

## **Corporate Presentation**

2009/10 Annual Results 21 September 2010

Bossini International Holdings Limited 堡獅龍國際集團有限公司

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**Financial Review** 

### 2009/10 Highlights





Encouraging operational performances indicated a successful implementation of our business strategies in line with our brand value "be happy"

GP margin expanded by 3% points to 52% attributable to stable product prices as a result of enhanced product designs and further improved margin management

Retail sales performance gained growth momentum with overall same-store sales grew by 5%, while Hong Kong market achieved a remarkable 11% same-store sales growth

Strong cash position with a net cash balance recorded a substantial increase of HK\$137 million to HK\$402 million

Added 183 new stores to Bossini global distribution network, taking the number of stores to 1,361



### **Results Highlights**

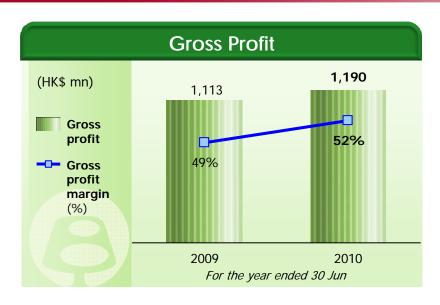


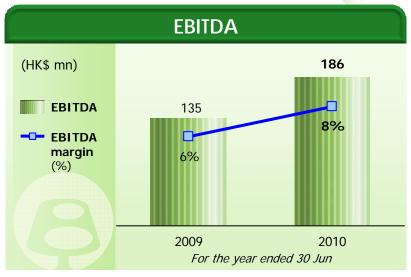
	For the year ended 30 Jun		
	2010	2009	Change
(HK\$ mn)			
Revenue	2,306	2,254	+2%
Gross profit	1,190	1,113	+7%
EBITDA	186	135	+37%
Operating profit	114	60	+91%
Profit attributable to owners	90	50	+80%
Basic EPS (HK cents)	5.66	3.16	+79%
Dividend per share (HK cents) - Interim	1.1	1.0	+10%
- Final	2.3	1.0	+130%
- Special	0.3	-	n/a

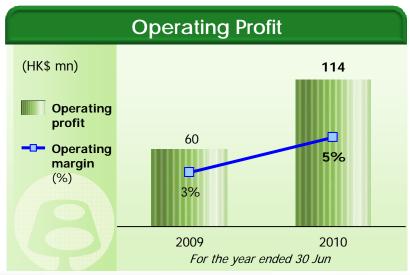
- Retail sales growth compensated the decline in export franchising sales
- Effective cost management resulted in a 37% yoy growth in EBITDA
- Dividend payout ratio reached 65%

### Rising Profitability by All Metrics











### **Solid Financial Position**



© Cash and bank balances further increased to HK\$463 million as at 30 Jun 2010, while net cash rose to HK\$402 million

	At 31Aug 2010	At 30 Jun 2010	At 30 Jun 2009
Net cash* (HK\$ mn)	440	402	265

<sup>\*</sup> Time deposits, cash and bank balances less bank loans

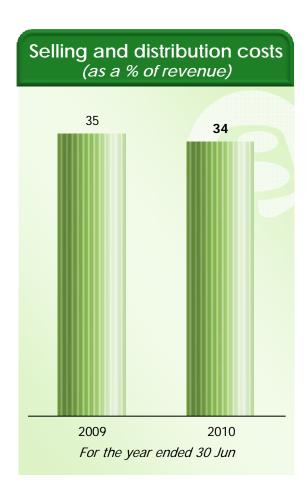
	At 30 Jun 2010	At 30 Jun 2009
Financial Position & Ratio		
Current ratio (times)	2.16	2.27
Cash and bank balances (HK\$ mn)	463	342
Total liabilities to equity ratio (%)	60	50
Return on equity (%)	13	8
Working Capital		
Inventory turnover# (days)	48	45

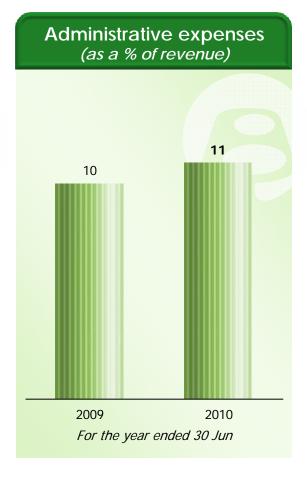
<sup>#</sup> Inventory held at year end divided by annualised revenue times 365 days

