

# CHINA COMMUNICATIONS SERVICES CORPORATION LIMITED

STOCK CODE: 552



August 30, 2011

# **MANAGEMENT**



EXECUTIVE DIRECTOR & PRESIDENT

MR. ZHENG QIBAO

EXECUTIVE
DIRECTOR &
EXECUTIVE VICE
PRESIDENT

MR. YUAN JIANXING

EXECUTIVE DIRECTOR & CFO

MS. HOU RUI







# **OVERVIEW**



# **BUSINESS REVIEW**



# **FINANCIAL RESULTS**





# **HIGHLIGHTS**



Sustained favorable development momentum, revenue up 16.0% and net profit up 16.3%

Continued to optimize revenue mix and achieved healthier quality of revenues

Focused on three major markets, and reinforced our leading position in the domestic operator market through implementing adaptive expansion strategies

Strengthened intensive management and improved resource allocation capability to sustain value creation for shareholders



# FAVORABLE OVERALL PERFORMANCE





Revenue & net profit grew in tandem and sustained relatively rapid growth



Gross profit margin grew by 0.2pp via optimization of revenue mix



Net profit margin remained stable and ROE sustained growth

(RMB'M, except EPS & % figures)	1H2010	1H2011	Change
Revenue	21,720	25,189	16.0%
Gross Profit	3,365	3,948	17.3%
Gross Profit Margin	15.5%	15.7%	+0.2pp
Net Profit	906	1,053	16.3%
Net Profit Margin	4.2%	4.2%	-
EPS (RMB)	0.157	0.182	16.3%
ROE*	13.6%	14.4%	+0.8pp

# CONTINUED IMPROVEMENT OF REVENUE MIX AND REVENUE QUALITY

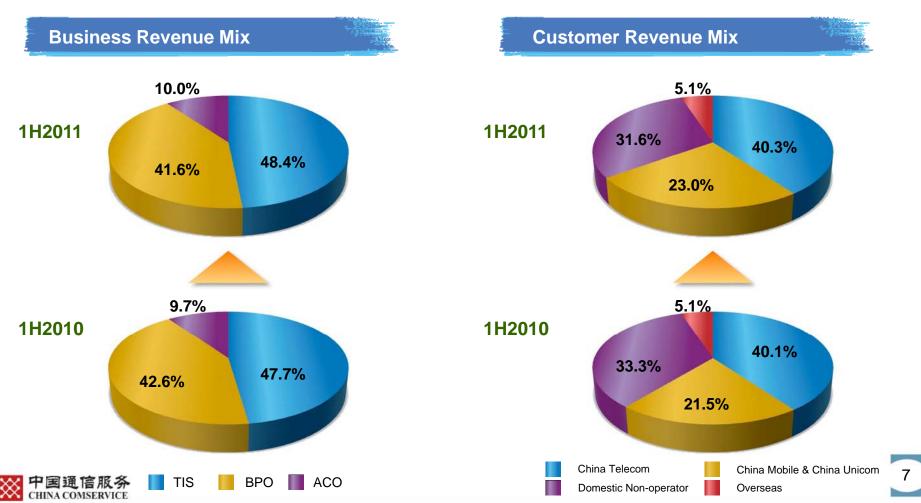




Revenue share of TIS and ACO grew by 0.7 pp and 0.3 pp respectively to 48.4% and 10.0%



Revenue share of China Mobile and China Unicom together grew by 1.5 pp to 23.0%



# SUSTAINED LEADING POSITION IN THE DOMESTIC OPERATOR MARKET



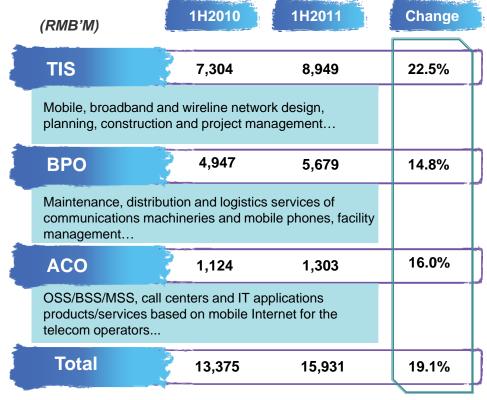


Flexibly allocated resources and captured opportunities triggered by operators' CAPEX spending to realize rapid growth



