

Next Day Disclosure Return
(Equity issuer - changes in issued shares or treasury shares, share buybacks and/or on-market sales of treasury shares)

Instrument: Equity issuer Status: New Submission
Name of Issuer: Founder Holdings Limited
Date Submitted: 02 December 2025

Section I must be completed by a listed issuer where there has been a change in its issued shares or treasury shares which is discloseable pursuant to rule 13.25A of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Exchange") (the "Main Board Rules") or rule 17.27A of the Rules Governing the Listing of Securities on GEM of the Exchange (the "GEM Rules").

Section I					
1. Class of shares	Ordinary shares	Type of shares	Not applicable	Listed on the Exchange	Yes
Stock code (if listed)	00418	Description			
A. Changes in issued shares or treasury shares					
Events	Changes in issued shares (excluding treasury shares)		Changes in treasury shares	Issue/ selling price per share (Note 4)	Total number of issued shares
	Number of issued shares (excluding treasury shares)	As a % of existing number of issued shares (excluding treasury shares) before the relevant event (Note 3)	Number of treasury shares		
Opening balance as at (Note 1) 30 November 2025	1,163,754,583		0		1,163,754,583
1). Other (please specify) Refer to Part B Date of changes 02 December 2025		%			
Closing balance as at (Notes 5 and 6) 02 December 2025	1,163,754,583		0		1,163,754,583

B. Shares redeemed or repurchased for cancellation but not yet cancelled as at the closing balance date (Notes 5 and 6)						
1).	Share repurchases on 16 October 2025 but not yet cancelled Date of changes 16 October 2025	143,590	0.012 %		HKD	0.7128
2).	Share repurchases on 17 October 2025 but not yet cancelled Date of changes 17 October 2025	20,000	0.0017 %		HKD	0.71
3).	Share repurchases on 20 October 2025 but not yet cancelled Date of changes 20 October 2025	190,000	0.0158 %		HKD	0.7226
4).	Share repurchases on 22 October 2025 but not yet cancelled Date of changes 22 October 2025	150,000	0.0125 %		HKD	0.76
5).	Share repurchases on 23 October 2025 but not yet cancelled Date of changes 23 October 2025	74,000	0.0062 %		HKD	0.7657
6).	Share repurchases on 24 October 2025 but not yet cancelled Date of changes 24 October 2025	154,000	0.0128 %		HKD	0.75
7).	Share repurchases on 27 October 2025 but not yet cancelled Date of changes 27 October 2025	154,000	0.0128 %		HKD	0.75
8).	Share repurchases on 28 October 2025 but not yet cancelled Date of changes 28 October 2025	50,000	0.0042 %		HKD	0.77
9).	Share repurchases on 30 October 2025 but not yet cancelled Date of changes 30 October 2025	114,000	0.0095 %		HKD	0.7796
10).	Share repurchases on 31 October 2025 but not yet cancelled Date of changes 31 October 2025	150,000	0.0125 %		HKD	0.79
11).	Share repurchases on 04 November 2025 but not yet cancelled Date of changes 04 November 2025	150,000	0.0125 %		HKD	0.79

12).	Share repurchases on 05 November 2025 but not yet cancelled Date of changes 05 November 2025	136,000	0.0113 %		HKD	0.7682	
13).	Share repurchases on 07 November 2025 but not yet cancelled Date of changes 07 November 2025	190,000	0.0158 %		HKD	0.7981	
14).	Share repurchases on 10 November 2025 but not yet cancelled Date of changes 10 November 2025	74,000	0.0062 %		HKD	0.7997	
15).	Share repurchases on 11 November 2025 but not yet cancelled Date of changes 11 November 2025	26,000	0.0022 %		HKD	0.82	
16).	Share repurchases on 12 November 2025 but not yet cancelled Date of changes 12 November 2025	150,000	0.0125 %		HKD	0.822	
17).	Share repurchases on 13 November 2025 but not yet cancelled Date of changes 13 November 2025	236,000	0.0197 %		HKD	0.8334	
18).	Share repurchases on 14 November 2025 but not yet cancelled Date of changes 14 November 2025	656,000	0.0547 %		HKD	0.8521	
19).	Share repurchases on 17 November 2025 but not yet cancelled Date of changes 17 November 2025	286,000	0.0238 %		HKD	0.8601	
20).	Share repurchases on 18 November 2025 but not yet cancelled Date of changes 18 November 2025	402,000	0.0335 %		HKD	0.8769	
21).	Share repurchases on 19 November 2025 but not yet cancelled Date of changes 19 November 2025	424,000	0.0353 %		HKD	0.878	
22).	Share repurchases on 20 November 2025 but not yet cancelled Date of changes 20 November 2025	734,000	0.0612 %		HKD	0.8862	
23).	Share repurchases on 21 November 2025 but not yet cancelled Date of changes 21 November 2025	670,000	0.0558 %		HKD	0.8878	

24).	Share repurchases on 24 November 2025 but not yet cancelled Date of changes 24 November 2025	560,000	0.0467 %		HKD	0.9073	
25).	Share repurchases on 25 November 2025 but not yet cancelled Date of changes 25 November 2025	390,000	0.0325 %		HKD	0.9142	
26).	Share repurchases on 26 November 2025 but not yet cancelled Date of changes 26 November 2025	42,000	0.0035 %		HKD	0.9333	
27).	Share repurchases on 27 November 2025 but not yet cancelled Date of changes 27 November 2025	276,000	0.023 %		HKD	0.9454	
28).	Share repurchases on 28 November 2025 but not yet cancelled Date of changes 28 November 2025	118,000	0.0098 %		HKD	0.93	
29).	Share repurchases on 2 December 2025 but not yet cancelled Date of changes 02 December 2025	120,000	0.01 %		HKD	0.8492	

