020<br>HK\$'000  |
|---|------|-------------------|-------------------|
| <b>ASSETS</b>   |      |                   |                   |
| <b>Non-current assets</b>                             |      |                   |                   |
| Property, plant and equipment                         | 13   | 9,238,280         | 9,412,901         |
| Investment properties                                 | 14   | 2,736,691         | 1,621,154         |
| Prepaid land lease payments                           | 15   | 474,545           | 411,054           |
| Goodwill  | 16   | 1,348,456         | 1,347,825         |
| Other intangible assets                               | 17   | 112,734           | 112,734           |
| Interest in associates                                | 19   | 1,444,625         | 933,012           |
| Interest in joint ventures                            | 20   | 240,627           | 155,578           |
| Derivative financial instrument                       | 27   | 41,591            | –                 |
| Other financial assets                                | 21   | 31,648            | 27,395            |
| Prepayments and other receivables                     | 26   | 524,486           | 555,382           |
| Deferred tax assets                                   | 36   | 327,061           | 259,473           |
| Total non-current assets                              |      | 16,520,744        | 14,836,508        |
| <b>Current assets</b>                                 |      |                   |                   |
| Inventories   | 22   | 185,540           | 175,392           |
| Properties under development                          | 23   | 4,281,760         | 4,250,099         |
| Completed properties held for sale                    | 24   | 610,543           | 374,488           |
| Trade receivables                                     | 25   | 95,350            | 81,743            |
| Deposits, prepayments and other receivables           | 26   | 496,195           | 705,683           |
| Loan to fellow subsidiaries                           | 30   | 256,849           | 381,439           |
| Amounts due from holding companies                    | 30   | 5,180             | 1,165             |
| Amounts due from fellow subsidiaries                  | 30   | 271,778           | 152,228           |
| Tax recoverable                                       |      | –                 | 13,983            |
| Financial assets at fair value through profit or loss | 28   | –                 | 297,553           |
| Pledged time deposits                                 | 29   | 9,967             | 10,644            |
| Cash and bank balances                                | 29   | 3,074,492         | 2,947,404         |
| Assets of disposal group classified as held for sale  |      | –                 | 955,865           |
| Total current assets                                  |      | 9,287,654         | 10,347,686        |
| <b>Total assets</b>                                   |      | <b>25,808,398</b> | <b>25,184,194</b> |



## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 December 2021  
(Expressed in Hong Kong dollars)

|   | Note | 2021<br>HK\$'000  | 2020<br>HK\$'000 |
|---|------|-------------------|------------------|
| <b>EQUITY AND LIABILITIES</b>                             |      |                   |                  |
| <b>EQUITY</b>   |      |                   |                  |
| <b>Equity attributable to owners of the Company</b>       |      |                   |                  |
| Share capital   | 37   | 9,222,295         | 9,222,295        |
| Reserves  |      | 8,111,406         | 6,985,164        |
|   |      | <b>17,333,701</b> | 16,207,459       |
| <b>Non-controlling interests</b>                          |      | <b>1,787,539</b>  | 2,228,804        |
| <b>Total equity</b>                                       |      | <b>19,121,240</b> | 18,436,263       |
| <b>LIABILITIES</b>  |      |                   |                  |
| <b>Non-current liabilities</b>                            |      |                   |                  |
| Deferred income   | 33   | 701,131           | 772,363          |
| Lease liabilities   | 35   | 235,959           | 229,791          |
| Bank and other borrowings                                 | 34   | 195,347           | 95,052           |
| Deferred tax liabilities                                  | 36   | 685,379           | 686,561          |
| Total non-current liabilities                             |      | <b>1,817,816</b>  | 1,783,767        |
| <b>Current liabilities</b>                                |      |                   |                  |
| Trade payables  | 31   | 686,508           | 439,284          |
| Other payables and accruals                               | 32   | 3,505,888         | 3,207,303        |
| Loans from holding companies                              | 30   | 84,393            | 514,130          |
| Amounts due to holding companies                          | 30   | 1,166             | 3,882            |
| Amounts due to fellow subsidiaries                        | 30   | 25,351            | 4,924            |
| Lease liabilities   | 35   | 47,519            | 61,309           |
| Tax payables  |      | 184,980           | 110,164          |
| Bank and other borrowings                                 | 34   | 333,537           | 51,569           |
| Liabilities of disposal group classified as held for sale |      | –                 | 571,599          |
| Total current liabilities                                 |      | <b>4,869,342</b>  | 4,964,164        |
| <b>Total liabilities</b>                                  |      | <b>6,687,158</b>  | 6,747,931        |
| <b>Total equity and liabilities</b>                       |      | <b>25,808,398</b> | 25,184,194       |

Approved and authorised for issue by the board of directors on 30 March 2022:

**Jiang Hong**  
Director

**Tang Yong**  
Director

The notes on pages 99 to 202 form part of these financial statements.



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

|   | Attributable to equity owners of the Company |  |                           |   |  |  |                            |                 |                                     |                        |
|---|--|--|---------------------------|---|--|--|----------------------------|-----------------|-------------------------------------|------------------------|
|   | Share capital<br>HK'000<br>(note 37)         | Building revaluation reserve<br>HK'000 | Capital reserve<br>HK'000 | Enterprise expansion/<br>reserve funds <sup>1</sup><br>HK'000 | Exchange fluctuation reserve<br>HK'000 | Fair value reserve (non-recycling)<br>HK'000 | Retained profits<br>HK'000 | Total<br>HK'000 | Non-controlling interests<br>HK'000 | Total equity<br>HK'000 |
| <b>At 1 January 2021</b>  | 9,222,295                                    | 556,603                                | (547,172)                 | 240,201   | 147,036                                | 2,331  | 6,586,165                  | 16,207,459      | 2,228,804                           | 18,436,263             |
| <b>Comprehensive income</b>   |  |  |                           |   |  |  |                            |                 |                                     |                        |
| Loss for the year   | -  | -                                      | -                         | -   | -                                      | -  | 174,016                    | 174,016         | (265,603)                           | (91,587)               |
| Other comprehensive income for the year:  |  |  |                           |   |  |  |                            |                 |                                     |                        |
| <i>Item that will not be reclassified subsequently to profit or loss:</i>       |  |  |                           |   |  |  |                            |                 |                                     |                        |
| Equity investment at FVOCI – net movement in fair value reserve (non-recycling) | -  | -                                      | -                         | -   | -                                      | 2,830  | -                          | 2,830           | 1,051                               | 3,881                  |
| Gain on property revaluation, net of tax  | -  | 799,709                                | -                         | -   | -                                      | -  | -                          | 799,709         | -                                   | 799,709                |
| <i>Items that may be reclassified subsequently to profit or loss:</i>           |  |  |                           |   |  |  |                            |                 |                                     |                        |
| Release of exchange reserve upon disposal of subsidiaries                       | -  | -                                      | -                         | -   | (15,892)                               | -  | -                          | (15,892)        | -                                   | (15,892)               |
| Exchange differences on translation of foreign operations, net                  | -  | -                                      | -                         | -   | 165,579                                | -  | -                          | 165,579         | 28,527                              | 194,106                |
| Total other comprehensive income for the year, net of tax                       | -  | 799,709                                | -                         | -   | 149,687                                | 2,830  | -                          | 952,226         | 29,578                              | 981,804                |
| Total comprehensive income for the year   | -  | 799,709                                | -                         | -   | 149,687                                | 2,830  | 174,016                    | 1,126,242       | (236,025)                           | 890,217                |
| <b>Transactions with owners</b>   |  |  |                           |   |  |  |                            |                 |                                     |                        |
| Transfer from retained profits  | -  | -                                      | -                         | 7,363   | -                                      | -  | (7,363)                    | -               | -                                   | -                      |
| Dividends paid to non-controlling shareholders                                  | -  | -                                      | -                         | -   | -                                      | -  | -                          | -               | (7,933)                             | (7,933)                |
| Acquisition of non-wholly owned subsidiaries                                    | -  | -                                      | -                         | -   | -                                      | -  | -                          | -               | 67,285                              | 67,285                 |
| Disposal of non-wholly owned subsidiaries                                       | -  | (24,464)                               | -                         | (49,296)  | -                                      | -  | 73,760                     | -               | (264,592)                           | (264,592)              |
| Total transactions with owners for the year                                     | -  | (24,464)                               | -                         | (41,933)  | -                                      | -  | 66,397                     | -               | (205,240)                           | (205,240)              |
| <b>At 31 December 2021</b>  | 9,222,295                                    | 1,331,848                              | (547,172)                 | 198,268   | 296,723                                | 5,161  | 6,826,578                  | 17,333,701      | 1,787,539                           | 19,121,240             |



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

|   | Attributable to equity owners of the Company |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
|---|--|--------------------------------|--|---------------------------|---------------------------|---|--|--|----------------------------|-----------------|-------------------------------------|------------------------|
|   | Share capital<br>HK'000<br>(note 37)         | Share option reserve<br>HK'000 | Building revaluation reserve<br>HK'000 | Hedging reserve<br>HK'000 | Capital reserve<br>HK'000 | Enterprise expansion/<br>reserve funds <sup>1</sup><br>HK'000 | Exchange fluctuation reserve<br>HK'000 | Fair value reserve (non-recycling)<br>HK'000 | Retained profits<br>HK'000 | Total<br>HK'000 | Non-controlling interests<br>HK'000 | Total equity<br>HK'000 |
| <b>At 1 January 2020</b>  | 9,222,295                                    | 4,491                          | 555,998                                | 357                       | (547,172)                 | 230,451   | (381,758)                              | 19,397                                       | 6,982,216                  | 16,086,275      | 1,277,892                           | 17,364,167             |
| <b>Comprehensive income</b>   |  |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
| Loss for the year   | -  | -                              | -                                      | -                         | -                         | -   | -                                      | -  | (390,792)                  | (390,792)       | (221,292)                           | (612,084)              |
| Other comprehensive income for the year:  |  |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
| <i>Item that will not be reclassified subsequently to profit or loss:</i>       |  |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
| Equity investment at FVOCI – net movement in fair value reserve (non-recycling) | -  | -                              | -                                      | -                         | -                         | -   | -                                      | (17,066)                                     | -                          | (17,066)        | (2,532)                             | (19,598)               |
| Gain on property revaluation, net of tax  | -  | -                              | 605                                    | -                         | -                         | -   | -                                      | -  | -                          | 605             | -                                   | 605                    |
| <i>Items that may be reclassified subsequently to profit or loss:</i>           |  |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
| Share of hedging reserve, net of tax  | -  | -                              | -                                      | (2,181)                   | -                         | -   | -                                      | -  | -                          | (2,181)         | -                                   | (2,181)                |
| Exchange differences on translation of foreign operations, net                  | -  | -                              | -                                      | -                         | -                         | -   | 528,794                                | -  | -                          | 528,794         | 57,403                              | 586,197                |
| Cash flow hedges:   |  |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
| Change in fair value, net of tax  | -  | -                              | -                                      | (3,937)                   | -                         | -   | -                                      | -  | -                          | (3,937)         | (3,937)                             | (7,874)                |
| Transfer to profit or loss  | -  | -                              | -                                      | 7,082                     | -                         | -   | -                                      | -  | -                          | 7,082           | 7,082                               | 14,164                 |
| Total other comprehensive income for the year, net of tax                       | -  | -                              | 605                                    | 964                       | -                         | -   | 528,794                                | (17,066)                                     | -                          | 513,297         | 58,016                              | 571,313                |
| Total comprehensive income for the year   | -  | -                              | 605                                    | 964                       | -                         | -   | 528,794                                | (17,066)                                     | (390,792)                  | 122,505         | (163,276)                           | (40,771)               |
| <b>Transactions with owners</b>   |  |                                |  |                           |                           |   |  |  |                            |                 |                                     |                        |
| Transfer from retained profits  | -  | -                              | -                                      | -                         | -                         | 9,750   | -                                      | -  | (9,750)                    | -               | -                                   | -                      |
| Forfeiture of share options   | -  | (4,491)                        | -                                      | -                         | -                         | -   | -                                      | -  | 4,491                      | -               | -                                   | -                      |
| Dividends paid to non-controlling shareholders                                  | -  | -                              | -                                      | -                         | -                         | -   | -                                      | -  | -                          | -               | (7,027)                             | (7,027)                |
| Deem disposal of associates   | -  | -                              | -                                      | 1,824                     | -                         | -   | -                                      | -  | -                          | 1,824           | -                                   | 1,824                  |
| Acquisition of subsidiaries   | -  | -                              | -                                      | (3,145)                   | -                         | -   | -                                      | -  | -                          | (3,145)         | 1,060,693                           | 1,057,548              |
| Disposal of subsidiaries  | -  | -                              | -                                      | -                         | -                         | -   | -                                      | -  | -                          | -               | 60,522                              | 60,522                 |
| Total transactions with owners for the year                                     | -  | (4,491)                        | -                                      | (1,321)                   | -                         | 9,750   | -                                      | -  | (5,259)                    | (1,321)         | 1,114,188                           | 1,112,867              |
| <b>At 31 December 2020</b>  | 9,222,295                                    | -                              | 556,603                                | -                         | (547,172)                 | 240,201   | 147,036                                | 2,331  | 6,586,165                  | 16,207,459      | 2,228,804                           | 18,436,263             |

Note:

- Pursuant to the relevant laws and regulations for Sino-foreign joint venture enterprises, a portion of the profits of the Group's subsidiaries in Mainland China has been transferred to the enterprise expansion fund and reserve fund which are restricted as to use.

The notes on pages 99 to 202 form part of these financial statements.



# CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

| Note   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| <b>Cash flows from operating activities</b>  |                  |                  |
| Profit/(loss) before taxation  | 15,431           | (741,819)        |
| Adjustments for:   |                  |                  |
| Finance income   | (74,787)         | (68,554)         |
| Fair value loss of derivative financial instruments  | 7,031            | –                |
| Loss on disposal of property, plant and equipment, net   | 11,737           | 3,309            |
| Income from financial assets at fair value through profit or loss  | (5,455)          | (6,344)          |
| Depreciation   | 588,788          | 606,975          |
| Amortisation of prepaid land lease payments  | 27,835           | 32,664           |
| Amortisation of other intangible assets  | 1,041            | 2,946            |
| (Reversal of impairment)/provision for impairment of property,<br>plant and equipment and properties under development | (11,597)         | 7,147            |
| Covid-19 rental concession received  | (1,124)          | –                |
| Provision for impairment/(reversal of impairment) of trade and<br>other receivables                                    | 42               | (285)            |
| Gain on bargain purchase of a subsidiary   | –                | (36,834)         |
| Gain on disposal of subsidiaries   | (229,135)        | –                |
| Gain on deemed disposal of an associate  | –                | (182,822)        |
| Reversal of provision for the closure of golf club   | –                | (138,346)        |
| Changes in fair value of investment properties   | (36,255)         | 183,271          |
| Share of profits less losses of associates   | (76,520)         | 22,612           |
| Share of profits less losses of joint ventures   | 27,940           | 6,160            |
|  | <b>244,972</b>   | <b>(309,920)</b> |
| (Increase)/decrease in inventories   | (26,934)         | 16,039           |
| Increase in properties under development and completed<br>properties held for sale                                     | (99,066)         | (374,149)        |
| Decrease/(increase) in trade receivables, deposits,<br>prepayments and other receivables                               | 213,548          | (808,830)        |
| (Increase)/decrease in amounts due from associates   | (885)            | 1,079            |
| (Increase)/decrease in amounts due from holding companies  | (6,770)          | 115,964          |
| Increase in amounts due from fellow subsidiaries   | (118,789)        | (38,239)         |
| Increase in trade payables,<br>other payables and accruals   | 109,557          | 871,149          |
| Increase in amounts due to associates  | –                | 4,241            |
| Increase in amounts due to fellow subsidiaries   | 20,378           | 8,030            |
| (Decrease)/increase in deferred income, net of sales tax   | (94,258)         | 53,868           |
| Cash generated from/(used in) operations   | 241,753          | (460,768)        |
| Hong Kong, PRC and Macau profits taxes paid  | (107,660)        | (53,038)         |
| Overseas taxes paid  | –                | 581              |
| Net cash generated from/(used in) operating activities   | <b>134,093</b>   | <b>(513,225)</b> |



## CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

|   | Note  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|-------|------------------|------------------|
| <b>Cash flows from investing activities</b>   |       |                  |                  |
| Finance income received   |       | 70,894           | 82,921           |
| Dividends received from associates and joint ventures   |       | 6,264            | –                |
| Increase in loan to fellow subsidiaries   |       | 126,497          | 14,426           |
| Purchases of property, plant and equipment<br>and prepaid land lease payments                           |       | (680,576)        | (480,322)        |
| Proceeds from disposal of property, plant and equipment   |       | 18,824           | 13,888           |
| Disposal of subsidiaries, net of cash   |       | 145,732          | –                |
| Acquisition of associates   |       | (419,129)        | –                |
| Acquisition of joint ventures   |       | (108,277)        | (106,196)        |
| Acquisition of subsidiaries, net  |       | –                | 208,572          |
| Proceeds upon disposal of financial assets<br>at fair value through profit or loss                      |       | 837,106          | 602,686          |
| Increase in derivative financial instruments  |       | (48,622)         | –                |
| Additions to financial assets at fair value through profit or loss                                      |       | (529,995)        | (863,556)        |
| Decrease in pledged time deposits   |       | 806              | 10,140           |
| Decrease in non-pledged time deposits with original maturity of<br>more than three months when acquired |       | 14,424           | 818,589          |
| Net cash (used in)/generated from investing activities  |       | (566,052)        | 301,148          |
| <b>Cash flows from financing activities</b>   |       |                  |                  |
| Capital element of lease rental paid  |       | (58,633)         | (58,665)         |
| Interest element of lease rental paid   |       | (11,187)         | (12,990)         |
| Finance cost paid   |       | (24,034)         | (5,235)          |
| Dividends paid to non-controlling shareholders  |       | (7,933)          | (7,027)          |
| Contribution from non-controlling shareholders  |       | 67,285           | 90,842           |
| Proceeds of new bank loans  |       | 460,215          | 143,340          |
| Repayment of bank loans   |       | (86,154)         | –                |
| Proceeds of amount due to non-controlling shareholder   |       | –                | 133,882          |
| Proceeds of loan from associate   |       | 472,178          | –                |
| (Repayment)/proceeds of loan from holding companies   |       | (434,591)        | 432,148          |
| Net cash generated from financing activities  |       | 377,146          | 716,295          |
| <b>Net (decrease)/increase in cash and cash equivalents</b>   |       |                  |                  |
| Cash and cash equivalents at beginning of year  | 29(a) | 3,051,978        | 2,460,369        |
| Effect of foreign exchange rate changes, net  |       | 64,383           | 87,391           |
| Cash and cash equivalents at end of year  | 29(a) | 3,061,548        | 3,051,978        |

The notes on pages 99 to 202 form part of these financial statements.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

## 1 CORPORATE INFORMATION

China Travel International Investment Hong Kong Limited (the “Company”) and its subsidiaries (together the “Group”) are principally engaged in following activities:

- Tourist attraction and related operations
- Travel agency, travel document and related operations
- Hotel operations
- Passenger transportation operations

The Company is a limited liability company incorporated in Hong Kong and is listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The address of its registered office is 12th Floor, CTS House, 78-83 Connaught Road Central, Hong Kong.

In the opinion of the directors, immediate holding company of the Company is China Travel Service (Holdings) Hong Kong Limited (“CTS (Holdings)”), which is incorporated in Hong Kong, and the parent company is China National Travel Service Group Corporation Limited, a PRC state-owned enterprise.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Significant accounting policies adopted by the Group are disclosed below.

The consolidated financial statements for the year ended 31 December 2021 comprise the Company and its subsidiaries (together referred to as the “Group”) and the Group’s interest in associates and joint ventures.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- investment properties, including interests in leasehold land and building held as investment property where the Group is the registered owner of the property interest (see note 2.6);
- equity investments (see note 2.10);
- financial assets at fair value through profit or loss (see note 2.10); and
- derivative financial instruments (see note 2.14).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.1 Basis of preparation (continued)

Non-current assets and disposal groups held for sale are stated at the lower of carrying amount and fair value less costs to sell (see note 2.28).

The preparation of consolidated financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 3.

#### (a) Changes in accounting policies

The Group has applied the following amendments to HKFRSs issued by the HKICPA to these financial statements for the current accounting period:

- Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16, *Interest rate benchmark reform – phase 2*
- Amendment to HKFRS 16, *Covid-19-related rent concessions beyond 30 June 2021*

Other than the amendment to HKFRS 16, the Group has not applied any new standard or interpretation that is not yet effective for the current accounting period. Impacts of the adoption of the amended HKFRSs are discussed below:

#### **Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16, *Interest rate benchmark reform – phase 2***

The amendments provide targeted reliefs from (i) accounting for changes in the basis for determining contractual cash flows of financial assets, financial liabilities and lease liabilities as modifications, and (ii) discontinuing hedge accounting when an interest rate benchmark is replaced by an alternative benchmark rate as a result of the reform of interbank offered rates (“IBOR reform”). The amendments do not have an impact on these financial statements as the Group does not have contracts that are indexed to benchmark interest rates which are subject to the IBOR reform.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.1 Basis of preparation (continued)

##### (a) Changes in accounting policies (continued)

###### **Amendment to HKFRS 16, Covid-19-related rent concessions beyond 30 June 2021 (2021 amendment)**

The Group previously applied the practical expedient in HKFRS 16 such that as lessee it was not required to assess whether rent concessions occurring as a direct consequence of the COVID-19 pandemic were lease modifications, if the eligibility conditions are met. One of these conditions requires the reduction in lease payments affect only payments originally due on or before a specified time limit. The 2021 amendment extends this time limit from 30 June 2021 to 30 June 2022.

The Group has early adopted the 2021 amendment in this financial year. With the extended time limit, certain rent concessions that were previously ineligible for the practical expedient because of the original time limit, become eligible. Accordingly, these rent concessions, which were previously accounted for as lease modifications, are now accounted for as negative variable lease payments, and are recognised in profit or loss in the period in which the event or condition that triggers those payments occurred. There is no impact on the opening balance of retained profits at 1 January 2021.

##### (b) Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 December 2021

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments, and a new standard, HKFRS 17, *Insurance contracts*, which are not yet effective for the year ended 31 December 2021 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

|  | <b>Effective for<br/>accounting periods<br/>beginning on or after</b> |
|--|---|
| Amendments to HKFRS 3, <i>Reference to the Conceptual Framework</i>  | 1 January 2022  |
| Amendments to HKAS 16, <i>Property, Plant and Equipment: Proceeds before Intended Use</i>                      | 1 January 2022  |
| Amendments to HKAS 37, <i>Onerous Contracts – Cost of Fulfilling a Contract</i>                                | 1 January 2022  |
| Annual Improvements to HKFRSs 2018-2020 cycle  | 1 January 2022  |
| Amendments to HKAS 1, <i>Classification of liabilities as current or non-current</i>                           | 1 January 2023  |
| Amendments to HKAS 1 and HKFRS Practice Statement 2, <i>Disclosure of accounting policies</i>                  | 1 January 2023  |
| Amendments to HKAS 8, <i>Definition of accounting estimates</i>  | 1 January 2023  |
| Amendments to HKAS 12, <i>Deferred tax related to assets and liabilities arising from a single transaction</i> | 1 January 2023  |

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.2 Subsidiaries

##### 2.2.1 Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

##### (a) Business combinations

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis. Non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the present ownership interests' proportionate share in the recognised amounts of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by HKFRSs.

Acquisition-related costs are expenses as incurred.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in consolidated income statement.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or a liability is recognised either in consolidated income statement or as a credit or debit to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the consolidated income statement.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.2 Subsidiaries (continued)

##### 2.2.1 Consolidation (continued)

(a) *Business combinations (continued)*

Intra-group transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

(b) *Changes in ownership interests in subsidiaries without change of control*

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions—that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity and no adjustments are made to goodwill.

(c) *Disposal of subsidiaries*

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in consolidated income statement. The fair value is the initial carrying amount for the purposes of subsequent accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to consolidated income statement.

##### 2.2.2 Separate financial statements

Investments in subsidiaries in the Company's statement of financial position are accounted for at cost less impairment unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale) (see note 2.28). Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.3 Associates and joint ventures

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

A joint venture is an arrangement whereby the Group or Company and other parties contractually agree to share control of the arrangement, and have rights to the net assets of the arrangement.

An investment in an associate or a joint venture is accounted for in the consolidated financial statements under the equity method unless it is classified as held for sale (or included in a disposal group that is classified as held for sale) (see note 2.28). Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the investee's identifiable net assets over the cost of the investment (if any). The cost of the investment includes purchase price, other costs directly attributable to the acquisition of the investment, and any direct investment into the associate or joint venture that forms part of the Group's equity investment. Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment (see notes 2.7 and 2.11(ii)). Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated statement of profit or loss, whereas the Group's share of the post-acquisition post-tax items of the investees' other comprehensive income is recognised in the consolidated statement of profit or loss and other comprehensive income.

When the Group's share of losses exceeds its interest in the associate or the joint venture, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method, together with any other long-term interests that in substance form part of the Group's net investment in the associate or the joint venture (after applying the ECL model to such other long-term interests where applicable (see note 2.11 (i))).

Unrealised profits and losses resulting from transactions between the Group and its associate and joint venture are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

In all other cases, when the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence or joint control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 2.10).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.4 Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
- (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
- (i) The entity and the Group are members of the same Group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a Group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a Group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.5 Property, plant and equipment

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses (see note 2.11). When an item of property, plant and equipment is classified as held for sale or when it is part of a disposal group classified as held for sale, it is not depreciated. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the income statement in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates accordingly.

