

### 2023 Half-Year Results Presentation

10 August 2023

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### Agenda

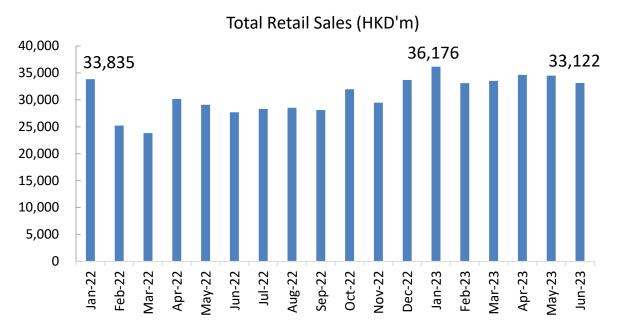
- Hong Kong Retail Market Key Highlights
- 1H2023 Business Highlights
- 1H2023 Financial Results Highlights
- 2H2023 Key Initiatives
- Q&A



# Hong Kong Retail Market Key Highlights

### 1H2023 Hong Kong Retail Market



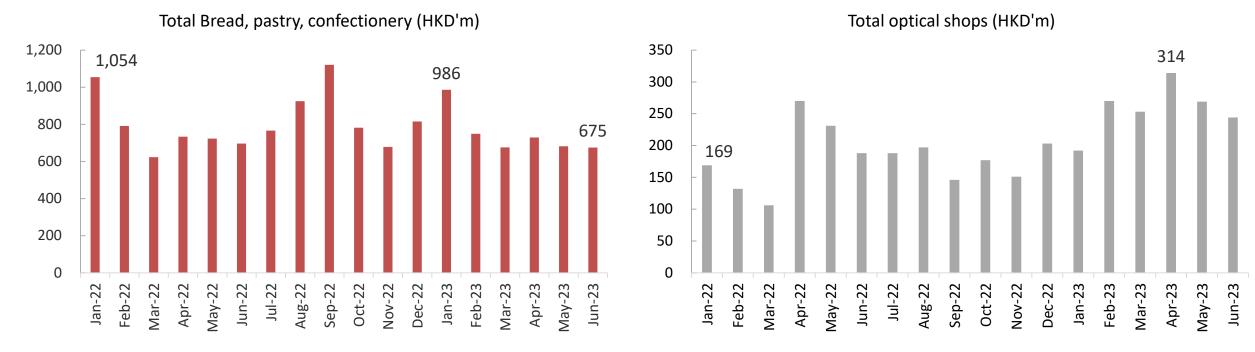


- Overall retail sales for 1H23 vs 1H22 increased by 20.7%.
- Since full resumption of travel in February 2023, Hong Kong residents have been active travelling, especially during long weekends.
- Landlords have been aggressive to raise rents on the back of increasing mall foot traffic.
- Labour shortage has led to higher staff costs in the retail sector.
- Business started to pick up after Easter holiday break.