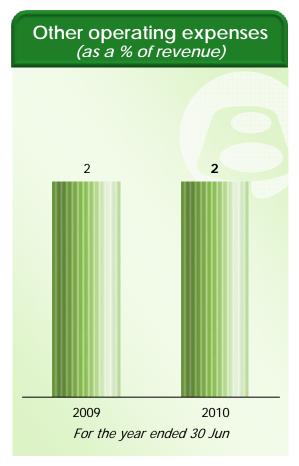
### **Operating Expenses Breakdown**



Total operating expenses accounted for 47% of revenue (2009: 47%)









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**Review of Operations** 



### **Market Review**



#### A year of mixed challenges

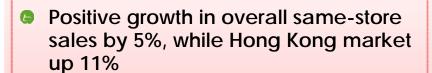


#### **Core markets**

Signs of economic recovery



- Many of the countries in the Asia-Pacific region have experienced gradual recovery during second half of 2009/10
- Macro economic uncertainties still linger in some markets and affect the Group's export sales to a degree

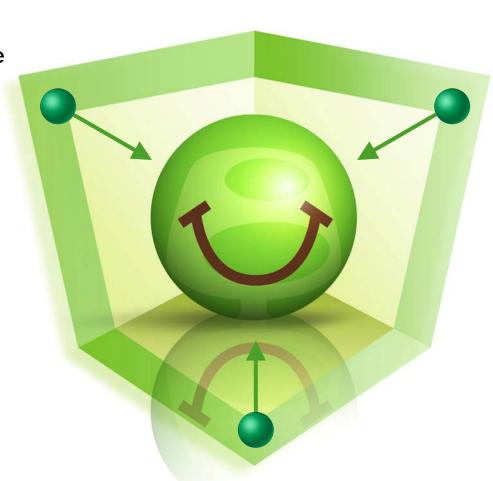


- The Group capitalise the opportunities arise during the economic downturn
- Continued expansion in export franchising network

### **Focused Business Strategy**



Enhancing the "be happy" brand image



Business expansion in the mainland China market

Optimising internal operation

### No. of Stores by Region



- Bossini is one of the most valued apparel brand owner, retailer and franchiser in the Asia-Pacific region with a total of 1,361 stores in 33 markets
- Total retail floor area reached 769,300 sq. ft. (2009: 700,500 sq. ft.)

#### No. of Directly Managed Stores

	At 30 Jun 2010	At 30 Jun 2009	Change
Hong Kong	41	41	-
Mainland China	436	362	+74
Taiwan	86	84	+2
Singapore	26	31	-5
Malaysia	22	20	+2
Sub-total	611	538	+73

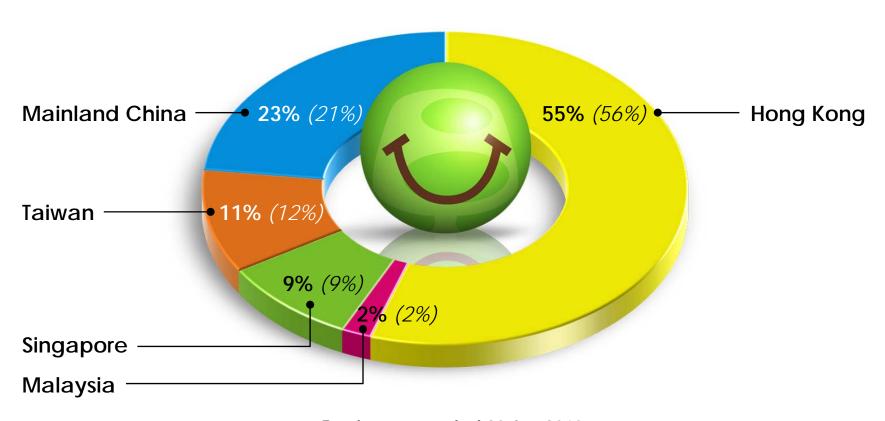
#### No. of Franchised Stores

Mainland China	297	216	+81
Other countries	453	424	+29
Sub-total	750	640	+110
Total	1,361	1,178	+183