Leasehold land commences amortisation from the time when the land interest becomes available for its intended use. Amortisation on leasehold land and depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The useful lives or principal annual rates used for this purpose are as follows:

|                                   |  |
|-----------------------------------|--|
| Hotel properties                  | Over the shorter of the lease terms and 75 years |
| Leasehold land                    | Over the lease terms                             |
| Buildings                         | Over the shorter of the lease terms and 40 years |
| Scenic spots establishments       | 2.25% to 19%                                     |
| Right-of-use assets               | Over the lease terms                             |
| Others:                           |  |
| Leasehold improvements            | 4.5% to 20%                                      |
| Furniture, fixtures and equipment | 6% to 33.3%                                      |
| Motor vehicles                    | 5% to 20%  |
| Vessels                           | 5% to 6.7%                                       |
| Synrolift system                  | 6.7%   |
| Repairable parts                  | 6.7% to 10%                                      |

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see note 2.11).

An item of property, plant and equipment and any significant part initially recognised is written off upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the income statement on the date the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.5 Property, plant and equipment (continued)

Construction in progress represents buildings, hotel properties and scenic spots establishments under construction. It is stated at cost less any impairment losses, and is not depreciated. Cost comprises the direct costs of construction during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment or other assets when appropriate.

#### 2.6 Investment properties

Investment properties, principally comprising leasehold land and buildings, are held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group. It also includes properties that are being constructed or developed for future use as investment properties. Investment properties are initially measured at cost, including related transaction costs and where applicable borrowing costs. After initial recognition, investment properties are carried at fair value, representing open market value determined at each reporting date by external valuers. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If the information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. Changes in fair values are recorded in the income statement as part of a valuation gain or loss in “changes in fair value of investment properties”.

Transfer from owner occupied property to investment property is made when, there is a change in use, evidenced by end of owner occupation. If an owner-occupied property becomes an investment property and the fair value is larger than carrying value, the difference will be recognised in revaluation reserve and subsequent gain or loss to be recognised through income statement. If the fair value is less than carrying value, the loss is recognised immediately in the income statement. Any increase in future is recognised in the income statement to the extent that the increase reverses a previous impairment loss.

#### 2.7 Goodwill

Goodwill arises on the acquisition of subsidiaries represents the excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identified net assets acquired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units (“CGUs”), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of the CGU containing the goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

On disposal of a CGU during the year, any attributable amount of purchased goodwill is included in the calculation of the profit or loss on disposal.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.8 Other intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition.

The Group's other intangible assets represent ticketing operation rights, trademarks, passenger service licences and quota.

Ticketing operation rights are stated at cost less any impairment losses (see note 2.11(ii)) and are amortised on the straight-line basis over the life of the operation for 40 years. The amortisation period and the amortisation method are reviewed at least at each financial year end.

The useful life of trademarks, passenger service licences and quota are assessed to be indefinite as there is no foreseeable limit to the period over which these assets are expected to generate cash flows for the Group. They are not amortised and are tested for impairment annually or when events or changes in circumstances indicate a potential impairment at the cash-generating unit level. They are reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for on a prospective basis.

#### 2.9 Leases

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

##### (i) As a lessee

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets which, for the Group are primarily laptops and office furniture. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.9 Leases (continued)

##### (i) *As a lessee (continued)*

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see notes 2.5 and 2.11), except for the following types of right-of-use asset:

- right-of-use assets that meet the definition of investment property are carried at fair value in accordance with note 2.6; and
- right-of-use assets related to interests in leasehold land where the interest in the land is held as inventory are carried at the lower of cost and net realisable value in accordance with note 2.15.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period.

The Group presents right-of-use assets that do not meet the definition of investment property in 'other property, plant and equipment' and presents lease liabilities separately in the consolidated statement of financial position.

##### (ii) *As a lessor*

When the group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to the ownership of an underlying assets to the lessee. If this is not the case, the lease is classified as an operating lease.

When a contract contains lease and non-lease components, the group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. The rental income from operating leases is recognised in accordance with note 2.23(h).

When the Group is an intermediate lessor, the sub-leases are classified as a finance lease or as an operating lease with reference to the right-of-use asset arising from the head lease. If the head lease is a short-term lease to which the Group applies the exemption described in note 2.9(i), then the Group classifies the sub-lease as an operating lease.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.10 Other investments in debt and equity securities

The Group's policies for investments in debt and equity securities, other than investments in subsidiaries, associates and joint ventures, are set out below.

Investments in debt and equity securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at fair value through profit or loss ("FVPL") for which transaction costs are recognised directly in profit or loss. For an explanation of how the Group determines fair value of financial instruments, see note 45. These investments are subsequently accounted for as follows, depending on their classification.

##### ***Investments other than equity investments***

Non-equity investments held by the Group are classified into one of the following measurement categories:

- amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method (see note 2.23(i)).
- fair value through other comprehensive income ("FVOCI") – recycling, if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Changes in fair value are recognised in other comprehensive income, except for the recognition in profit or loss of expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses. When the investment is derecognised, the amount accumulated in other comprehensive income is recycled from equity to profit or loss.
- FVPL if the investment does not meet the criteria for being measured at amortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

##### ***Equity investments***

An investment in equity securities is classified as FVPL unless the equity investment is not held for trading purposes and on initial recognition of the investment the Group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. Where such an election is made, the amount accumulated in other comprehensive income remains in the fair value reserve (non-recycling) until the investment is disposed of. At the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to retained earnings. It is not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income in accordance with the policy set out in note 2.23 (j).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.11 Credit losses and impairment of assets

##### (i) Credit losses from financial instruments and contract assets

The Group recognises a loss allowance for expected credit losses (“ECLs”) on the following items:

- financial assets measured at amortised cost (including cash and cash equivalents and trade and other receivables); and
- contract assets as defined in HKFRS 15 (see note 2.16).

Other financial assets measured at fair value, including financial assets measured at FVPL, equity securities designated at FVOCI (non-recycling) and derivative financial assets, are not subject to the ECL assessment.

##### *Measurement of ECLs*

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls are discounted using the following discount rates where the effect of discounting is material:

- fixed-rate financial assets, trade and other receivables and contract assets: effective interest rate determined at initial recognition or an approximation thereof;

Variable-rate financial assets: current effective interest rate.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.11 Credit losses and impairment of assets (continued)

##### (i) Credit losses from financial instruments and contract assets (continued)

###### *Measurement of ECLs (continued)*

For all other financial instruments, the Group recognises a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

###### *Significant increases in credit risk*

In assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when (i) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (ii) the financial asset is 90 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECLs amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.11 Credit losses and impairment of assets (continued)

##### (i) Credit losses from financial instruments and contract assets (continued)

###### *Basis of calculation of interest income*

Interest income recognised in accordance with note 2.23 (i) is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset.

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or past due event;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

###### *Write-off policy*

The gross carrying amount of a financial asset, lease receivable and contract asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.11 Credit losses and impairment of assets (continued)

##### (ii) Impairment of other non-current assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment, including right-of-use assets (other than properties carried at revalued amounts);
- intangible assets;
- goodwill; and
- investments in subsidiaries, associates and joint ventures in the Company's statement of financial position.

If any such indication exists, the asset's recoverable amount is estimated. In addition, for goodwill, intangible assets that are not yet available for use and intangible assets that have indefinite useful lives, the recoverable amount is estimated annually whether or not there is any indication of impairment.

##### – Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

##### – Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value in use (if determinable).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.11 Credit losses and impairment of assets (continued)

##### (ii) Impairment of other non-current assets (continued)

###### – Reversals of impairment losses

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. An impairment loss in respect of goodwill is not reversed.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

##### (iii) Interim financial reporting and impairment

Under the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with HKAS 34, Interim financial reporting, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see note 2.11 (i)).

Impairment losses recognised in an interim period in respect of goodwill are not reversed in a subsequent period. This is the case even if no loss, or a smaller loss, would have been recognised had the impairment been assessed only at the end of the financial year to which the interim period relates.

#### 2.12 Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset (see note 2.16).

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses (see note 2.11).

#### 2.13 Trade and other payables

Trade and other payables are initially recognised at fair value and subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at invoice amount.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.14 Derivative financial instruments and hedge accounting

##### ***Derivative financial instruments***

Derivative financial instruments are recognised at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedges of net investment in a foreign operation, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged.

Where derivative financial instruments are designated as hedging instruments in a cash flow hedge and hedge exposure to fluctuations in fuel prices, any fair value change is accounted for as follows:

- (a) the effective portion of the fair value change is recognised in other comprehensive income and accumulated separately in equity and is included in profit or loss as an adjustment to revenue, net finance charges or fuel expense in the same period or periods during which the hedged transaction affects profit or loss.
- (b) the ineffective portion of the fair value change is recognised in profit or loss immediately.

Derivative financial instruments which do not qualify as hedging instruments are accounted for as fair value through profit or loss and any fair value change is recognised in profit or loss immediately

##### ***Cash flow hedges***

The effective portion of changes in the fair value of derivatives that are designated and qualified as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the income statement within "other income and gains, net".

The amount accumulated in the hedging reserve is reclassified from equity to profit or loss in the same period or periods during which the hedged cash flows affect profit or loss (such as when a forecast purchase occurs).

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the income statement within 'other income and gains, net'.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.15 Inventories and other contract costs

##### (i) Inventories

Inventories are assets which are held for sale in the ordinary course of business, in the process of production for such sale or in the form of materials or supplies to be consumed in the production process or in the rendering of services.

Inventories are carried at the lower of cost and net realisable value as follows:

##### a Consumable stores

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

##### b Property development

Cost and net realisable values are determined as follows:

- Property under development for sale

The cost of properties under development for sale comprises specifically identified cost, including the acquisition cost of interest in leasehold land, aggregate cost of development, materials and supplies, wages and other direct expenses, an appropriate proportion of overheads and borrowing costs capitalised (see note 2.25). Net realisable value represents the estimated selling price less estimated costs of completion and costs to be incurred in selling the property.

- Completed property held for resale

The cost of completed properties held for sale comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

In the case of completed properties developed by the Group which comprise of multiple units which are sold individually, the cost of each unit is determined by apportionment of the total development costs for that development project to each unit on a per square foot basis, unless another basis is more representative of the cost of the specific unit. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.15 Inventories and other contract costs (continued)

##### (i) *Inventories (continued)*

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

##### (ii) *Other contract costs*

Other contract costs are either the incremental costs of obtaining a contract with a customer or the costs to fulfil a contract with a customer which are not capitalised as inventory (see note 2.15(i)), property, plant and equipment (see note 2.5) or intangible assets (see note 2.8).

Incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained e.g. an incremental sales commission. Incremental costs of obtaining a contract are capitalised when incurred if the costs relate to revenue which will be recognised in a future reporting period and the costs are expected to be recovered. Other costs of obtaining a contract are expensed when incurred.

Costs to fulfil a contract are capitalised if the costs relate directly to an existing contract or to a specifically identifiable anticipated contract; generate or enhance resources that will be used to provide goods or services in the future; and are expected to be recovered. Costs that relate directly to an existing contract or to a specifically identifiable anticipated contract may include direct labour, direct materials, allocations of costs, costs that are explicitly chargeable to the customer and other costs that are incurred only because the Group entered into the contract (for example, payments to sub-contractors). Other costs of fulfilling a contract, which are not capitalised as inventory, property, plant and equipment or intangible assets, are expensed as incurred.

Capitalised contract costs are stated at cost less accumulated amortisation and impairment losses. Impairment losses are recognised to the extent that the carrying amount of the contract cost asset exceeds the net of (i) remaining amount of consideration that the Group expects to receive in exchange for the goods or services to which the asset relates, less (ii) any costs that relate directly to providing those goods or services that have not yet been recognised as expenses.

Amortisation of capitalised contract costs is charged to profit or loss when the revenue to which the asset relates is recognised. The accounting policy for revenue recognition is set out in note 2.23.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.16 Contract assets and contract liabilities

A contract asset is recognised when the Group recognises revenue (see note 2.23) before being unconditionally entitled to the consideration under the payment terms set out in the contract. Contract assets are assessed for ECLs in accordance with the policy set out in note 2.11 and are reclassified to receivables when the right to the consideration has become unconditional (see note 2.12).

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue (see note 2.23). A contract liability would also be recognised if the Group has an unconditional right to receive consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2.12).

For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method (see note 2.23).

#### 2.17 Deferred income

Deferred income includes the proceeds received and receivable on the sale of membership of the Group's golf club. Such income is deferred and amortised on the straight-line basis over the tenure of the relevant membership periods and is recognised in the consolidated income statement.

For the deferred income which relates to government grants, details are set out in the accounting policy for "Government grants" in note 2.22 to the consolidated financial statements.

#### 2.18 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement. Cash and cash equivalents are assessed for ECL in accordance with the policy set out in note 2.11.

#### 2.19 Interest-bearing borrowings

Interest-bearing borrowings are measured initially at fair value less transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with the Group's accounting policy for borrowing costs (see note 2.25).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.20 Provisions, contingent liabilities and onerous contracts

**(i) Provisions and contingent liabilities**

Provisions are recognised when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

**(ii) Onerous contracts**

An onerous contract exists when the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract. Provisions for onerous contracts are measured at the present value of the lower of the expected cost of terminating the contract and the net cost of continuing with the contract.

**(iii) Contingent liabilities assumed in business combinations**

Contingent liabilities assumed in a business combination which are present obligations at the date of acquisition are initially recognised at fair value, provided the fair value can be reliably measured. After their initial recognition at fair value, such contingent liabilities are recognised at the higher of the amount initially recognised, less accumulated amortisation where appropriate, and the amount that would be determined in accordance with note 2.20(i). Contingent liabilities assumed in a business combination that cannot be reliably fair valued or were not present obligations at the date of acquisition are disclosed in accordance with note 2.20(i).

#### 2.21 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

**(a) Current income tax**

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of each reporting period in the countries where the Company's subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.21 Current and deferred income tax (continued)

##### (b) *Deferred income tax*

###### *Inside basis differences*

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

###### *Outside basis differences*

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associates and joint ventures, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Generally the Group is unable to control the reversal of the temporary difference for associates. Only when there is an agreement in place that gives the Group the ability to control the reversal of the temporary difference in the foreseeable future, deferred tax liability in relation to taxable temporary differences arising from the associate's undistributed profits is not recognised.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint ventures only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

##### (c) *Offsetting*

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.22 Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income over the periods necessary to match the grant on a systematic basis to the costs that it is intended to compensate.

Where the grant relates to an asset or property development project, the fair value is credited to a deferred income account and is released to the consolidated income statement over the expected useful life of the relevant asset by equal annual instalments or in the periods which the property sales incur.

Where the Group receives a non-monetary grant, the asset and the grant are recorded at the fair value of the non-monetary asset and released to the income statement over the expected useful life of the relevant asset by equal annual instalments.

Where the Group receives government loans granted with no or at a below-market rate of interest for the construction of a qualifying asset, the initial carrying amount of the government loans is determined using the effective interest rate method, as further explained in the accounting policy for “Financial liabilities” in note 2.13 to the consolidated financial statements. The benefit of the government loans granted with no or at a below market rate of interest, which is the difference between the initial carrying value of the loans and the proceeds received, is treated as a government grant and released to the income statement over the expected useful life of the relevant asset by equal annual instalments.

#### 2.23 Revenue recognition

Income is classified by the Group as revenue when it arises from the sale of goods, the provision of services or the use by others of the Group’s assets under leases in the ordinary course of the Group’s business.

Revenue is recognised when control over a product or service is transferred to the customer, or the lessee has the right to use the asset, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Where the contract contains a financing component which provides a significant financing benefit to the customer for more than 12 months, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction with the customer, and interest income is accrued separately under the effective interest method. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. The Group takes advantage of the practical expedient in paragraph 63 of HKFRS 15 and does not adjust the consideration for any effects of a significant financing component if the period of financing is 12 months or less.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.23 Revenue recognition (continued)

Further details of the Group's revenue and other income recognition policies are as follows:

- (a) from the sale of goods, revenue is recognised when the customer takes possession of and accepts the products. If the products are a partial fulfilment of a contract covering other goods and/or services, then the amount of revenue recognised is an appropriate proportion of the total transaction price under the contract, allocated between all the goods and services promised under the contract on a relative stand-alone selling price basis;
- (b) revenue arising from the sale of properties developed for sale in the ordinary course of business is recognised when the property is delivered to the customers, which is the point in time when the customer has the ability to direct the use of the property and obtain substantially all of the remaining benefits of the property. Deposits and instalment received on properties sold prior to the date of revenue recognition are included in the consolidated statement of financial position under contract liabilities (see note 2.16);
- (c) from the rendering of travel-related services, resort-related services, hotel services and passenger transportation services when the services have been rendered;
- (d) revenue arising from the sale of fuel is recognised upon delivery to customers and recognised at a point in time;
- (e) from the rendering of tour services, when the services have been rendered;
- (f) income related to scenic spots operations, when the admission tickets are utilised;
- (g) income from arts performances, when the relevant performance shows have been held;
- (h) rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are earned;
- (i) interest income is recognised as it accrues under the effective interest method using the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset. For financial assets measured at amortised cost or FVOCI (recycling) that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit-impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (see note 2.11(i));
- (j) dividend income from unlisted investments is recognised when the shareholder's right to receive payment is established.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.24 Employee benefits

##### ***Short term employee benefits***

Salaries, annual bonuses and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

##### ***Paid leave carried forward***

The Group provides paid annual leave to its employees under their employment contracts on a calendar year basis. Under certain circumstances, such leave which remains untaken as at the end of the reporting period is permitted to be carried forward and utilised by the respective employees in the following year. An accrual is made at the end of the reporting period for the expected future cost of such paid leave earned during the current and prior years by the employees and carried forward.

##### ***Retirement benefit schemes***

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the “MPF Scheme”) under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme in Hong Kong. Contributions are made based on a percentage of the employees’ basic salaries and are charged to the income statement as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group’s employer contributions vest fully with the employees when contributed into the MPF Scheme, except for the Group’s employer voluntary contributions, which are refunded to the Group when the employee leaves employment prior to the contributions vesting fully, in accordance with the rules of the MPF Scheme.

Prior to the MPF Scheme becoming effective, the Group has been operating a defined contribution retirement benefit scheme (the “Prior Scheme”) for those employees who were eligible to participate in this scheme. The Prior Scheme operates in a similar way to the MPF Scheme, except that when an employee leaves the Prior Scheme before his/her interest in the Group’s employer contributions vested fully, the ongoing contributions payable by the Group are reduced by the relevant amount of the forfeited employer’s contributions. The Prior Scheme is still operating at the end of the reporting period and up to the date of approval of the consolidated financial statements.

The employees of the Group’s subsidiaries which operate in Mainland China are required to participate in a central retirement benefit scheme operated by the local municipal or provincial government. These PRC subsidiaries are required to contribute a percentage of their payroll costs to the central retirement benefit scheme. The contributions are charged to the income statement as they become payable in accordance with the rules of the central retirement benefit scheme.

For overseas subsidiaries, which participate in the local government benefit schemes, are required to contribute to the schemes for the retirement benefits of eligible employees. The government authorities are responsible for the entire benefit obligations payable to the retired employees. The only obligation of the Group with respect to the schemes is to pay the ongoing contributions required by the schemes. The Group’s contributions to the aforesaid defined contribution retirement schemes are calculated either based on certain percentages of the applicable payroll costs or fixed sums that are determined with reference to salary scale as stipulated under the requirements of the respective territories and are charged to the income statement as incurred.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.25 Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying assets for its intended use or sale are interrupted or complete.

#### 2.26 Foreign currencies

These consolidated financial statements are presented in Hong Kong dollar, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rates of exchange ruling at the end of the reporting period.

All differences arising on settlement or translation of monetary items are taken to the income statement with the exception of monetary items that are designated as part of the hedge of the Group's net investment of a foreign operation. These are recognised in other comprehensive income until the net investment is disposed of, at which time the cumulative amount is reclassified to the income statement. Tax charges and credits attributable to exchange differences on those monetary items are also recorded in equity. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. The gain or loss arising on retranslation of a non-monetary item is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss are also recognised in other comprehensive income or profit or loss, respectively).

The functional currencies of certain overseas subsidiaries, associates and joint ventures are currencies other than Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into the presentation currency of the Company at the exchange rates ruling at the end of the reporting period and their income statements are translated into Hong Kong dollars at the weighted average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the income statement.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.26 Foreign currencies (continued)

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on acquisition are treated as assets and liabilities of the foreign operation and translated at the closing rate.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

#### 2.27 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the steering committee that makes strategic decisions.

#### 2.28 Non-current assets held for sale

A non-current asset (or disposal group) is classified as held for sale if it is highly probable that its carrying amount will be recovered through a sale transaction rather than through continuing use and the asset (or disposal group) is available for sale in its present condition. A disposal group is a group of assets to be disposed of together as a group in a single transaction, and liabilities directly associated with those assets that will be transferred in the transaction.

When the Group is committed to a sale plan involving loss of control of a subsidiary, all the assets and liabilities of that subsidiary are classified as held for sale when the above criteria for classification as held for sale are met, regardless of whether the Group will retain a noncontrolling interest in the subsidiary after the sale.

Immediately before classification as held for sale, the measurement of the non-current assets (and all individual assets and liabilities in a disposal group) is brought up-to-date in accordance with the accounting policies before the classification. Then, on initial classification as held for sale and until disposal, the noncurrent assets (except for certain assets as explained below), or disposal groups, are recognised at the lower of their carrying amount and fair value less costs to sell. The principal exceptions to this measurement policy so far as the financial statements of the Group and the Company are concerned are deferred tax assets, assets arising from employee benefits, financial assets (other than investments in subsidiaries and associates) and investment properties. These assets, even if held for sale, would continue to be measured in accordance with the policies set out elsewhere in note 2.

Impairment losses on initial classification as held for sale, and on subsequent remeasurement while held for sale, are recognised in profit or loss. As long as a non-current asset is classified as held for sale, or is included in a disposal group that is classified as held for sale, the noncurrent asset is not depreciated or amortised.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.29 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's directors, where appropriate.

### 3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 3.1 Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. As the future is inherently uncertain, actual results may differ from these estimates. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

##### (i) *Impairment of property, plant and equipment*

At each end of the reporting period, the Group performs an impairment assessment of property, plant and equipment if necessary.

Management judgement is required in the area of asset impairment, particularly in assessing whether (a) an event has occurred that may affect asset value; (b) the carrying value of an asset can be supported by the net present value of future cash flows from the asset using estimated cash flow projections or fair value less costs of disposal of the asset; and (c) the cash flow is discounted using an appropriate rate. Changing the assumptions selected by management to determine the level, if any, of impairment, including the discount rate or the growth rate assumption in the cash flow projections, could significantly affect the Group's reported financial position and results of operations.

The Group performed impairment assessment by adopting the fair value less costs of disposal model which calculated the recoverable amount based on the lowest cash generating unit to which the asset belongs. If the fair value less costs of disposal is lower than the carry values of the assets, the management will further assess the value in use to calculate the recoverable amount and determine the impairment amount.

Based on the external valuation report and the impairment assessment performed by the management, the directors are of the opinion that there was no impairment of the assets as of 31 December 2021.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 4 OPERATING SEGMENT INFORMATION

Executive management is the Group's chief operating decision-maker and regularly reviews the segment results. For management purposes, the Group's operating businesses are structured and managed separately, according to the nature of their operations and the products and services they provide. Each of the Group's operating segments represents a strategic business unit that offers products and services which are subject to risks and returns that are different from those of the other operating segments. No operating segments have been aggregated to form the reportable segments. A summary of details of the operating segments is as follows:

- (a) the tourist attraction and related operations segment engages in the operation of theme parks, scenic spots, cable car systems, skiing facilities, hotspring resorts, other resorts, arts performance and tourism property development mainly located in Mainland China;
- (b) the travel agency, travel document and related operations segment engages in the provision of travel agency, travel document and related services in Hong Kong, Mainland China, South East Asia, Oceania, the United States of America and countries in the European Union;
- (c) the hotel operations segment engages in the provision of hotel accommodation, food and beverage services in Hong Kong, Macau and Mainland China;
- (d) the passenger transportation operations segment engages in the provision of cross-border transportation services to individuals travelling between Hong Kong, Macau and Mainland China, vehicle and vessel rental and charter operations in Hong Kong, Macau and Mainland China.

Management has determined the operating segments based on the information reviewed by the chief operating decision maker. Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on the profit/(loss) attributable to equity owners of the Company of each reportable operating segment excluding changes in fair value of investment properties, result from acquisition or disposal of investments and property, plant and equipment.

Segment assets include all tangible and intangible assets and current assets with the exception of interest in associates and joint ventures and other unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities includes all trade payables, other payables and accruals, bank and other borrowings, tax payables and deferred tax liabilities, except for head office and corporate liabilities that are managed on a group basis.

