

萬城控股有限公司 MILLION CITIES HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liabilities)
(於開曼群島註冊成立的有限公司)

(Stock Code: 2892) (股份代號: 2892) (the "Company") (「本公司 |)

Terms of reference of the Remuneration Committee (the "Committee") of the Board (the "Board") of Directors (the "Directors") of the Company 本公司董事(董事)會(董事會)薪酬委員會(委員會)職權範圍

(中文本為翻譯稿,僅供參考用)

1. Constitution

1.1 The Committee is established pursuant to a resolution passed by the Board at its meeting held on 26 November 2018.

1. 組成

1.1 本委員會乃根據董事會於2018年11月26 日舉行的會議通過的決議案成立。

2. Membership

- 2.1 Members of the Committee shall be appointed by the Board from amongst the members of the Board and shall consist of not less than three members and a majority of which should be independent non-executive Directors of the Company.
- 2.2 The Chairman of the Committee shall be appointed by the Board or elected among the members of the Committee and shall be an independent non-executive Director.

2. 成員

- 2.1 委員會成員由董事會從董事會成員中 挑選,委員會人數最少三名,而大部 份之成員須為本公司的獨立非執行董 事。
- 2.2 委員會主席由董事會委任或經委員會 成員選舉、及必須是獨立非執行董事。

- 2.3 The company secretary of the Company shall be the secretary of the Committee. In the absence of the secretary of the Committee, Committee members present at the meeting may elect among themselves or appoint another person as the secretary for that meeting.
- 2.3 本公司的公司秘書為委員會的秘書。 如委員會秘書缺席,出席委員會會議 的成員,可互選或委任其他人擔任該 會議的秘書。
- 2.4 The appointment of the members of the Committee may be revoked, replaced or additional members may be appointed to the Committee by separate resolutions passed by the Board and by the Committee. An appointment of Committee member shall be automatically revoked if such member ceases to be a member of the Board.
- 2.4 經董事會及委員會分別通過決議,方 可委任額外、更替或罷免委員會的成 員。如該委員會成員不再是董事會的 成員,該委員會成員的任命將自動撤 銷。

3. **Procedural Standing Orders**

議事程序規則 3

- 3.1 The Standing Orders which from time to time apply to the terms of reference of the Audit Committee of the Board shall apply mutatis mutandis to these terms of reference of the Committee.
- 3.1 不時適用於董事會審核委員會職權範 圍之議事程序規則,(在細節上作必要 的變更後)應適用於本委員會職權範 單。
- 3.2 Meetings shall be held at least once annually or more frequently if circumstances require.
- 3.2 每年最少開會一次或更多(若有所需)。

4. Overriding principles

首要的基本規則

- 4.1 Remuneration levels should be sufficient to attract and retain Directors to run the Company successfully without paying more than necessary.
- 4.1 所定的薪酬的水平應足以吸引及挽留 董事管好公司營運,而又不致支付過 多的酬金。
- deciding his own remuneration.
- 4.2 No Director should be involved in 4.2 任何董事不得參與訂定本身的薪酬。

- 4.3 The Committee should consult the chairman and/or chief executive about their remuneration proposals for other executive Directors. The Committee should have access to independent professional advice if necessary.
- 4.3 委員會應就其他執行董事的薪酬建 議諮詢主席及 /或行政總裁。如有需 要,委員會應可尋求獨立專業意見。

5. **Alternate Committee members**

5. 委任代表

5.1 A Committee member may not appoint any alternate.

5.1 委員會成員不能委任代表。

Authority of the Committee

委員會的權力 6.

- 6.1 The Committee may exercise the 6.1 委員會可以行使以下權力: following powers:
- - (a) to review any proposed service contract with any Director or senior management before such contract is entered into and to make recommendation to the Company's human resources department for any changes to the proposed terms of such contract;
- (a) 在簽訂有關合同前,審閱所有候 任董事及高級管理人員將會簽訂 的服務合同及向本公司的人力資 源部門就變更該等合同的條款提 出建議;
- (b) to make recommendations regarding the remuneration, bonuses and welfare benefits of the executive Directors and the senior management;
- (b) 就執行董事及高級管理人員的薪 酬、獎金及福利提供意見;
- (c) to request the Board to dismiss any employees and/or to convene a shareholders' meeting (if necessary) for purposes of removing any Director if there is evidence showing that the relevant Director and/or employee has failed to discharge his duties properly;
- (c) 在有證據顯示該董事及/或僱員 失職時,要求董事會解僱有關僱 員及 /或召開股東大會(如有需 要) 罷免有關的董事;

- (d) to obtain outside legal or other independent professional advice at the expenses of the Company on any matters within these terms of reference as it considers necessary and to secure the attendance of outsiders with relevant experience and expertise at its meetings;
- (e) to have access to sufficient resources in order to perform its duties;
- (f) to review annually these terms of reference and their effectiveness in the discharge of its duties and to make recommendation to the Board any changes it considers necessary; and
- (g) to exercise such powers as the Committee may consider necessary and expedient so that their duties under section 7 below can be properly discharged.
- 6.2 The Company should provide the Committee with sufficient resources to perform its duties.