### Revenue Analysis



#### Revenue by geographical market



For the year ended 30 Jun 2010 Comparative figures for the year ended 30 Jun 2009 in brackets

### Retail Performance by Region



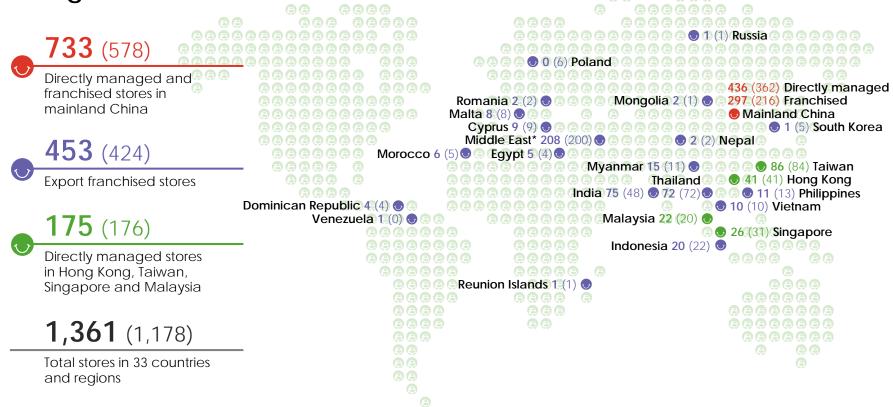
- Retail performance in Hong Kong and Taiwan improved significantly
- Goldant Total operating profit margin increased to 5%

	Same-store GP growth		e-store growth	Ор	perating marg	gins
	2010 <i>(%)</i>	2010 <i>(%)</i>	2009 <i>(%)</i>	2010 <i>(%)</i>	2009 <i>(%)</i>	Change (% pts)
(For the year ended 30 Jun)						
Hong Kong	15	11	-2	13	10	+3
Mainland China	1	-1	5	-7	-7	-
Taiwan	-2	-4	-12	-1	-8	+7
Singapore	1	-1	-8	-4	-3	-1
Malaysia	-9	-12	1	-17	-16	-1
Total	8	5	-3	5	3	+2

### **International Footprint**



A total of 1,361 stores (2009: 1,178) with presence in 33 countries and regions



At 30 Jun 2010 (comparative figures at 30 Jun 2009 are shown in brackets)

<sup>\*</sup> The Middle East includes UAE, Qatar, Lebanon, Bahrain, Kuwait, Iran, Jordan, Syria, Saudi Arabia and Oman

### **Strong Brand Recognition**



Strong heritage and long history of "bossini" brand



Ongoing efforts in re-energising and refreshing our brand image with the "be happy" brand value



Positive growth in overall same-store sales by 5%





### **Multi-Brand Strategy**



Adopted a multi-brand strategy to target different market segments in the mainland China market









### Co-branded & licensed products



Our licensing programme has successfully added value to our "be happy" brand image





### Co-branded & licensed products









# New Flagship Stores in mainland China







- City: Urumqi, Xinjiang
- Date opened: June 2010
- Gross Floor Area: over 10,000 sq. ft.
- The largest amongst the Group's global network
- Highlighting the "bossini" concept and alluring marketing campaigns that will refresh and excite the customers

### Capex





	For the year ended 30 Jun 2010	
(HK\$ mn)		
Shop and office renovation	37	
I.T. investment	20	
Others	3	
Total	60	







**Future Plans and Strategies** 

### **Business Strategies**



One of the most valued apparel brand owner, retailer and franchiser in the Asia-Pacific region

- Good value for money products
- Easy to mix and match products
- Outstanding customer services

Improving brand equity

Focusing on expanding the mainland China market

### **Future Growth Drivers**



- Go The mainland China market will emerge as the key growth driver in the medium to long term for the Group
- Our solid foundation and highly-renowned brand will ensure our export franchising business returns to a growth cycle

Network Development Plan for 2010/11				
	No. of Stores			
Mainland China	+230			
Hong Kong & other countries (Directly managed)	+16			
Other countries (Export franchise)	+8			
Total	+254			



### **Long Term Target**



#### **Our Vision**

To be a top-of-mind brand leader globally





## Dividend Policy

Reward shareholders with fruitful long-term return and strive to maintain our dividend payout ratio above 50%