Inter-segment sales and transfers are transacted with reference to the selling prices for sales transactions made to third parties at the prevailing market prices.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 4 OPERATING SEGMENT INFORMATION (continued)

Year ended 31 December 2021

|   | Tourist attraction and related operations<br>HK\$'000 | Travel agency, travel document and related operations<br>HK\$'000 | Hotel operations<br>HK\$'000 | Passenger transportation operations<br>HK\$'000 | Total of reportable segments<br>HK\$'000 | Corporate and others<br>HK\$'000 | Total<br>HK\$'000 |
|---|---|---|------------------------------|---|--|----------------------------------|-------------------|
| Segment revenue:  |   |   |                              |   |  |                                  |                   |
| Sales to external customers                                       | 3,004,824   | 103,096   | 439,372                      | 77,344  | 3,624,636                                | 23,193                           | 3,647,829         |
| Inter-segment revenue   | 646   | 2,203   | 658                          | 67  | 3,574                                    | 1,200                            | 4,774             |
|   | <b>3,005,470</b>                                      | <b>105,299</b>  | <b>440,030</b>               | <b>77,411</b>                                   | <b>3,628,210</b>                         | <b>24,393</b>                    | <b>3,652,603</b>  |
| Elimination of inter-segment revenue                              |   |   |                              |   | (3,574)                                  | (1,200)                          | (4,774)           |
| Revenue   |   |   |                              |   | <b>3,624,636</b>                         | <b>23,193</b>                    | <b>3,647,829</b>  |
| Segment results   | <b>472,127</b>  | <b>(106,719)</b>  | <b>(33,034)</b>              | <b>(248,284)</b>                                | <b>84,090</b>                            | <b>(156,972)</b>                 | <b>(72,882)</b>   |
| Non-controlling interests   |   |   |                              |   |  |                                  | <b>(265,603)</b>  |
| Segment operating results before non-controlling interests        |   |   |                              |   |  |                                  | <b>(338,485)</b>  |
| Gain on disposal of subsidiaries                                  |   |   |                              |   |  |                                  | <b>229,135</b>    |
| Changes in fair value of investment properties, net of tax        |   |   |                              |   |  |                                  | <b>35,519</b>     |
| Loss on changes in fair value of derivative financial instrument  |   |   |                              |   |  |                                  | <b>(7,031)</b>    |
| Net loss on disposal of property, plant and equipment, net of tax |   |   |                              |   |  |                                  | <b>(10,725)</b>   |
| Loss for the year   |   |   |                              |   |  |                                  | <b>(91,587)</b>   |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 4 OPERATING SEGMENT INFORMATION (continued)

Year ended 31 December 2021 (continued)

|   | Tourist attraction and related operations | Travel agency, travel document and related operations | Hotel operations | Passenger transportation operations | Total of reportable segments | Corporate and others | Total             |
|---|---|---|------------------|-------------------------------------|------------------------------|----------------------|-------------------|
|   | HK\$'000                                  | HK\$'000  | HK\$'000         | HK\$'000                            | HK\$'000                     | HK\$'000             | HK\$'000          |
| Segment assets  | 12,862,080                                | 4,062,209   | 3,771,936        | 1,711,504                           | 22,407,729                   | 1,715,417            | 24,123,146        |
| Interest in associates  | 1,325,794                                 | -   | -                | 100,727                             | 1,426,521                    | 18,104               | 1,444,625         |
| Interest in joint ventures  | 199,835                                   | -   | -                | 40,792                              | 240,627                      | -                    | 240,627           |
| Inter-segment receivables   | 54,664                                    | 836,011   | 1,596,555        | 133,132                             | 2,620,362                    | 8,061,149            | 10,681,511        |
|   | <b>14,442,373</b>                         | <b>4,898,220</b>                                      | <b>5,368,491</b> | <b>1,986,155</b>                    | <b>26,695,239</b>            | <b>9,794,670</b>     | <b>36,489,909</b> |
| Elimination of inter-segment receivables                                  |   |   |                  |                                     |                              |                      | (10,681,511)      |
| Total assets  |   |   |                  |                                     |                              |                      | <b>25,808,398</b> |
| Segment liabilities   | 5,187,274                                 | 117,022   | 452,890          | 677,434                             | 6,434,620                    | 252,538              | 6,687,158         |
| Inter-segment payables  | 3,893,905                                 | 822,553   | 2,546,487        | 1,020,427                           | 8,283,372                    | 2,378,462            | 10,661,834        |
|   | <b>9,081,179</b>                          | <b>939,575</b>  | <b>2,999,377</b> | <b>1,697,861</b>                    | <b>14,717,992</b>            | <b>2,631,000</b>     | <b>17,348,992</b> |
| Elimination of inter-segment payables                                     |   |   |                  |                                     |                              |                      | (10,661,834)      |
| Total liabilities   |   |   |                  |                                     |                              |                      | <b>6,687,158</b>  |
| Other segment information:  |   |   |                  |                                     |                              |                      |                   |
| Share of profits less losses of associates                                | 62,607                                    | -   | -                | (22,219)                            | 40,388                       | 36,132               | 76,520            |
| Share of profits less losses of joint ventures                            | -   | -   | -                | (11,473)                            | (11,473)                     | (16,467)             | (27,940)          |
| Capital expenditure (note a)  | 492,312                                   | 78,017  | 11,776           | 62,386                              | 644,491                      | 5,114                | 649,605           |
| - owned property, plant and equipment                                     | 421,940                                   | 74,343  | 11,776           | 23,814                              | 531,873                      | 5,114                | 536,987           |
| - right-of-use assets   | 70,372                                    | 3,674   | -                | 38,572                              | 112,618                      | -                    | 112,618           |
| Depreciation and amortisation   | 284,510                                   | 31,915  | 109,508          | 184,018                             | 609,951                      | 6,672                | 616,623           |
| - owned property, plant and equipment                                     | 246,345                                   | 12,770  | 97,650           | 171,751                             | 528,516                      | 6,672                | 535,188           |
| - right-of-use assets   | 38,165                                    | 19,145  | 11,858           | 12,267                              | 81,435                       | -                    | 81,435            |
| Provision for impairment recognised in the income statement, net (note b) | (29,260)                                  | -   | 13               | 17,692                              | (11,555)                     | -                    | (11,555)          |

Notes:

- (a) Capital expenditure consists of additions of property, plant and equipment and prepaid land lease payments.
- (b) Amounts consist of provision for impairment/(write back of provision for impairment) of trade and other receivables, property, plant and equipment, prepaid land lease payments, inventories and properties under development.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 4 OPERATING SEGMENT INFORMATION (continued)

Year ended 31 December 2020

|  | Tourist<br>attraction<br>and related<br>operations<br>HK\$'000 | Travel<br>agency, travel<br>document<br>and related<br>operations<br>HK\$'000 | Hotel<br>operations<br>HK\$'000 | Passenger<br>transportation<br>operations<br>HK\$'000 | Total of<br>reportable<br>segments<br>HK\$'000 | Corporate<br>and others<br>HK\$'000 | Total<br>HK\$'000 |
|--|--|---|---------------------------------|---|--|-------------------------------------|-------------------|
| Segment revenue:   |  |   |                                 |   |  |                                     |                   |
| Sales to external customers  | 1,285,388  | 252,398   | 325,698                         | 90,756  | 1,954,240                                      | 12,469                              | 1,966,709         |
| Inter-segment revenue  | 1,542  | 231   | 8,883                           | 878   | 11,534   | 464                                 | 11,998            |
|  | <u>1,286,930</u>   | <u>252,629</u>  | <u>334,581</u>                  | <u>91,634</u>   | <u>1,965,774</u>                               | <u>12,933</u>                       | <u>1,978,707</u>  |
| Elimination of inter-segment revenue                                 |  |   |                                 |   | (11,534)                                       | (464)                               | (11,998)          |
| Revenue  |  |   |                                 |   | <u>1,954,240</u>                               | <u>12,469</u>                       | <u>1,966,709</u>  |
| Segment results  | <u>27,984</u>  | <u>(18,689)</u>   | <u>(97,486)</u>                 | <u>(297,147)</u>                                      | <u>(385,338)</u>                               | <u>(51,334)</u>                     | <u>(436,672)</u>  |
| Non-controlling interests  |  |   |                                 |   |  |                                     | <u>(221,292)</u>  |
| Segment operating results before<br>non-controlling interests        |  |   |                                 |   |  |                                     | (657,964)         |
| Gain on deemed disposal of an associate                              |  |   |                                 |   |  |                                     | 182,822           |
| Gain on bargain purchase of a subsidiary                             |  |   |                                 |   |  |                                     | 36,834            |
| Changes in fair value of investment<br>properties, net of tax        |  |   |                                 |   |  |                                     | (170,486)         |
| Net loss on disposal of property,<br>plant and equipment, net of tax |  |   |                                 |   |  |                                     | <u>(3,290)</u>    |
| Loss for the year  |  |   |                                 |   |  |                                     | <u>(612,084)</u>  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 4 OPERATING SEGMENT INFORMATION (continued)

Year ended 31 December 2020 (continued)

|   | Tourist attraction and related operations | Travel agency, travel document and related operations | Hotel operations | Passenger transportation operations | Total of reportable segments | Corporate and others | Total       |
|---|---|---|------------------|-------------------------------------|------------------------------|----------------------|-------------|
|   | HK\$'000                                  | HK\$'000  | HK\$'000         | HK\$'000                            | HK\$'000                     | HK\$'000             | HK\$'000    |
| Segment assets  | 12,630,044                                | 2,002,875   | 3,755,562        | 2,073,008                           | 20,461,489                   | 3,634,115            | 24,095,604  |
| Interest in associates  | 813,678                                   | –   | –                | 102,026                             | 915,704                      | 17,308               | 933,012     |
| Interest in joint ventures  | 103,325                                   | –   | –                | 52,253                              | 155,578                      | –                    | 155,578     |
| Inter-segment receivables   | 158,987                                   | 603,073   | 616,192          | 75,606                              | 1,453,858                    | 6,538,185            | 7,992,043   |
|   | 13,706,034                                | 2,605,948   | 4,371,754        | 2,302,893                           | 22,986,629                   | 10,189,608           | 33,176,237  |
| Elimination of inter-segment receivables                                  |   |   |                  |                                     |                              |                      | (7,992,043) |
| Total assets  |   |   |                  |                                     |                              |                      | 25,184,194  |
| Segment liabilities   | 4,629,372                                 | 500,710   | 479,360          | 607,097                             | 6,216,539                    | 531,392              | 6,747,931   |
| Inter-segment payables  | 3,844,122                                 | 558,587   | 2,147,617        | 966,691                             | 7,517,017                    | 475,026              | 7,992,043   |
|   | 8,473,494                                 | 1,059,297   | 2,626,977        | 1,573,788                           | 13,733,556                   | 1,006,418            | 14,739,974  |
| Elimination of inter-segment payables                                     |   |   |                  |                                     |                              |                      | (7,992,043) |
| Total liabilities   |   |   |                  |                                     |                              |                      | 6,747,931   |
| Other segment information:  |   |   |                  |                                     |                              |                      |             |
| Share of profits less losses of associates                                | 74,211                                    | –   | –                | (96,075)                            | (21,864)                     | (748)                | (22,612)    |
| Share of profits less losses of joint ventures                            | (3,608)                                   | –   | –                | (2,552)                             | (6,160)                      | –                    | (6,160)     |
| Capital expenditure (note a)  | 575,521                                   | 626,209   | 4,522            | 37,519                              | 1,243,771                    | 21,116               | 1,264,887   |
| – owned property, plant and equipment                                     | 575,521                                   | 565,714   | 4,522            | 18,785                              | 1,164,542                    | 21,116               | 1,185,658   |
| – right-of-use assets   | –   | 60,495  | –                | 18,734                              | 79,229                       | –                    | 79,229      |
| Depreciation and amortisation   | 267,226                                   | 31,581  | 131,578          | 157,867                             | 588,252                      | 1,111                | 589,363     |
| – owned property, plant and equipment                                     | 241,948                                   | 17,770  | 131,578          | 143,516                             | 534,812                      | 1,111                | 535,923     |
| – right-of-use assets   | 25,278                                    | 13,811  | –                | 14,351                              | 53,440                       | –                    | 53,440      |
| Provision for impairment recognised in the income statement, net (note b) | 8,538                                     | (1,676)   | –                | –                                   | 6,862                        | –                    | 6,862       |

Notes:

- (a) Capital expenditure consists of additions of property, plant and equipment and prepaid land lease payments.
- (b) Amounts consist of provision for impairment/(write back of provision for impairment) of trade and other receivables, property, plant and equipment, prepaid land lease payments and amounts due from associates.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 4 OPERATING SEGMENT INFORMATION (continued)

#### Geographical information

##### (a) Revenue from external customers

|                                  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|----------------------------------|------------------|------------------|
| Hong Kong                        | 414,326          | 404,836          |
| Mainland China (including Macau) | 3,227,933        | 1,488,695        |
| Overseas                         | 5,570            | 73,178           |
|                                  | <b>3,647,829</b> | 1,966,709        |

The analysis of the Group's revenue by geographical area is based on the location of operations in respect of travel agency and related operations, and the location at which the services were provided in respect of other operations.

##### (b) Non-current assets

|                                  | 2021<br>HK\$'000  | 2020<br>HK\$'000 |
|----------------------------------|-------------------|------------------|
| Hong Kong                        | 8,606,905         | 6,794,395        |
| Mainland China (including Macau) | 7,555,130         | 7,688,946        |
| Overseas                         | –                 | 50,365           |
|                                  | <b>16,162,035</b> | 14,533,706       |

The information about the Group's non-current assets is based on the physical location of assets which exclude other financial assets and deferred tax assets.

#### Information about major customers

There was no revenue from any sales to any single external customer that contributed over 10% of the total sales of the Group during the year ended 31 December 2021 (2020: Nil).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 5 REVENUE

Revenue represents the net invoiced value of goods sold, after allowances for returns and trade discounts, and the value of services rendered during the year.

#### (a) Disaggregation of revenue

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| <b>Revenue from contracts with customers within the scope of HKFRS 15</b> |                  |                  |
| Disaggregated by major service lines                                      |                  |                  |
| – Tourist attraction and related income                                   | 1,295,060        | 720,768          |
| – Tour, travel agency, travel document and related income                 | 103,115          | 264,867          |
| – Hotel income  | 464,579          | 332,333          |
| – Passenger transportation income   | 77,344           | 90,756           |
| – Property sales income   | 1,574,769        | 437,813          |
| – Consultancy and service income  | 35,228           | 47,580           |
|   | <b>3,550,095</b> | 1,894,117        |
| <b>Revenue from other sources</b>   |                  |                  |
| Gross rental income from investment properties                            |                  |                  |
| – Lease payments that are fixed or depend on an index or a rate           | 97,734           | 72,592           |
|   | <b>3,647,829</b> | 1,966,709        |

#### (b) Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date

As at 31 December 2021, there were no aggregated amount of the transaction price allocated to the remaining performance obligations under the Group's existing contracts (2020: HK\$Nil).

The Group has applied practical expedient in paragraph 121 of HKFRS 15 to exempt the disclosure of revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date to its revenue from property sales as the performance obligation is part of a contract that has an original expected duration of one year or less.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 6 FINANCE INCOME, NET

|   | <b>2021</b>     | 2020     |
|---|-----------------|----------|
|   | <b>HK\$'000</b> | HK\$'000 |
| Finance income:   |                 |          |
| Bank deposits and entrustment loans   | <b>74,787</b>   | 68,554   |
| Interest expense:   |                 |          |
| Lease liabilities   | <b>(11,187)</b> | (12,990) |
| Bank borrowings, overdrafts and other borrowings<br>– wholly repayable within five years                  | <b>(24,034)</b> | (5,235)  |
|   | <b>(35,221)</b> | (18,225) |
| Less: Interest expense capitalised into properties under<br>development and property, plant and equipment | <b>35,221</b>   | 18,225   |
| Finance costs   | –               | –        |
| Finance income, net   | <b>74,787</b>   | 68,554   |

\* The borrowing costs have been capitalised at a rate of 4.03% per annum (2020: 3.49%).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)



## 7 OPERATING LOSS

The Group's operating loss is arrived at after charging/(crediting):

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| (a) Other income and gains, net   |                  |                  |
| Rental income on investment properties, net   | (25,490)         | (19,817)         |
| Foreign exchange differences, net   | (4,812)          | 4,536            |
| Government grants   | (149,167)        | (87,308)         |
| Management fee income   | (63,181)         | (67,782)         |
| Income from financial assets at fair value through profit or loss                         | (5,455)          | (6,344)          |
| Loss on disposal of property, plant and equipment, net                                    | 11,737           | 3,309            |
| Reversal of provision for the closure of golf club  | –                | (138,346)        |
| Gain on disposal of subsidiaries  | (229,135)        | –                |
| Loss on changes in fair value of derivative financial instrument                          | 7,031            | –                |
| Gain on deemed disposal of an associate   | –                | (182,822)        |
| Gain on bargain purchase of a subsidiary  | –                | (36,834)         |
| Other   | (81,940)         | (71,749)         |
|   | <b>(540,412)</b> | <b>(603,157)</b> |
| (b) Other items:  |                  |                  |
| Depreciation charge   |                  |                  |
| – owned property, plant and equipment   | 535,188          | 535,923          |
| – right-of-use assets   | 53,600           | 53,440           |
|   | <b>588,788</b>   | <b>589,363</b>   |
| Amortisation of prepaid land lease payments   | 27,835           | 32,664           |
| Amortisation of other intangible assets   | 1,041            | 2,946            |
| Auditors' remuneration  |                  |                  |
| – Audit services  | 8,573            | 9,080            |
| – Non-audit services  | 907              | 1,174            |
| Employee benefit expenses (including directors' remuneration (Note 8)):                   |                  |                  |
| – Wages and salaries  | 1,328,930        | 1,277,196        |
| – Retirement benefit scheme contributions*  | 97,529           | 69,380           |
| Total employee benefit expenses   | <b>1,426,459</b> | <b>1,346,576</b> |
| Provision for impairment/(reversal of impairment) of trade and other receivables, net     | 42               | (285)            |
| Provision for impairment of property, plant and equipment and prepaid land lease payments | –                | 7,147            |
| Reversal of impairment of properties under development                                    | (29,260)         | –                |
| Provision for impairment of inventories   | 17,663           | 11,290           |
| Direct operating expenses of investment properties  | 3,215            | 1,906            |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 7 OPERATING LOSS (continued)

The Group's operating loss is arrived at after charging/(crediting) (continued):

|                         | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|-------------------------|------------------|------------------|
| Fuel cost <sup>^</sup>  | 16,377           | 12,952           |
| Cost of properties sold | 1,012,201        | 237,893          |

\* At 31 December 2021, the Group had no material forfeited contributions available to reduce its contributions to the retirement benefit schemes in future years (2020: Nil).

# Various government grants have been received in respect of developing and promoting the tourist industry and organising performances that promoted the Chinese traditional culture.

<sup>^</sup> The Group uses fuel swap contracts to hedge its fuel price risk arising from highly probable forecast of fuel purchases in 2020. The Group used the mark-to-market values quoted by independent financial institutions to estimate the fair values of these derivatives.

The loss in fair value of the fuel swap contracts, that are designated and qualified as cash flow hedges, amounting to HK\$4,715,000 was recognised in hedging reserve in equity for the year ended 31 December 2020. Under cash flow hedges, the gain of HK\$7,082,000 was transferred from hedging reserve to the consolidated income statement.

There were no reserve arose from change in fair value of the fuel swap contracts, which qualified as cash flow hedge as at 31 December 2020.

The derivative financial instruments are denominated in United States dollar.

The following table provides a reconciliation of the hedging reserve in respect of fuel price risk and shows the effectiveness of the hedging relationships:

|  | 2020<br>HK\$'000 |
|--|------------------|
| Balance of 1 January   | –                |
| Acquisition of subsidiaries on 16 July 2020  | (3,145)          |
| Effective portion of the cash flow hedge recognised<br>in other comprehensive income | (4,715)          |
| Related tax  | 778              |
| Transfer to profit and loss  | 7,082            |
| Balance at 31 December   | –                |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 8 BENEFITS AND INTERESTS OF DIRECTORS

The remuneration of every director is set out below:

For the year ended 31 December 2021:

| Name                                       | Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking |                    |                                      |                                  |   |   |   | Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertaking |   | Total<br>HK\$'000 |
|--|---|--------------------|--------------------------------------|----------------------------------|---|---|---|---|---|-------------------|
|  | Fees<br>HK\$'000  | Salary<br>HK\$'000 | Discretionary<br>bonuses<br>HK\$'000 | Housing<br>allowance<br>HK\$'000 | Equity-settled<br>share option<br>expense<br>HK\$'000 | Estimated<br>money value of<br>other benefits<br>(note (a))<br>HK\$'000 | Employer's<br>contribution<br>to a retirement<br>benefit scheme<br>HK\$'000 | Remunerations<br>paid or<br>receivable<br>in respect of<br>accepting office<br>as director<br>HK\$'000  | Remunerations<br>paid or<br>receivable<br>in respect of<br>the management<br>of the affairs of<br>the Company or<br>its subsidiary<br>undertaking<br>HK\$'000 |                   |
| <b>Independent Non-Executive Directors</b> |   |                    |                                      |                                  |   |   |   |   |   |                   |
| Mr. Chen Johnny                            | 350   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 350               |
| Mr. Huang Hui                              | 350   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 350               |
| Mr. Song, Dawei                            | 350   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 350               |
| Mr. Tse Cho Che Edward                     | 350   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 350               |
| Mr. Zhang Xiaoke                           | 350   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 350               |
| <b>Executive Directors</b>                 |   |                    |                                      |                                  |   |   |   |   |   |                   |
| Mr. Fan Dongsheng<br>(note (a), note (b))  | 240   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 240               |
| Mr. Jiang Hong                             | 330   | 2,269              | 2,963                                | 166                              | -   | 182   | 232   | -   | -   | 6,142             |
| Mr. Lo Sui On                              | 240   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 240               |
| Mr. Tang Yong (note (c))                   | 172   | 1,048              | 1,000                                | -                                | -   | 8   | 162   | -   | -   | 2,390             |
| Mr. Wu Qiang (note (d))                    | 240   | 1,768              | 2,500                                | -                                | -   | 43  | 208   | -   | -   | 4,759             |
| Mr. Yang Hao (note (e))                    | 94  | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 94                |
| Mr. You Cheng (note (f))                   | 68  | 409                | 1,362                                | 31                               | -   | 98  | 40  | -   | -   | 2,008             |
| <b>Non-Executive Director</b>              |   |                    |                                      |                                  |   |   |   |   |   |                   |
| Mr. Tsang Wai Hung (note (g))              | 300   | -                  | -                                    | -                                | -   | -   | -   | -   | -   | 300               |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 8 BENEFITS AND INTERESTS OF DIRECTORS (continued)

The remuneration of every director is set out below:

For the year ended 31 December 2020:

| Name                                       | Emoluments paid or receivable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking |                    |                                      |                                  |   |  |   |   |   | Total<br>HK\$'000 |
|--|---|--------------------|--------------------------------------|----------------------------------|---|--|---|---|---|-------------------|
|  | Fees<br>HK\$'000  | Salary<br>HK\$'000 | Discretionary<br>bonuses<br>HK\$'000 | Housing<br>allowance<br>HK\$'000 | Equity-settled<br>share option<br>expense<br>HK\$'000 | Estimated money<br>value of other<br>benefits (note (a))<br>HK\$'000 | Employer's<br>contribution to a<br>retirement benefit<br>scheme<br>HK\$'000 | Remunerations<br>paid or receivable<br>in respect of<br>director<br>accepting office as<br>HK\$'000 | Emoluments paid<br>or receivable<br>in respect<br>of director's<br>other services in<br>connection with<br>the management<br>of the affairs of<br>the Company or<br>its subsidiary<br>undertaking<br>HK\$'000 |                   |
| <b>Independent Non-Executive Directors</b> |   |                    |                                      |                                  |   |  |   |   |   |                   |
| Mr. Chen Johnny                            | 350   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 350               |
| Mr. Huang Hui                              | 350   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 350               |
| Mr. Song, Dawei                            | 350   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 350               |
| Mr. Tse Cho Che Edward                     | 350   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 350               |
| Mr. Zhang Xiaoke                           | 350   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 350               |
| <b>Executive Directors</b>                 |   |                    |                                      |                                  |   |  |   |   |   |                   |
| Mr. Fan Dongsheng<br>(note (a), note (b))  | 228   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 228               |
| Mr. Fu Zhuoyang (note (h))                 | 126   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 126               |
| Mr. Jiang Hong                             | 296   | 1,974              | 1,778                                | 166                              | -   | 180  | 173   | -   | -   | 4,567             |
| Mr. Lo Sui On                              | 240   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 240               |
| Mr. Wu Qiang (note (d))                    | 240   | 1,696              | 1,618                                | -                                | -   | 39   | 138   | -   | -   | 3,731             |
| Mr. Yang Hao (note (e))                    | 240   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 240               |
| Mr. You Cheng (note (f))                   | 240   | 1,596              | 1,636                                | 125                              | -   | 150  | 138   | -   | -   | 3,885             |
| <b>Non-Executive Director</b>              |   |                    |                                      |                                  |   |  |   |   |   |                   |
| Mr. Tsang Wai Hung (note (g))              | 161   | -                  | -                                    | -                                | -   | -  | -   | -   | -   | 161               |

Certain Directors were granted share options, in respect of their services to the Group, under the share option scheme of the Company, further details are set out in note 39 to the consolidated financial statements. The fair value of such options which has been recognised in the consolidated income statement over the vesting period was determined as at the date of grant, and the amount is included in the above Directors' remuneration disclosures.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 8 BENEFITS AND INTERESTS OF DIRECTORS (continued)

Notes:

- (a) Appointed on 20 January 2020
- (b) Resigned on 20 January 2022
- (c) Appointed on 15 April 2021
- (d) Re-designated as Non-executive Director on 20 January 2022
- (e) Resigned on 24 May 2021
- (f) Resigned on 15 April 2021
- (g) Appointed on 19 June 2020
- (h) Resigned on 20 May 2020

There was no arrangement under which a director waived or agreed to waive any remuneration during the year (2020: Nil).