Outstanding service capability and service quality further recognized by customers



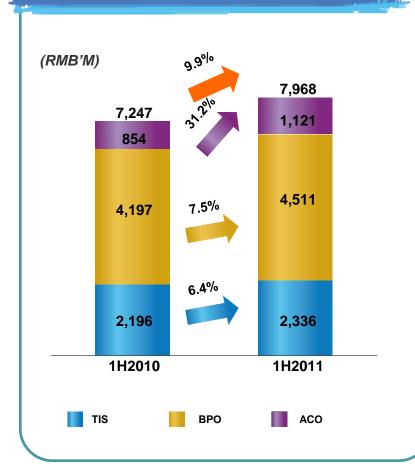




# CONTINUED DEVELOPMENT IN THE DOMESTIC NON-OPERATOR MARKET



# Revenue from Domestic Non-operator Market





ACO revenue up over 30% by focusing on the informatization demands from government and industry customers



Further optimized revenue mix by controlling the growth of low-margin businesses in BPO



Achieved favorable results in service innovation and continued to develop key industries and key projects

#### **Typical Cases in Key Industries**







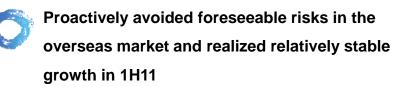
- 2011\_Xi'an International Horticultural Exposition Informatization Project
- PICC Nation-wide Facility Rooms Safety Project
- China Oil WAN Network Upgrade Project

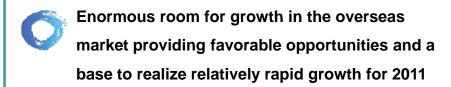
# PROACTIVE AND PRUDENT EXPANSION IN THE OVERSEAS MARKET



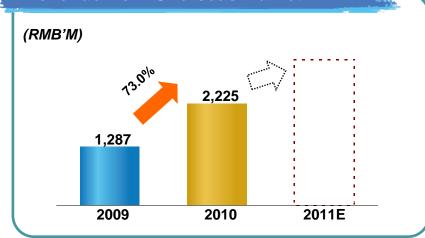








#### **Revenue from Overseas Market**



#### **Typical Cases**

- Tanzania ICT National Backbone Fiber Network Construction Phase II
- Nepal Backbone Fiber Network Construction
- Malaysia FTTH Construction
- Saudi Arabia ZAIN Backbone Fiber Network Construction

## **PROSPECT**



#### **Broad Market Space in Targeted Markets**

- Enormous and sustainable CAPEX and OPEX investment brought by the scale development of mobile and wireline Internet from domestic operators
- Strong demand for informatization construction by government and industry customers with ~ RMB2 trillion investment for informatization during the 12th Five-year period
- Great demand for communications network construction in Africa, Middle East, Latin America and other neighbor countries/regions of China
- New demand for Three Network Convergence and CPN (Customer Premises Network) triggered by penetration among different industries and within certain industry

# Focus on Three Major Markets Realize Balanced Development Improve Core Capabilities

Adhere to our positioning as a leader of producer services in the informatization sector, adopt proper tactics in executing our development strategies, and focus on three major markets for a balanced development

Enhance intensive operation and management innovation, push forward the transformation into a management and technology focused enterprise, and flexibly allocate resources based on market opportunities

Persist in external growth strategy and acquire quality assets with synergistic effects

Leverage on equity financing (rights issue) and properly utilize financial leverage to provide strong funding support for business development







