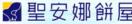


Convenience Retail Asia Limited 2020 Interim Results Announcement

13 August 2020





Presentation Disclaimer



This Document (the "Document") is for information purposes only. This Document is not intended to form the basis of any investment decision nor does it constitute a recommendation or advice as to how the reader should act on any matter.

The information in this Document is an overview only and does not contain or purport to contain information necessary for investment decisions. In making any investment decision, investors should rely on their own examination of Convenience Retail Asia and consult with their own legal, tax, business and/or financial advisors in connection with any acquisition of securities.

The information contained in this Document has been prepared in good faith by Convenience Retail Asia and it may contain forward looking statements including statements regarding our intent, belief or current expectations with respect to Convenience Retail Asia 's businesses and operations, market conditions, results of operational and financial conditions, capital adequacy, specific provisions and risk management practices. Readers are cautioned not to rely on these forward looking statements. Convenience Retail Asia does not undertake any obligation to publicly release the result of any revisions to these forward looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. While due care has been used in the preparation of forecast information, actual results may vary in a materially positive or negative manner. Forecasts and hypothetical examples are subject to uncertainty and contingencies outside Convenience Retail Asia's control. Past performance is not a reliable indication of future performance.

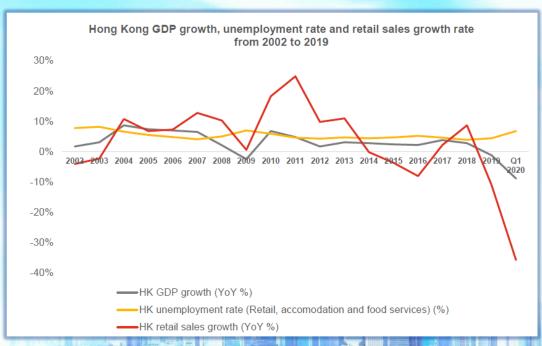
This Document does not constitute or contain an offer for purchase or invitation to purchase any securities and neither this Document nor anything contained herein shall form the basis of, or be relied upon in connection with, any contract or commitment whatsoever.

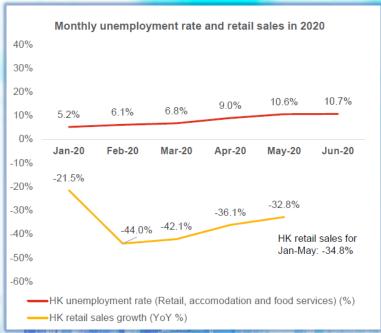
Agenda

- Hong Kong Retail Market 1H 2020 Key Highlight
- Impact of COVID-19 on our Business
- 2020 First Half Financial Results Highlight
- 2020 Outlook
- Questions & Answers

HONG KONG RETAIL MARKET KEY HIGHLIGHT

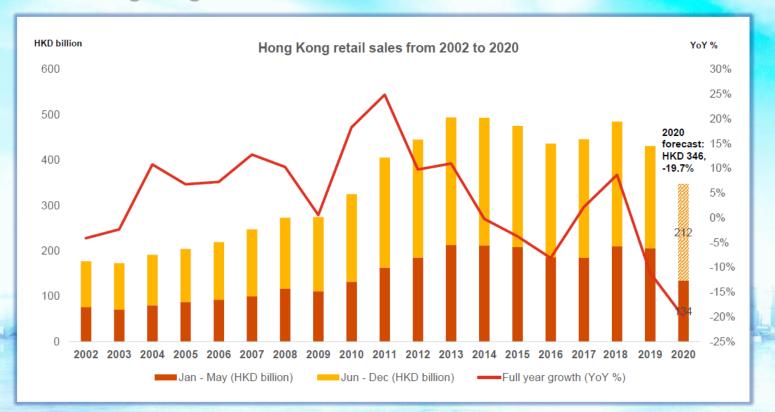
Economic Recession Deepened In Hong Kong