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

### 9 FIVE HIGHEST PAID INDIVIDUALS

The five highest paid individuals during the year include 2 directors of the Company (2020: 3). Details of the remuneration of the five highest paid individuals for the year are as follows:

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| Salaries, housing allowances, other allowances and benefits in kind | 9,295            | 9,179            |
| Discretionary bonus   | 11,686           | 8,157            |
| Retirement benefit scheme contributions                             | 1,089            | 602              |
|   | <b>22,070</b>    | <b>17,938</b>    |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 9 FIVE HIGHEST PAID INDIVIDUALS (continued)

The emoluments fell within the following bands:

|                                | Number of employees |          |
|--------------------------------|---------------------|----------|
|                                | 2021                | 2020     |
| HK\$3,000,001 to HK\$3,500,000 | –                   | 3        |
| HK\$3,500,001 to HK\$4,000,000 | 3                   | 1        |
| HK\$4,000,001 to HK\$4,500,000 | –                   | 1        |
| HK\$4,500,001 to HK\$5,000,000 | 1                   | –        |
| HK\$5,000,001 to HK\$5,500,000 | –                   | –        |
| HK\$5,500,001 to HK\$6,000,000 | 1                   | –        |
|                                | <b>5</b>            | <b>5</b> |

### 10 TAXATION

- (a) Hong Kong Profits Tax has been provided at the rate of 16.5% (2020: 16.5%) on the estimated assessable profits arising in Hong Kong during the year. Taxes on assessable profits elsewhere have been calculated at the rates of tax prevailing in the jurisdictions in which the Group operates.

Under the Provisional Regulations on Land Appreciation Tax (“LAT”), all gains arising from transfer of real estate property in Mainland China are subject to LAT at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds of sales of properties less deductible expenditures including cost of land use rights, borrowings costs and all property development expenditures.

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Current – Hong Kong                    |                  |                  |
| Charge for the year                    | 4,252            | 13,899           |
| (Over)/under-provision in prior years  | (2,361)          | 6,401            |
|  | <b>1,891</b>     | 20,300           |
| Current – Mainland China and Macau     |                  |                  |
| Charge for the year                    | 122,675          | 20,839           |
| Under-provision in prior years         | 7,236            | 619              |
|  | <b>129,911</b>   | 21,458           |
| LAT                                    | 49,192           | 31,462           |
| Deferred tax                           | (73,976)         | (202,955)        |
| Total tax charge/(credit) for the year | <b>107,018</b>   | (129,735)        |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 10 TAXATION (continued)

- (b) A reconciliation of the tax expense of the Group applicable to profit/(loss) before tax at the applicable tax rates for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rates is as follows:

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| Profit/(loss) before taxation   | 15,431           | (741,819)        |
| Share of profits less losses of associates  | (76,520)         | 22,612           |
| Share of profits less losses of joint ventures  | 27,940           | 6,160            |
|   | <b>(33,149)</b>  | <b>(713,047)</b> |
| Tax at the applicable tax rates   | 32,185           | (148,584)        |
| Income not subject to tax   | (52,307)         | (69,743)         |
| Expenses not deductible for tax purposes  | 23,100           | 33,041           |
| Effect of withholding tax on the distributed/distributable profits of the Group's PRC subsidiaries and associates | 3,120            | (6,705)          |
| Tax losses utilised from previous periods   | (5,745)          | –                |
| Tax losses not recognised   | 50,578           | 11,989           |
| LAT   | 49,192           | 31,462           |
| Temporary difference not recognised   | 2,020            | 11,785           |
| Under-provision in prior years, net   | 4,875            | 7,020            |
| Tax charge/(credit)   | <b>107,018</b>   | <b>(129,735)</b> |

The share of tax attributable to associates amounting to HK\$31,312,000 (2020: HK\$5,604,000) is included in "Share of profits less losses of associates" in the consolidated income statement.

The share of tax attributable to joint ventures amounting to HK\$Nil (2020: HK\$1,676,000) is included in "Share of profits less losses of joint ventures" in the consolidated income statement.

- (c) The gain on property revaluation as other comprehensive income included in the consolidated statement of comprehensive income comprised of related tax effect of HK\$Nil (2020: HK\$199,000).
- (d) The share of hedging reserve as other comprehensive income included in the consolidated statement of comprehensive income comprised of related tax effect of HK\$Nil (2020: HK\$431,000).
- (e) The fair value changes in equity investments as other comprehensive income included in the consolidated statement of comprehensive income comprised of related tax effect of HK\$372,000 (2020: HK\$1,789,000).
- (f) The change in fair value in cash flow hedges as other comprehensive income included in the consolidated statement of comprehensive income comprised of related tax effect of HK\$Nil (2020: HK\$621,000).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

### 11 DIVIDENDS

There were no dividends paid during the year ended 31 December 2021 (2020: Nil).

At a board meeting held on 30 March 2022, the Board did not recommend the payment of a final dividend for the year ended 31 December 2021 (2020: Nil).

### 12 EARNINGS/(LOSS) PER SHARE FOR PROFIT/(LOSS) ATTRIBUTABLE TO EQUITY OWNERS OF THE COMPANY

The calculation of basic and diluted earnings/(loss) per share is based on profit attributable to equity owners of the Company for the year ended 31 December 2021 of HK\$174 million (2020: loss of HK\$391 million) and the weighted average of 5,536,633,709 ordinary shares (2020: 5,536,633,709 shares) in issue during the year.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 13 PROPERTY, PLANT AND EQUIPMENT

|  | Hotel properties<br>HK\$'000 | Land and buildings<br>HK\$'000 | Scenic spots establishments<br>HK\$'000 | Construction in progress<br>HK\$'000 | Right-of-use assets<br>HK\$'000 | Other fixed assets<br>HK\$'000 | Total<br>HK\$'000 |
|--|------------------------------|--------------------------------|---|--------------------------------------|---------------------------------|--------------------------------|-------------------|
| <b>Net book value</b>                                      |                              |                                |   |                                      |                                 |                                |                   |
| <b>31 December 2021</b>                                    |                              |                                |   |                                      |                                 |                                |                   |
| At 31 December 2020 and at 1 January 2021                  |                              |                                |   |                                      |                                 |                                |                   |
| Cost   | 5,878,298                    | 3,988,034                      | 1,763,269                               | 853,240                              | 384,044                         | 3,876,837                      | 16,743,722        |
| Accumulated depreciation and impairment                    | (2,598,386)                  | (1,180,623)                    | (1,150,078)                             | (7,792)                              | (112,951)                       | (2,280,991)                    | (7,330,821)       |
|  | <b>3,279,912</b>             | <b>2,807,411</b>               | <b>613,191</b>                          | <b>845,448</b>                       | <b>271,093</b>                  | <b>1,595,846</b>               | <b>9,412,901</b>  |
| At 1 January 2021  | 3,279,912                    | 2,807,411                      | 613,191                                 | 845,448                              | 271,093                         | 1,595,846                      | 9,412,901         |
| Additions  | 413                          | 22,873                         | 3,120                                   | 428,855                              | 58,042                          | 81,726                         | 595,029           |
| Adjustment for lease modification                          | -                            | -                              | -                                       | -                                    | (7,712)                         | -                              | (7,712)           |
| Disposals and write-off                                    | -                            | (729)                          | (891)                                   | -                                    | -                               | (28,941)                       | (30,561)          |
| Depreciation   | (100,800)                    | (74,884)                       | (53,849)                                | -                                    | (53,600)                        | (305,655)                      | (588,788)         |
| Surplus on revaluation                                     | -                            | 799,709                        | -                                       | -                                    | -                               | -                              | 799,709           |
| Transfer to investment properties                          | -                            | (1,055,500)                    | -                                       | -                                    | -                               | -                              | (1,055,500)       |
| Transfer within property, plant and equipment              | -                            | (208,528)                      | 52,510                                  | 50,405                               | -                               | 105,613                        | -                 |
| Transfers to non-current prepayments and other receivables | -                            | -                              | -                                       | (4,183)                              | -                               | -                              | (4,183)           |
| Currency translation differences                           | 41,575                       | 29,825                         | 8,035                                   | 17,289                               | 1,866                           | 18,795                         | 117,385           |
| At 31 December 2021  | <b>3,221,100</b>             | <b>2,320,177</b>               | <b>622,116</b>                          | <b>1,337,814</b>                     | <b>269,689</b>                  | <b>1,467,384</b>               | <b>9,238,280</b>  |
| At 31 December 2021:                                       |                              |                                |   |                                      |                                 |                                |                   |
| Cost   | 5,991,339                    | 3,433,533                      | 1,847,599                               | 1,338,505                            | 396,833                         | 3,760,187                      | 16,767,996        |
| Accumulated depreciation and impairment                    | (2,770,239)                  | (1,113,356)                    | (1,225,483)                             | (691)                                | (127,144)                       | (2,292,803)                    | (7,529,716)       |
|  | <b>3,221,100</b>             | <b>2,320,177</b>               | <b>622,116</b>                          | <b>1,337,814</b>                     | <b>269,689</b>                  | <b>1,467,384</b>               | <b>9,238,280</b>  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 13 PROPERTY, PLANT AND EQUIPMENT (continued)

|   | Hotel<br>properties<br>HK\$'000 | Land and<br>buildings<br>HK\$'000 | Scenic spots<br>establishments<br>HK\$'000 | Construction<br>in progress<br>HK\$'000 | Right-of-use<br>assets<br>HK\$'000 | Other fixed<br>assets<br>HK\$'000 | Total<br>HK\$'000 |
|---|---------------------------------|-----------------------------------|--|---|------------------------------------|-----------------------------------|-------------------|
| <b>Net book value</b>   |                                 |                                   |  |   |                                    |                                   |                   |
| <b>31 December 2020</b>   |                                 |                                   |  |   |                                    |                                   |                   |
| At 31 December 2019 and<br>at 1 January 2020                            |                                 |                                   |  |   |                                    |                                   |                   |
| Cost  | 5,690,790                       | 3,000,240                         | 1,664,892                                  | 977,063                                 | 301,836                            | 3,159,452                         | 14,794,273        |
| Accumulated depreciation and<br>impairment                              | (2,482,782)                     | (1,094,430)                       | (1,084,537)                                | (645)                                   | (31,486)                           | (1,980,086)                       | (6,673,966)       |
|   | 3,208,008                       | 1,905,810                         | 580,355                                    | 976,418                                 | 270,350                            | 1,179,366                         | 8,120,307         |
| At 1 January 2020   | 3,208,008                       | 1,905,810                         | 580,355                                    | 976,418                                 | 270,350                            | 1,179,366                         | 8,120,307         |
| Additions   | –                               | 236,830                           | 1,296                                      | 305,218                                 | 71,513                             | 21,073                            | 635,930           |
| Acquisition of subsidiaries<br>(Note 40(a))                             | –                               | 634,700                           | –  | –                                       | 13,445                             | 593,574                           | 1,241,719         |
| Surplus on revaluation  | –                               | 804                               | –  | –                                       | –                                  | –                                 | 804               |
| Disposals and write-off   | –                               | (2,269)                           | (2,849)                                    | –                                       | –                                  | (12,079)                          | (17,197)          |
| Depreciation  | (94,598)                        | (61,683)                          | (40,509)                                   | –                                       | (53,440)                           | (339,133)                         | (589,363)         |
| Transfer to investment properties                                       | –                               | (8,103)                           | –  | –                                       | –                                  | –                                 | (8,103)           |
| Transfer within property,<br>plant and equipment                        | 112,643                         | 28,988                            | 53,989                                     | (344,189)                               | –                                  | 148,569                           | –                 |
| Reclassified to assets of disposal<br>group classified as held for sale | –                               | (41,429)                          | –  | (142,068)                               | (37,481)                           | (24,060)                          | (245,038)         |
| Impairment  | –                               | –                                 | –  | (7,147)                                 | –                                  | –                                 | (7,147)           |
| Currency translation differences  | 53,859                          | 113,763                           | 20,909                                     | 57,216                                  | 6,706                              | 28,536                            | 280,989           |
| At 31 December 2020   | 3,279,912                       | 2,807,411                         | 613,191                                    | 845,448                                 | 271,093                            | 1,595,846                         | 9,412,901         |
| At 31 December 2020:  |                                 |                                   |  |   |                                    |                                   |                   |
| Cost  | 5,878,298                       | 3,988,034                         | 1,763,269                                  | 853,240                                 | 384,044                            | 3,876,837                         | 16,743,722        |
| Accumulated depreciation and<br>impairment                              | (2,598,386)                     | (1,180,623)                       | (1,150,078)                                | (7,792)                                 | (112,951)                          | (2,280,991)                       | (7,330,821)       |
|   | 3,279,912                       | 2,807,411                         | 613,191                                    | 845,448                                 | 271,093                            | 1,595,846                         | 9,412,901         |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 13 PROPERTY, PLANT AND EQUIPMENT (continued)

At 31 December 2021, included in the Group's land and buildings amounting to HK\$288,790,000 (2020: HK\$679,679,000) were certain buildings of which the Group was in the progress of applying the certificate of buildings as at the end of the reporting period.

At 31 December 2021, certain of the Group's buildings with net carrying amounts of HK\$89,862,000 (2020: HK\$57,496,000) were pledged to secure bank guarantees given to suppliers in connection with credit facilities granted.

During the year ended 31 December 2021, due to continued underperformance of Zhuhai Ocean Spring Resort ("Zhuhai Resort") and Xianyang Ocean Spring Resort ("Xianyang Resort"), the management conducted impairment assessments of Zhuhai Resort and Xianyang Resort.

As at 31 December 2021, the major assets of Zhuhai Resort are land and properties with carrying values amounting to HK\$1,199,000,000 (2020: HK\$1,103,000,000) which belongs to tourist attraction and related operations segment. The recoverable amounts of relevant assets have been determined based on fair value less costs of disposal, which are higher than the carrying value.

As at 31 December 2021, the major assets of Xianyang Resort are land and properties with carrying values amounting to HK\$255,000,000 (2020: HK\$259,000,000) which belongs to tourist attraction and related operations segment. The recoverable amounts of relevant assets have been determined based on fair value less costs of disposal, which are higher than the carrying value.

At 31 December 2021, accumulated impairment losses amounted to HK\$419,020,000 (2020: HK\$423,229,000).

#### Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

|   | Note | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------|------------------|------------------|
| Properties leased for own use, carried at depreciated cost  | (i)  | 267,584          | 268,467          |
| Plant, machinery and equipment, carried at depreciated cost | (ii) | 2,105            | 2,626            |
|   |      | <b>269,689</b>   | 271,093          |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 13 PROPERTY, PLANT AND EQUIPMENT (continued)

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Depreciation charge of right-of-use assets<br>by class of underlying asset:                        |                  |                  |
| Properties leased for own use  | 51,786           | 51,814           |
| Plant, machinery and equipment   | 1,814            | 1,626            |
|  | <b>53,600</b>    | 53,440           |
| Interest on lease liabilities (Note 6)   | 11,187           | 12,990           |
| Expense relating to short-term leases  | 4,577            | 33,842           |
| Expense relating to leases of low-value assets,<br>excluding short-term leases of low-value assets | 24               | 24               |
| COVID-19-related rent concessions received   |                  |                  |
| – long-term leases   | 1,124            | 7,283            |
| – short-term leases  | –                | 30,240           |

During the year, additions to right-of-use assets were HK\$58,042,000 (2020: HK\$71,513,000). This amount primarily related to the capitalised lease payments payable under new tenancy agreements.

Details of total cash outflow for leases and the maturity analysis of lease liabilities are set out in notes 29(c) and 35, respectively.

As disclosed in note 2.1(a), the Group has early adopted the Amendment to HKFRS 16, *Leases, Covid-19-related rent concessions beyond 30 June 2021*, and applies the practical expedient introduced by the Amendment to all eligible rent concessions received by the Group. Further details are disclosed in (i) below.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 13 PROPERTY, PLANT AND EQUIPMENT (continued)

**(i) Properties leased for own use**

The Group has obtained the right to use properties through tenancy agreements. The leases typically run for an initial period of 2 to 30 years. During 2021, the Group received rent concessions of HK\$1,124,000 (2020: HK\$37,523,000) in the form of a discount on fixed payments during the period of severe social distancing and travel restriction measures introduced to contain the spread of COVID-19.

**(ii) Other leases**

The Group leases office equipment under leases expiring from 2 to 5 years. None of the leases include an option to renew the lease when all terms are renegotiated or purchase the leased equipment at the end of the lease term at a price deemed to be a bargain purchase option. None of the leases includes variable lease payments.

### 14 INVESTMENT PROPERTIES

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| <b>At fair value</b>                                 |                  |                  |
| At 1 January   | 1,621,154        | 1,745,232        |
| Changes in fair value recognised in income statement | 36,255           | (179,571)        |
| Transfer from property, plant and equipment          | 1,055,500        | 8,103            |
| Currency translation differences                     | 23,782           | 47,390           |
| At 31 December                                       | <b>2,736,691</b> | 1,621,154        |

The fair value of investment properties is determined by using valuation techniques. For the judgement and assumptions involved, please refer to note 45 of the consolidated financial statements.

The Group leases out investment property under operating leases. The leases typically run for an initial period of 2 to 5 years, with an option to renew the lease after that date at which time all terms are renegotiated. None of the leases included variable lease payments.

Undiscounted lease payments under non-cancellable operating leases in place at the reporting date will be receivable by the Group in future periods as follows:

|                                 | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---------------------------------|------------------|------------------|
| Within 1 year                   | 59,769           | 70,650           |
| After 1 year but within 2 years | 47,167           | 43,869           |
| After 2 year but within 3 years | 34,627           | 34,380           |
| After 3 year but within 4 years | 27,290           | 28,704           |
| After 4 year but within 5 years | –                | 27,290           |
|                                 | <b>168,853</b>   | 204,893          |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 15 PREPAID LAND LEASE PAYMENTS

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| At 1 January  | 460,900          | 2,193,194        |
| Additions and transfer from property, plant and equipment and other receivables | 54,576           | –                |
| Amortisation  | (27,835)         | (32,664)         |
| Transfer to non-current prepayment and other receivable                         | –                | (29,437)         |
| Transfer to properties under development  | –                | (1,523,378)      |
| Transfer to assets of disposal group classified as held for sale                | –                | (261,133)        |
| Currency translation differences  | 14,779           | 114,318          |
| At 31 December  | 502,420          | 460,900          |
| Current portion included in deposits, prepayments and other receivables         | (27,875)         | (49,846)         |
| Non-current portion   | 474,545          | 411,054          |

At 31 December 2021, included in the Group's prepaid land lease payments, there were no land payments of which the Group was in the progress of applying the land use right certificate as at the end of the reporting period (2020: HK\$Nil). The balance are also identified as a right-of-use assets.

### 16 GOODWILL

|  | Note  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|-------|------------------|------------------|
| At 1 January                                 |       | 1,653,540        | 1,629,961        |
| Addition through acquisition of subsidiaries |       | –                | 44,917           |
| Reclassification to interest in associates   | 39(c) | –                | (21,338)         |
| At 31 December                               |       | 1,653,540        | 1,653,540        |
| Accumulated impairment                       |       | (305,084)        | (305,715)        |
| Net book amount                              |       | 1,348,456        | 1,347,825        |

#### Impairment testing of goodwill

Goodwill acquired through business combinations has been allocated to the following cash-generating units, for impairment testing.

- Travel agency, travel document and related operations
- Tourist attraction operations
- Passenger transportation operations



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 16 GOODWILL (continued)

#### Travel agency, travel document and related operations cash-generating unit

The recoverable amount of the travel agency, travel document and related operations cash-generating unit has been determined based on a value in use calculation using cash flow projections based on financial budgets covering a five-year period approved by senior management. The discount rate applied to cash flow projections is 13% (2020: 13%) per annum. Cash flows beyond the five-year period are extrapolated without growth.

#### Tourist attraction operations cash-generating unit

The recoverable amount of the tourist attraction and related cash-generating unit was determined based on a value in use calculation using cash flow projections based on financial budgets covering a five-year period approved by senior management. The discount rate applied to the cash flow projections is 13% (2020: 13%) per annum. Cash flows beyond the five-year period are extrapolated without growth.

#### Passenger transportation operations cash-generating unit

The recoverable amount of the passenger transportation operations was determined based on fair value less cost of disposal calculation using replacement cost and market comparison approach performed by external valuer.

The carrying amount of goodwill allocated to each of the cash-generating units is as follows:

|                             | Travel agency, travel document<br>and related operations |           | Tourist attraction and related<br>operations |          | Passenger transportation<br>operations |          | Total     |           |
|-----------------------------|--|-----------|--|----------|--|----------|-----------|-----------|
|                             | 2021   | 2020      | 2021   | 2020     | 2021                                   | 2020     | 2021      | 2020      |
|                             | HK\$'000   | HK\$'000  | HK\$'000                                     | HK\$'000 | HK\$'000                               | HK\$'000 | HK\$'000  | HK\$'000  |
| Carrying amount of goodwill | 1,244,769  | 1,244,769 | 55,555                                       | 54,902   | 48,132                                 | 48,154   | 1,348,456 | 1,347,825 |

Key assumptions were used in the value in use calculation of the travel agency, travel document and related operations and tourist attraction and related operations cash-generating units for the years ended 31 December 2021 and 2020. The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill.

**Budgeted gross margins** – The basis used to determine the value assigned to the budgeted gross margins is the average gross margins achieved in the year immediately before the budget year, increased for expected efficiency improvements, and expected market development.

**Discount rates** – The discount rate used is before tax and reflects specific risks relating to the travel agency, travel document and related operations and tourist attraction operations cash-generating units, respectively.

The values assigned to the key assumptions on market development and discount rates are consistent with external information sources.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 17 OTHER INTANGIBLE ASSETS

|   | Ticketing<br>operation<br>rights<br>HK\$'000 | Trademarks<br>HK\$'000 | Passenger<br>service<br>licences and<br>quota<br>HK\$'000 | Total<br>HK\$'000 |
|---|--|------------------------|---|-------------------|
| <b>Net book value</b>   |  |                        |   |                   |
| At 1 January 2021 and 31 December 2021                                  | –  | 34,291                 | 78,443  | 112,734           |
| At 31 December 2021:  |  |                        |   |                   |
| Cost  | –  | 34,291                 | 78,443  | 112,734           |
| At 1 January 2020   | 88,126                                       | 34,291                 | 75,743  | 198,160           |
| Additions   | –  | –                      | 2,700   | 2,700             |
| Reclassified to assets of disposal<br>group classified as held for sale | (90,631)                                     | –                      | –   | (90,631)          |
| Amortisation  | (2,946)                                      | –                      | –   | (2,946)           |
| Currency translation differences  | 5,451  | –                      | –   | 5,451             |
| At 31 December 2020   | –  | 34,291                 | 78,443  | 112,734           |
| Cost  | –  | 34,291                 | 78,443  | 112,734           |

Amortisation of other intangible assets, which has been classified to assets of disposal group classified as held for sales in 2020, with the amounts of HK\$1,041,000 for the year ended 31 December 2021 (2020: HK\$2,946,000) is included in administrative expenses in the consolidated income statement.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 18 SUBSIDIARIES

Particulars of the Company's principal subsidiaries are set out in note 40 to the consolidated financial statements.

#### Material non-controlling interests

The total non-controlling interests as at 31 December 2021 is HK\$1,787,539,000, of which HK\$641,686,000 is attributable to Shun Tak – China Travel Shipping Investments Limited (“Shun Tak – China Travel”) representing for 50% of equity for non-controlling interest, HK\$272,697,000 is attributed to Shenzhen The World Miniature Co., Ltd. (“Window of the World”) representing for 49% of equity for non-controlling interest and HK\$216,371,000 is attributed to CTS (Ningxia) Shapotou Tourist Spot Co., Ltd (“Shapotou”) representing for 54% of equity for non-controlling interest. The non-controlling interests in respect of other subsidiaries are not material individually.

#### Summarised financial information on subsidiaries with material non-controlling interests

Set out below are the summarised financial information for each subsidiary that has non-controlling interests that are material to the Group.

#### Summarised statement of financial position

|                         | Shun Tak – China Travel |                  | Window of the World |                  | Shapotou         |                  |
|-------------------------|-------------------------|------------------|---------------------|------------------|------------------|------------------|
|                         | 2021<br>HK\$'000        | 2020<br>HK\$'000 | 2021<br>HK\$'000    | 2020<br>HK\$'000 | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
| Non-current assets      | 1,221,148               | 1,854,809        | 671,249             | 433,626          | 633,974          | 600,966          |
| Current assets          | 382,180                 | 497,438          | 260,317             | 290,848          | 26,794           | 94,577           |
| Non-current liabilities | (394,105)               | (317,581)        | (185,136)           | –                | (107,244)        | (143,697)        |
| Current liabilities     | (434,338)               | (263,044)        | (189,906)           | (153,941)        | (159,478)        | (160,651)        |
| Net assets              | 774,885                 | 1,771,622        | 556,524             | 570,533          | 394,046          | 391,195          |

#### Summarised income statement

|  | Shun Tak – China Travel |                  | Window of the World |                  | Shapotou         |                  |
|--|-------------------------|------------------|---------------------|------------------|------------------|------------------|
|  | 2021<br>HK\$'000        | 2020<br>HK\$'000 | 2021<br>HK\$'000    | 2020<br>HK\$'000 | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
| Revenue  | 76,885                  | 116,709          | 265,507             | 165,545          | 224,066          | 121,817          |
| Loss after taxation  | (455,371)               | (524,654)        | (30,316)            | (62,282)         | (7,379)          | (48,735)         |
| Total comprehensive income   | (457,459)               | (528,723)        | (30,316)            | (62,282)         | (7,379)          | (48,735)         |
| Total comprehensive income attributable to non-controlling interests | (228,725)               | (122,026)        | (14,855)            | (30,518)         | (3,985)          | (26,317)         |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 18 SUBSIDIARIES (continued)

#### Summarised cash flows

|   | Shun Tak – China travel |                  | Window of the World |                  | Shapotou         |                  |
|---|-------------------------|------------------|---------------------|------------------|------------------|------------------|
|   | 2021<br>HK\$'000        | 2020<br>HK\$'000 | 2021<br>HK\$'000    | 2020<br>HK\$'000 | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
| Net cash flows (used in)/<br>generated from operating<br>activities | (300,298)               | (506,144)        | 46,293              | (58,589)         | 60,965           | 12,674           |
| Net cash flows generated from /<br>(used in) investing activities   | 3,905                   | (92,680)         | (60,363)            | 122,004          | (59,495)         | (146,800)        |
| Net cash flows generated from/<br>(used in) financing activities    | 232,255                 | 172,076          | (23,061)            | –                | (44,781)         | 133,175          |
| Net (decrease)/increase in cash<br>and cash equivalents             | (64,138)                | (426,748)        | (37,131)            | 63,415           | (43,311)         | (951)            |
| Cash and cash equivalents at<br>end of year                         | 128,724                 | 192,239          | 254,500             | 283,857          | 4,433            | 47,029           |

The financial information above is the amount before any inter-company eliminations.