Source: Census & statistics Department HKSAR

### 1H2023 Hong Kong Retail Market

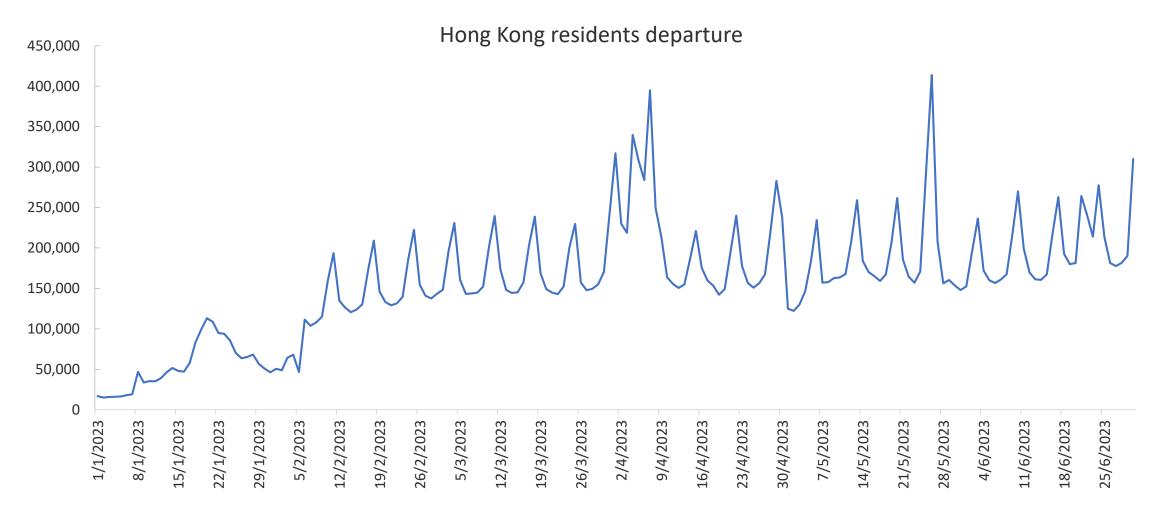




Source: Census & statistics Department HKSAR

### **Recent Consumer Behaviour**



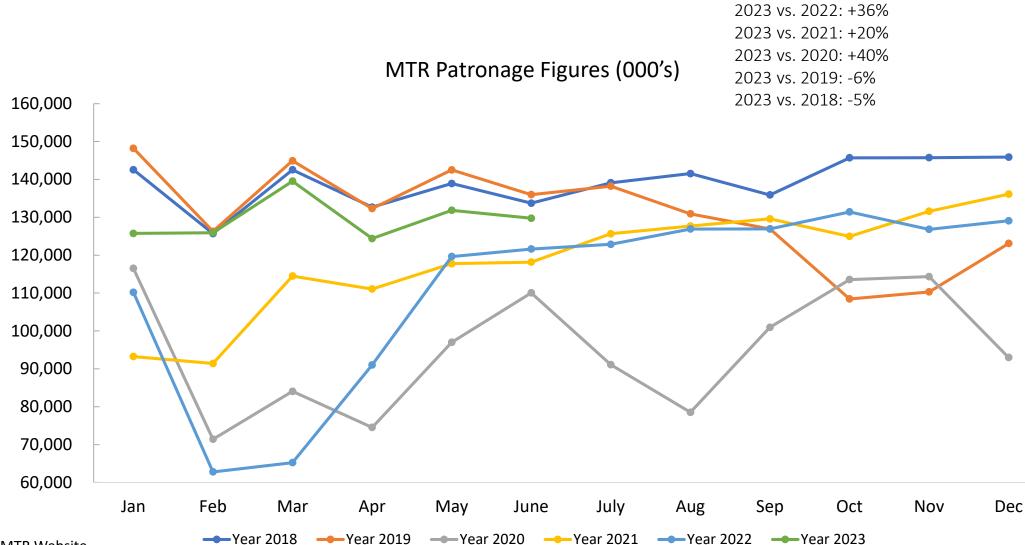


Source: https://www.immd.gov.hk/eng/facts/passenger-statistics-menu.html

### MTR Patronage Figures



2023 June YTD



Source: MTR Website



# 1H2023 Business Highlights

### Bakery Retail and B2B



- Retail demand was soft in Q1 and slowly picked up in Q2 after Easter break
- B2B vertical strengthening with new accounts and wider SKU mix
- Over 1.25 million CakeEasy members across Hong Kong and Macau
- Guangzhou flagship store's performance improved after re-fit
- Mon cher sales impacted by consumers travelling abroad more during weekends
- Taskforce formed for setting up new production lines to support B2B vertical

### **Eyewear Retail**



- Brand awareness continues to be strong resulting in positive comparable store sales growth
- Focused marketing campaign via social media supported by Zoff Japan
- First fast fashion eyewear retailer to launch MiYOSMART\* targeted for children
- Actively pursuing new locations in right catchment areas
- New shop at The Wai opened in July saw strong footfall in residential area
- Preparing for regional expansion

\*Lens to slow down myopia progression (*nearsightedness*)