# REVENUE BREAKDOWN

(RMB'M)	1H2010	1H2011	Change %	6 of revenue
TIS	10,352	12,186	17.7%	48.4%
Design	2,055	2,433	18.4%	9.7%
Construction	7,699	8,979	16.6%	35.6%
Supervision	598	774	29.5%	3.1%
ВРО	9,261	10,483	13.2%	41.6%
Maintenance	1,934	2,361	22.1%	9.4%
Distribution	6,256	6,924	10.7%	27.5%
Facility Management	1,071	1,198	11.8%	4.8%
ACO	2,107	2,520	19.6%	10.0%
IT Applications	972	1,315	35.4%	5.2%
Internet Services	187	244	30.4%	1.0%
Voice VAS	338	348	3.0%	1.4%
Others	610	613	0.4%	2.4%
Total	21,720	25,189	16.0%	100.0%

# CONTINUED OPTIMIZATION OF BUSINESS REVENUE MIX



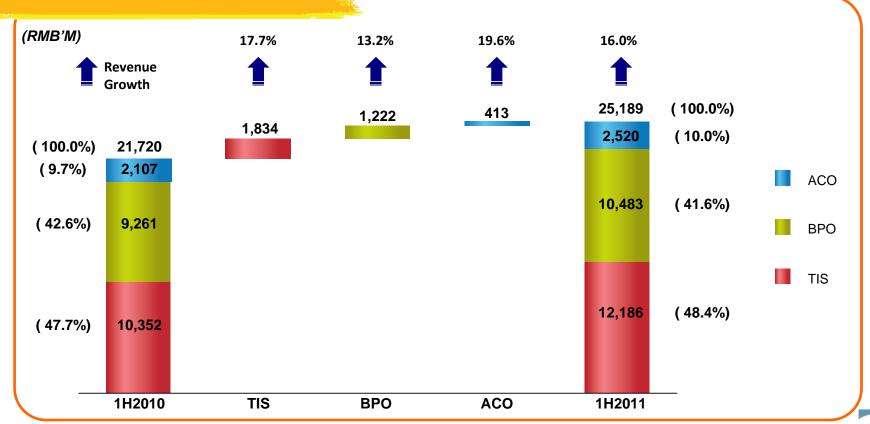


TIS and ACO sustained relatively rapid growth; both growth rates > 17%



Scale & quality grew in tandem, with optimizing business mix

#### **Revenue Growth Contribution**



# FOCUSING ON THREE MAJOR MARKETS



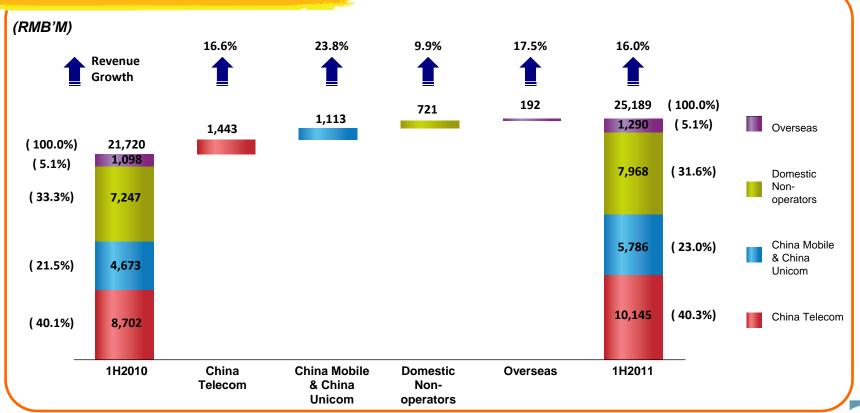


Combined revenues of China Mobile and China Unicom grew by almost 24% and our leading position in the domestic operator market further enhanced



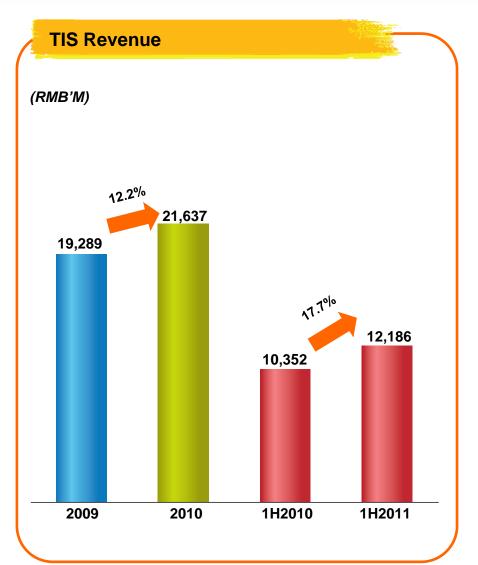
Persistently developed domestic non-operator market and overseas market with steady revenue growth