Confirmation

Not applicable

Notes to Section I:

1. *Please insert the closing balance date of the last Next Day Disclosure Return published pursuant to Main Board Rule 13.25A / GEM Rule 17.27A or Monthly Return pursuant to Main Board Rule 13.25B / GEM Rule 17.27B, whichever is the later.*
2. *Please set out all changes in issued shares or treasury shares requiring disclosure pursuant to Main Board Rule 13.25A / GEM Rule 17.27A together with the relevant dates of changes. Each category will need to be disclosed individually with sufficient information to enable the user to identify the relevant category in the listed issuer's Monthly Return. For example, multiple issues of shares as a result of multiple exercises of share options under the same share option scheme or of multiple conversions under the same convertible note must be aggregated and disclosed as one category. However, if the issues resulted from exercises of share options under 2 share option schemes or conversions of 2 convertible notes, these must be disclosed as 2 separate categories.*
3. *The percentage change in the number of issued shares (excluding treasury shares) of the listed issuer is to be calculated by reference to the opening balance of the number of issued shares (excluding treasury shares) being disclosed in this Next Day Disclosure Return.*
4. *In the case of a share repurchase or redemption, the "issue/ selling price per share" shall be construed as "repurchase price per share" or "redemption price per share".*
Where shares have been issued/ sold/ repurchased/ redeemed at more than one price per share, a volume-weighted average price per share should be given.
5. *The closing balance date is the date of the last relevant event being disclosed.*
6. *For repurchase or redemption of shares, disclosure is required when the relevant event has occurred (subject to the provisions of Main Board Rules 10.06(4)(a), 13.25A and 13.31 / GEM Rules 13.13(1), 17.27A and 17.35), even if the repurchased or redeemed shares have not yet been cancelled.*
If repurchased or redeemed shares are to be cancelled upon settlement of such repurchase or redemption after the closing balance date, they shall remain part of the issued shares as at the closing balance date in Part A. Details of these repurchased or redeemed shares shall be disclosed in Part B.
7. *Items (i) to (viii) are suggested forms of confirmation. The listed issuer may amend the item(s) that is/are not applicable to meet individual cases.*
8. *"Identical" means in this context:*
 - *the securities are of the same nominal value with the same amount called up or paid up;*
 - *they are entitled to dividend/interest at the same rate and for the same period, so that at the next ensuing distribution, the dividend/interest payable per unit will amount to exactly the same sum (gross and net); and*
 - *they carry the same rights as to unrestricted transfer, attendance and voting at meetings and rank pari passu in all other respects.*

Section II must also be completed by a listed issuer where it has made a repurchase of shares which is discloseable under Main Board Rule 10.06(4)(a) / GEM Rule 13.13(1).

Repurchase report

Section II						
1. Class of shares	Ordinary shares	Type of shares	Not applicable		Listed on the Exchange	Yes
Stock code (if listed)	00418	Description				
A. Repurchase report						
Trading date	Number of shares repurchased	Method of repurchase (Note 1)	Repurchase price per share or highest repurchase price per share \$	Lowest repurchase price per share \$	Aggregate price paid \$	
1). 02 December 2025	120,000	On the Exchange	HKD 0.85	HKD 0.84	HKD	101,900
Total number of shares repurchased	120,000			Aggregate price paid \$ HKD		101,900
Number of shares repurchased for cancellation	120,000					
Number of shares repurchased for holding as treasury shares						
B. Additional information for issuer who has a primary listing on the Exchange						
1). Date of the resolution granting the repurchase mandate						28 May 2025
2). Total number of shares which the issuer is authorised to repurchase under the repurchase mandate						119,974,699
3). Number of shares repurchased on the Exchange or another stock exchange under the repurchase mandate					(a)	41,222,000
4). As a % of number of issued shares (excluding treasury shares) as at the date of the resolution granting the repurchase mandate <i>(a) x 100 / number of issued shares (excluding treasury shares) as at the date of the resolution granting the repurchase mandate</i>						3.4359 %
5). Moratorium period for any issue of new shares, or sale or transfer of treasury shares after the share repurchase(s) set out in Part A (Note 2)					Up to	02 January 2026

We hereby confirm that the repurchases made on the Exchange set out in Part A above were made in accordance with the Main Board Rules / GEM Rules and that there have been no material changes to the particulars contained in the Explanatory Statement dated 17 April 2025 which has been filed with the Exchange.

Notes to Section II:

1. *Please state whether the repurchase was made on the Exchange, on another stock exchange (stating the name of the exchange), by private arrangement or by general offer.*
2. *Subject to the carve-out set out in Main Board Rule 10.06(3)(a)/ GEM Rule 13.12, an issuer may not (i) make a new issue of shares, or a sale or transfer of any treasury shares; or (ii) announce a proposed new issue of shares, or a sale or transfer of any treasury shares, for a period of 30 days after any purchase by it of shares, whether on the Exchange or otherwise, without the prior approval of the Exchange.*

Section III must also be completed by a listed issuer where it has made a sale of treasury shares on the Exchange or any other stock exchange on which the issuer is listed which is discloseable under Main Board Rule 10.06B / GEM Rule 13.14B.

Report of on-market sale of treasury shares

Not applicable

Submitted by: Cheang Yee Wah Eva

(Name)

Title: Company Secretary

(Director, Secretary or other Duly Authorised Officer)