### Continuing to Expand Store Network







- New store at Choi Ming Centre, TKO
- Opened on 4 January 2023





- New store at Heung Sze Wai Square, Tai Po
- Opened on 1 February 2023





- New store at Ho Shun Fook Building, Yuen Long
- Opened on 9 March 2023

### Refit of Foshan Aeon Mall (April 2023)













### CakeEasy has over 1.25 million members







### **New Product Development**

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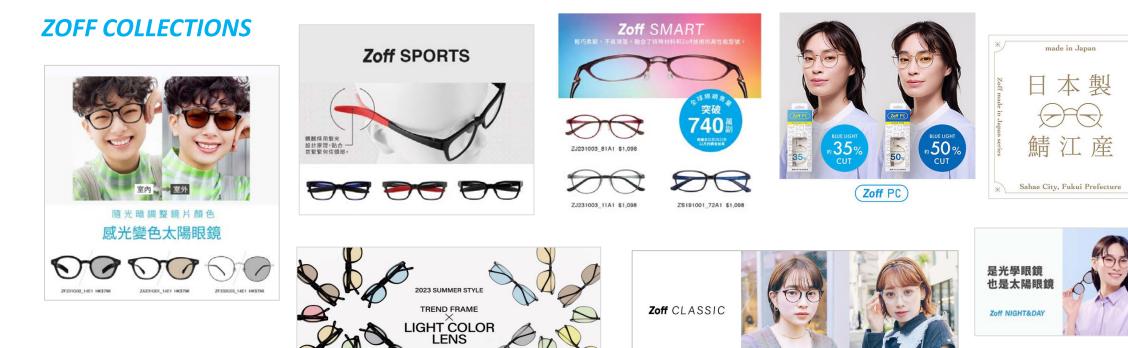
### New Product Development