### 19 INTEREST IN ASSOCIATES

|                          | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--------------------------|------------------|------------------|
| Share of net assets      | 1,444,835        | 933,222          |
| Provision for impairment | (210)            | (210)            |
|                          | 1,444,625        | 933,012          |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 19 INTEREST IN ASSOCIATES (continued)

Particulars of the principal associates, all of which are held indirectly through subsidiaries, are as follows:

| Name   | Particulars of issued share capital        | Place of incorporation/<br>operations | Percentage of equity and profit sharing attributable to the Group |       | Principal activities   |
|--|--|---------------------------------------|---|-------|--|
|  |  |                                       | 2021  | 2020  |  |
| All China Express Limited <sup>#</sup>                                 | 10,000 Ordinary shares<br>HK\$10,000       | Hong Kong                             | 30  | 30    | Passenger transportation   |
| Changsha Colorful World Company Limited <sup>#</sup>                   | RMB100,000,000                             | PRC/Mainland China                    | 26  | 26    | Scenic spot operations   |
| Huangshan Taiping Cable Car Co. Ltd. <sup>#</sup>                      | US\$6,975,000                              | PRC/Mainland China                    | 30  | 30    | Cable car operations   |
| Huangshan Yuping Cable Car Company Ltd. <sup>#</sup>                   | RMB19,000,000                              | PRC/Mainland China                    | 20  | 20    | Cable car operations   |
| CDD International Holding Limited <sup>#</sup>                         | 1,000,000 Ordinary shares<br>HK\$1,000,000 | Hong Kong                             | 40  | 40    | Time share resort management                                       |
| 珠海市恒大海泉灣置業有限公司(“恒大海泉灣”) <sup>#</sup>                                   | RMB821,812,000                             | PRC/Mainland China                    | 49  | 49    | Property development   |
| Hong Kong-Zhuhai-Macao Bridge Shuttle Bus Company Limited <sup>#</sup> | 1,000,000 Ordinary shares<br>HK\$1,000,000 | Hong Kong                             | 40  | 40    | Passenger transportation   |
| Celelight Company Limited <sup>#</sup>                                 | HK\$10,000                                 | Hong Kong                             | 33.34   | 33.34 | Trading of fuel oil  |
| China Ferry Terminal Services Limited <sup>#</sup>                     | HK\$741,163                                | Hong Kong                             | 24.87   | 24.87 | Provision of baggage handling services at the China Ferry Terminal |
| 杭州開元森泊旅遊投資有限公司(“開元森泊”) <sup>#</sup>                                    | RMB362,500,000                             | PRC/Mainland China                    | 34  | –     | Resort operations  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 19 INTEREST IN ASSOCIATES (continued)

Particulars of the principal associates, all of which are held indirectly through subsidiaries, are as follows: (continued)

| Name   | Particulars of issued share capital | Place of incorporation/ operations | Percentage of equity and profit sharing attributable to the Group |      | Principal activities  |
|--|-------------------------------------|------------------------------------|---|------|---|
|  |                                     |                                    | 2021  | 2020 |   |
| Hong Kong & Macao International Airport Transportation Service (HK) Co. Limited <sup>#</sup> | HK\$5,000,000                       | Hong Kong                          | 25  | 25   | Investment holding  |
| Hong Kong & Macao International Airport Transportation Service Co. Ltd. <sup>#</sup>         | HK\$100                             | Hong Kong                          | 25  | 25   | Provision of cross boundary bus service between Macau Boundary Crossing Facilities and Hong Kong International Airport via Hong Kong-ZhuhaiMacau Bridge |
| China International Travel Service (Macao) Ltd <sup>#</sup>                                  | HK\$5,000,000                       | Macau                              | 39  | 39   | Travel agency and travel relating services  |

<sup>#</sup> Not audited by KPMG.

- (a) The above table lists the associates of the Group which, in the opinion of the Directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other associates would, in the opinion of the Directors, result in particulars of excessive length.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 19 INTEREST IN ASSOCIATES (continued)

All of the above associates are accounted for using the equity method in the consolidated financial statements.

Summarised financial information of the material associates, adjusted for any differences in accounting policies, and reconciled to the carrying amounts in the consolidated financial statements, are disclosed below:

|  | 開元森泊             |                  | 恒大海泉灣            |                  | Other associates in aggregate |                  | Total            |                  |
|--|------------------|------------------|------------------|------------------|-------------------------------|------------------|------------------|------------------|
|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 | 2021<br>HK\$'000 | 2020<br>HK\$'000 | 2021<br>HK\$'000              | 2020<br>HK\$'000 | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
| <b>Gross amounts of the associates'</b>                      |                  |                  |                  |                  |                               |                  |                  |                  |
| Non-current assets   | 1,685,935        | -                | 12,494           | 15,960           | 873,616                       | 1,129,287        | 2,572,045        | 1,145,247        |
| Current assets   | 576,200          | -                | 1,752,940        | 2,009,115        | 793,493                       | 839,936          | 3,122,633        | 2,849,051        |
| Non-current liabilities                                      | (1,502,232)      | -                | -                | -                | (38,022)                      | (11,948)         | (1,540,254)      | (11,948)         |
| Current liabilities  | (337,577)        | -                | (525,832)        | (930,516)        | (155,246)                     | (363,743)        | (1,018,655)      | (1,294,259)      |
| Equity   | 422,326          | -                | 1,239,602        | 1,094,559        | 1,473,841                     | 1,593,532        | 3,135,769        | 2,688,091        |
| Revenue  | 768,829          | -                | 546,270          | 323,695          | 464,304                       | 330,797          | 1,779,403        | 736,292          |
| Profit/(loss) from continuing operations                     | 113,262          | -                | 106,887          | 135,655          | (69,402)                      | 2,215            | 150,748          | (175,355)        |
| Other comprehensive income                                   | -                | -                | -                | -                | -                             | -                | -                | (7,521)          |
| Total comprehensive income                                   | 113,262          | -                | 106,887          | 135,655          | (69,402)                      | 2,215            | 150,748          | (182,876)        |
| Dividends received from associates                           | -                | -                | -                | -                | (6,264)                       | -                | (6,264)          | -                |
| <b>Reconciled to the group's interests in the associates</b> |                  |                  |                  |                  |                               |                  |                  |                  |
| Gross amounts of net assets of associates                    | 422,326          | -                | 1,239,602        | 1,094,559        | 1,473,841                     | 1,593,532        | 3,135,769        | 2,688,091        |
| Group's effective interest                                   | 34%              | -                | 49%              | 49%              | -                             | -                | -                | -                |
| Group's share of net assets of associates                    | 143,591          | -                | 607,405          | 536,334          | 356,201                       | 375,968          | 1,107,197        | 912,302          |
| Goodwill   | 316,508          | -                | -                | -                | 20,920                        | 20,920           | 337,428          | 20,920           |
| Carrying amount in the consolidated financial statements     | 460,099          | -                | 607,405          | 536,334          | 377,121                       | 396,888          | 1,444,625        | 933,222          |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 20 INTEREST IN JOINT VENTURES

|                     | <b>2021</b>     | 2020     |
|---------------------|-----------------|----------|
|                     | <b>HK\$'000</b> | HK\$'000 |
| Share of net assets | <b>240,627</b>  | 155,578  |

(a) Details of the Group's joint ventures, which is accounted for using the equity method in the consolidated financial statements, are as follows:

| Name of joint venture   | Particulars of issued share capital/registered capital | Place of incorporation/ operations | Percentage of equity and profit sharing attributable to the Group |      | Principal activity                                       |
|---|--|------------------------------------|---|------|--|
|   |  |                                    | 2021  | 2020 |  |
| Hong Kong International Airport Ferry Terminal Services Limited | MOP5 million   | Hong Kong                          | 40%   | 40%  | Provision of handling services of passengers             |
| 寧波市中旅慈城古縣城旅遊發展有限公司  | RMB300 million   | PRC/Mainland China                 | 60%   | 60%  | Scenic Spot operations                                   |
| Shun Tak & CITS Coach (Macao) Limited                           | HK\$9,708,738  | Macau                              | 36%   | 36%  | Provision of coach service and coach rental services     |
| Shenzhen Qing Long High-Speed Passenger Shipping Co., Ltd.      | US\$1,319,537  | PRC/Mainland China                 | 40%   | 40%  | Route waterway transportation and ticket agency services |

(b) Aggregate information of joint ventures that are not individually material:

|  | <b>2021</b>     | 2020     |
|--|-----------------|----------|
|  | <b>HK\$'000</b> | HK\$'000 |
| Aggregate carrying amount of individually immaterial joint ventures in the consolidated financial statements | <b>240,627</b>  | 155,578  |
| Aggregate amounts of the Group's share of these joint venture  | <b>(27,940)</b> | (6,160)  |
| Loss from continuing operations and total comprehensive income   | <b>(51,845)</b> | (12,534) |

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)



## 21 OTHER FINANCIAL ASSETS

|  | 2021<br>\$'000 | 2020<br>\$'000 |
|--|----------------|----------------|
| Unlisted equity securities:  |                |                |
| At 1 January   | 27,395         | 48,782         |
| Net unrealised gains/(losses) recognised in other comprehensive income during the year | 4,253          | (21,387)       |
| At 31 December   | 31,648         | 27,395         |

- (i) The unlisted equity investments represent shares in companies engaging in the passenger transportation, tours attraction and travel agency operations. The Group designated its investments at FVOCI (non-recycling), as the investments are held for strategic purposes. No dividends were received on these investments during the year (2020: HK\$Nil). There was no disposal and no transfers of the cumulative gain or loss within equity during the year ended 31 December 2021 and 2020.

Any gain or loss arising from the remeasurement of the Group's unlisted equity securities held for strategic purposes are recognised in the fair value reserve (non-recycling) in other comprehensive income. Upon disposal of the equity securities, the amount accumulated in other comprehensive income is transferred directly to retained earnings.

## 22 INVENTORIES

|                             | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|-----------------------------|------------------|------------------|
| Food and beverages          | 39,876           | 9,297            |
| Fuel                        | 1,640            | 1,640            |
| Spare parts and consumables | 135,227          | 157,121          |
| General merchandise         | 8,797            | 7,334            |
|                             | 185,540          | 175,392          |

## 23 PROPERTIES UNDER DEVELOPMENT

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| At 1 January   | 4,250,099        | 2,263,561        |
| Additions  | 1,136,806        | 787,170          |
| Reversal of impairment of property under development | 29,260           | –                |
| Transfer from prepaid land lease payments            | –                | 1,523,378        |
| Transfer to completed properties held for sale       | (1,233,830)      | (565,712)        |
| Currency translation differences                     | 99,425           | 241,702          |
| At 31 December                                       | 4,281,760        | 4,250,099        |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 23 PROPERTIES UNDER DEVELOPMENT (continued)

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Properties under development comprise:         |                  |                  |
| Land use rights                                | 2,758,643        | 2,826,801        |
| Construction cost and capitalised expenditures | 1,523,117        | 1,423,298        |
|  | <b>4,281,760</b> | <b>4,250,099</b> |

The analysis of carrying value of land held for property development for sale is as follows:

|                                       | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---------------------------------------|------------------|------------------|
| In PRC, with remaining lease term of: |                  |                  |
| – 50 years or more                    | 2,758,643        | 2,826,801        |

The amount of properties under development expected to be recovered after more than one year is HK\$2,100,812,000 (2020: HK\$3,434,748,000).

### 24 COMPLETED PROPERTIES HELD FOR SALE

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| At 1 January                               | 374,488          | 26,607           |
| Transfer from properties under development | 1,233,830        | 565,712          |
| Sold during the year                       | (1,012,201)      | (237,893)        |
| Currency translation differences           | 14,426           | 20,062           |
| At 31 December                             | <b>610,543</b>   | <b>374,488</b>   |

The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

|                                     | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|-------------------------------------|------------------|------------------|
| Carrying amount of inventories sold | 1,012,201        | 237,893          |

The analysis of carrying value of land held for property development for sale is as follows:

|                                       | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---------------------------------------|------------------|------------------|
| In PRC, with remaining lease term of: |                  |                  |
| – 50 years or more                    | 84,696           | 73,117           |

The amount of properties for completed properties held for sale expected to be recovered within one year is HK\$610,543,000 (2020: HK\$374,488,000).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 25 TRADE RECEIVABLES

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Trade receivables  | 117,830          | 109,240          |
| Less: loss allowance   | (22,480)         | (19,714)         |
|  | <b>95,350</b>    | 89,526           |
| Less: reclassified to assets of disposal group classified as held for sale | –                | (7,783)          |
|  | <b>95,350</b>    | 81,743           |

#### Ageing analysis

As of the end of the reporting period, the ageing analysis of trade receivables, based on the invoice date and net of loss allowance, is as follows:

|                            | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|----------------------------|------------------|------------------|
| Within 3 months            | 39,494           | 31,432           |
| Over 3 months to 6 months  | 27,021           | 23,925           |
| Over 6 months to 12 months | 23,157           | 20,559           |
| Over 1 year to 2 years     | 5,253            | 5,130            |
| Over 2 years               | 425              | 697              |
|                            | <b>95,350</b>    | 81,743           |

Trade receivables are due within 30 to 90 days from the date of billing. Further details on the Group's credit policy and credit risk arising from trade receivables are set out in note 45.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 25 TRADE RECEIVABLES (continued)

The movement in the loss allowance account in respect of trade receivables during the year is as follow:

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Balance at 1 January                         | 19,322           | 16,891           |
| Impairment losses recognised during the year | 2,153            | 1,668            |
| Impairment losses reversed                   | (676)            | (47)             |
| Currency translation differences             | 1,681            | 1,202            |
| Reclassified to assets held for sale         | –                | (392)            |
| Balance at 31 December                       | <b>22,480</b>    | 19,322           |

As at 31 December 2021, trade receivables of HK\$22,480,000 (2020: HK\$19,322,000) were impaired and fully provided for. The ageing analysis of these receivables, based on the invoice date, is as follows:

|                            | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|----------------------------|------------------|------------------|
| Over 3 months to 6 months  | 4,265            | 1,824            |
| Over 6 months to 12 months | 383              | 366              |
| Over 1 year to 2 years     | 765              | 743              |
| Over 2 years               | 17,067           | 16,389           |
|                            | <b>22,480</b>    | 19,322           |

The provision and reversal of provision for impairment loss on trade receivables have been included in administrative expenses in the consolidated income statement.

### 26 DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES

|  | Note | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------|------------------|------------------|
| Deposits, prepayments and other receivables                                |      | 1,004,643        | 1,308,407        |
| Amounts due from non-controlling shareholders                              | (a)  | 9,618            | 42,331           |
| Amounts due from associates  | (b)  | 5,941            | 5,006            |
| Amount due from a related company  | (b)  | 479              | 7,305            |
| Less: reclassified to assets of disposal group classified as held for sale |      | –                | (101,984)        |
|  |      | <b>1,020,681</b> | 1,261,065        |
| Less: non-current portion of prepayments and other receivables             |      | (524,486)        | (555,382)        |
|  |      | <b>496,195</b>   | 705,683          |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 26 DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES (continued)

None of the above assets is past due. Management has monitored above balances including amounts due from non-controlling shareholders (note (a)) and concluded that no risk on recoverability.

The carrying amounts of the Group's deposits and other receivables approximate their fair values.

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivables mentioned above.

Notes:

- (a) The balances include the amount due from a non-controlling shareholder of CTS (Dengfeng), approximately RMBNil (2020: RMB20,000,000) and the amount due from a non-controlling shareholder of Macao CTS Passenger Road Transport Company Ltd., approximately HK\$9,618,000 (2020: HK\$18,568,000). The balance are unsecured and interest-free and recoverable on demand.
- (b) The balances are unsecured, interest-free and recoverable on demand.

### 27 DERIVATIVE FINANCIAL INSTRUMENT

|                            | 2021   | 2020 |
|----------------------------|--------|------|
| Derivative financial asset | 41,591 | –    |

### 28 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

The Group had certain investments with certain financial institutions, which are classified as financial assets at fair value through profit or loss. The investments based on respective contracts have maturity of 1 year or less.

Their notional amount approximate their fair values and as follows:

|               | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---------------|------------------|------------------|
| Within 1 year | –                | 297,553          |

The fair value hierarchy used for determining and disclosing the fair values are further disclosed in note 45.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 29 CASH AND BANK BALANCES

(a)

|   | 2021<br>HK\$'000         | 2020<br>HK\$'000 |
|---|--------------------------|------------------|
| Cash and bank balances  | 2,480,104                | 2,539,104        |
| Time deposits   | 604,355                  | 552,743          |
|   | <b>3,084,459</b>         | 3,091,847        |
| Less: reclassified to assets of disposal group classified<br>as held for sale     | –                        | (133,799)        |
|   | <b>3,084,459</b>         | 2,958,048        |
| Less: pledged time deposits   | (9,967)                  | (10,644)         |
| Cash and bank balances in the consolidated statement of<br>financial position     | <b>3,074,492</b>         | 2,947,404        |
| Add: Cash reclassified to assets of disposal group classified<br>as held for sale | –                        | 131,376          |
| Less: Deposits with maturity of more than three months                            | (12,944)                 | (26,802)         |
| Cash and cash equivalents in the consolidated cash flow<br>statement              | <b>3,061,548</b>         | 3,051,978        |
|   | <b>2021<br/>HK\$'000</b> | 2020<br>HK\$'000 |
| Maximum exposure to credit risks  | <b>3,081,634</b>         | 2,954,991        |

The Group has pledged bank deposits to banks to secure: (a) certain credit facilities granted by suppliers to the Company's subsidiaries; and (b) certain bank guarantees given in lieu of utility and rental deposits.

At the end of the reporting period, the cash and bank balances of the Group denominated in RMB amounted to HK\$2,892,242,000 (2020: HK\$2,664,122,000). The RMB is not freely convertible into other currencies. However, under "Mainland China's Foreign Exchange Control Regulations" and "Administration of Settlement, Sale and Payment of Foreign Exchange Provisions", the Group is permitted to exchange RMB for other currencies through authorised banks to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term time deposits are made for varying periods of between one day and one year, and earn interest at the respective time deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 29 CASH AND BANK BALANCES (continued)

#### (b) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated cash flow statement as cash flows from financing activities.

|   | Bank and<br>other<br>borrowings<br>HK\$'000 | Loans from<br>holding<br>companies<br>HK\$'000 | Loans from<br>associate<br>companies<br>HK\$'000 | Lease<br>liabilities<br>HK\$'000 | Interest<br>payable<br>HK\$'000 | Total<br>HK\$'000 |
|---|---|--|--|----------------------------------|---------------------------------|-------------------|
| <b>At 1 January 2020</b>  | 3,801                                       | 77,028   | –  | 275,278                          | –                               | 356,107           |
| <b>Changes from financing cash flows:</b>                                     |   |  |  |                                  |                                 |                   |
| Proceeds from new loans   | 143,098                                     | 432,148  | –  | –                                | –                               | 575,246           |
| Capital element of lease rentals paid   | –   | –  | –  | (58,665)                         | –                               | (58,665)          |
| Interest element of lease rentals paid  | –   | –  | –  | (12,990)                         | –                               | (12,990)          |
| Finance cost paid   | –   | –  | –  | –                                | (5,235)                         | (5,235)           |
| <b>Total changes from financing cash flows</b>                                | <b>143,098</b>                              | <b>432,148</b>                                 | <b>–</b>   | <b>(71,655)</b>                  | <b>(5,235)</b>                  | <b>498,356</b>    |
| <b>Other changes</b>  |   |  |  |                                  |                                 |                   |
| Finance costs (Note 6)  | –   | –  | –  | 12,990                           | 5,235                           | 18,225            |
| Increase in lease liabilities from entering<br>into new lease during the year | –   | –  | –  | 71,513                           | –                               | 71,513            |
| Increase in lease liabilities from acquisition of<br>subsidiaries             | –   | –  | –  | 13,656                           | –                               | 13,656            |
| COVID-19-related rent concessions received<br>(Note 13)                       | –   | –  | –  | (7,283)                          | –                               | (7,283)           |
| Reclassified to liabilities of disposal group<br>classified as held for sale  | (520)                                       | –  | –  | (19,462)                         | –                               | (19,982)          |
| <b>Currency translation differences</b>                                       | <b>242</b>                                  | <b>4,954</b>                                   | <b>–</b>   | <b>16,063</b>                    | <b>–</b>                        | <b>21,259</b>     |
| <b>At 31 December 2020 and 1 January 2021</b>                                 | <b>146,621</b>                              | <b>514,130</b>                                 | <b>–</b>   | <b>291,100</b>                   | <b>–</b>                        | <b>951,851</b>    |
| <b>Changes from financing cash flows:</b>                                     |   |  |  |                                  |                                 |                   |
| Proceeds from new loans   | 460,215                                     | –  | 472,178  | –                                | –                               | 932,393           |
| Repayments of loans   | (86,154)                                    | (432,421)                                      | –  | –                                | –                               | (518,575)         |
| Capital element of lease rentals paid   | –   | –  | –  | (58,633)                         | –                               | (58,633)          |
| Interest element of lease rentals paid  | –   | –  | –  | (11,187)                         | –                               | (11,187)          |
| Finance cost paid   | –   | –  | –  | –                                | (24,034)                        | (24,034)          |
| <b>Total changes from financing cash flows</b>                                | <b>374,061</b>                              | <b>(432,421)</b>                               | <b>472,178</b>                                   | <b>(69,820)</b>                  | <b>(24,034)</b>                 | <b>319,964</b>    |
| <b>Other changes</b>  |   |  |  |                                  |                                 |                   |
| Finance costs (Note 6)  | –   | –  | –  | 11,187                           | 24,034                          | 35,221            |
| Increase in lease liabilities from entering<br>into new lease during the year | –   | –  | –  | 50,330                           | –                               | 50,330            |
| COVID-19-related rent concessions received<br>(Note 13)                       | –   | –  | –  | (1,124)                          | –                               | (1,124)           |
| <b>Currency translation differences</b>                                       | <b>8,202</b>                                | <b>2,684</b>                                   | <b>7,274</b>                                     | <b>1,805</b>                     | <b>–</b>                        | <b>19,965</b>     |
| <b>At 31 December 2021</b>  | <b>528,884</b>                              | <b>84,393</b>                                  | <b>479,452</b>                                   | <b>283,478</b>                   | <b>–</b>                        | <b>1,376,207</b>  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 29 CASH AND BANK BALANCES (continued)

#### (c) Total cash outflow for leases

Amounts included in the cash flow statement for leases comprise the following:

|                             | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|-----------------------------|------------------|------------------|
| Within operating cash flows | 3,589            | 3,626            |
| Within financing cash flows | 69,820           | 71,655           |
|                             | <b>73,409</b>    | <b>75,281</b>    |

### 30 BALANCES WITH HOLDING COMPANIES AND FELLOW SUBSIDIARIES

Except for loans to fellow subsidiaries and loans from holding companies, all other balances with holding companies and fellow subsidiaries of the Group mainly represent receivables and payables which are of trade nature.

#### (a) Loans to fellow subsidiaries

Loans to fellow subsidiaries included the loans to China Travel Financial Investment Holdings Co., Limited and Hong Kong China Travel Service Investment (China) Limited.

The loan to China Travel Financial Investment Holding Co., Limited is unsecured, interest-bearing at the 6 month London Interbank Offered Rate ("LIBOR") plus 2.6% per annum and recoverable on 16 May 2021. The loan had been settled by cash on 16 May 2021.

The loan to Hong Kong China Travel Service Investment (China) Limited is unsecured, interest-bearing at 5.225% per annum and recoverable on 1 August 2022.

#### (b) Loans from holding companies

Loans from holding companies included the loans from China Travel Service (Holdings) Hong Kong Limited and China National Travel Service Group Corporation Limited.

The loan from China Travel Service (Holdings) Hong Kong Limited is unsecured, interest-bearing at the 1-month LIBOR plus 2.6% per annum and repayable on 10 June 2021. The loan had been settled by cash on 10 June 2021.

The loan from China Travel Service (Holdings) Hong Kong Limited is unsecured, interest-bearing at the 3-month Hong Kong Interbank Offered Rate plus 0.75% per annum and repayable on 21 September 2021. The loan had been settled by cash on 21 September 2021.

The loans from China National Travel Service Group Corporation Limited are unsecured, interest bearing at 1.2% per annum and repayable on demand.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 30 BALANCES WITH HOLDING COMPANIES AND FELLOW SUBSIDIARIES (continued)

Except for the balances with immediate holding company regarding the provision of travel permit administration services which is repayable within three business days in the month following the transactions, the remaining balances with holding companies and the balances with fellow subsidiaries are unsecured, interest-free and repayable on demand.