#### **Revenue Growth Contribution**



# TIS - FAVORABLE GROWTH SUSTAINED







New opportunities brought by the fullservice operation of the domestic operators, including mobile network upgrade, fiber optic broadband and Wi-Fi hot spot construction etc.

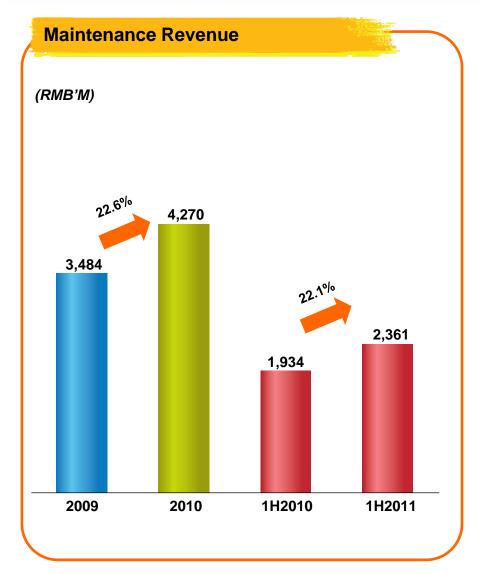


TIS revenue from domestic operators recorded RMB8.95 bn, up by 22.5%, among which design up by 23.2% and supervision up by 35.9%, respectively



TIS revenue from domestic non-operator and overseas customers sustained steady growth

# BPO - RAPID GROWTH OF MAINTENANCE BUSINESS CONTINUED



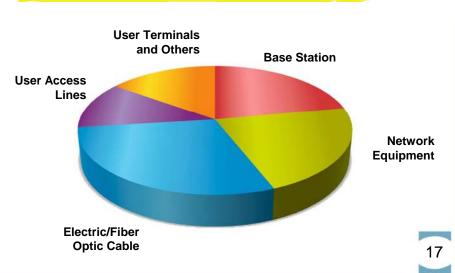


Proactively took part in high-end maintenance business outsourced from telecom operators by leveraging on our competitive edges of integrated "Construction, Maintenance, Optimization" service model



High quality maintenance services demonstrated positive effects for retaining customers and winning construction projects

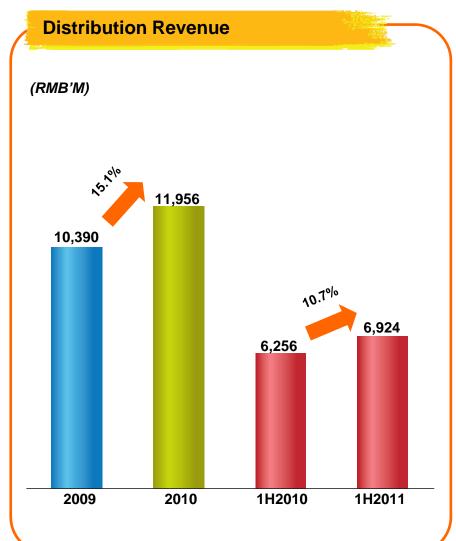
#### **Revenue Structure**





# **BPO - IMPROVED QUALITY OF DISTRIBUTION BUSINESS**





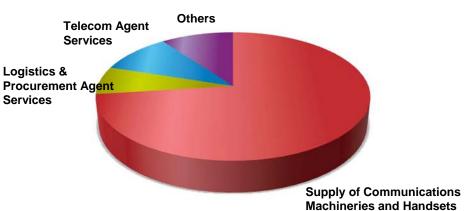


Tilting resource towards high-end customers and high-end businesses to improve revenue quality



