



CONVENIENCE RETAIL ASIA LIMITED

利亞零售有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 00831)

PROXY FORM

Form of proxy for use at the Annual General Meeting to be held on Thursday, 14 May 2026 at 4:00 p.m.

I/We, ¹ _____
of _____
being the registered holder(s) of² _____ shares of HK\$0.10 each in the capital
of the above-named Company (the "Company"), hereby appoint³ _____
of _____

or failing him/her, the Chairman of the Meeting as my/our proxy to attend and vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held at 1/F, LiFung Tower, 888 Cheung Sha Wan Road, Kowloon, Hong Kong on Thursday, 14 May 2026 at 4:00 p.m. and at any adjournment thereof on the undermentioned resolutions as indicated:

ORDINARY RESOLUTIONS		FOR ⁴	AGAINST ⁴
1	To receive and adopt the Audited Consolidated Financial Statements and Reports of the Directors and the Auditor of the Company and its subsidiaries for the year ended 31 December 2025		
2	To declare a final dividend		
3	(i) To re-elect Mr Terence Fung Yue Ming as Director (ii) To re-elect Ms Tiffany Daisy Lee Pei Ming as Director		
4	To re-appoint PricewaterhouseCoopers as Auditor and authorise the Board to fix their remuneration		
5	To give a general mandate to the Directors to allot and issue additional shares not exceeding 10% of the number of issued shares of the Company		
6	To give a general mandate to the Directors to repurchase shares of the Company not exceeding 10% of the number of issued shares of the Company		
7	Subject to and conditional upon the Listing Committee of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") granting the approval for the listing of, and the permission to deal in, the new shares of the Company in respect of the award shares to be granted under the proposed restricted share unit scheme of the Company ("2026 Restricted Share Unit Scheme"), to approve the 2026 Restricted Share Unit Scheme; and authorise any Director of the Company or his/her delegate(s) to do all such acts and to enter into all such transactions, arrangements and agreements as may be necessary or expedient in order to give full effect to the 2026 Restricted Share Unit Scheme		
8	Subject to and conditional on the passing of resolution no. 7 and the adoption of the 2026 Restricted Share Unit Scheme, to approve that the total number of shares which may be issued in respect of all options and awards to be granted under the 2026 Restricted Share Unit Scheme and any other share schemes of the Company must not in aggregate exceed 10% (or such other percentage which may be specified by the Stock Exchange from time to time) of the total number of issued shares of the Company on the date of the passing of this resolution (the "Scheme Mandate Limit") or the relevant date of approval of the refreshment of the Scheme Mandate Limit		

Dated this _____ day of _____ 2026

Signature⁵ _____

Notes:

- (1) Full name(s) and address(es) to be inserted in **BLOCK CAPITALS**.
- (2) Please insert the number of shares registered in your name(s). If no number is inserted, this form of proxy will be deemed to relate to all the shares in the Company registered in your name(s).
- (3) If any proxy other than the Chairman of the Meeting is preferred, please strike out the words "the Chairman of the Meeting" and insert the name and address of the proxy desired in the space provided. ANY ALTERATION MADE TO THIS FORM OF PROXY MUST BE INITIALLED BY THE PERSON(S) WHO SIGNS IT. A proxy need not be a shareholder of the Company but must attend the Meeting in person to represent you.
- (4) Please indicate with a "✓" in the appropriate space beside each of the resolutions how you wish the proxy to vote on your behalf on a poll. If this form is returned duly signed, but without any indication, the proxy will vote for or against the resolutions or will abstain, at his/her discretion.
- (5) This form of proxy must be signed by you or your attorney duly authorised in writing or, in the case of a corporation, must be either under its common seal or under the hand of an officer or attorney duly authorised.
- (6) In the case of joint holders, the vote of the senior who tenders a vote whether in person or by proxy will be accepted to the exclusion of the votes of the other joint holders. For this purpose, seniority is determined by the order in which the names stand in the register of members in respect of the joint holding.
- (7) To be valid, this form of proxy together with any power of attorney or other authority (if any) under which it is signed or a notarially certified copy of such power or authority shall be deposited with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, not less than 48 hours before the time appointed for holding the Meeting or any adjourned Meeting. This form of proxy must not be deposited using electronic means.
- (8) Each of the resolutions submitted for determination at the Meeting will be voted by way of a poll. On a poll, every shareholder present in person or by a duly authorised corporate representative or by proxy shall have one vote for every share held by him/her. The results of the poll will be published on the websites of the Company at www.cr-asia.com and HKExnews at www.hkexnews.hk following the Meeting.
- (9) Please refer to the Notice of Annual General Meeting of the Company dated 14 April 2026 for the arrangements for bad weather.