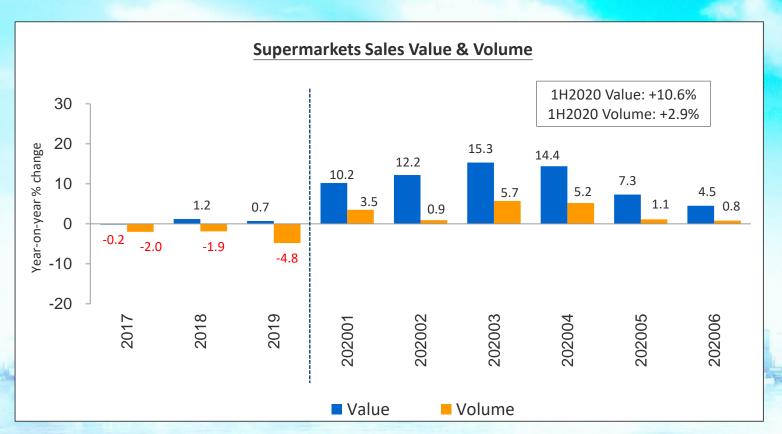


Hong Kong Retail Sales Forecast

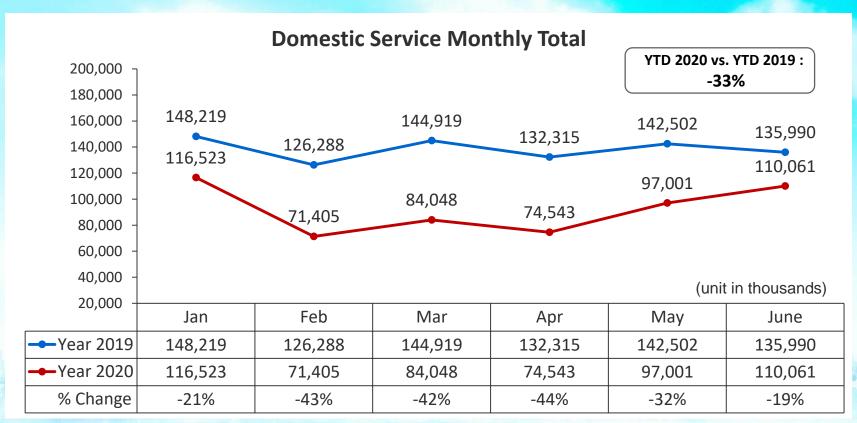
Hong Kong retail sales is estimated to fall 19.7% in 2020



2020 Retailing In Hong Kong



MTR Latest Passenger Number



^{*} Domestic Service included Tsuen Wan Line, Kwun Tong Line, Island Line, South Island Line, Tseung Kwan O Line, Tung Chung Line, Disneyland Resort Line, East Rail Line (excluding Cross boundary), Tuen Ma Line Phase 1 and West Rail Line with effect from 2 December 2007.

Source: MTR Website

8

IMPACT OF COVID-19 ON OUR BUSINESSES

COVID-19 Impact To Retailers

Retailing Format		Convenience Stores		
What Gains	What Loses	What Gains	What Loses	
Food	Non-Food	Cigarettes	Packaged Beverage	
Essential	Discretionary	Wine & Beer	Confectionery	
Residential	Commercial & Tourist	Ice-cream	Food Services	
Online	Offline	Masks / Hand Sanitizers / Disinfectants	Newspaper / Magazines	
Delivery / Hygiene	Almost All Services	BOPIS Services	Gift Tins / Non-Food	

Quick Actions Taken

- Defence Strategies & Actions
 - Staff Safety, Wellness & Health
 - Business Continuity Operationally & Financially
 - Take Good Care of the Community, Staff & Customers
- 2. Conserve Resources & Zero Waste
- 3. Effective Expenditures & Tight Control of Expenses
- 4. Freeze New Capital Expenditures, New Hires, New Investments
- Zero Infection, Zero Impact on Sales, Zero Impact on Bottom Line

Strategies Dealing With Coronavirus Crisis Safety, Health & Wellness

Office







Store









Respect

Strategies Dealing With Coronavirus Crisis New Opportunity - Relevant Products





Shield Plus 99%











Helping The Hong Kong Community

















OK Stamp It – Total Members



Saint Honore Building Up Loyal Customers Base

















聖安娜 Cake Easy 會員:即買即賞大抽獎 購物滿\$25即可參加,100%中獎!...



