CONTENTS

About CK Hutchison Holdings Limited	4	Social Inclusion	42
Message from the Chairman	6	Digital Inclusion	43
hessage from the chairman	O	Sustainable Product Choices	44
About this Report	8	Consumer Preferences	44
Reporting Scope	8	Customer Engagement in the Circular Economy	46
Reporting Frameworks	8	Environment	48
Sustainability at CK Hutchison	10	Decarbonisation	50
Reporting What Matters	10	Climate Action Strategy	50
Materiality	11	GHG Emissions Reduction Targets	51
Group Sustainability Framework	11	Renewable and Other Clean Energy	55
Progress Highlights and Plans	14	Clean Transportation Energy Efficiency	60 62
		Biodiversity Protection	63
Governance	16	Environmental Net Gain	63
Integrated Governance Structure	18	Anti-deforestation	65
The Board	18	Water Management	66
Sustainability Committee	18	Water Data	66
Audit Committee Sustainability Working Group	19 19	Water Data Water Risk	67
Governance Working Group	19	Water Use	68
Cyber Security Working Group	19	Air Quality	70
Internal Audit Assurance	19	Air Emissions	70
Risk Management	19		
Sustainability at the Core Businesses	19	Circular Economy	72
Internal Control Framework	20	Waste Data	72 73
Governance Policies	20	Waste Management Services Diverting Waste from Landfill	73 74
Communication and Training	22	Focus on E-Waste	75
Due Diligence	22	Focus on Plastics	76
Ongoing Assessment	22	Social	78
Monitoring and Review Whistleblowing	22 22		
_		Employer of Choice	80
Data Privacy and Cyber Security	24	Talent Attraction	82 83
Personal Data Governance and Information Security Cyber Security Strategy and Performance	24 26	Employee Engagement Learning and Development	83
Labour and Human Rights	29	Inclusion and Diversity	87
		Equal Opportunities	87
Supply Chain Responsibility	30	Strength in Diversity	87
Supplier Code of Conduct Supplier Screening and Assessments	30 30	Health, Safety and Wellbeing	90
Sourcing Guidelines	30	Creating a Culture of Safety	90
Sustainable Investing	31	Safety Risk Management and Mitigation	91
New Investments	31	Holistic Wellbeing	92
Capital and Operating Expenditure	31	Contractor Safety	93
Debt Financing	31	Community Investment	94
		Addressing the Challenges of Today	94
Sustainable Business Model & Innovation	32	Targeted Community Contributions	95
Service Excellence	34	and and in the Environmental and	
ISO Management Systems	34	Appendix 1: Environmental and Social Performance Indicators	98
Quality and Safety Standards Business Continuity Planning	36 37		70
Customer Relationship Management	37 37	Appendix 2: Hong Kong Stock Exchange	
Climate Resilient Business	38	ESG Guide Content Index	110
		Appendix 3: Full List of Reported	
Embracing Innovation Climate Adaptation	38 40	Business Units	115
Climate-related Financial Disclosures	40	Appendix 4: List of Abbreviations	116