The ageing analysis based on invoice date of the balances with holding companies and fellow subsidiaries is as follows:

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| <b>Amounts due from holding companies</b>   |                  |                  |
| Within 1 year                               | 5,180            | 1,165            |
| <b>Amounts due from fellow subsidiaries</b> |                  |                  |
| Within 1 year                               | 271,778          | 152,228          |

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivables mentioned above. The above balances do not contain impaired assets.

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| <b>Amounts due to holding companies</b>   |                  |                  |
| Within 1 year                             | 1,166            | 3,882            |
| <b>Amounts due to fellow subsidiaries</b> |                  |                  |
| Within 1 year                             | 25,351           | 4,924            |

### 31 TRADE PAYABLES

The ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

|                            | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|----------------------------|------------------|------------------|
| Within 3 months            | 261,843          | 365,953          |
| Over 3 months to 6 months  | 119,737          | 22,737           |
| Over 6 months to 12 months | 100,646          | 25,002           |
| Over 1 year to 2 years     | 181,079          | 9,902            |
| Over 2 years               | 23,203           | 15,690           |
|                            | <b>686,508</b>   | <b>439,284</b>   |

The trade payables are interest-free and are normally settled on terms ranging from 30 to 90 days.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 32 OTHER PAYABLES AND ACCRUALS

|   | Note | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------|------------------|------------------|
| Construction in progress payables   |      | 474,554          | 609,203          |
| Accrued employee benefits   |      | 170,467          | 356,647          |
| Contract liabilities  | (a)  | 1,341,203        | 1,455,120        |
| Amounts due to non-controlling shareholders                                     |      | 137,649          | 133,882          |
| Amount due to an associate  | (b)  | 71,313           | 70,934           |
| Loan from an associate  | (c)  | 479,452          | –                |
| Other payable and accruals  |      | 831,250          | 894,904          |
|   |      | <b>3,505,888</b> | 3,520,690        |
| Less: reclassified to liabilities of disposal group classified as held for sale |      | –                | (313,387)        |
|   |      | <b>3,505,888</b> | 3,207,303        |

Other payables are non-interest-bearing and are normally settled on terms ranging from 30 to 180 days.

Except of the balance of HK\$76,051,000 (2020: HK\$81,896,000) are settled after 1 year, all of the remaining balance are settled or recognised as expense within 1 year.

#### (a) Contract liabilities

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| Contract liabilities                              |                  |                  |
| Property development                              |                  |                  |
| – Forward sales deposits and instalments received | 1,092,128        | 1,287,924        |
| Service contracts                                 |                  |                  |
| – Billings in advance of performance              | 249,075          | 167,196          |
|   | <b>1,341,203</b> | 1,455,120        |

Typical payment terms which impact on the amount of contract liabilities recognised are as follows:

#### – *Property development*

The Group receives 30% of the contract value as a deposit from customers when they sign the sale and purchase agreement. This deposit is recognised as a contract liability until the properties are completed and legally assigned to the customer. The rest of the consideration is typically paid when legal assignment is completed.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 32 OTHER PAYABLES AND ACCRUALS (continued)

#### (a) Contract liabilities (continued)

However, depending on market conditions, the Group may offer customers a discount compared to the listed sales price, provided that the customers agree to pay the balance of the consideration early while construction is still ongoing, rather than on legal assignment. Such advance payment schemes result in contract liabilities being recognised throughout the remaining properties construction period for the full amount of the contract price. In addition, the contract liabilities will be increased by the amount of interest expense being accrued by the Group to reflect the effect of any financing benefit obtained from the customers during the period between the payment date and the completion date of legal assignment. As this accrual increases the amount of the contract liability during the period of construction, it therefore increases the amount of revenue recognised when control of the completed property is transferred to the customer.

#### – Service contracts

The Group receives deposits from customer when they purchase the travel packages, tourist attraction tickets, hotel services and consultancy services. The contract liabilities is recognised until the services are provided to the customers.

#### *Movements in contract liabilities*

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| Balance at 1 January  | 1,455,120        | 431,216          |
| Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the period                      | (785,460)        | (431,216)        |
| Increase in contract liabilities as a result of billing in advance of service contracts   | 81,879           | 167,196          |
| Increase in contract liabilities as a result of receiving forward sales deposits and instalments during the year in respect of properties still under construction as at the year end | 589,664          | 1,287,924        |
| Balance at 31 December  | 1,341,203        | 1,455,120        |

There is no amount of billings in advance of performance and forward sales deposits and instalments received expected to be recognised as income after more than one year (2020: \$Nil).

#### (b) Amount due to an associate

Amount due to an associate is unsecured, interest-free and repayable on demand.

#### (c) Loan from an associate

Loan from an associate is unsecured, interest-free and repayable on demand.

### 33 DEFERRED INCOME

Deferred income primarily represents government grant income.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 34 BANK AND OTHER BORROWINGS

|   | 2021   |           |                | 2020                                    |           |                |
|---|--|-----------|----------------|---|-----------|----------------|
|   | Contractual interest rate per annum (%)                    | Maturity  | HK\$'000       | Contractual interest rate per annum (%) | Maturity  | HK\$'000       |
| <b>Current</b>  |  |           |                |   |           |                |
| Bank loan – secured   | 1-year Loan Prime Rate ("LPR")                             | 2022      | 24,462         | 1-year Loan Prime Rate ("LPR")          | 2021      | 47,768         |
| Bank loan – secured   | 1-year LPR + 0.7%  | 2022      | 85,274         | N/A                                     | N/A       | –              |
| Bank loan – unsecured   | 3-months Hong Kong Interbank Offered Rate ("HIBOR") + 1.5% | 2022      | 220,000        | N/A                                     | N/A       | –              |
| Other borrowings – unsecured  | Interest-free  | on demand | 3,801          | Interest-free                           | on demand | 3,801          |
|   |  |           | <b>333,537</b> |   |           | <b>51,569</b>  |
| <b>Non-current</b>  |  |           |                |   |           |                |
| Bank loan – secured   | 1-year LPR   | 2023      | 61,155         | 1-year LPR                              | 2023      | 95,052         |
| Bank loan – secured   | 1-year LPR + 0.7%  | 2023      | 85,298         | Interest-free                           | 2022      | 520            |
| Bank loan – secured   | 1-year LPR + 0.9%  | 2026      | 48,894         | N/A                                     | N/A       | –              |
|   |  |           | <b>195,347</b> |   |           | <b>95,572</b>  |
|   |  |           | <b>528,884</b> |   |           | <b>147,141</b> |
| Reclassified to liabilities of disposal group classified as held for sale |  |           | –              |   |           | (520)          |
| Bank and other borrowings   |  |           | <b>528,884</b> |   |           | <b>146,621</b> |

The bank and other borrowings are denominated in the following currencies:

|                  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|------------------|------------------|------------------|
| Hong Kong dollar | 223,801          | 3,801            |
| Renminbi         | 305,083          | 142,820          |
|                  | <b>528,884</b>   | <b>146,621</b>   |



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(Expressed in Hong Kong dollars unless otherwise indicated)

### 34 BANK AND OTHER BORROWINGS (continued)

At 31 December 2021, the Group's borrowings were repayable as follows:

|                       | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|-----------------------|------------------|------------------|
| Bank loans:           |                  |                  |
| Within 1 year         | 329,736          | 47,768           |
| Between 1 and 2 years | 148,898          | 95,052           |
| Between 3-5 years     | 46,449           | –                |
|                       | <b>525,083</b>   | 142,820          |
| Other borrowings:     |                  |                  |
| Within 1 year         | 3,801            | 3,801            |
|                       | <b>528,884</b>   | 146,621          |

The carrying amounts of the Group's borrowings approximate their fair values.

At 31 December 2021, the banking facilities of the Group were secured by land and building with carrying value of HK\$89,862,000 (2020: HK\$56,515,000), land use right with original cost of HK\$1,652,408,000 (2020: HK\$5,470,000), properties under development with carrying value of HK\$605,952,000 and ticketing right of a scenic spot.

The Group's banking facilities are subject to the fulfilment of covenants relating to certain of the group's balance sheet ratios, as are commonly found in lending arrangements with financial institutions. If the Group were to breach the covenants the drawn down facilities would become payable on demand. The Group regularly monitors its compliance with these covenants. Further details of the Group's management of liquidity risk are set out in note 45. As at 31 December 2021, none of the covenants relating to drawn down facilities had been breached (2020: Nil).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 35 LEASE LIABILITIES

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the current and previous reporting periods:

|  | <b>2021</b><br><b>Present</b><br><b>value of the</b><br><b>minimum lease</b><br><b>payments</b><br><b>HK\$'000</b> | 2020<br>Present<br>value of the<br>minimum lease<br>payments<br>HK\$'000 |
|--|--|--|
| Within 1 year  | <b>47,519</b>  | 65,677   |
| After 1 year but within 2 years  | <b>38,829</b>  | 44,254   |
| After 2 years but within 5 years   | <b>69,541</b>  | 75,402   |
| After 5 years  | <b>127,589</b>   | 144,885  |
|  | <b>235,959</b>   | 264,541  |
| Reclassified to liabilities of disposal group classified as held for sales | –  | (39,118)   |
|  | <b>283,478</b>   | 330,218  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 36 DEFERRED TAX

The movements in deferred tax liabilities and assets during the year, without taking into consideration of the offsetting of balances within the same tax jurisdiction, are as follows:

#### Deferred tax liabilities

|  | Depreciation<br>allowance<br>in excess<br>of related<br>depreciation | Surplus on<br>revaluation of<br>properties | Surplus on<br>revaluation<br>of financial<br>assets | Fair value<br>adjustments<br>arising from<br>acquisition of<br>subsidiaries | Withholding<br>tax | Others   | Total    |
|--|--|--|---|---|--------------------|----------|----------|
|  | HK\$'000   | HK\$'000                                   | HK\$'000  | HK\$'000  | HK\$'000           | HK\$'000 | HK\$'000 |
| At 1 January 2021  | 118,510  | 90,682                                     | 917   | 275,963   | 8,688              | 191,801  | 686,561  |
| Deferred tax charged/(credited) to the<br>income statement                   | 2,391  | 4,571                                      | -   | (20,171)  | 3,120              | -        | (10,089) |
| Currency translation differences   | 1,424  | -  | -   | 1,471   | -                  | 5,640    | 8,535    |
| Deferred tax charged to other<br>comprehensive income                        | -  | -  | 372   | -   | -                  | -        | 372      |
| At 31 December 2021  | 122,325  | 95,253                                     | 1,289   | 257,263   | 11,808             | 197,441  | 685,379  |
| At 1 January 2020  | 120,116  | 103,268                                    | 2,706   | 209,781   | 14,547             | 154,538  | 604,956  |
| Deferred tax charged/(credited) to the<br>income statement                   | (22,026)   | (12,785)                                   | -   | (25,337)  | (5,859)            | 33,853   | (32,154) |
| Acquisition of subsidiaries  | 14,805   | -  | -   | 111,186   | -                  | -        | 125,991  |
| Currency translation differences   | 5,615  | -  | -   | 6,096   | -                  | 3,410    | 15,121   |
| Deferred tax charged to other<br>comprehensive income                        | -  | 199  | (1,789)   | -   | -                  | -        | (1,590)  |
| Reclassified to liabilities of disposal group<br>classified as held for sale | -  | -  | -   | (25,763)  | -                  | -        | (25,763) |
| At 31 December 2020  | 118,510  | 90,682                                     | 917   | 275,963   | 8,688              | 191,801  | 686,561  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 36 DEFERRED TAX (continued)

#### Deferred tax assets

|  | Unrealised<br>gain on land<br>contribution<br>to associate<br>HK\$'000 | Depreciation<br>charge of<br>right-of-use<br>assets<br>HK\$'000 | Provision,<br>accruals<br>HK\$'000 | Deferred<br>tax on<br>unpaid LAT<br>HK\$'000 | Depreciation<br>in excess<br>of related<br>depreciation<br>allowance<br>HK\$'000 | Deferred<br>income<br>HK\$'000 | Tax losses<br>HK\$'000 | Total<br>HK\$'000 |
|--|--|---|------------------------------------|--|--|--------------------------------|------------------------|-------------------|
| At 1 January 2021  | (11,065)   | (3,564)   | (15,829)                           | (5,259)                                      | (773)  | -                              | (222,983)              | (259,473)         |
| Deferred tax charged/(credited)<br>to the income statement               | 1,204  | 2,293   | 4,663                              | (5,952)                                      | 545  | (28,098)                       | (38,542)               | (63,887)          |
| Currency translation differences   | (307)  | (19)  | (39)                               | -  | (4)  | (433)                          | (2,899)                | (3,701)           |
| At 31 December 2021  | (10,168)   | (1,290)   | (11,205)                           | (11,211)                                     | (232)  | (28,531)                       | (264,424)              | (327,061)         |
| At 1 January 2020  | (12,798)   | (1,225)   | (8,026)                            | -  | (3,615)  | -                              | (36,237)               | (61,901)          |
| Acquisition of subsidiaries  | -  | -   | -                                  | -  | -  | -                              | (29,084)               | (29,084)          |
| Deferred tax charged/(credited)<br>to the income statement               | 2,645  | (2,628)   | (14,122)                           | (5,259)                                      | 3,058  | -                              | (153,772)              | (170,078)         |
| Currency translation differences   | (912)  | (39)  | (458)                              | -  | (216)  | -                              | (4,660)                | (6,285)           |
| Reclassified to assets of disposal group classified<br>as held for sales | -  | 328   | 6,777                              | -  | -  | -                              | 770                    | 7,875             |
| At 31 December 2020  | (11,065)   | (3,564)   | (15,829)                           | (5,259)                                      | (773)  | -                              | (222,983)              | (259,473)         |

The following is an analysis of the deferred tax balance of the Group for financial reporting purposes:

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Net deferred tax assets recognised in the consolidated<br>statement of financial position      | (327,061)        | (259,473)        |
| Net deferred tax liabilities recognised in the consolidated<br>statement of financial position | 685,379          | 686,561          |
|  | <b>358,318</b>   | 427,088          |

The Group has tax losses arising in Hong Kong of HK\$93,535,000 (2020: HK\$93,535,000) that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arose. The Group also has tax losses arising in Mainland China of HK\$628,160,000 (2020: HK\$593,434,000) and overseas of HK\$Nil (2020: HK\$23,600,000) that will expire in one to five years for offsetting against future taxable profit. Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses can be utilised.



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(Expressed in Hong Kong dollars unless otherwise indicated)

### 37 SHARE CAPITAL

|                              | 2021                 |                  | 2020             |           |
|------------------------------|----------------------|------------------|------------------|-----------|
|                              | Number of shares     | HK\$'000         | Number of shares | HK\$'000  |
| Issued and fully paid:       |                      |                  |                  |           |
| Ordinary shares              |                      |                  |                  |           |
| At 1 January and 31 December | <b>5,536,633,709</b> | <b>9,222,295</b> | 5,536,633,709    | 9,222,295 |

### 38 SHARE OPTION SCHEME

On 4 May 2012, the Company has terminated the expiring share option scheme adopted on 3 June 2002 (the “2002 Share Option Scheme”) and adopted a new share option scheme (the “2012 Share Option Scheme”).

The Company operates the 2002 Share Option Scheme and the 2012 Share Option Scheme for the purpose of attracting and retaining the best quality personnel for the development of the Group’s businesses; providing additional incentives to employees, officers and Executive Directors of the Group; and promoting the long term financial success of the Company by aligning the interests of option holders to those of the shareholders.

Eligible participants of the 2002 and 2012 Share Option Scheme include the Company’s Directors and employees of the Group. The 2012 Share Option Scheme became effective on 4 May 2012 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum number of shares in respect of which options may be granted under the 2002 Share Option Scheme and the 2012 Share Option Scheme may not exceed, in nominal amount, 10% of the issued share capital of the Company. The maximum number of shares issuable under the share options to each eligible participant in the 2012 Share Option Scheme within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders’ approval in a general meeting.

An option may be exercised in accordance with the terms of the 2002 Share Option Scheme and the 2012 Share Option Scheme at any time during a period to be notified by the Company’s board of Directors to each grantee and, in any event, such period of time shall not exceed a period of 10 years from the date of grant of the relevant option.

The offer of a grant of share options of the 2002 Share Option Scheme and the 2012 Share Option Scheme may be accepted within 28 days from date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. Each option is settled gross in shares.

The subscription price of the share options of the 2002 Share Option Scheme and the 2012 Share Option Scheme is determinable by the Directors, but may not be less than the highest of (i) the closing price of the shares of the Company (the “Shares”) as stated in the Stock Exchange’s daily quotation sheet at the date of grant; (ii) the average closing price of the shares of the Company as stated in the Stock Exchange’s daily quotation sheets for the five business days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 38 SHARE OPTION SCHEME (continued)

Movements in the number of share options outstanding and their related weighted average exercise prices are as follows:

|                           | 2021   |                        | 2020   |                        |
|---------------------------|--|------------------------|--|------------------------|
|                           | Weighted average exercise price HK\$ per share | Number of options '000 | Weighted average exercise price HK\$ per share | Number of options '000 |
| At 1 January              | –  | –                      | 2.121  | 43,471                 |
| Forfeited during the year | –  | –                      | 2.121  | (43,471)               |
| At 31 December            | –  | –                      | –  | –                      |

The exercise period of the share option has already been expired in 2021 and there were no share options (2020: Nil) outstanding at the end of the reporting period.

No other feature of the options granted was incorporated into the measurement of fair value.

### 39 BUSINESS COMBINATIONS

#### (a) Disposal of China Travel Service (Hong Kong) Limited and its wholly-owned subsidiaries

On 9 August 2019, Alton Services Limited (“Alton”), a wholly-owned subsidiary of the Company, entered into an agreement (“the Agreement”) in relation to the sale of its entire equity interest in China Travel Service (Hong Kong) Limited (formerly known as China Travel (HK & Macau Tour) Management Hong Kong Limited) and its wholly-owned subsidiaries (together the “New CTSHK Group”) within the travel agency, travel document and related operations segment, for a consideration of approximately HK\$5,130,000 to CTG Travel Service Co., Ltd., a fellow subsidiary of the Company. The transaction was completed in May 2021 and resulted in a gain of approximately HK\$216,115,000.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 39 BUSINESS COMBINATIONS (continued)

#### (a) Disposal of China Travel Service (Hong Kong) Limited and its wholly-owned subsidiaries (continued)

Analysis of the assets and liabilities of CTSHK upon disposal was as follows:

|   | HK\$'000  |
|---|-----------|
| <b>Assets</b>                                   |           |
| Property, plant and equipment                   | 37,030    |
| Investment properties                           | 25,800    |
| Inventories                                     | 268       |
| Trade receivables                               | 6,193     |
| Deferred tax assets                             | 7,978     |
| Deposits, prepayments and other receivables     | 112,502   |
| Cash and bank balances                          | 110,731   |
|   | 300,502   |
| <b>Liabilities</b>                              |           |
| Trade payables                                  | (75,284)  |
| Other payable and accruals                      | (429,222) |
| Deferred tax liabilities                        | (3,065)   |
|   | (507,571) |
| <b>Net liabilities</b>                          | (207,069) |
| Release of exchange reserve                     | (3,916)   |
| Gain on disposal of a subsidiary                | 216,115   |
| Total consideration                             | 5,130     |
| <b>Cash received</b>                            | 5,130     |
| <b>Net cash flows arising from the disposal</b> |           |
| Cash received                                   | 5,130     |
| Cash and cash equivalents disposed of           | (110,731) |
| Direct cost of disposal                         | (6,827)   |
|   | (112,428) |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 39 BUSINESS COMBINATIONS (continued)

#### (b) Disposal of CTS (Dengfeng) Songshan Shaolin Culture Toursim Co. Ltd.

On 8 October 2020, the Board announced that the Company intended to dispose of its 51% equity interest in CTS (Dengfeng) Songshan Shaolin Culture Tourism Co., Ltd. (“CTS (Dengfeng)”) and the entire shareholder’s loan owed by CTS (Dengfeng) to the Company as at the date of open listing through Public Tender to be conducted on the China Beijing Equity Exchange. On 10 December 2020, after the expiry of the initial public tender period, CTS (Dengfeng) has repaid the Shareholder’s Loan of CTS (Dengfeng) of approximately RMB63,143,130 to the Company. In light of the response of the market and condition, the Company decided to proceed with a second open tender with the bid price adjusted downward. Accordingly, the Company made an open tender again from 16 December 2020 to 13 January 2021 on the website of China Beijing Equity Exchange in respect of the disposal of CTS (Dengfeng). On 25 January 2021, after the completion of transaction process at China Beijing Equity Exchange, the Company has entered into the Equity Transfer Agreement with Deng Feng Songshan Shaolin Culture Tourism Group Company Limited (“Deng Feng”), pursuant to which the Company has agreed to dispose of and Deng Feng has agreed to purchase CTS (Dengfeng) at the consideration of approximately RMB255,112,200. The transaction was completed in April 2021 and resulted in a gain of approximately HK\$13,020,000.

Analysis of the assets and liabilities of CTS (Dengfeng) upon disposal was as follows:

|   | HK\$'000  |
|---|-----------|
| <b>Assets</b>                                   |           |
| Property, plant and equipment                   | 246,276   |
| Prepaid land lease payments                     | 261,698   |
| Intangible assets                               | 90,255    |
| Inventories                                     | 53        |
| Trade receivables                               | 120       |
| Deposits, prepayments and other receivables     | 87,046    |
| Deferred tax assets                             | 8,925     |
| Cash and bank balances                          | 28,327    |
|   | 722,700   |
| <b>Liabilities</b>                              |           |
| Other payable and accruals                      | (117,050) |
| Deferred income                                 | (1,202)   |
| Deferred tax liabilities                        | (21,202)  |
| Lease liabilities                               | (43,262)  |
|   | (182,716) |
| <b>Net assets</b>                               | 539,984   |
| Non-controlling interest                        | (264,592) |
| Tax impact                                      | 10,609    |
| Release of exchange reserve                     | (11,976)  |
| Gain on disposal of a subsidiary                | 13,020    |
| Total consideration                             | 287,045   |
| <b>Cash received</b>                            | 287,045   |
| <b>Net cash flows arising from the disposal</b> |           |
| Cash received                                   | 287,045   |
| Cash and cash equivalents disposed of           | (28,327)  |
| Direct cost of disposal                         | (558)     |
|   | 258,160   |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 39 BUSINESS COMBINATIONS (continued)

#### (c) Acquisition of a subsidiary

On 6 March 2020, Interdragon Limited (“Interdragon”) as the seller and Dalmore Investments Limited (“Dalmore”), a wholly-owned subsidiary of the Company, as the purchaser entered into SPA pursuant to which Interdragon has conditionally agreed to dispose of and Dalmore has conditionally agreed to purchase 21% of the issued share capital of Shun Tak – China Travel, an associate of the Company, at an aggregate consideration of HK\$437,000,000. Upon the completion of the purchase, Shun Tak – China Travel will become a non-wholly-owned subsidiary of the Company and its financial results will be consolidated into the Group’s financial results.

The transaction was completed on 16 July 2020.

The following table summarises the consideration paid for Shun Tak – China Travel, and the amounts of the assets acquired and liabilities assumed recognised at the acquisition date.

|  | 16 July 2020<br>HK\$'000 |
|--|--------------------------|
| Purchase consideration   |                          |
| – Purchase consideration   | 421,805                  |
| – Fair value of associates   | 593,920                  |
| <b>Total purchase consideration</b>  | <b>1,015,725</b>         |
| <b>Recognised amounts of identifiable assets<br/>acquired and liabilities assumed fair value</b> |                          |
| Cash at bank   | 685,739                  |
| Property, plant and equipment  | 1,241,719                |
| Interest in associates   | 26,348                   |
| Interest in joint ventures   | 24,491                   |
| Deferred tax assets  | 29,084                   |
| Inventories  | 174,001                  |
| Trade and other receivables  | 48,769                   |
| Trade and other payables   | (160,253)                |
| Deferred tax liabilities   | (121,744)                |
| Others   | (7,495)                  |
| <b>Total identifiable net assets</b>   | <b>1,940,659</b>         |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 39 BUSINESS COMBINATIONS (continued)

#### (c) Acquisition of a subsidiary (continued)

The following table summarises the goodwill recognised at the acquisition date.

|  | 16 July 2020<br>HK\$'000 |
|--|--------------------------|
| Consideration transferred  | 1,015,725                |
| Non-controlling interest, based on their proportionate interest in the recognised amounts of the assets and liabilities of Shun Tak-China Travel | 969,851                  |
| Fair value of identified net assets  | (1,940,659)              |
| Goodwill   | <u>44,917</u>            |

The goodwill is attributable mainly to the synergies expected to be achieved from integrating the Company into the existing transportation segment business. None of the goodwill recognised is expected to be deductible for tax purpose.

|   | 16 July 2020<br>HK\$'000 |
|---|--------------------------|
| Cash consideration                            | (421,805)                |
| Cash and bank balances in subsidiary acquired | 685,739                  |
| Cash inflow on acquisition                    | <u>263,934</u>           |

The acquired business contributed revenues of HK\$9,928,000 and net loss of HK\$217,648,000 to the Group for the period from 16 July 2020 to 31 December 2020. If the acquisition had occurred on 1 January 2020, consolidated revenue and consolidated loss for the year ended 31 December 2020 would have been HK\$91,728,000 and HK\$530,873,000 respectively.