Strictly controlled the growth of low-end businesses to improve profitability

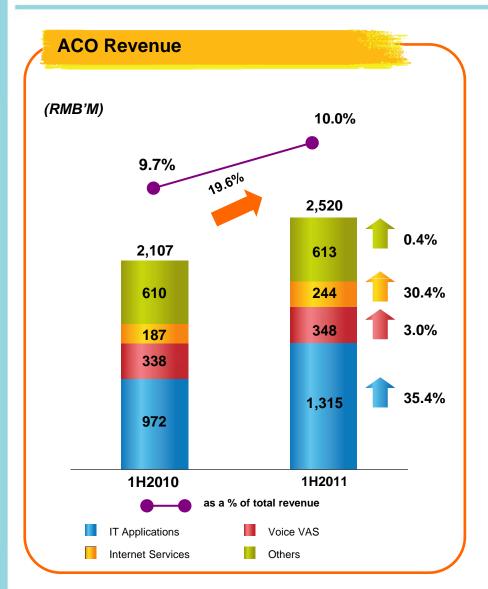
#### **Revenue Structure**





## ACO - RAPID GROWTH AND IMPROVED QUALITY







Benefited by the great social needs for informatization, ACO revenue up by almost 20%



Revenues from IT applications and Internet Services both up over 30%



Signed JV agreement with Sybase to provide mobile Internet related products and services

#### **Typical Cases**

- China Development Bank Smart Building Weak Current Engineering Construction Project
- © Erdos Economy Development Park Smart Weak Current Engineering Construction Project
- Yunnan Courts Province-wide IT Network Reconstruction and Long-Distance IT System Construction Project
- "Safety City" Public Safety Monitoring Project









## **BUSINESS DEVELOPMENT STRATEGY**



# **Domestic Operator Customers**

- Network upgrade, fiber
   Optic network, broadband
- 3G,4G/LTE
- WiFi hot spot
- Mobile payment

# **Domestic Non- operator Customers**

- High-end communications planning and consulting services
- Integrated informatization solutions
- Integrated service capabilities

#### **Overseas Customers**

- Turnkey network construction projects for overseas operators
- ICT construction for overseas government and industry customers
- Overseas subcontracting projects from equipment vendors
- Overseas communications system construction projects from large SOEs

### **Satisfy Increasing Customer Demands**

Leverage on integrated service capability

Sustain leading position in the operator market

Further expand non-operator and overseas markets

#### **Customer and Market Expansion**

Provide comprehensive integrated communications construction solutions

Optimize resource allocation and strengthen explorations in domestic nonoperator, overseas and Northern market of China

#### **Business Model Optimization**

Increase revenue share of high-end businesses and control growth of low-end businesses to improve profitability and revenue quality

Enhance coordination among regions and business lines, increase investment in R&D, innovate services and products to strengthen service capabilities

#### **External Resources Integration**

Introduce strategic partners for high-end and innovative businesses

Properly utilize proceeds raised via rights issue, acquire assets having synergistic effects with the Company's existing businesses







# FINANCIAL PERFORMANCE

(RMB'M, except EPS)	1H2010	1H2011	Change	% of revenue
Revenue	21,720	25,189	16.0%	100%
Nevellue	21,720	23,109	10.078	100 /6
Cost of Revenue	18,355	21,241	15.7%	84.3%
Direct personnel	3,439	3,779	9.9%	15.0%
Subcontracting	5,667	7,318	29.1%	29.1%
Materials	7,011	7,596	8.3%	30.1%
D&A	175	181	4.0%	0.7%
Others	2,063	2,367	14.7%	9.4%
Gross Profit	3,365	3,948	17.3%	15.7%
SG&A	2,384	2,831	18.7%	11.2%
Net Profit	906	1,053	16.3%	4.2%
EPS (RMB)	0.157	0.182	16.3%	N/A