### New Product Development





#### **CHARACTER / DISNEY**









**FASHION** 

Zoff BUNITED ARROWS Wellness



Zoff nanako

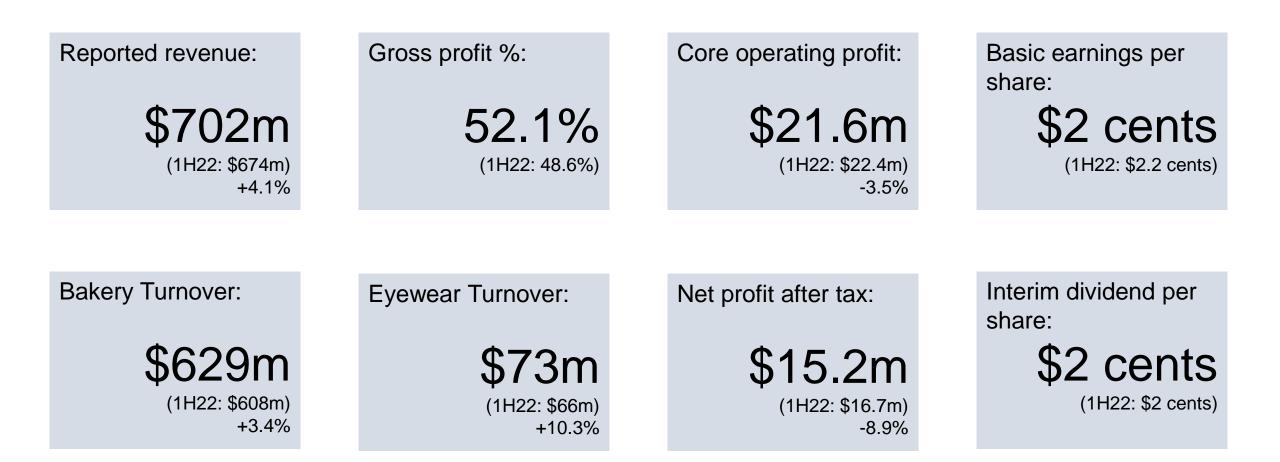




# 1H2023 Financial Results Highlights

### **Interim Results 2023**





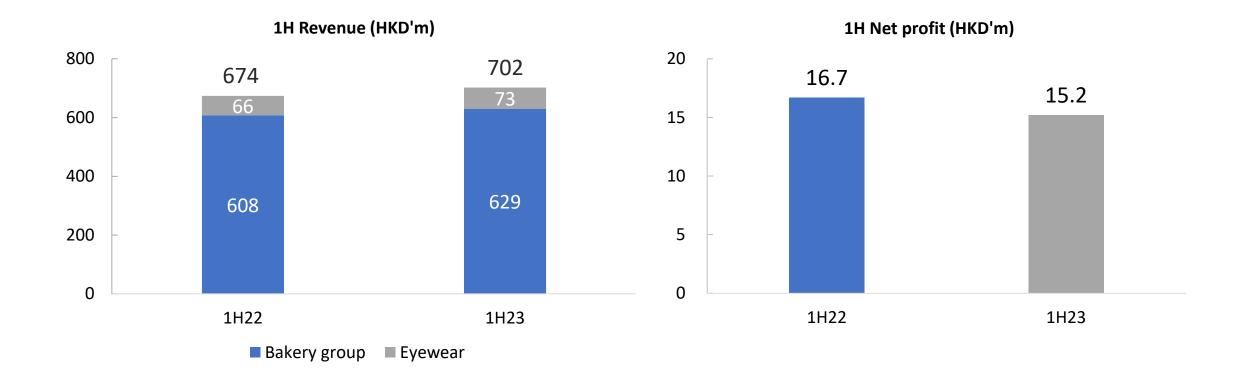
### Number of Stores



	30 Jun 2022	31 Dec 2022	Opened	Closed	30 Jun 2023
Bakery segment	151	160	3	(4)	159
Saint Honore – Hong Kong	107	115	3	(2)	116
Saint Honore – Macau	12	12	-	-	12
Saint Honore – China	26	26	-	(2)	24
Patisserie Mon cher	6	7	-	-	7
Eyewear segment – Zoff	13	14	-	-	14
CRA Group	164	174	3	(4)	173

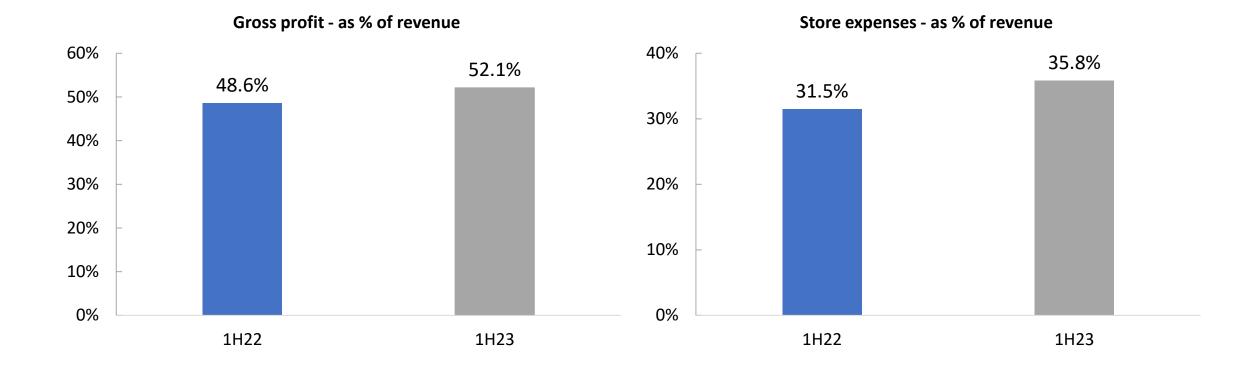
**Revenue and Net Profit** 





# Operating Margin







# 2H2023 Key Initiatives



### 2H2023 Key Initiatives

#### **Bakery**

- Protect market share in core categories with tactical promotion and new product development
- 2 Broaden product offering in cakes segment and marketing activities to capture market share
- 3 Improve GP margin using new equipment and review alternative raw materials
- 4 Store network expansion to commercial district and areas with higher consumption power
- 5 Selected sites in prominent locations will be re-fitted to boost customer experience and lift brand image



### 2H2023 Key Initiatives

#### **Eyewear**



Store network expansion to new catchment areas

2 Marketing campaign to promote MiYOSMART

3 Increase marketing efforts to target new customers and inbound tourists from China

- 4 Penetrate network via collaboration with MNCs or local corporates
- 5 Formulate overseas expansion plans



## Q&A



# Thank You