#### (d) Acquisition of a subsidiary

On 6 March 2020, the Shun Tak Tourism as the seller and Shun Tak – China Travel, a wholly-owned subsidiary of the Company, as the purchaser entered into SPA pursuant to which Shun Tak Tourism has conditionally agreed to dispose of and Shun Tak – China Travel has conditionally agreed to purchase the issued share capital of Jointmight Limited, at an aggregate consideration of HK\$55 million. Upon the completion of the purchase, Jointmight Limited will become a non-wholly-owned subsidiary of the Company and its financial results will be consolidated into the Group's financial results.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 39 BUSINESS COMBINATIONS (continued)

#### (d) Acquisition of a subsidiary (continued)

The following table summarises the consideration paid for Jointmight Limited, and the amounts of the assets acquired and liabilities assumed recognised at the acquisition date.

|  | 16 July 2020<br>HK\$'000 |
|--|--------------------------|
| <b>Total purchase consideration</b>  |                          |
| Cash paid  | (55,362)                 |
| <b>Recognised amounts of identifiable assets acquired and liabilities assumed fair value</b> |                          |
| Interest in associates   | 54,213                   |
| Interest in joint ventures   | 31,051                   |
| Trade and other receivables  | 11,179                   |
| Deferred tax liabilities   | (4,247)                  |
| Total identifiable net assets  | 92,196                   |
| Gain on bargain purchase   | 36,834                   |

The gain on bargain purchase of HK\$36,834,000 will be recognised in the line of “other income and gains, net” of the consolidated income statement. The gain on bargain purchase is mainly due to the Group’s bargaining power and ability in negotiating the agreed terms with the seller.

|  | 16 July 2020<br>HK\$'000 |
|--|--------------------------|
| Cash consideration and cash outflow on acquisition | (55,362)                 |

The acquired business contributed revenues of HK\$Nil and net loss of HK\$2,165,000 to the Group for the period from 16 July 2020 to 31 December 2020. If the acquisition had occurred on 1 January 2020, consolidated revenue and consolidated loss for the year ended 31 December 2020 would have been HK\$Nil and HK\$10,730,000 respectively.

#### (e) Disposal of China Travel Tours Transportation Development (HK) Limited

On 6 March 2020, the Company as the seller and Shun Tak – China Travel as the purchaser entered into another SPA pursuant to which the Company has conditionally agreed to dispose of and Shun Tak – China Travel has conditionally agreed to purchase the entire issued share capital and shareholder’s loan, of China Travel Tours Transportation Development (HK) Limited (“CTTTD”), a wholly-owned subsidiary of the Company, at an aggregate consideration of HK\$508,000,000. Upon completion of the disposal, the Company will hold the shares of CTTTD through its 50% interest in Shun Tak-China Travel, and hence CTTTD will be a non-wholly-owned subsidiary of the Company.

The transaction was completed on 16 July 2020 and the non-controlling interest is recognised with the balance of HK\$60,522,000 on that day.



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## 40 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES

| Name   | Place of incorporation or registration/operation | Particulars of issued share capital   | Proportion of ordinary shares held by the Group (%) |      | Principal activities   |
|--|--|---|---|------|--|
|  |  |   | 2021  | 2020 |  |
| Agencia De Viagens E Turismo Grand, Limitada <sup>4</sup>                      | Macau  | MOP1,300,000  | –   | 100  | Travel and air ticketing agency  |
| Aldington International Ltd. <sup>4</sup>                                      | Western Samoa                                    | 10 ordinary shares of US\$1 each  | 100   | 100  | Investment holding   |
| Beijing CTS (Hong Kong) Grand Metropark Hotel Co., Ltd. <sup>3,4</sup>         | PRC/Mainland China                               | US\$12,000,000  | 100   | 100  | Property investment holding and hotel operations                                     |
| China Heaven Creation International Performing Arts Co., Ltd. <sup>3,4,5</sup> | PRC/Mainland China                               | RMB29,640,000   | 78  | 78   | Production of arts performances  |
| China Travel Service (Hong Kong) Ltd. <sup>4</sup>                             | Hong Kong  | 500,000 ordinary shares HK\$500,000   | –   | 100  | Tour operations  |
| China Travel Advertising Hong Kong Ltd. <sup>4</sup>                           | Hong Kong  | 10 ordinary shares HK\$1,000<br>5,000 non-voting deferred shares HK\$500,000    | –   | 100  | Provision of printing and advertising agency services                                |
| China Travel Service Entry Permit Service Hong Kong Limited                    | Hong Kong  | 10 ordinary shares HK\$1,000<br>10,000 non-voting deferred shares HK\$1,000,000 | 100   | 100  | Air ticketing agency   |
| China Travel and Trading (Deutschland) GmbH <sup>4</sup>                       | Germany  | EUR380,000  | –   | 100  | Travel and air ticketing agency  |
| China Travel Express Ltd.  | Hong Kong  | 10,000 ordinary shares HK\$10,000   | 100   | 100  | Passenger transportation   |
| China Travel Hi-Tech Computer Hong Kong Ltd.                                   | Hong Kong  | 10,000,000 ordinary shares HK\$10,000,000                                       | 100   | 100  | Trading of computer equipment, provision of computer services and investment holding |
| China Travel Hong Kong (Zhuhai) Ocean Spring Co., Ltd. <sup>2,5</sup>          | PRC/Mainland China                               | US\$231,000,000   | 100   | 100  | Hot spring resort operations   |
| China Travel Service (Australia) Pty Ltd. <sup>4</sup>                         | Australia  | AUD3,319,932  | –   | 100  | Travel and air ticketing agency  |



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### 40 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES (continued)

| Name   | Place of incorporation or registration/operation | Particulars of issued share capital   | Proportion of ordinary shares held by the Group (%) |      | Principal activities  |
|--|--|---|---|------|---|
|  |  |   | 2021  | 2020 |   |
| China Travel Service (Canada) Inc. <sup>4</sup>                        | Canada   | CAD3,162,750  | –   | 100  | Travel and air ticketing agency   |
| China Travel Service Property Investment Hong Kong Limited             | Hong Kong  | 10 ordinary shares HK\$1,000<br>1,000,000 non-voting deferred shares<br>HK\$100,000,000     | 100   | 100  | Tour operations, PRC entry permit handling agency, investment holding and travel agency |
| China Travel Service (Korea) Co., Ltd. <sup>4</sup>                    | Korea  | KRW500,000,000  | –   | 100  | Travel and air ticketing agency   |
| China Travel Service (N.Z.) Ltd. <sup>4</sup>                          | New Zealand                                      | NZD30,000   | –   | 100  | Travel and air ticketing agency   |
| China Travel Service (U.K.) Ltd. <sup>4</sup>                          | United Kingdom                                   | 486,000 ordinary shares of GBP1 each<br>1,072,000 redeemable preference shares of GBP1 each | –   | 100  | Travel and air ticketing agency   |
| China Travel Tours Transportation Services Hong Kong Ltd. <sup>6</sup> | Hong Kong  | 2 ordinary shares HK\$200<br>5,000 non-voting deferred shares HK\$500,000                   | 50  | 50   | Passenger transportation  |
| CTS H.K. Metropark Hotels Management Company Ltd.                      | Hong Kong  | 100,001 ordinary shares<br>HK\$100,001  | 100   | 100  | Hotel management  |
| CTS (Dengfeng) <sup>14,5</sup>   | PRC/Mainland China                               | RMB300,000,000  | –   | 51   | Tourist attraction operations   |
| 北京港中旅維景國際酒店管理有限公司 <sup>3,4</sup>                                       | PRC/Mainland China                               | HK\$5,000,000   | 100   | 100  | Hotel management  |
| CTS Scenery Resort Investment Company Ltd. <sup>2,4</sup>              | PRC/Mainland China                               | RMB132,250,000  | 100   | 100  | Investment in and management of resort hotels and scenic spots                          |
| 中旅(深圳)城市發展有限公司   | PRC/Mainland China                               | RMB326,000,000  | 100   | 100  | Golf club operations  |
| Glading Development Ltd.   | Hong Kong  | 2 ordinary shares HK\$2<br>2 non-voting deferred shares HK\$2                               | 100   | 100  | Property investment holding and hotel operations  |
| Guangdong CTS (HK) & Jinhuang Transportation Ltd. <sup>2,4,6</sup>     | PRC/Mainland China                               | HK\$30,000,000  | 50  | 50   | Passenger transportation  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 40 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES (continued)

| Name  | Place of incorporation or registration/operation | Particulars of issued share capital  | Proportion of ordinary shares held by the Group (%) |       | Principal activities                                     |
|---|--|--|---|-------|--|
|   |  |  | 2021  | 2020  |  |
| Hotel Metropole Holdings Ltd.   | BVI/Hong Kong                                    | 1 ordinary share of US\$1 each<br>100 non-voting deferred shares of US\$1 each | 100   | 100   | Property investment holding and hotel operations         |
| Jiangxi Xing Zi Lu Shan Xiu Feng Passage Cable Car Co., Ltd. <sup>3,4</sup> | PRC/Mainland China                               | RMB3,800,000   | 80  | 80    | Cable car operations                                     |
| Mart Harvest Ltd.   | Hong Kong  | 2 ordinary shares HK\$2<br>100 non-voting deferred shares HK\$100              | 100   | 100   | Property investment holding                              |
| Metrocity Hotel Ltd.  | BVI/Hong Kong                                    | 1 ordinary share of US\$1 each<br>100 non-voting deferred shares of US\$1 each | 100   | 100   | Property investment holding and hotel operations         |
| Mutual Great (Hong Kong) Ltd. <sup>5</sup>                                  | Hong Kong  | 1 ordinary share HK\$1   | 100   | 100   | Investment holding                                       |
| New Bus Holdings Ltd. <sup>6</sup>  | Hong Kong  | 1,000,000 ordinary shares<br>HK\$1,000,000                                     | 40  | 40    | Passenger transportation                                 |
| Splendid China <sup>1,5</sup>   | PRC/Mainland China                               | RMB184,000,000   | 51  | 51    | Tourist attraction operations                            |
| Window of the World <sup>1,5</sup>  | PRC/Mainland China                               | US\$29,500,000   | 51  | 51    | Tourist attraction operations                            |
| Sociedade De Fomento Predial Fu Wa (Macau), Limitada                        | Macau  | MOP200,000   | 100   | 100   | Property investment holding and hotel operations         |
| Triumph King Ltd.   | Hong Kong  | 2 ordinary shares HK\$2<br>100 non-voting deferred shares HK\$100              | 100   | 100   | Property investment holding                              |
| U.S. China Travel Service, Inc. <sup>4</sup>                                | United States of America                         | US\$6,471,639  | –   | 100   | Travel and air ticketing agency                          |
| Well Done Enterprises Inc.  | BVI/Hong Kong                                    | 1 ordinary share of US\$1  | 100   | 100   | Property investment holding and hotel operations         |
| Xianyang Ocean Spring Resort Co., Ltd. <sup>1</sup>                         | PRC/Mainland China                               | RMB451,000,000   | 89.14   | 89.14 | Hot spring resort operations                             |
| 北京港中旅數碼科技有限公司 <sup>2,4</sup>  | PRC/Mainland China                               | HK\$3,900,000  | 100   | 100   | Travel agency management and software system development |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 40 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES (continued)

| Name  | Place of incorporation or registration/operation | Particulars of issued share capital | Proportion of ordinary shares held by the Group (%) |       | Principal activities                            |
|---|--|-------------------------------------|---|-------|---|
|   |  |                                     | 2021  | 2020  |   |
| 深圳市港中旅快綫運輸有限公司 <sup>3,4</sup>                                   | PRC/Mainland China                               | RMB10,000,000                       | 100   | 100   | Passenger transportation and investment holding |
| 珠海市港中旅快綫有限公司 <sup>2,4</sup>                                     | PRC/Mainland China                               | RMB10,000,000                       | 100   | 100   | Passenger transportation                        |
| CTS (Anji) Tourism Development Co., Ltd. <sup>1,5</sup>         | PRC/Mainland China                               | US\$82,834,661                      | 97.09   | 97.09 | Tourist attraction operations                   |
| 珠海海泉灣博派會展服務有限公司 <sup>3</sup>                                    | PRC/Mainland China                               | RMB6,000,000                        | 60  | 60    | Conference and exhibition operations            |
| Shapotou <sup>1,5,6</sup>                                       | PRC/Mainland China                               | RMB192,117,800                      | 46  | 46    | Tourist attraction operations                   |
| CTS (Ningxia) Shapotou Cable Car Co., Ltd. <sup>1,5</sup>       | PRC/Mainland China                               | RMB8,100,000                        | 51  | 51    | Tourist attraction operations                   |
| 港中旅(深圳)旅遊管理有限公司 <sup>2,4,5</sup>                                | PRC/Mainland China                               | RMB1,000,000                        | 100   | 100   | Tourist attraction management                   |
| 內蒙古港中旅天創景區建設管理有限公司 <sup>3,4</sup>                               | PRC/Mainland China                               | RMB50,000,000                       | 78  | 78    | Tourist attraction management                   |
| CTSHK Transportation (Macao) Company Limited <sup>4</sup>       | Macau  | MOP5,000,000                        | 100   | 100   | Passenger transportation                        |
| 中旅風景(北京)旅遊管理有限公司 <sup>4</sup>                                   | PRC/Mainland China                               | RMB5,000,000                        | 100   | 100   | Tourist attraction consulting services          |
| 廣西寧明中旅邕來旅遊文化有限公司  | PRC/Mainland China                               | RMB1,000,000,000                    | 51  | 51    | Tourist attraction operations                   |
| 廣西中旅德天瀑布開發有限公司 <sup>3,4,5</sup>                                 | PRC/Mainland China                               | RMB1,000,000,000                    | 70  | 70    | Tourist attraction operations                   |
| Shun Tak-China Travel Shipping Investments Limited <sup>6</sup> | BVI/Hong Kong                                    | US\$10,000                          | 50  | 50    | Investment holding                              |
| Shun Tak-China Travel Ferries Limited <sup>6</sup>              | BVI/Hong Kong                                    | US\$2                               | 50  | 50    | Investment holding                              |
| Shun Tak - China Travel Macau Ferries Limited <sup>6</sup>      | BVI/Hong Kong                                    | US\$1                               | 50  | 50    | Shipping  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 40 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES (continued)

| Name  | Place of incorporation or registration/operation | Particulars of issued share capital | Proportion of ordinary shares held by the Group (%) |      | Principal activities                    |
|---|--|-------------------------------------|---|------|---|
|   |  |                                     | 2021  | 2020 |   |
| FEH Company Limited   | Macau  | MOP100,000                          | 50  | 50   | Shipping                                |
| Shun Tak China Travel Ship Management (Macau) Limited <sup>6</sup>            | Macau  | MOP10,000,000                       | 50  | 50   | Shipping management                     |
| STCT Ferry Services (Macau) Limited <sup>6</sup>                              | Macau  | MOP10,000,000                       | 50  | 50   | Shipping                                |
| Estoril Tours Travel Agency Limited <sup>6</sup>                              | Macau  | MOP1,000,000                        | 50  | 50   | Travel agency                           |
| Far East Hydrofoil Company, Limited <sup>6</sup>                              | Hong Kong  | HK\$2,000                           | 50  | 50   | Shipping                                |
| Shun Tak-China Travel Ship Management Limited <sup>6</sup>                    | Hong Kong  | HK\$200                             | 50  | 50   | Ship management                         |
| Celeworld Limited <sup>6</sup>  | Hong Kong  | HK\$10                              | 50  | 50   | Fuel supply                             |
| Ocean Shipbuilding & Engineering Limited                                      | Hong Kong  | HK\$200                             | 50  | 50   | Ship repairing                          |
| Shun Tak-China Travel Turbojet Limited <sup>6</sup>                           | Hong Kong  | HK\$20                              | 50  | 50   | Provision of food and beverage services |
| Shun Tak-China Travel International Marine Consultant Limited <sup>6</sup>    | Hong Kong  | HK\$2                               | 50  | 50   | Investment holding                      |
| Turbojet Ferry Services (Guangzhou) Limited <sup>6</sup>                      | Hong Kong  | HK\$2                               | 50  | 50   | Investment holding                      |
| Turbojet Shipyard Limited <sup>6</sup>  | Hong Kong  | HK\$2                               | 50  | 50   | Shipping repairment                     |
| Hongkong Macao Hydrofoil Company, Limited <sup>6</sup>                        | Hong Kong  | HK\$2                               | 50  | 50   | Shipping                                |
| Sino Advantage Limited <sup>6</sup>   | Hong Kong  | HK\$2                               | 50  | 50   | Logistics and courier services          |
| Shun Tak-China Travel International Logistics Investment Limited <sup>6</sup> | Hong Kong  | HK\$2                               | 50  | 50   | Investment holding                      |
| Turbojet Travel Services Limited <sup>6</sup>                                 | Hong Kong  | HK\$500,000                         | 50  | 50   | Travel agency                           |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 40 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES (continued)

The above table lists the subsidiaries of the Company which, in the opinion of the Directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

The English names of certain subsidiaries referred to in the Consolidated Financial Statements represent management's best efforts at translating the Chinese names of these companies as no English names have been registered.

- 1 Sino-foreign equity joint ventures
- 2 Registered as wholly-foreign-owned enterprises under PRC law
- 3 Registered as limited liability companies under PRC law
- 4 Not audited by KPMG, Hong Kong or another member firm of the KPMG global network
- 5 Directly owned by the Company
- 6 Proportion of ordinary shares held by the Group is less than 51%, but the Group remains control over the entity

### 41 CONTINGENT LIABILITIES

At the end of the reporting period, material contingent liabilities not provided for in the consolidated financial statements were as follows:

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| Performance bond given to a customer for due performance of a sales contract | 300              | 300              |

### 42 OPERATING LEASE ARRANGEMENTS

#### As lessor

The Group leases its certain property, plant and equipment and investment properties (notes 13 and 14) under operating lease arrangements. Leases for investment properties are negotiated for terms ranging from one to ten years, and those for certain property, plant and equipment for terms ranging from one to five years. The terms of the leases for investment properties generally require the tenants to pay security deposits.

At 31 December 2021, the Group had future aggregate minimum lease receivables under non-cancellable operating leases with its tenants as follows:

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| Equipment and motor vehicles:           |                  |                  |
| Within one year                         | 4,569            | 4,307            |
| In the second to fifth years, inclusive | 2,183            | 2,072            |
|   | <b>6,752</b>     | <b>6,379</b>     |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 43 COMMITMENTS

The Group had the following capital commitments at the end of the reporting period:

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------------------|------------------|
| Property project, land and buildings:           |                  |                  |
| Contracted, but not provided for                | 879,265          | 617,332          |
| Plant and equipment and motor vehicles:         |                  |                  |
| Contracted, but not provided for                | 16,900           | 23,572           |
| Scenic spots:                                   |                  |                  |
| Contracted, but not provided for                | 355,013          | 71,016           |
| Unpaid capital contribution to a subsidiary:    |                  |                  |
| Contracted, but not provided for                | 124,000          | –                |
| Unpaid capital contribution to an associate:    |                  |                  |
| Contracted, but not provided for                | –                | 464,569          |
| Unpaid capital contribution to a joint venture: |                  |                  |
| Contracted, but not provided for                | 35,139           | 106,934          |

### 44 RELATED PARTY TRANSACTIONS

In addition to those related party balances and transactions disclosed elsewhere in the consolidated financial statements, the Group had the following significant transactions and balances with related parties during the year:

#### (a) Significant transactions with related parties

|  | Note | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------|------------------|------------------|
| Travel-related income from               | (a)  |                  |                  |
| – immediate holding company <sup>#</sup> |      | 69,385           | 77,780           |
| – fellow subsidiaries*                   |      | 1,252            | 1,403            |
| – associates                             |      | 8,944            | 12,031           |
| – other related parties*                 |      | –                | 1,077            |
| Hotel-related income from                | (a)  |                  |                  |
| – immediate holding company              |      | 140              | 1,085            |
| – fellow subsidiaries                    |      | 155              | 617              |
| Management income from                   | (b)  |                  |                  |
| – fellow subsidiaries*                   |      | 64,872           | 60,896           |
| – associates and joint venture           |      | –                | 1,212            |
| – a non-controlling shareholder          |      | –                | 30,036           |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 44 RELATED PARTY TRANSACTIONS (continued)

#### (a) Significant transactions with related parties (continued)

|   | Note | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|---|------|------------------|------------------|
| Rental income from                            | (c)  |                  |                  |
| – immediate holding company*                  |      | 4,689            | 2,835            |
| – fellow subsidiaries*                        |      | 4,270            | 1,042            |
| – an associate                                |      | –                | 4,041            |
| – a non-controlling shareholder               |      | 4,432            | 4,432            |
| – a related party                             |      | 1,853            | 1,894            |
| Interest income from loans to                 |      |                  |                  |
| – fellow subsidiaries                         |      | 13,146           | 16,473           |
| Travel-related expenses paid to               | (a)  |                  |                  |
| – fellow subsidiaries*                        |      | (10,780)         | (11,538)         |
| – associates                                  |      | (1,524)          | –                |
| – other related parties*                      |      | –                | (1,303)          |
| – a non-controlling shareholder               |      | –                | (1,542)          |
| Management expenses paid to                   | (b)  |                  |                  |
| – fellow subsidiaries*                        |      | (1,016)          | (1,194)          |
| Lease Liabilities due to:                     | (d)  |                  |                  |
| – immediate holding company*                  |      | 1,428            | 2,328            |
| – fellow subsidiaries*                        |      | 1,502            | 1,420            |
| – other related parties                       |      | 174,337          | 198,565          |
| Related interest expense (lease liabilities): | (d)  |                  |                  |
| – immediate holding company*                  |      | (91)             | (134)            |
| – fellow subsidiaries*                        |      | (92)             | (84)             |
| – other related parties                       |      | (8,827)          | (9,432)          |
| Amount of rent payable per month:             | (d)  |                  |                  |
| – immediate holding company*                  |      | (90)             | (385)            |
| – fellow subsidiaries*                        |      | (53)             | (31)             |
| – a non-controlling shareholder               |      | –                | (17)             |
| – other related parties                       |      | (1,890)          | (1,872)          |
| Other operating expenses paid to              |      |                  |                  |
| – a related party                             |      | (19,072)         | (16,749)         |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

### 44 RELATED PARTY TRANSACTIONS (continued)

#### (a) Significant transactions with related parties (continued)

# The travel permit administration income was determined in accordance with the terms of an agency agreement entered into between the parties and was charged at 45% of the gross fee revenue from travel permit applications.

\* These related party transactions contain connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules (the "Listing Rules"). The disclosures required by the Listing Rules are provided in section "Connected transactions and continuing connected transactions" of the Directors' Report. The amounts disclosed above included certain income/expenses which are expected from the announcements and reporting requirement as they are below de minimis threshold under the Listing Rule 14A.76(1).

Notes:

- (a) Travel-related and hotel-related income and expenses are entered into in the normal course of business based on terms mutually agreed by the parties.
- (b) Management income and expense are charged at rates in accordance with relevant contracts.
- (c) Rental income is charged in accordance with respective tenancy agreements.
- (d) The outstanding balances arising from the leasing arrangement with the immediate holding company, fellow subsidiaries, an associate, a non-controlling shareholder and other related parties are included in "lease liabilities" (Note 35).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 44 RELATED PARTY TRANSACTIONS (continued)

#### (a) Significant transactions with related parties (continued)

- (i) On 26 May 2017, China National Travel Service Group Corporation (“China CTS”), as lender, entered into a loan agreement with CTS (Ningxia) Shapotou Tourist Spot Co., Ltd (“Shapotou”), as borrower, for a term of three years commencing from 26 May 2017 and with repayable on demand clause, pursuant to which China CTS has agreed to provide a loan of RMB30,000,000 to Shapotou. On 26 May 2020, the Company entered into an extension agreement with China CTS to extend the loan maturity date to 25 May 2023. The interest rate shall be the fixed rate 1.2% per annum. As at 31 December 2021, the arrangement remained effective with RMB30,000,000 withdrawn (2020: RMB30,000,000).
- (ii) On 24 May 2017, China CTS, as lender, entered into a loan agreement with CTS (Anji) Tourism Development Company Limited (“Anji”), as borrower, for a term of three years commencing from 24 May 2017 and with repayable on demand clause, pursuant to which China CTS has agreed to provide a loan of RMB39,000,000 to Anji. On 24 May 2020, China CTS and Anji renewed the loan agreement for a term commencing from 24 May 2020 and expiring on 23 May 2023. The interest rate of the loan made under the loan agreement shall be the fixed rate 1.2% per annum. As at 31 December 2021, the arrangement remained effective with RMB39,000,000 withdrawn (2020: RMB39,000,000).
- (iii) On 11 June 2020, China Travel Service (Holdings) Hong Kong Limited (“CTS (Holdings)”), as lender, entered into the Loan Agreement with the Company, as borrower, for a term of one year commencing from 11 June 2020 and ending on 10 June 2021, pursuant to which CTS (Holdings) has agreed to provide a loan of USD30,000,000 to the Company. Under both agreements, the interest rate shall be the one-month LIBOR plus 0.75% per annum, which will be fixed at the loan drawdown date and re-fixed on the date falling 1 month from the loan drawdown date. The loan had been settled by cash on 10 June 2021.
- (iv) On 22 September 2020, China Travel Service (Holdings) Hong Kong Limited (“CTS (Holdings)”), as lender, entered into the Loan Agreement with the Company, as borrower, for a term of one year commencing from 22 September 2020 and ending on 21 September 2021, pursuant to which CTS (Holdings) has agreed to provide a loan of HKD200,000,000 to the Company. Under both agreements, the interest rate shall be the three-month HIBOR plus 0.75% per annum, which will be fixed at the loan drawdown date and re-fixed on the date falling 3 month from the loan drawdown date. The loan had been settled by cash on 21 September 2021.
- (v) On 18 May 2018, the Company, as lender, entered into a loan agreement with China Travel Financial Investment Holdings Co., Ltd. (“CTS Finance Investment”), as borrower, for a term of one year commencing from 18 May 2018 and ending on 17 May 2019, pursuant to which the Company has agreed to provide a loan of USD20,000,000 to CTS Finance Investment. On 17 May 2019, the Company entered into an extension agreement with CTS Finance Investment to extend the loan maturity date to 17 May 2020. On 27 May 2020, the Company entered into an extension agreement with CTS Finance Investment to extend the loan maturity date to 26 May 2021. Under both agreements, the interest rate shall be the six-month LIBOR plus 2.6% per annum, which will be fixed at the loan drawdown date and re-fixed on the date falling 6 months from the loan drawdown date. The loan had been settled by cash on 26 May 2021. These transactions also constitute connected transactions as defined under Listing Rules.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 44 RELATED PARTY TRANSACTIONS (continued)

#### (a) Significant transactions with related parties (continued)

- (vi) On 8 November 2018, the Company and China National Travel Service (HK) Finance Company Limited (“CTS Finance”) entered into a financial services framework agreement in respect of the provision of (i) deposit services, (ii) the comprehensive credit line services, (iii) the entrustment loan services; and (iv) the cross-border RMB cash pooling services by CTS Finance for a term commenced from 1 January 2019 and ending on 31 December 2021. On 16 November 2021, the Company entered into an extension agreement with CTS Finance to extend the terms of such services for a term of three years commencing from 1 January 2022 and ending on 31 December 2024. As at 31 December 2021, the related deposit balance was RMB986,845,331 withdrawn (2020: RMB1,183,360,275). These transactions also constitute continuing connected transactions as defined under Listing Rules.
- (vii) On 2 August 2019, CTS (Shenzhen) Travel Management Company Limited (“CTS (Shenzhen)”), as lender, entered into a loan agreement with Hong Kong China Travel Service Investment (China) Limited (“CTS (China) Investment”), as borrower, for a term of three years commencing from 2 August 2019 and ending on 1 August 2022, pursuant to which CTS (Shenzhen) has agreed to provide a loan of RMB210,000,000 to CTS (China) Investment. The interest rate shall be the fixed rate 5.225% per annum. As 31 December 2021, the arrangement remained effective with RMB210,000,000 (2020: RMB210,000,000) withdrawn.