# GROSS PROFIT MARGIN AND COST STRUCTURE





Revenue continued stable growth



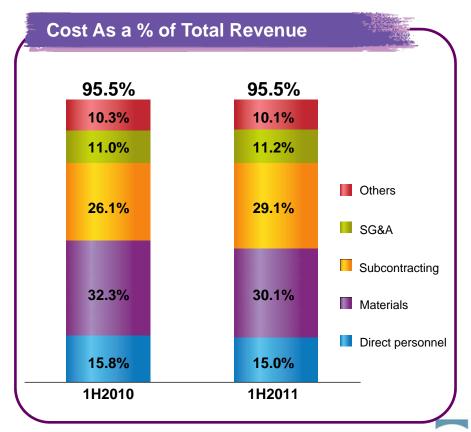
Service capability and quality further recognized by customers



Continuously optimized revenue mix and implemented effective cost control

Gross profit margin up by 0.2 pp





# TOTAL PERSONNEL COST





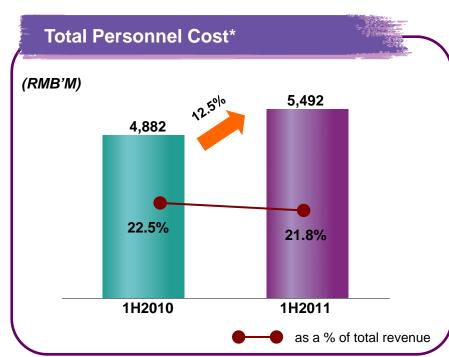
Increase of total personnel cost lower than both revenue growth and net profit growth

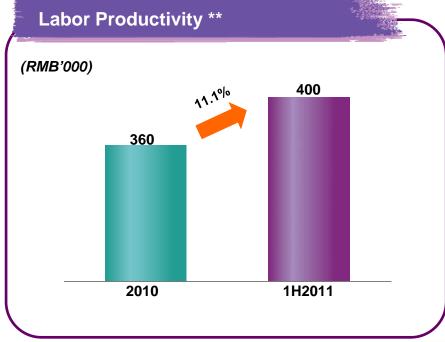


Labor productivity continued to grow



Total personnel cost / total revenues remained stable while achieving scale development





- Total personnel costs=Direct personnel + Staff cost in SG&A
- Labor Productivity= Revenue over year end/period end staff number (Annualized basis)



## MATERIAL COST AND SUBCONTRACTING COST





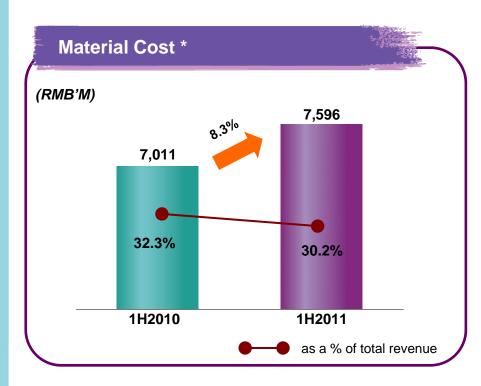
Effectively controlled the growth of material cost by curbing the distribution business

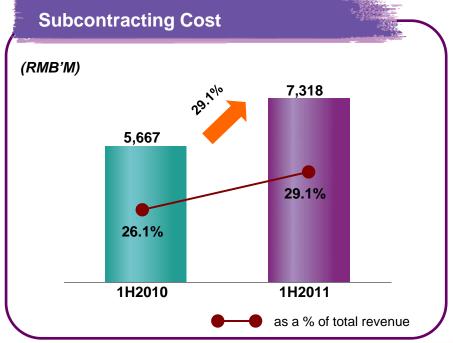


Continued to outsource low-end and labor-intensive businesses to advance the transformation to technology and management focused model



Included subcontracting management as part of our value enhancement program and built up comprehensive subcontracting management system





<sup>\*</sup> Material cost refers to the purchase of materials and telecommunications products