限時會員優惠:至尊七星伴明月冰皮月餅 +金沙流心奶黃月餅(4件裝)\$200/套 推廣期:8月3日至9日





















Cake Easy exceeded 730,000 members



New Collections & Services

















The Tenth Store In Hong Kong

Lee Theatre Plaza, Causeway Bay (opened 8th January 2020)









The Eleventh Store In Hong Kong

MiraPlace, Tsim Sha Tsui (opened 12th June 2020)











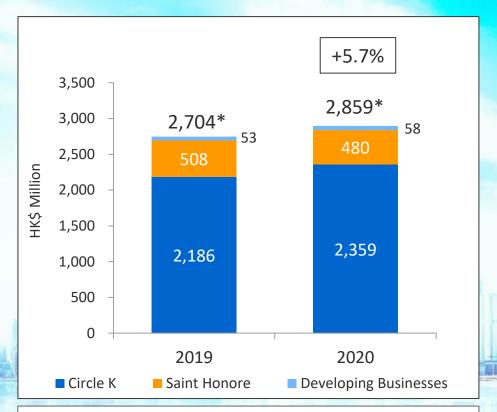


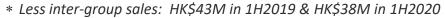
2020 FIRST HALF FINANCIAL RESULTS HIGHLIGHT

Number of Stores

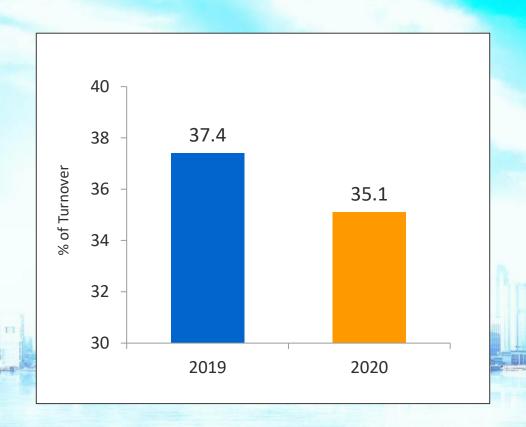
	1H2019	End of 2019	Opened	Closed	1H2020
Circle K Hong Kong	339	336	6	(2)	340
Circle K Macau (franchised)	32	33	-	-	33
Circle K Zhuhai (franchised)	14	14	-	(14)	-
Saint Honore HK & Macau	99	99	3	(4)	98
Saint Honore China	28	27	-	-	27
Zoff	7	9	2	-	11
CRA Group Total	519	518	11	(20)	509