#### (b) Transactions with the PRC government related entities

- (i) On 4 January 2010, Henan Province Songshan Scenic Spot Management Committee (“Songshan Management”) entered into a franchise agreement pursuant to which CTS (Dengfeng) Sangshan Shaolin Cultural Tourism Co., Ltd. (“CTS (Dengfeng)”) will be authorised to exclusively manage and operate the ticket sales, sales proceeds collection and the car parks of the Shaolin Scenic Spot, Zhong Yue Scenic Spot and Song Yang Scenic Spot under the Songshan Scenic Spot from 25 December 2009 for a term of 40 years and Songshan Management received franchise fee in exchange. As at 31 December 2021, the Company has completed the transaction to dispose of its equity interest in CTS (Dengfeng).

#### (c) Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to the Company’s Directors as disclosed in note 8 is as follows:

|   | 2021<br>HK\$’000 | 2020<br>HK\$’000 |
|---|------------------|------------------|
| Short term employee benefits                        | 22,257           | 17,938           |
| Total remuneration paid to key management personnel | 22,257           | 17,938           |

Total remuneration is included in “employee benefit expenses” (see note 7).

#### (d) Commitments with related parties

- (i) On 6 May 2012, a subsidiary of the Group entered into a land lease arrangement as a lessee with its non-controlling shareholder, which will remain effective until 2032.
- (ii) On 25 December 2009, a subsidiary of the Group entered into an operating land lease arrangement as a lessee with a local government authority with a leasing period of 20 years.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial assets and liabilities mainly comprise other financial assets, trade and other receivables, financial assets at fair value through profit or loss, pledged time deposits, cash and bank balances, trade payables, other payables and accruals, and bank and other borrowings. Details of these financial instruments are disclosed in the respective notes to the consolidated financial statements. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below.

#### Liquidity risk

Liquidity risk is the risk of non-availability of funds to meet all contractual financial commitments as they fall due. The Group's objective is to maintain a prudent financial policy, to monitor liquidity ratios against risk limits and to maintain a contingency plan for funding to ensure that the Group maintains sufficient cash to meet its liquidity requirements.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

|                                    | 2021                       |  |                          |                          |                   |
|------------------------------------|----------------------------|--|--------------------------|--------------------------|-------------------|
|                                    | Carrying value<br>HK\$'000 | Within 1 year or on demand<br>HK\$'000 | 1 to 5 years<br>HK\$'000 | Over 5 years<br>HK\$'000 | Total<br>HK\$'000 |
| Trade payables                     | 686,508                    | 686,508                                | –                        | –                        | 686,508           |
| Other payables and accruals        | 3,505,888                  | 2,164,685                              | –                        | –                        | 2,164,685         |
| Loans from a holding company       | 84,393                     | 84,393                                 | –                        | –                        | 84,393            |
| Lease liabilities                  | 283,478                    | 56,791                                 | 136,309                  | 142,920                  | 336,020           |
| Amounts due to holding companies   | 1,166                      | 1,166                                  | –                        | –                        | 1,166             |
| Amounts due to fellow subsidiaries | 25,351                     | 25,351                                 | –                        | –                        | 25,351            |
| Bank and other borrowings          | 528,884                    | 347,488                                | 208,310                  | –                        | 555,798           |
|                                    | <b>5,115,668</b>           | <b>3,366,382</b>                       | <b>344,619</b>           | <b>142,920</b>           | <b>3,853,921</b>  |

|                                    | 2020                       |  |                          |                          |                   |
|------------------------------------|----------------------------|--|--------------------------|--------------------------|-------------------|
|                                    | Carrying value<br>HK\$'000 | Within 1 year or on demand<br>HK\$'000 | 1 to 5 years<br>HK\$'000 | Over 5 years<br>HK\$'000 | Total<br>HK\$'000 |
| Trade payables                     | 439,284                    | 439,284                                | –                        | –                        | 439,284           |
| Other payables and accruals        | 3,207,303                  | 3,207,303                              | –                        | –                        | 3,207,303         |
| Loans from a holding company       | 514,130                    | 514,130                                | –                        | –                        | 514,130           |
| Lease liabilities                  | 291,100                    | 76,546                                 | 128,183                  | 148,775                  | 353,504           |
| Amounts due to holding companies   | 3,882                      | 3,882                                  | –                        | –                        | 3,882             |
| Amounts due to fellow subsidiaries | 4,924                      | 4,924                                  | –                        | –                        | 4,924             |
| Bank and other borrowings          | 146,621                    | 55,860                                 | 100,497                  | –                        | 156,357           |
|                                    | <b>4,607,244</b>           | <b>4,301,929</b>                       | <b>228,680</b>           | <b>148,775</b>           | <b>4,679,384</b>  |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to trade and other receivables and balances with group companies. The Group's exposure to credit risk arising from cash and cash balance is limited because the counterparties are banks and financial institutions with sound credit ratings, for which the Group considers to have low credit risk.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. As the Group's trade and other receivables relate to a large number of diversified customers, there is no significant concentration of credit risk.

Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables are due within 30 to 90 days from the date of billing. Debtors with balances that are more than 3 months past due are requested to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain collateral from customers.

The Group measures loss allowances for trade and other receivables and balances with group companies at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

Expected loss rates are based on actual loss experience over the past 5 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

The allowance for expected credit losses is insignificant.

#### Foreign currency risk

The monetary assets and transactions of several subsidiaries of the Group are principally denominated in foreign currencies, which exposes the Group to foreign currency risk. The Group currently has no particular hedging vehicles to hedge its exposure to foreign exchange risk. It is the Group's policy to monitor foreign exchange exposure and to make use of appropriate hedging measures when required.

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the RMB exchange rate, with all other variables held constant of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities). There is no impact on the Group's equity except for retained profits.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Foreign currency risk (continued)

|   | Increase/decrease<br>in RMB rate<br>% | Increase/<br>decrease in profit<br>before tax<br>HK\$'000 |
|---|---------------------------------------|---|
| <b>2021</b>   |                                       |   |
| If Hong Kong dollar weakens/strengthens against RMB | <b>5</b>                              | <b>4,797</b>  |
| If Hong Kong dollar weakens/strengthens against RMB | <b>10</b>                             | <b>9,594</b>  |
| <b>2020</b>   |                                       |   |
| If Hong Kong dollar weakens/strengthens against RMB | 5                                     | 7,112   |
| If Hong Kong dollar weakens/strengthens against RMB | 10                                    | 14,224  |

#### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rate. The Group's exposure to changes in interest rates relates primarily to the Group's bank loans. The Group does not use financial derivatives to hedge against the interest rate risk. The Group's interest rate risk profile as monitored by management is set out below.

#### Interest rate profile

The following table details, as reported to the management of the Group, the interest rate profile of the Group's borrowings at the end of the reporting period.

|  | 2021                            |                | 2020                            |                |
|--|---------------------------------|----------------|---------------------------------|----------------|
|  | Effective<br>interest rate<br>% | HK\$'000       | Effective<br>interest rate<br>% | HK\$'000       |
| <b>Fixed rate borrowings:</b>                                |                                 |                |                                 |                |
| Lease liabilities  | <b>3.0-4.9%</b>                 | <b>283,478</b> | 3.0-4.9%                        | 291,100        |
| Unsecured debentures   | –                               | <b>3,801</b>   | –                               | 3,801          |
|  |                                 | <b>287,279</b> |                                 | <b>294,901</b> |
| <b>Variable rate borrowings:</b>                             |                                 |                |                                 |                |
| Bank loans   | <b>1.76%-4.75%</b>              | <b>525,083</b> | 3.85%                           | 142,820        |
| <b>Total borrowings</b>                                      |                                 | <b>812,362</b> |                                 | <b>437,721</b> |
| Fixed rate borrowings as a<br>percentage of total borrowings |                                 | <b>35%</b>     |                                 | <b>67%</b>     |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

*(Expressed in Hong Kong dollars unless otherwise indicated)*

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### **Sensitivity analysis**

At 31 December 2021, it is estimated that a general increase/decrease of 0.5% in interest rates, with all other variables held constant, would have increased/decreased the Group's loss before tax by approximately HK\$2,625,000 (2020: HK\$714,000) and decreased/increased the Group's retained profits by approximately HK\$2,625,000 (2020: HK\$714,000).

The sensitivity analysis above has been determined assuming that the change in interest rates has occurred at the end of the reporting period.

#### **Fuel price risk**

Fuel cost is a significant part of the Group's cost of inventories sold and service provided. Exposure to fluctuations in the fuel price is managed by hedging a percentage of its anticipated fuel consumption using fuel derivatives.

#### **Capital management**

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios, so that it can continue to provide returns for shareholders and benefits for other stakeholders. The Group prices its products and services commensurately with the level of risk and secures access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure and strives to maintain a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2021 and 31 December 2020.

The Group monitors its capital structure on the basis of a debt-to-capital ratio. The debt includes bank and other borrowings, trade and other payables and accruals, amounts due to holding companies and fellow subsidiaries and lease liabilities. Capital represents equity attributable to equity owners of the Company.

The Group assessed the range at which it maintains its adjusted net debt-to-capital ratio to be 10% to 50% (2020: 10% to 50%). In order to maintain or adjust the ratio, the Group may adjust the amount of dividends paid to shareholders, issue new shares, return capital to shareholders, raise new debt financing or sell assets to reduce debt.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Capital management (continued)

The Group's adjusted net debt-to-capital ratio at 31 December 2021 and 2020 was as follows:

|                                    | 2021<br>HK\$'000  | 2020<br>HK\$'000  |
|------------------------------------|-------------------|-------------------|
| Trade payables                     | 686,508           | 439,284           |
| Other payables and accruals        | 3,505,888         | 3,207,303         |
| Loans from holding companies       | 84,393            | 514,130           |
| Amounts due to holding companies   | 1,166             | 3,882             |
| Amounts due to fellow subsidiaries | 25,351            | 4,924             |
| Lease liabilities                  | 283,478           | 291,100           |
| Bank and other borrowings          | 528,884           | 146,621           |
| <b>Debt</b>                        | <b>5,115,668</b>  | <b>4,607,244</b>  |
| <b>Capital</b>                     | <b>17,333,701</b> | <b>16,207,459</b> |
| <b>Debt-to-capital ratio</b>       | <b>30%</b>        | <b>28%</b>        |

#### Fair value estimation

The following hierarchy is used for determining and disclosing the fair values:

- Level 1: fair values measured based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: fair values measured based on valuation techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly
- Level 3: fair values measured based on valuation techniques for which any inputs which have a significant effect on the recorded fair value are not based on observable market data (unobservable inputs)

During the years ended 31 December 2021 and 2020, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3 (2020: HK\$Nil). The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Fair value estimation (continued)

|                                 | 2021                |                     |                     | Total<br>HK\$'000 |
|---------------------------------|---------------------|---------------------|---------------------|-------------------|
|                                 | Level 1<br>HK\$'000 | Level 2<br>HK\$'000 | Level 3<br>HK\$'000 |                   |
| Investment properties           | –                   | –                   | 2,736,691           | 2,736,691         |
| Derivative financial instrument | –                   | –                   | 41,591              | 41,591            |
| Other financial assets          | –                   | –                   | 31,648              | 31,648            |
|                                 | –                   | –                   | 2,809,930           | 2,809,930         |

|  | 2020                |                     |                     | Total<br>HK\$'000 |
|--|---------------------|---------------------|---------------------|-------------------|
|  | Level 1<br>HK\$'000 | Level 2<br>HK\$'000 | Level 3<br>HK\$'000 |                   |
| Investment properties                                    | –                   | –                   | 1,621,154           | 1,621,154         |
| Other financial assets                                   | –                   | –                   | 27,395              | 27,395            |
| Financial assets at fair value through<br>profit or loss | –                   | 297,553             | –                   | 297,553           |
|  | –                   | 297,553             | 1,648,549           | 1,946,102         |

#### (i) Investment properties

The following table analyses the investment properties of the Group carried at fair value, using a valuation technique with significant unobservable inputs (level 3).

|  | 2021<br>HK\$'000 | 2020<br>HK\$'000 |
|--|------------------|------------------|
| <b>Recurring fair value measurements</b> |                  |                  |
| Hong Kong:                               |                  |                  |
| – Commercial properties                  | 1,815,900        | 742,900          |
| Outside Hong Kong:                       |                  |                  |
| – Commercial properties                  | 920,791          | 878,254          |
|  | 2,736,691        | 1,621,154        |

The Group measures their investment properties at fair value. The investment properties were revalued on 31 December 2021 by RHL Appraisal Ltd. and Jones Lang LaSalle Corporate Appraisal and Advisory Limited, independent professionally qualified valuers, at HK\$2,736,691,000 (2020: HK\$1,621,154,000). For all investment properties, their current use equates to the highest and best use.

The Group assigns a team that reviews the valuations performed by the independent valuers for financial reporting purposes. This team reports directly to the senior management and the audit committee. Discussions of valuation processes and results are held between management, audit committee and valuers at least once every six months, in line with the Group's interim and annual reporting dates.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### (i) Investment properties (continued)

Significant inputs used to determine fair value

At each financial year end the team:

- Verify all major inputs to the independent valuation report;
- Assess property valuations movements by comparing with the prior year valuation report; and
- Hold discussions with the independent valuers.

The fair value of investment properties are determined by direct comparison approach, on the market basis assuming sale with immediate vacant possession and taking reference to their respective existing states and comparable sales evidence. The valuations take into account the characteristics of the properties including the location, size, shape, view, floor level, year of completion and other factors collectively. Higher premium for properties with higher characteristics will result in a higher fair value measurement.

At 31 December 2021 and 31 December 2020, the range of premium/(discount) used in the direct comparison approach is as follows:

|                   | <b>2021</b><br>Range of<br>premium/<br>(discount) |
|-------------------|---|
| Hong Kong         | -15% to 15%                                       |
| Outside Hong Kong | -38% to -6.99%                                    |
|                   | <b>2020</b><br>Range of<br>premium/<br>(discount) |
| Hong Kong         | -30% to 10%                                       |
| Outside Hong Kong | -42% to -0.45%                                    |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### (ii) Other financial assets

|                            | Valuation techniques        | Significant unobservable inputs    | Range          |
|----------------------------|-----------------------------|------------------------------------|----------------|
| Unlisted equity securities | Market comparable companies | Discount for lack of marketability | 16.2% to 22.8% |

The fair value of unlisted equity securities is determined using the price/earning ratios or enterprise value/earning before interest, taxes, depreciation and amortisation ratios of comparable listed companies adjusted for lack of marketability discount. The fair value measurement is negatively correlated to the discount for lack of marketability. As at 31 December 2021, it is estimated that with all other variables held constant, a decrease/increase in discount for lack of marketability by 1% would have increased/decreased the Group's other comprehensive income by HK\$408,000 (2020: HK\$357,000). The analysis is performed on the same basis for 2020.

#### (iii) Derivative financial instrument

|                             | Valuation techniques                   | Significant unobservable inputs | Range |
|-----------------------------|--|---------------------------------|-------|
| Derivative financial assets | The Black-Scholes Option Pricing Model | Expected volatility             | 48.8% |

The fair value of derivative financial assets is determined using the Black-Scholes Option Pricing Model and the significant unobservable input used in the fair value measurement is expected volatility. The fair value measurement is positively correlated to the expected volatility. As at 31 December 2021, it is estimated that with the volatility by 1% would have increased/decreased the Group's profit before tax by HK\$624,000.

#### (iv) Financial assets at fair value through profit or loss

Changes in fair value of financial assets at fair value through profit or loss are recorded in other income and gains, net in the consolidated income statement.

The fair values of unlisted securities in 2020 are based on cash flows discounted using a rate based on the market interest rate and the risk premium specific to the unlisted securities of 2.80%-3.15%. The fair values are within level 2 of the fair value hierarchy.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 46 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

#### Statement of financial position of the Company

| Note  | 31 December<br>2021<br>HK\$'000 | 31 December<br>2020<br>HK\$'000 |
|---|---------------------------------|---------------------------------|
| <b>ASSETS</b>                                       |                                 |                                 |
| <b>Non-current assets</b>                           |                                 |                                 |
| Property, plant and equipment                       | 151                             | 113                             |
| Investment property                                 | 3,840                           | 3,710                           |
| Interests in subsidiaries                           | 6,729,780                       | 6,836,706                       |
| Interests in associates                             | 196,016                         | 102,462                         |
| Intangible asset                                    | –                               | 1,142                           |
| Other financial asset                               | 24,462                          | 22,147                          |
| Total non-current assets                            | 6,954,249                       | 6,966,280                       |
| <b>Current assets</b>                               |                                 |                                 |
| Inventories   | 62                              | 90                              |
| Deposits, prepayments, and other receivables        | 156                             | 166                             |
| Amounts due from subsidiaries                       | 7,809,741                       | 7,888,083                       |
| Amounts due from fellow subsidiaries                | 681                             | 150                             |
| Amounts due from an associate                       | 2                               | –                               |
| Loan to a fellow subsidiary                         | –                               | 131,926                         |
| Cash and bank balances                              | 118,380                         | 162,205                         |
| Total current assets                                | 7,929,022                       | 8,182,620                       |
| <b>Total assets</b>                                 | <b>14,883,271</b>               | <b>15,148,900</b>               |
| <b>EQUITY</b>                                       |                                 |                                 |
| <b>Equity attributable to owners of the Company</b> |                                 |                                 |
| Share capital                                       | 9,222,295                       | 9,222,295                       |
| Reserves  | 4,618,227                       | 4,414,310                       |
|   | a                               |                                 |
|   | 13,840,522                      | 13,636,605                      |



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 46 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (continued)

#### Statement of financial position of the Company (continued)

| Note                                | <b>31 December<br/>2021<br/>HK\$'000</b> | 31 December<br>2020<br>HK\$'000 |
|-------------------------------------|--|---------------------------------|
| <b>LIABILITIES</b>                  |  |                                 |
| <b>Non-current liabilities</b>      |  |                                 |
| Deferred tax liabilities            | <b>1,654</b>                             | 1,390                           |
| Total non-current liabilities       | <b>1,654</b>                             | 1,390                           |
| <b>Current liabilities</b>          |  |                                 |
| Other payables and accruals         | <b>76,969</b>                            | 86,634                          |
| Amounts due to subsidiaries         | <b>847,262</b>                           | 897,463                         |
| Amounts due to holding companies    | <b>2,740</b>                             | 1,620                           |
| Amounts due to fellow subsidiaries  | –  | 69                              |
| Tax payable                         | <b>114,124</b>                           | 92,971                          |
| Loans from holding companies        | –  | 432,148                         |
| Total current liabilities           | <b>1,041,095</b>                         | 1,510,905                       |
| <b>Total liabilities</b>            | <b>1,042,749</b>                         | 1,512,295                       |
| <b>Total equity and liabilities</b> | <b>14,883,271</b>                        | 15,148,900                      |

The statement of financial position of the Company was approved by the Board of Directors on 30 March 2022 and was signed on its behalf:

**Jiang Hong**  
Director

**Tang Yong**  
Director



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars unless otherwise indicated)

### 46 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (continued)

(a) Reserve movement of the Company

|  | Share option<br>reserve<br>HK\$'000 | Fair value<br>reserve<br>(non-recycling)<br>HK\$'000 | Retained<br>profits<br>HK\$'000 | Total<br>HK\$'000 |
|--|-------------------------------------|--|---------------------------------|-------------------|
| Balance at 1 January 2020  | 4,491                               | 22,223   | 3,664,303                       | 3,691,017         |
| Profit for the year and total comprehensive income for the year                  | –                                   | –  | 738,136                         | 738,136           |
| Equity investments at FVOCI – net movement in fair value reserve (non-recycling) | –                                   | (14,843)   | –                               | (14,843)          |
| Forfeiture of share options  | (4,491)                             | –  | 4,491                           | –                 |
| At 31 December 2020  | <b>–</b>                            | <b>7,380</b>   | <b>4,406,930</b>                | <b>4,414,310</b>  |
| Balance at 1 January 2021  | –                                   | 7,380  | 4,406,930                       | 4,414,310         |
| Profit for the year and total comprehensive income for the year                  | –                                   | –  | 201,834                         | 201,834           |
| Equity investments at FVOCI – net movement in fair value reserve (non-recycling) | –                                   | 2,083  | –                               | 2,083             |
| At 31 December 2021  | <b>–</b>                            | <b>9,463</b>   | <b>4,608,764</b>                | <b>4,618,227</b>  |

The share option reserve comprises the fair value of share options granted which are yet to be exercised. The amount will either be transferred to the share capital when related options are exercised, or be transferred to retained profits should the related options expire or be lapsed.



# PARTICULARS OF PRINCIPAL HOTEL PROPERTIES

31 December 2021

| Location  | Attributable interest<br>of the Group | Lease term |
|---|---------------------------------------|------------|
| <i>CTS (HK) Grand Metropark Hotel Beijing</i><br>No. 338 Guanganmen Nei Street, Xicheng District, Beijing, PRC                                | 100%                                  | Medium     |
| <i>Metropark Hotel Causeway Bay Hong Kong</i><br>148 Tung Lo Wan Road, Causeway Bay, Hong Kong  | 100%                                  | Long       |
| <i>Metropark Hotel Kowloon Hong Kong</i><br>75 Waterloo Road, Kowloon, Hong Kong  | 100%                                  | Long       |
| <i>Metropark Hotel Macau</i><br>199 Rua de Pequim, Macau  | 100%                                  | Medium     |
| <i>Metropark Hotel Mongkok Hong Kong</i><br>22 Lai Chi Kok Road, Mongkok, Kowloon, Hong Kong  | 100%                                  | Medium     |
| <i>Kew Green Hotel Wanchai Hong Kong (formerly known as<br/>Metropark Hotel Wanchai Hong Kong)</i><br>41-49 Hennessy Road, Wanchai, Hong Kong | 100%                                  | Long       |
| <i>Zhuhai Ocean Spring Hotel</i><br>Pingsha Town, Jinwan District, Zhuhai City, Guangdong Province, PRC                                       | 100%                                  | Medium     |
| <i>Xianyang Ocean Spring Hotel</i><br>Middle of Century Boulevard, Xian Yang, Shaanxi Province, PRC   | 89.14%                                | Medium     |
| <i>Club Med Joyview, Anji Resort</i><br>NO.1888 Qing Yuan Road, Anji, Huzhou City, Zhejiang Province, PRC                                     | 97.09%                                | Medium     |

# PARTICULARS OF PRINCIPAL INVESTMENT PROPERTIES

31 December 2021



| Location  | Use                 | Lease term |
|---|---------------------|------------|
| Portions of Basement Levels 2 and 3,<br>1st to 9th, 11th, 12th and 16th Floor<br>CTS (HK) Grand Metropark Hotel Beijing<br>No. 338 Guanganmen Nei Street,<br>Xicheng District, Beijing, PRC | Carpark/Shop/Office | Medium     |
| The Whole of Ground Floor with its Flat Roof,<br>China Travel Building,<br>No. 77 Queen's Road Central,<br>Hong Kong  | Shop                | Long       |
| Units 1105-1109 and 1112, Zhonggong Plaza,<br>Huangpu Boulevard, Tianhe District,<br>Guangzhou, PRC   | Office              | Medium     |



香港 **中旅** 國際投資有限公司

CHINA TRAVEL INTERNATIONAL INVESTMENT HONG KONG LIMITED

(股份代號：308)