## **CASH MANAGEMENT**

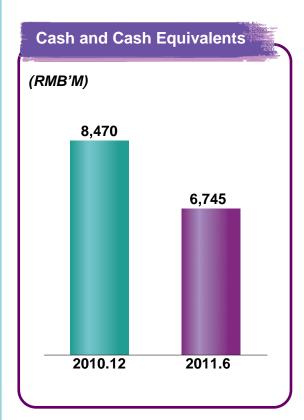


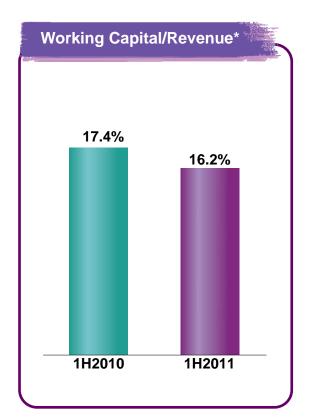


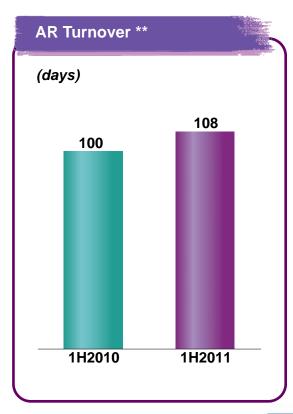
Enhanced working capital management and continuously improved utilization efficiency



Further implemented centralized cash management and expedited internal cash turnover to support business development









<sup>\*\*</sup> Annualized basis, accounts receivable refers to average of the beginning and period end balance



# **CAPITAL STRUCTURE**





Solid capital structure



Seek for the best capital structure to further increase shareholders' return

(RMB'M)	2010.12.31	2011.6.30	Change
Total Assets	33,868	35,586	1,718
Cash and cash equivalents	8,470	6,745	-1,725
Account receivables	12,888	16,967	4,079
Fixed assets (NBV)	4,026	3,913	-113
Total Liabilities	19,514	20,920	1,406
Interest-bearing borrowings	1,781	1,312	-469
Account payables	9,769	11,371	1,602
Equity attributable to equity shareholders	14,221	14,544	323
Total liabilities/Total assets	57.6%	58.8%	+1.2pp
Debt-to-capitalization ratio	11.1%	8.3%	-2.8pp

## **RIGHTS ISSUE**



Obtained approval from Shareholders on the rights issue proposal to raise not more than RMB4 billion

To launch the rights issue proposal with accordance to the condition of the capital market in due course after obtaining approval from CSRC

Rights Issue

28th June 2011

Obtained approval from Shareholders

August 2011

Pending for CSRC approval

Debt Financing Obtained new credit line from international banks to support the expansion of overseas business

Internal Funding Further enhance internal centralized cash management to increase efficiency of internal funding utilization

Provide Solid
Funding
Support for the
Rapid and
Sustainable
Growth in the
Future



# CONTINUE TO CREATE VALUES FOR SHAREHOLDERS



Utilize proceeds from rights issue as planned, continue to expand domestic and overseas markets, increase R&D investment and capture M&A/JV opportunities to broaden revenue source

Optimize capital structure and rationally use financial leverage

Enhance internal financing to improve efficiency of funding utilization

Maximize Return for Our Shareholders

Strengthen intensive management, integrate internal resources and enhance internal coordination, project management and IT system to improve operating efficiency and core competence

Strengthen risk management to ensure healthy and sustainable development





## FORWARD-LOOKING STATMENTS



This presentation and the presentation materials distributed herewith include "forwardlooking statements". All statements, other than statements of historical facts, that address activities, events or developments that China Communications Services Corporation Limited ("China Communications Services") expects or anticipates will or may occur in the future (including but not limited to projections, targets, estimates and business plans) are forwardlooking statements. China Communications Services' actual results or developments in the futures, including those of the businesses that China Communications Services may acquire, may differ materially from those indicated by these forward-looking statements as a result of various factors and uncertainties, including but not limited to the level of demand for telecommunications services; competitive forces in more liberalized markets; the effects of tariff reduction initiatives; changes in the regulatory policies and other risks and factors beyond China Communications Services' control. In addition, China Communications Services makes the forward-looking statements referred to herein as of today and undertakes no obligation to update these statements.