Group Turnover

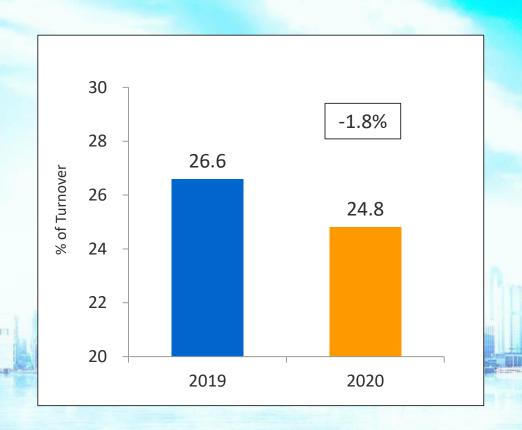




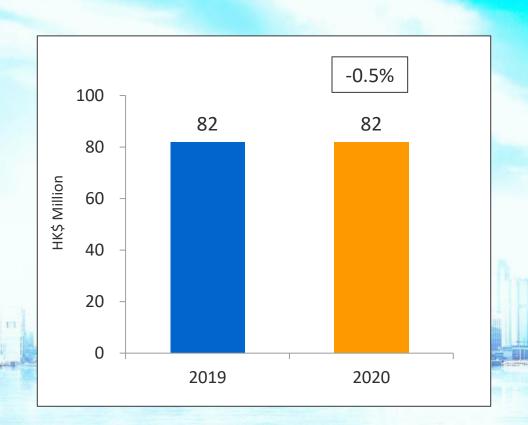
Gross Profit & Other Income



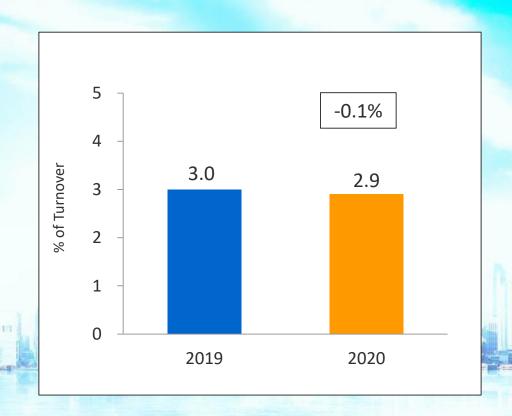
Group Store Operating Expenses



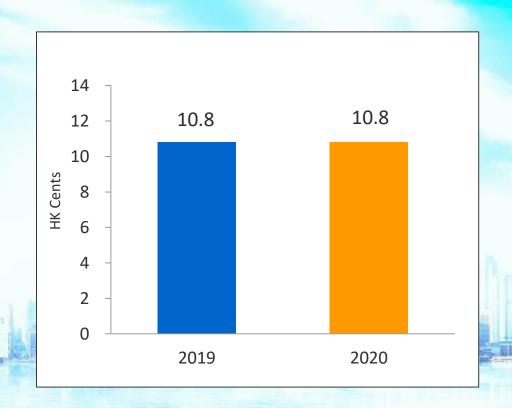
Group Net Profit



Group Net Profit as % of Turnover



Basic Earnings Per Share



2020 First Half Financial Results Highlight

	1H2019	1H2020	Change
Number of Stores	519	509	-10
Group Turnover (HK\$M)	2,704	2,859	5.7%
Group Net Profit (HK\$M)	82	82	-0.5%
Net Profit as % of Turnover	3.0	2.9	-0.1%
Basic Earnings Per Share (HK cents)	10.8	10.8	0%
Interim Dividends (HK cents)	6	6	0%



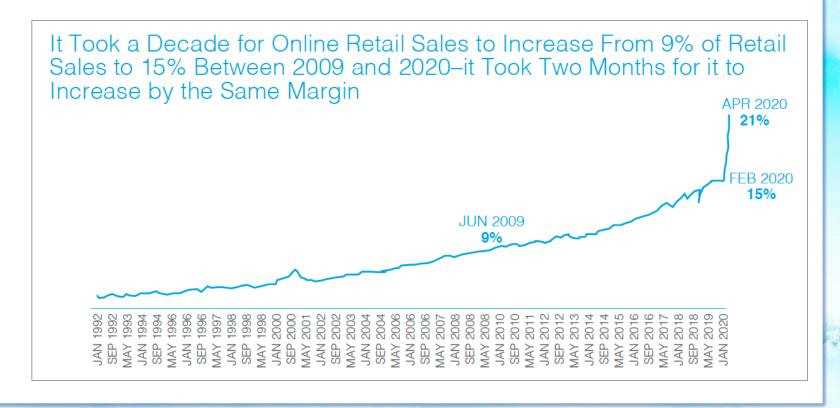
The COVID-19 New Normal

- People are surprised & scared by the experience
- The virus will not just go away
- Scenario of low cases per day could be the new normal for the coming 6 – 9 months
- Precautionary measures, travel restrictions, testing, tracing, business continuity policies, social distancing & precautionary actions by individuals & families will continue
- Customer traffic will not resume to Pre Covid-19 levels
- Consumers careful on spending due to uncertainty about the future & finances
- Safety, health & wellness, protect the family, new way of living, avoiding congestion, more EFS & Fun / Entertainment when at home

Five Emerging Changes In Customer Behaviors

- Top priority is hygiene, safety & wellness
- A big shift to digital engagement
- Nesting @ home
- Channel shifts
- How they work, How they commute, How they spend, How they shop, How they interact, How they entertain, How they learn, How they teach How they live?

ONLINE SALES GREW SIX TIMES FASTER THAN NORMAL OVERALL, AND FITNESS AND WELLNESS PRODUCTS SAW THE LARGEST GROWTH AFTER GROCERIES.





What We Are Doing?

- Safest retail outlets (Hygiene, Short queue)
- Reasonable price
- More online interaction
- Continue to expand & engage the loyal customer base
- New demand , New category, New Contents
- More EFS & effective
- Minimize drop in customer traffic & increase basket value
- Close non-performing stores

What We Must Do Next?

- Stay up-to-date & relevant in the new normal
- Reinvent our different store models
 - Reduced customer traffic at transportation, commercial & tourist districts
 - Avoiding congestion & queuing
 - Reconfigure residential stores
 - Food services counters
 - BOPIS (Buy online & pick up in store)
 - Reset store economics