7. Duties of the Committee

- 7.1 The duties of the Committee shall be:
 - (a) to make recommendations to the Board on the Group's policy and structure for all Directors' and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;

- (d) 如委員會覺得有需要,可就涉及 本職權範圍的事宜對外尋求法律 或其他獨立專業意見,並由本公 司支付有關費用,以及確保具相 關經驗及專業才能的外界人士出 席委員會會議;
- (e) 可取得足夠資源以履行其職務;
- (f) 對本職權範圍及履行其職權的有效性作每年一次的檢討並向董事會提出其認為需要的修訂建議; 及
- (g) 為使委員會能恰當地執行其於第 7章項下的職責,行使其認為有需 要及權官的權力。
- 6.2 本公司應提供充足資源予委員會以履行其職責。

7. 委員會的職責

- 7.1 委員會負責履行以下職責:
 - (a) 就本集團董事及高級管理人員的 全體薪酬政策及架構,及就設立 正規而具透明度的程序制訂薪酬 政策,向董事會提出建議;

- (b) to review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives;
- (c) to make recommendations to the Board on the remuneration packages of individual executive Directors and senior management. This should include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment;
- (d) to make recommendations to the Board on the remuneration of non-executive Directors:
- (e) to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the group;
- (f) to review and approve compensation payable to executive Directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- (g) to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;

- (b) 因應董事會所訂企業方針及目標 而檢討及批准管理層的薪酬建議;
- (c) 向董事會建議個別執行董事及高級管理人員的薪酬待遇。此應包括非金錢利益、退休金權利及賠償金額(包括喪失或終止職務或委任的賠償);

- (d) 就非執行董事的薪酬向董事會提 出建議;
- (e) 考慮同類公司支付的薪酬、須付 出的時間及職責以及集團內其他 職位的僱用條件;
- (f) 檢討及批准向執行董事及高級管理人員就其喪失或終止職務或委任所須支付的賠償,以確保該等賠償與合約條款一致;若未能與合約條款一致,賠償亦須公平合理,不致過多;
- (g) 檢討及批准因董事行為失當而解僱或罷免有關董事所涉及的賠償安排,以確保該等安排與合約條款一致;若未能與合約條款一致,有關賠償亦須合理適當;

- (h) to ensure that no Director or any of his associates is involved in deciding his own remuneration;
- (i) to assess performance of executive Directors;
- (j) to consider and approve terms of executive Directors' service contracts;
- (k) to consider and implement other matters, as defined or assigned by the Board or otherwise required by the Rules (the "Listing Rules") Governing the Listing of Securities of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") from time to time; and
- (1) to review and/or approve matters relating to share schemes under Chapter 17 of the Listing Rules.

8. Annual general meeting

8.1 The Chairman of the Committee or in his absence, another member of the Committee or failing this, his duly appointed delegate, shall attend the annual general meeting of the Company and be prepared to answer questions at the annual general meeting on the Committee's activities and their responsibilities.

- (h) 確保任何董事或其任何聯繫人不 得參與釐定他自己的薪酬;
- (i) 評估執行董事的表現;
- (j) 審議及批准執行董事服務合約條 款;
- (k) 考慮及執行董事會不時界定或委派或香港聯合交易所有限公司 (「**聯交所**」) 證券上市規則(「**上市** 規則」) 不時規定的其他事項; 及
- (I) 審閱及/或批准上市規則第十七 章所述有關股份計劃的事宜。

8. 股東週年大會

8.1 委員會的主席,或在委員會主席缺席 時由另一名委員(或如該名委員未能 出席,則其適當委任的代表)應出席本 公司的股東週年大會,並就委員會的 活動及其職責在股東週年大會上回應 問題。

9. Continuing application of the articles of 9. association of the Company

9.1 The articles of association of the Company regulating the meetings and proceedings of the Directors so far as the same are applicable and are not replaced by the provisions in these terms of reference shall apply to the meetings and proceedings of the Committee.

10. Powers of the Board

10.1 The Board may, subject to compliance with the articles of association of the Company and the Listing Rules (including the Corporate Governance Code set out in Appendix 14 to the Listing Rules or if adopted by the Company, the Company's own code of corporate governance practices), amend, supplement and revoke these terms of reference and any resolution passed by the Committee provided that no amendments or supplements to and revocation of these terms of reference and the resolutions passed by the Committee shall invalidate any prior act and resolution of the Committee which would have been valid if such terms of reference or resolution had not been amended, supplemented or revoked.

9. 本公司組織章程的持續適用

9.1 就前文未有作出規範,但本公司組織章程作出了規範的董事會會議程序的規定,在可行的情況下適用於委員會的會議程序。

10. 董事會權力

10.1本職權範圍所有規則及委員會通過的 決議,可以由董事會在不違反公司章 程及上市規則的前提下(包括上市規 則之附錄十四《企業管治守則》或公司 自行制定的企業管治常規守則(如被 採用)),隨時修訂、補充及廢除, 有關修訂、補充及廢除,並不影響任 何在有關行動作出前,委員會已經通 過的決議或已採取的行動的有效性。

11. Publication of the terms of reference of 11. 委員會職權範圍的刊登 the Committee

- 11.1 The Committee should make available its terms of reference, explaining its role and the authority delegated to it by the Board by including them on the website of the Company and on the website of the Stock Exchange.
- 11.1委員會應在本公司的網站及聯交所的 網站公開其職權範圍,解釋其角色及 董事會轉授予其的權力。

Adopted on 26 November 2018, with the revision approved by the Board on 31 December 2022

於2018年11月26日採納並於2022年12月31 日經董事會同意作出修訂